Dear Colleague:

I am pleased to present FY 1996 Discretionary Grant Program Awards, a report on the criminal justice programs and projects funded in fiscal year (FY) 1996 through the Bureau of Justice Assistance (BJA) Edward Byrne Memorial State and Local Law Enforcement Assistance Discretionary Grant Program. It sets out a brief description of each award, the recipient organization, and the project director. The report also identifies the BJA program manager responsible for administering the program or project and provides criminal justice practitioners and other readers with program information and resources for developing comprehensive anti-crime strategies built on partnerships within their communities.

BJA, a component of the Office of Justice Programs, U.S. Department of Justice, is authorized by Congress to award discretionary grants to public and private organizations for national-scope, demonstration, training, and technical assistance programs that strengthen the Nation’s criminal justice system and assist State and local governments in reducing and preventing violent crime and drug abuse. Through the Byrne Discretionary Grant Program, BJA develops and tests new approaches in criminal justice and crime control, encourages replication of effective programs and practices by State and local agencies, and supports other innovative programs and projects that fill gaps in the criminal justice system.

Three guiding principles underpin BJA’s FY 1996 discretionary program funding—that programs be comprehensive, address unmet needs, and leverage resources. Initiatives that reduce and prevent violent crime and drug abuse are most effective when based on a comprehensive strategy. Such a strategy addresses locally determined priorities; describes in detail how programs implemented by public and private agencies, other service providers, and residents interact to be mutually supportive of one another in focusing on these priorities; and serves as the means for creating future partnerships by pulling in a wide variety of public and private resources. Addressing unmet needs ensures that limited discretionary dollars go directly to programs designed to correct known gaps in the criminal justice system’s ability to deliver services. When overlooked, such gaps delay the overall improvement of the system and compromise existing operations. The focus on unmet needs also ensures that BJA does not duplicate the efforts of other Federal agencies and that taxpayers receive the greatest possible return on the investment of these limited funds. BJA’s principle of leveraging resources strongly encourages prospective applicants to seek out and secure additional resources—financial as well as in-kind, including personnel, facilities, supplies, and equipment—to supplement the funding provided by BJA. Such
leveraging increases the number of shareholders, creates a joint-venture undertaking, boosts the likelihood the program will be maintained when BJA funds are no longer available, and expands the limited pool of BJA funds for investment in other programs.

These principles are embodied in each of BJA’s FY 1996 four programmatic themes, the result of BJA’s planning process. This report shows BJA focused its discretionary funding on new and continuing programs that show the greatest potential to develop public-private partnerships to support local strategies, increase public confidence in the criminal justice system, reduce and prevent youth crime and violence, and improve the operational effectiveness of the criminal justice system by, for example, employing assessment and evaluation tools that measure program performance and impact.

In FY 1996, Congress appropriated $60 million for the Byrne Discretionary Grant Program. Of this amount, $28.5 million was earmarked and transferred to the Executive Office for Operation Weed and Seed. Congress also earmarked $25.2 million for other programs, such as establishing Boys and Girls Clubs, supporting the National Crime Prevention Council, providing security at the 1996 Summer Olympic Games, providing legal education for judges, and upgrading the computer systems of selected State and local criminal justice agencies. The earmarked $25.2 million and the remaining $6.3 million, plus another $22.4 million in funds from other Office of Justice Program bureaus, other Federal agencies, and trust funds, totaled $53.9 million. These funds were awarded to support the 90 discretionary and other earmarked programs described in this report.

The priorities of the Attorney General; consultations with Federal, State, and local criminal justice practitioners and policymakers; and analyses of the individual States’ strategies are key to determining which of the many requests received are selected for funding. In FY 1996, BJA began augmenting the planning process by convening program planning workshops or focus groups. The focus groups, structured around specific criminal justice issues, involve interdisciplinary policymakers and practitioners from all levels of government. They serve as a forum to discuss needs, identify emerging issues, and propose innovative programmatic solutions for filling gaps. In FY 1996, two focus groups—one on adjudication and one on corrections—were convened.

The FY 1996 awards address many of the most pressing challenges facing the Nation’s criminal justice system. For example, youth violence is addressed through programs that support drug education, prevention, and treatment; build skills in conflict resolution; intervene to reduce criminal use of firearms and gang involvement; and provide alternative sanctions for first-time nonviolent offenders. Substantial funds were used to continue strengthening public-private partnerships and community-based initiatives, such as the Comprehensive Communities Program and the Tribal Strategies Against Violence Program. Similarly, the BJA Comprehensive Homicide Initiative emphasizes the importance of multiagency coordination at all levels of government in addressing prevention, intervention, enforcement, and prosecution.

The programs described in *FY 1996 Discretionary Grant Program Awards* represent only those funded with BJA’s FY 1996 appropriation and funds transferred from other Office of Justice Program bureaus and Federal agencies. BJA also administers many more discretionary programs.
funded with appropriations from earlier years, which can be found in the appendix to this report. Information on funding is available through the U.S. Department of Justice Response Center at 1–800–421–6700. Information on BJA programs can be found in *BJA’s Annual Report to Congress* and in other publications available through the BJA Clearinghouse at 1–800–688–4252; contact the Clearinghouse to order a catalog of publications. More information is also available on the BJA World Wide Web Home Page at http://www.ojp.usdoj.gov/BJA/.

We welcome your comments and suggestions and look forward to continuing to provide assistance to those charged with and interested in achieving peace and justice in all of our Nation’s communities.

Nancy E. Gist  
Director  
Bureau of Justice Assistance
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Crime Prevention

The mission of the Bureau of Justice Assistance (BJA) Crime Prevention Branch is to provide a comprehensive approach to crime, violence, and drug abuse at the national, regional, State, local, and neighborhood levels. Key programming themes focus on delinquency prevention for at-risk youth from preschool through high school; prevention of family violence; revitalization of distressed neighborhoods; community-based policing; empowerment and mobilization of residents through collaborative partnerships; and the expansion of national, regional, State, and local campaigns and demonstration projects that have been deemed successful through evaluation.

Branch Chief: Bob Brown
Telephone: 202–616–3297
Internet e-mail: bobb@ojp.usdoj.gov

Public-Private Partnerships Against Crime

Tribal Strategies Against Violence Program. A grant of $120,000 was awarded to five American Indian tribes in the Tribal Strategies Against Violence (TSAV) Program, a Federal-tribal partnership that began in fiscal year (FY) 1995 with awards to two tribes to develop and implement a comprehensive reservationwide strategy to reduce crime, violence, and substance abuse. In FY 1996, the TSAV Program served more than 325,000 American Indians and their neighbors in surrounding communities. To develop its strategy, each site formed a centralized planning team representative of tribal service providers in areas such as law enforcement, prosecution, social services, education, spiritual leaders, businesses, residents, and youth. The strategy builds local partnerships and develops short-term, intermediate, and long-term plans for community policing and prosecution, domestic violence prevention, juvenile delinquency prevention, and education to prevent drug use and violent crime. The seven sites in the TSAV Program are the Grand Traverse Band of Ottawa and Chippewa Indians, Suttons Bay, Michigan; Fort Peck Assinibone and Sioux Tribes, Poplar, Montana; Turtle Mountain Band of Chippewa Indians, Belcourt, North Dakota; Shoshone-Paiute Tribes of the Duck Valley Reservation, Owyhee, Nevada; Chickasaw Nation, Ada and Pontotoc, Oklahoma; Rosebud Sioux Tribe, Rosebud, South Dakota; and Puyallup Tribe of Indians, Puyallup, Washington. In FY 1996, the sites in Michigan, Nevada, North Dakota, Oklahoma, and Washington received grants.

BJA Program Manager: Trish Thackston
202–305–1774


Tribal Strategies Against Violence—Training and Technical Assistance. A grant of $120,000 was awarded to the National Crime Prevention Council (NCPC) to continue to provide onsite and offsite training (for example, program orientation and planning and implementation...
workshops) and technical assistance (for example, community policing, community mobilization, partnership building, youth violence prevention, and planning and implementation) to the seven sites listed above. Three training and technical assistance workshops have been held, and each site regularly participates in telephone consultations.

**Project Director:** John Calhoun  
**National Crime Prevention Council**  
1700 K Street NW.  
Washington, DC  20006  
202–466–6272

**BJA Program Manager:**  
Trish Thackston,  
202–305–1774

**BJA Grant Number**  
96–DD–BX–K001

**NCPC Web page:**  
http://www.weprevent.org

**National Funding Collaborative on Violence Prevention.** A grant of $621,286 received in an interagency transfer from the U.S. Department of Housing and Urban Development was awarded to the **National Funding Collaborative on Violence Prevention** to provide funding (in partnership with foundations and corporations), training, and technical assistance to reduce crime and violence in 12 public housing sites and nearby areas. The sites are Santa Barbara, California; Oakland, California; New Haven, Connecticut; Washington, D.C.; Rockford County, Illinois; Orleans Parish, Louisiana; Flint, Michigan; Minneapolis, Minnesota; New York, New York; Spartanburg, South Carolina; Knoxville, Tennessee; and San Antonio, Texas.

**Project Director:** Linda Bowen  
**BJA Program Manager:** Rich Greenough  
**National Funding Collaborative on Violence Prevention**  
815 15th Street NW.  
Washington, DC  20005  
202–393–7731

**BJA Grant Number:**  
96–DD–BX–0052

**Public Education Campaign To Prevent Date and Spousal Violence.** A grant of $91,619 was awarded to the **Foundation for Advancements in Science and Education (FASE)** to continue to help underwrite the development and distribution of a documentary film about domestic violence. The film *It Ain’t Love* and a supplemental viewers’ guide look at domestic violence in relationships between young men and women and how such relationships are influenced by family, peers, substance abuse, and cultural values. The film also examines domestic violence in young relationships within the broader context of domination and control through intimidation and violence. Its distribution is expected to reach a national audience of 10 million young men and women. FASE has raised more than $515,000 for the film from public and private sponsors.

**Project Director:** Keith Miller  
**BJA Program Manager:** Maria Amato
Community Mobilization

National Citizens’ Crime Prevention Campaign. In response to a congressional earmark, $3,000,000 was awarded to the National Crime Prevention Council (NCPC) to continue its work on crime prevention and drug demand reduction. The National Citizens’ Crime Prevention Campaign (NCCPC), sponsored by the 136-member Crime Prevention Coalition, produces public service announcements (PSA’s) in English and Spanish for radio, television, and print using McGruff the Crime Dog and his nephew Scruff. In 1995, more than $54 million worth of advertising time was donated for PSA’s that reached more than 90 percent of the U.S. population. Through NCCPC, technical assistance and training workshops that reach thousands of local activists are conducted and an array of crime and drug abuse prevention support materials, including publications, action kits, and videos, are produced. Hundreds of thousands of publications and support materials, including more than 50,000 crime prevention kits and 4,000 copies of the comprehensive 350 Tested Strategies To Prevent Crime have been distributed to community groups and law enforcement agencies.

Project Director: John Calhoun
National Crime Prevention Council
1700 K Street NW.
Washington, DC 20006
202–466–6272

BJA Program Manager: Maria Amato

NCPC Web page: http://www.weprevent.org

National Night Out. In response to a congressional notation for funding, $200,000 was awarded to the National Association of Town Watch (NATW), Inc., to continue to provide technical assistance to help neighborhood-level coalitions prevent crime, violence, and substance abuse. These day-to-day activities are celebrated each year during National Night Out (NNO) with block parties, parades, rallies, and other events. On August 6, 1996, nearly 30 million people in more than 9,000 communities in all 50 States, U.S. territories, Native American reservations, U.S. military bases, and Canada participated in the 13th Annual NNO. In many communities, NNO activities are cosponsored by private sector corporations and local utility companies.
Community Support Program. A grant of $75,000 was awarded to the Burlington, Vermont, Police Department to demonstrate a 15-month pilot project to enhance the city’s community policing program. Created by the University of Vermont and the Burlington Police Department, the Community Support Program (CSP) will use specially trained civilians instead of police officers to mediate and resolve disputes that arise among residents over common quality-of-life issues such as noise, trash accumulation, parking, and trespassing. Such disputes often result in calls for service to which police officers must respond, lessening their time to address more serious crimes. CSP allows community police officers to refer the disputes to citizens trained in conflict mediation and resolution, with arrest and adjudication a last option.

Building Successful Partnerships To Reduce Crime Victimization. A grant of $200,000 (received in an interagency transfer from the Office of Refugee Resettlement (ORR), U.S. Department of Health and Human Services) was awarded to the National Crime Prevention Council (NCPC) to continue to provide training and technical assistance for representatives from 16 refugee communities identified and funded by ORR. The program focuses on improving relations between law enforcement and underserved refugee communities, building community partnerships to prevent and control crime, improving community policing where refugees are resettled, and providing assistance other than compensation to refugee victims of crime.
1996 Olympic Games Safety and Crime Prevention Campaign. The National Crime Prevention Council (NCPC) used $51,957 from this grant award to produce educational brochures and posters on crime prevention and general safety practices for the visitors and athletes attending the 1996 Summer Olympic Games in Atlanta, Georgia. More than 50,000 brochures and posters featuring McGruff the Crime Dog were distributed at U.S. consulates, U.S. ports of entry, Atlanta-area hotels, and the Olympic village. The materials were designed and distributed by BJA, NCPC, and the U.S. Immigration and Naturalization Service.

Project Director: John Calhoun
National Crime Prevention Council
1700 K Street NW.
Washington, DC 20006
202–466–6272

BJA Program Manager: Maria Amato
202–514–8871

BJA Grant Number: 95–DD–BX–K001

NCPC Web page: http://www.weprevent.org

Helping Citizens Old and Young

TRIAD. A grant of $50,000 was awarded to the National Sheriffs’ Association (NSA) to continue a national program to prevent and reduce the criminal victimization of older citizens. TRIAD is a three-way effort among a sheriff, police chiefs in the county, and senior citizens to exchange information, alleviate unwarranted fears, and improve the delivery of law enforcement services to senior citizens. The program is jointly sponsored by NSA, the International Association of Chiefs of Police, and the American Association of Retired Persons. TRIAD activities include conducting regional training conferences for law enforcement officers, human services providers, and senior citizens; educating communities about abuse of the elderly; strengthening the criminal justice system’s process of prevention, detection, and assistance for elderly crime victims; implementing reassurance programs for homebound and isolated elderly persons; and providing technical assistance for new and existing TRIAD’s. In FY 1996, more than 336 TRIAD’s were in existence in 46 States and in Canada and England.

Project Director: Betsy Cantrell
National Sheriffs’ Association
1450 Duke Street
Alexandria, VA 22314
703–836–7827

BJA Program Manager: Trish Thackston
202–305–1774

BJA Grant Number: 96–DD–BX–0037

NSA Web page: http://www.sheriffs.org
Drug Abuse Resistance Education (D.A.R.E.). In response to a congressional earmark, $1,750,000 was awarded to D.A.R.E. America, a nonprofit organization responsible for the Nation’s predominant school-based drug abuse prevention program. The funds will be used to continue to promote the program, further develop the D.A.R.E. curricula, and operate D.A.R.E. training centers in Arizona, California, Missouri, North Carolina, and Virginia. Since its inception in 1989, D.A.R.E. has trained more than 20,000 law enforcement officers and reached more than 25 million youth. In FY 1995, law enforcement officers taught D.A.R.E. in 70 percent of all school districts across the Nation.

Project Director: Patrick Froehle
D.A.R.E. America
9800 South La Cienega Boulevard
Inglewood, CA 90301
310–215–0575

BJA Program Manager: Louise Lucas
202–616–3454

D.A.R.E. + Play and Learn Under Supervision (P.L.U.S.). BJA awarded D.A.R.E. America $624,776 (received in an interagency transfer from the U.S. Department of Housing and Urban Development) to establish and demonstrate the D.A.R.E. + P.L.U.S. program at locations near public housing sites in six cities. At each site the afterschool program will be staffed by professionals and volunteers and will be structured to offer at-risk youth 15 to 20 separate activities ranging from opportunities to improve academic, vocational, and personal skills to opportunities to participate in recreational and athletic activities. The locations and activities are intended to counter the influence of gangs and prevent substance abuse and criminal activity. The cities are Los Angeles; New York; Chicago; Houston; Washington, D.C.; and Largo, Florida.

Project Director: Kathleen Barry
D.A.R.E. America
9800 South La Cienega Boulevard
Inglewood, CA 90301
310–215–0575

BJA Program Manager: Louise Lucas
202–616–3454

Boys and Girls Clubs of America. In response to a congressional earmark, $4,350,000 was awarded to the Boys and Girls Clubs of America (B&GCA) to establish new clubs across the Nation, particularly in public housing sites, on Native American reservations, and in other communities with a high concentration of youth put at risk by poverty, crime, and illegal drugs. Funds also will be used to expand the activities of established clubs. B&GCA will concentrate its technical assistance activities on clubs seeking to teach their youth conflict resolution and management techniques and to involve more parents and family members in club events and activities. In FY 1996, the 1,890 clubs across the Nation served more than 2.5 million youth and were staffed by 5,600 professionals and 77,000 volunteers.

Project Director: 

BJA Program Manager: 
Youth Police Academy. A grant of $90,000 was awarded to the New York City Police Department (NYPD) to help implement a strategy to reduce and prevent juvenile crime, a key component of NYPD’s long-term community policing crime control strategy. The Youth Police Academy is staffed by off-duty officers who serve as instructors in 6-week summer Academy classes for 12- to 17-year-old youth. In FY 1996, more than 1,100 young men and women enrolled, and officers taught classes on social sciences, law, and government and conducted workshops on leadership, ethics, conflict resolution, gang and drug avoidance, and crime prevention. The Academy experience is designed to build bonds between the officers and youth and to encourage Academy graduates to stay involved through NYPD’s new Police Cadet Corps and Law Enforcement Explorers programs.

Project Director: Katherine N. Lapp
New York Police Department
One Police Plaza
New York, NY 10038
212–788–6810

BJA Program Manager: Maria Amato

NYPD Web page: http://www.ci.nyc.ny.us/html/nypd

Cops Who Care. A grant of $50,000 was awarded to the National Black Police Association (NBPA) to implement a 15-month pilot program in Washington, D.C., that offers first-time youthful offenders an alternative to incarceration. Officers from the District of Columbia Metropolitan Police Department have volunteered to be mentors and role models for young men and women selected by NBPA and the District of Columbia Superior Court. The offenders receive academic tutoring, counseling, and job training, and they participate in community and athletic activities to help prevent their return to the criminal justice system.

Project Director: Ronald E. Hampton
National Black Police Association
3251 Mount Pleasant Street NW.
Washington, DC 20010
202–986–2070

BJA Program Manager: Louise Lucas

NBPA Web page: http://www.bgca.org
Comprehensive Communities Program

BJA’s Comprehensive Programs Branch is demonstrating an innovative, comprehensive, and integrated multiagency approach to violent crime control and community mobilization in 16 jurisdictions across the Nation. Two key principles underlie this initiative. First, communities must play the lead role in fostering violence prevention partnerships. Second, State and local jurisdictions must establish strong coordinated and multidisciplinary approaches. Under the Comprehensive Communities Program (CCP), communities faced with high rates of violent crime and drug abuse develop a comprehensive strategy for crime and drug control that requires police departments and other city agencies to work in partnership with the community to address crime- and violence-related problems and the environment that fosters them.

Branch Chief: J.A. (Jay) Marshall
Telephone: 202–616–3215
Internet e-mail: jay@ojp.usdoj.gov

Reducing Crime and Violence Through Comprehensive Planning and Improving Intergovernmental Relationships

Metro Atlanta Comprehensive Communities Program/Pulling America’s Communities Together (PACT). A grant of $400,000 was awarded to the Metropolitan Atlanta, Georgia, Crime Commission and a grant of $25,000 was awarded to the Metropolitan Atlanta Community Foundation to continue the Metro Atlanta CCP/PACT initiative, a consortium of six jurisdictions: the city of Atlanta, Clayton County, Cobb County, Dekalb County, Fulton County, and Gwinnett County. The initiative has focused on crime prevention and control in the Atlanta region, encompassing Atlanta and five surrounding counties and on support of initiatives through PACT, a companion community-based effort. Through CCP, the metropolitan area has integrated community policing into regional training academies reaching more than 1,300 local law enforcement officers. In addition, six neighborhood leadership institutes have been implemented to train grassroots community members in leadership skills with a focus on crime prevention. To promote policing and neighborhood partnerships, community police officers and residents are engaged through line grants to focus on solving specific problems in neighborhoods. Also, community volunteers are trained to sit on panels to hear cases referred by the juvenile courts and to help develop appropriate sanctions. One community engaged volunteer mediators who handled more than 200 cases for the juvenile courts. In addition, a grant of $25,000 was awarded to the Metropolitan Atlanta Community Foundation to provide for the services of a PACT coordinator to complement and support the efforts of the Metro Atlanta CCP.

Project Director: Andrew Copasseki
BJA Program Manager: Jay Marshall

Bureau of Justice Assistance
Baltimore Comprehensive Communities Program. A grant of $400,000 was awarded to the Baltimore, Maryland, Mayor’s Coordinating Council to continue to enhance its citywide community policing and mobilization efforts. These efforts have focused on several neighborhoods that have experienced significant crime and deterioration in residents’ quality of life. For example, both Franklin Square and Harlem Park have seen a major reduction in violent crime during 1996. Contributing to the improved safety and viability of these neighborhoods, the residents, city service agencies, and the police department conducted 18 cleanup sessions involving more than 400 participants who removed more than 60 tons of trash, reduced the number of dirty vacant lots by 33 percent, and eliminated 55 drug nuisance properties through litigation or negotiation with landlords. Some of the specific organizations supporting the improvement of neighborhoods are the CCP Community Service Crews. Composed of nonviolent offenders and managed by three community-based organizations, these crews have collected more than 880 tons of trash. In addition, offenders who remain unemployed and demonstrate skills are hired by the organizations to supervise the crews. Another activity consists of training sessions conducted for leaders from 22 communities to mount anti-drug prevention programs within their neighborhoods.

Project Director: Elizabeth Griffith
Baltimore Mayor’s Coordinating Council
10 South Street
Baltimore, MD 21202
410–396–4370

BJA Program Manager: Sylvia Sutton
Baltimore Mayor’s Coordinating Council
202–514–5441

BJA Grant Number: 96–DD–BX–0023 and 94–MU–CX–0009

Boston Comprehensive Communities Program. A grant of $400,000 was awarded to the city of Boston, Massachusetts, to begin to implement its Strategic Plan for Neighborhood Policing. Crafted by more than 400 residents, police officers, and city agency representatives, the plan serves as the architecture for integrating community policing and community mobilization. It includes strategies for the city’s 16 community districts and is tailored to reflect the public safety and quality-of-life needs of each district and the coordination structures through which the police department, city services, and residents could solve their most critical problems. Responding to rising juvenile violence and serious crime, the Boston Police Department and the Youth Service Network implemented an initiative to provide intensive case management of high-risk and at-risk youth in Roxbury, Mattapan, and Dorchester. This effort is among a variety of initiatives that led to a decrease in youth violence; in fact, no youth homicides were reported during 1996 (through November).
Metro Denver Comprehensive Communities Program. A grant of $400,000 was awarded to the Colorado Division of Criminal Justice (CDCJ) to continue joining both the Pulling America’s Communities Together (PACT) program and CCP. The long-range violence and prevention strategy Metro Denver has adopted includes three major goals. Denver seeks to promote community policing practices among 46 metropolitan area law enforcement jurisdictions through the provisions of training, line officer grants, technical assistance, and other strategies as developed by the Colorado Consortium for Community Policing. CCP efforts support the active participation of neighborhood groups as well as elected officials, business and community leaders, and violence prevention experts to form partnerships that use accepted crime research in developing crime reduction and prevention strategies at the neighborhood level. The Colorado Consortium for Community Policing represents a statewide training effort that eventually will provide training for all 250 law enforcement agencies within the State. CCP also supports an innovative drug court in which all drug cases from the Metro Denver area are referred automatically. Court software and hardware enable judges in the court to track, onscreen, all aspects of the prosecution, incarceration, and rehabilitation activities for each offender. In the Park Hill neighborhood of northeast Denver, neighborhood leaders and law enforcement officials have noted marked progress in establishing a productive relationship as a result of CCP technical assistance. One initiative, the Mapping Project, uses contour mapping applications to provide new information to crime strategists, including the use of map overlaying to identify new crime variables or factor clusters.

Fort Worth Comprehensive Communities Program. A grant of $400,000 was awarded to the city of Fort Worth, Texas, to continue to integrate community-based initiatives into a complete crime prevention and control strategy servicing all communities. The strategy focuses initiatives on mobilization through the Community Leadership Development program to train residents in conflict resolution, youth issues, communication, and partnership with the police department and other city agencies. In addition, the Tarrant County Crime Commission has provided more than 40,000 hours in training AmeriCorps members to assist residents in crime prevention methods. Through its CCP initiative, the city has moved to an aggressive, zero tolerance response to gang
violence. Neighborhood police officers and community residents have focused on this problem through education, training, intervention activities, and directed patrols.

**Project Director:**
David Garret  
City of Fort Worth  
350 West Belknap  
Fort Worth, TX  76102  
817–877–8067

**BJA Program Manager:**
Jay Marshall  
202–616–3215

**BJA Grant Number:**
817–877–8067 95–MU–MU–0006

**Hartford Comprehensive Communities Program.** A grant of $400,000 was awarded to the city of Hartford, Connecticut, to continue its CCP initiative. The city has established Neighborhood Action Teams in each of its 17 community districts. At the core of each team is a Problem Solving Committee, which engages residents, community police officers, city service personnel, and business representatives to improve public safety and quality of life. These committees have been responsible for graffiti removal, gang intervention, code enforcement, removal of prostitution, and, ultimately, a 25 percent decrease in crime throughout the city. In the northeast district, once one of the most violent areas of the city, public housing residents have actively participated in a public safety/neighborhood revitalization effort, taking “one street at a time.” Private organizations such as Habitat for Humanity are working with the city’s housing authority, the police department, and other city agencies to tear down old structures, build new ones, improve crime prevention techniques and responsiveness to calls for service, increase homeownership, and bring in business to support more jobs. In the Frog Hollow district, security awareness training is conducted to assist business owners in preventing check fraud, identifying counterfeit money, and mobilizing against drug activity along the commercial strips.

**Project Director:**
Rae Ann Palmer  
City of Hartford  
550 Main Street  
Hartford, CT  06103  
860–543–8681

**BJA Program Manager:**
Sylvia Sutton  
202–514–5441

**BJA Grant Number:**

**Salt Lake City Comprehensive Communities Program.** A grant of $400,000 was awarded to the Salt Lake City, Utah, Corporation to continue implementation of city government reform designed to spur collaboration among city and county agencies, private and nonprofit enterprises, and city neighborhoods. The goal of the effort is to build a community in which people feel safe and social institutions are able to promote healthy development of children and families. Community-oriented policing (COP) efforts have been enhanced through departmentwide training, the assignment of COP squads to each of the five Community Action Teams (CAT’s), joint efforts by police and community residents through Mobile Watch organizations, and administrative incentives within the police department to ensure that COP activity is recognized and rewarded appropriately. Community mobilization efforts have been enhanced by having...
residents participate more actively on CAT’s as mobilization specialists and by assigning each resident to work with a sworn officer. CAT’s resources, which include as many as 20 agency representatives, focus on community-oriented solutions to gang- and drug-related activities within each city neighborhood. A community-based alternative to incarceration, Salt Lake’s preprobation project provides youth with a chance to go to drug court and enlist in a community service project, write a thoughtful essay and book report on a topic or book of the judge’s choosing, and interact with a case manager and parents during a 6-month alternative program. An innovative Community Peace Services program provides various support services to victims and offenders within the city who are referred by CAT’s and other agencies or are self-referred.

Project Director: Jeanne Robinson
Salt Lake City Corporation
315 East 200 South
Salt Lake City, UT 84111
801–535–7767

BJA Program Manager: Lluana McCann
202–305–1772

BJA Grant Number: 94–MU–CX–0014

Seattle Comprehensive Communities Program. A grant of $400,000 was awarded to the city of Seattle, Washington, to continue to implement community policing as its philosophy governing decisions about reducing violence and fear of violence in the city. Various components of the citywide strategy are well under way as demonstrated by the introduction of special youth-focused enforcement and intervention programs, the successful reengineering and flattening of the police department’s structure, the coordination of police department activities with other city department activities, and the ongoing development of a geographically based customer service orientation. All aspects of police organization life, including officer perceptions of duties, training of academy recruits and field training officers, the officer performance appraisal system, and communication paths between the department and other city agencies, have been reoriented toward responsive community policing practices. Innovative practices supported by Seattle’s CCP include the creation of geographically based Sector Service Teams that provide officers with greater problem-solving capacity, the use of AmeriCorps volunteers and Crime Prevention Coordinators to organize block watches, the development of a comprehensive approach to firearms control, the creation of the Family and Youth Protection Bureau to reduce domestic violence, the inauguration of a Citizen Police Academy by the Community Police Action Council, and the establishment of a Community
Safety Workgroup to design and implement Seattle’s Campaign Against Violence and a conference that will bring all players together to discuss crime prevention strategies.

**Project Director:**
Barbara Raymond  
City of Seattle  
610 Third Avenue  
Seattle, WA 98104  
206–684–0373

**BJA Program Manager:**
Lluana McCann  
202–305–1772

**Project Director:**
Deborah Crisden-Boone  
City of Wilmington  
800 North French Street  
Wilmington, DE 19801  
302–571–4178

**BJA Program Manager:**
Sylvia Sutton  
202–514–5441

**BJA Grant Number:**
95–MU–MU–0009

**Wilmington Comprehensive Communities Program.** A grant of $400,000 was awarded to the city of **Wilmington, Delaware,** to continue its CCP initiative. Neighborhood Planning Councils in selected Wilmington communities were awarded minigrants to undertake crime prevention and intervention activities in coordination with the police department. To complement this effort, a Civilian Police Academy was formed and more than 100 residents were trained in the community policing concept to enhance general partnership with the police department and to work with line officers in addressing neighborhood problems. Strategic Community Action Teams were initiated to focus on violent crime areas and problems identified by the police and community partnerships, resulting in 191 arrests and the seizure of weapons, narcotics, and property.

**Project Director:**
Deborah Crisden-Boone  
City of Wilmington  
800 North French Street  
Wilmington, DE 19801  
302–571–4178

**BJA Program Manager:**
Sylvia Sutton  
202–514–5441

**BJA Grant Number:**
95–DD–BX–0004

**Comprehensive Communities Technical Assistance Program.** A grant of $249,953 was awarded to **Criminal Justice Associates (CJA)** to provide technical assistance to CCP. Assistance will be directed to 16 sites in the areas of community policing; community mobilization; youth violence and gang prevention, intervention, and suppression; community prosecution and diversion; drug courts; and alternatives to incarceration. CJA will coordinate and facilitate assistance in collaboration with the National Crime Prevention Council (NCPC), the American University, the Police Executive Research Forum (PERF), and the Community Policing Consortium. The objectives of this effort are to (1) determine specific needs for enhancing program management and strategy implementation, (2) prepare the sites for long-term sustainment of their comprehensive crime prevention and control strategies, and (3) assist in the design and delivery of comprehensive and coordinated programwide technical assistance and training.
Project Director: George Sexton
Criminal Justice Associates
9 East Moreland Avenue
Philadelphia, PA 19118
215–247–1390

BJA Program Manager: Jay Marshall

BJA Grant Number: 95–DD–BX–K017

See also the following Web pages:
NCPC at http://www.weprevent.org
PERF at http://www.perf.org:1000
Community Policing Consortium at http://www.communitypolicing.org/index.html
Law Enforcement

BJA’s Law Enforcement Branch develops and administers demonstration programs, technical assistance, and training in a broad range of subjects affecting law enforcement. It serves as a liaison with practitioners and professional organizations representing law enforcement agencies and coordinates program activities with Federal law enforcement agencies. The branch also represents BJA on working groups that coordinate activities and make recommendations for program and policy direction on topics such as gangs, drugs, terrorism, firearms, and technical automation.

Branch Chief: Luke Galant
Telephone: 202–616–3211
Internet e-mail: luke@ojp.usdoj.gov

Comprehensive and Strategic Planning To
Stop Violent Crime

Comprehensive Homicide Initiative (Virginia). A grant of $350,000 was awarded to the Richmond, Virginia, Police Department (RPD) to plan and implement a strategy to reduce homicide rates and increase homicide case clearance rates. RPD is using a strategic planning process involving a wide range of public agencies, private organizations, and community groups to develop an innovative and comprehensive action plan predicated upon the 39 recommendations in the report Murder in America issued by the International Association of Chiefs of Police. Toward these goals, RPD officers and Virginia State Police troopers are receiving specialized training in the investigation of active and cold homicide cases, the identification and targeting of organized drug trafficking, and the restructuring of multijurisdictional drug and violent crime task forces. Both agencies have assigned more uniformed officers to high-crime hotspots, and the city manager is linking RPD and other law enforcement agencies to various social service agencies, community groups, and business organizations involved in public safety. With the help of the city attorney’s office and the Richmond Commonwealth’s Attorneys Office, RPD is drafting recommendations for new laws or amendments for weapons seizure, antistalking, domestic violence, juvenile justice, and mandatory reporting by hospital and medical personnel of suspect injuries. RPD is also working closely with juvenile justice experts and school administrators to identify, confront, and control violent and potentially violent students and to conduct school awareness programs to deglorify violence and violent offenders.
Comprehensive Homicide Initiative (California). A grant of $350,000 was awarded to the Richmond, California, Police Department (RPD) to plan and implement a strategy to reduce homicide rates and increase homicide case clearance rates. RPD is using a strategic planning process involving a wide range of public agencies, private organizations, and community groups to develop an innovative and comprehensive action plan predicated upon the 39 recommendations in the report *Murder in America* issued by the International Association of Chiefs of Police. Toward these goals, RPD has hired more officers, is implementing community-oriented policing with a special concentration on youth violence, and is establishing police substations in areas with historically high rates of violence. The department’s homicide unit is using new, more powerful computers and sophisticated software and has a full-time evidence technician trained to use specialized equipment to more effectively process evidence. The Federal Bureau of Investigation is assisting in a review of cold cases and the Drug Enforcement Administration Mobile Enforcement Unit is assisting in targeting violent drug offenders. Among the results are a 50 percent decrease in Richmond’s homicide rate from 1995; a dramatic reduction in homicides in the city’s Iron Triangle area (from 21 in 1995 to 8 in 1996); a downward trend in homicide suspects who are between the ages of 15 to 24 (from 37 in 1993, to 23 in 1994, to 12 in 1995); and a reduction in measurable violent crime (from 51 percent to 35 percent) through the initiative Operation Crackdown. RPD also convened a Community Collaborative Violence Reduction Summit on June 17, 1996, targeting housing issues, youth and youth violence, substance abuse, and jobs and economic opportunities. Among the summit’s youth-oriented results are an elementary school mentoring program, a youth job-training program, a probation officer on campus program that monitors youth probationers as well as truancy, a youth court in which minor offenses by youth are judged by their peers, a “Just for Kids” afterschool program, and a youth citizens’ police academy and explorer program.

Implementation and Documentation of the Comprehensive Homicide Initiative. A grant of $48,486 was awarded to the Crime and Justice Research Institute to provide technical assistance to demonstration sites in Virginia and California and to document the development of the sites’ strategies to reduce homicide rates.
Homicide Investigation Enhancement. A grant of $149,775 was awarded to the Police Executive Research Forum (PERF) to continue to provide technical assistance to State and local law enforcement agencies seeking to replicate a PERF model program that decreases rates of homicides and increases homicide case clearance rates.

Project Director: Clifford Karchmer
Police Executive Research Forum
1120 Connecticut Avenue NW.
Washington, DC 20036
202–466–7820

BJA Program Manager: Jeff Hall
202–616–3255

PERF Web page: http://www.perf.org:1000

High-Speed Computer Networks and Intelligence-Sharing Databases

DRUGFIRE Equipment. A grant of $2,425,000 was received through an interagency transfer from the Federal Bureau of Investigation to implement the DRUGFIRE Program in 25 State and local jurisdictions. The DRUGFIRE program is an image-based computer database and high-speed network able to analyze and match the ballistic fingerprint of a recovered cartridge or bullet. In fiscal year (FY) 1996, the program began linking together 62 forensic laboratories from high-crime jurisdictions across the country and provide selected forensic laboratories with the computer equipment and associated system-level software necessary to go online. The selected jurisdictions are in Arizona, Arkansas, California, Colorado, Florida, Indiana, Iowa, Kentucky, Louisiana, Maine, Massachusetts, Michigan, Minnesota, Nebraska, New Jersey, New Mexico, New York, Oregon, Pennsylvania, Rhode Island, Texas, and Washington.

BJA Program Manager: Jeff Hall
202–616–3255

Prison Gang Intelligence System. A grant of $450,000 was awarded to the Mid-States Organized Crime Information Center to continue to counter criminal activity by organized gangs in State and Federal penitentiaries and these gangs’ control over the criminal activity of
street gangs. The funds will provide for the deployment of analysts at the six Regional Information Sharing System project sites to collect, analyze, and report information to law enforcement and correctional agencies; provide technical assistance and training to these agencies; expand the national intelligence information repository; and upgrade computer and other technology equipment.

**Project Director:**
David Green  
Mid-States Organized Crime Information  
#4 Corporate Center  
Springfield, MO 65804  
1–800–846–6242

**BJA Program Manager:**
Jose McLoughlin  
202–616–3219

**Project Director:**  
David Green  
Mid-States Organized Crime Information  
#4 Corporate Center  
Springfield, MO 65804  
1–800–846–6242

**BJA Program Manager:**  
Jose McLoughlin  
202–616–3219

**Gang Reduction and Public Housing Intelligence Crime Analysis.** A grant of $84,398 was awarded to the Illinois State Police (ISP) to enhance the organization’s statewide criminal intelligence database and create an ISP Intelligence Center dedicated to eradicating gang-related crime in public housing developments in Illinois. The project will serve as a model for other States with similar gang problems. It will also support Stormy Monday, a 16-member task force composed of local, State, and Federal agencies focused on public housing developments in Chicago and other urban areas in the State. The U.S. Department of Housing and Urban Development (HUD) is the primary funding source for operations of Stormy Monday, whose members include the Chicago Housing Authority Police Department, the Cook County State’s Attorney, ISP, the U.S. Attorneys Office for the Northern District of Illinois, HUD’s Inspector General for Investigations, and the Bureau of Alcohol, Tobacco, and Firearms.

**Project Director:**
Wayne Watson  
Illinois State Police  
400 Armory Building  
Springfield, IL 62794  
217–785–2332

**BJA Program Manager:**  
John Veen  
202–616–2251

**Project Director:**
Wayne Watson  
Illinois State Police  
400 Armory Building  
Springfield, IL 62794  
217–785–2332

**BJA Grant Number:**
96–DD–BX–0089

**ISP Web page:**  
http://www.state.il.us/isp/isphpage.htm

**Statewide Intelligence Sharing Program.** A grant of $100,000 was awarded to the Tennessee Bureau of Investigation to continue to develop a high-speed database and computer network to exchange intelligence information on multijurisdictional illegal drug trafficking conspiracies and violent criminal organizations among Tennessee’s nearly 400 State and local law enforcement agencies. The Stateside Intelligence Sharing Program is also being developed in Connecticut, North Dakota, Utah, and Wisconsin.

**Project Director:**
Jeffery Long  

**BJA Program Manager:**
Jose McLoughlin
Communication and Identification Enhancement. A congressional notation for funding led to a $500,000 grant to the San Francisco Police Department to enhance an electronic identification system using the Automated Fingerprint Identification System and the Digital Mugshot System. This positive identification system connects the data terminals in district stations with wireless mobile terminals in the field, allowing officers to spend more time out conducting community-oriented policing activities rather than in the station house performing documentation activities. This system also increases the officers’ safety by immediately alerting them to suspects who have violent criminal histories.

Project Director: Kenneth Moses
San Francisco Police Department
850 Bryant Street
San Francisco, CA 94103
415–553–1506

BJA Program Manager: John Veen
San Francisco Police Department
202–616–2251

Statewide Automated Fingerprint Identification System Expansion, Electronic Fingerprint Identification Print System Connectivity, and Automated Fingerprint Identification System Network. A congressional notation for funding led to a $1,495,381 grant to the North Carolina Department of Crime Control and Public Safety to continue a project to improve its criminal history records and fingerprint databases, which are used by Federal, State, and local criminal justice agencies.

Project Director: David Jones
North Carolina Department of Crime Control and Public Safety
3824 Barrett Drive
Raleigh, NC 27611
919–571–4736

BJA Program Manager: Jeff Hall
North Carolina Department of Crime Control and Public Safety
202–616–3255

Technology Support to the Regional Information Sharing System. A congressional notation for funding led to a $1,000,000 grant to the Institute for Intergovernmental Research (IIR) to allow member law enforcement agencies to access Regional Information Sharing System (RISS) site databases, to improve the existing RISSNET computer network system, to and establish Internet and Intranet capabilities at each of the six RISS sites.
Fighting Organized Criminal Groups

**Comprehensive Gang Initiative.** A grant of $100,000 was awarded to the **Suffolk County, Massachusetts, District Attorney** to continue to demonstrate a model comprehensive approach to gang issues that carefully balances initiatives for prevention, intervention, and suppression. In Suffolk County, the model is focused on gangs operating in and around the Franklin Hill public housing development.

*Project Director:* Phil Weiner  
Office of the Suffolk County  
District Attorney  
New Courthouse  
Boston, MA 02108  
617–725–8670

*BJA Program Manager:* Luke Galant  
202–616–3211

*BJA Grant Number:* 96–DD–BX–0026

**Gang Organized Crime Narcotics Violence Enforcement (Oregon).** A grant of $200,000 was awarded to the **District Attorney of Portland, Oregon,** to continue to demonstrate how violent gangs can be weakened and dismantled by using the basic Organized Crime Narcotics model concepts, including the control group process, shared management of resources, and joint operational decisionmaking. During the period of January 1 through June 30, 1996, 41 cases were under way; 28 of the cases were new. These 41 cases involved 30 narcotics offenses, 17 weapons offenses, 9 assaults, 7 racketeering offenses, 4 burglaries, 3 homicides, and 1 robbery. Each case involved a gang of 10 to 30 members, with the majority of gang members being adults. Since the inception of the project, a total of 34 gang members have been arrested and referred for prosecution. Of a total of 37 subjects charged under the project, 23 have pleaded guilty and 17 have been sentenced to a total of 361 months in prison.

*Project Director:* Michael D. Schrunk  
Multnomah County Prosecutor  
1021 Southwest Fourth Avenue

*BJA Program Manager:* John Veen  
202–616–2251
Gang Organized Crime Narcotics Violence Enforcement (New Mexico). A grant of $150,000 was awarded to the New Mexico Second Judicial District, Office of the District Attorney, to continue to demonstrate how violent gangs can be weakened and dismantled by using the basic Organized Crime Narcotics model concepts, including the control group process, shared management of resources, and joint operational decisionmaking. During the period of January 1 through August 31, 1996, there were 18 cases under way, all of which were new. These 18 cases included 34 narcotics offenses, 31 weapons offenses, 19 homicides, 17 attempts or conspiracies to commit murder, 11 aggravated assaults or batteries, 5 offenses of transferring stolen vehicles, 4 offenses of tampering with evidence, and 1 each of racketeering or drug conspiracy, armed robbery conspiracy, sexual assault, and contributing to the delinquency of a minor. Each case involved a gang of 10 to 100 members, with the majority of members being adults. The project identified 102 subjects and developed 31 new confidential sources. Since the inception of the project, 92 gang members have been arrested and 89 have been referred for prosecution. Of a total of 62 subjects charged under the project, 20 have pleaded guilty and 2 have been sentenced to life in prison.

Project Director:  
Reynaldo Montano  
Bernalillo County District Attorney  
111 Union Square SE.  
Albuquerque, NM 87102  
505–841–7231

BJA Program Manager:  
John Veen  
Bernalillo County District Attorney  
202–616–2251

Second Judicial District’s Web page:  
http://www.cabq.gov/cjnet/dst2alb/about.html

Organized Crime Narcotics Trafficking Enforcement Program—Center for Task Force Training. A grant of $275,000 was awarded to the Institute for Intergovernmental Research (IIR) to continue to develop and conduct specialized training (including antiterrorism training) of law enforcement agencies, with particular emphasis on multiagency coordination in areas of threat identification, vulnerability assessment, preparation, response and recovery operations, and investigation. During this grant period, IIR will develop, test, and evaluate the law enforcement antiterrorism training curriculum; identify and document technical assistance needs of law enforcement agencies in the area of antiterrorism planning and prevention; plan methods of delivery; and focus on the multiagency and multijurisdictional aspects of the law enforcement response to acts of domestic terrorism.

Project Director:  
Emory Williams  
Institute for Intergovernmental Research  
P.O. Box 12729  
Tallahassee, FL 32317

BJA Program Manager:  
John Veen  
Institute for Intergovernmental Research  
202–616–2251

BJA Grant Number:  
95–DD–BX–0080

BJA Grant Number:  
95–DD–BX–0090
Special Prosecution Unit. A grant of $150,000 was awarded to the Montana Department of Justice to create and staff a special unit to investigate and prosecute criminal extremist antigovernment activities in the State. Funds will be used to support two additional deputy sheriffs in Garfield County.

Project Director: John Conner  
BJA Program Manager: Jeff Hall  
Montana Department of Justice  
215 North Sanders  
Helena, MT  59620  
406–444–2026

Task Forces and Multijurisdictional Coordination

Metropolitan Area Drug Enforcement Task Force. A congressional earmark of $2,000,000 was awarded to the Arlington County, Virginia, Police Department to continue the operations of local law enforcement agencies investigating illegal drug trafficking. This program demonstrates a hybrid enforcement approach using the Organized Crime Narcotics Task Forces in major urban areas. During the period of January 1 through June 30, 1996, the following results were reported: 76 investigations were initiated and 86 case investigations were closed; 57 search warrants were executed resulting in 218 drug arrests and the seizure of firearms; 31 felony and 53 misdemeanor convictions were made following drug arrests; and 36 informants were deactivated and 23 new informants were developed.

Project Director: Lieutenant John Karinchak  
BJA Program Manager: John Veen  
Arlington County Police Department  
1425 North Court House Road  
Arlington, VA  22201  
703–358–4101

Federal-Local Violent Crime Task Force. A grant of $112,000 was awarded to the Indiana Criminal Justice Institute to identify and pursue armed, violent offenders whose actions have resulted in an unprecedented increase in violent crime in Gary, Indiana. In an effort to cut off the supply of guns to gangs, the task force performs cross-checks of recovered firearms with firearms purchased by individuals who are allegedly supplying guns in bulk and initiates simultaneous investigations of those individuals.

Project Director: Doug Fowler  
BJA Program Manager: John Veen
Assistance to Local Law Enforcement Agencies—1996 Olympic Games. A congressional earmark of $4,000,000 was awarded to the Georgia Criminal Justice Coordinating Council to reimburse State and local law enforcement agencies for overtime expenses incurred while providing for public safety at the 1996 Summer Olympic Games.

Project Director: John Clower
Georgia Criminal Justice Coordinating Council
503 Oak Place
Atlanta, GA 30349
404–559–4949

BJA Program Manager: Andy Mitchell
202–616–3469

BJA Grant Number: 96–DD–BX–0018

Model Clandestine Drug Laboratory Enforcement Program. A grant of $149,823 was awarded to Circle Solutions, Inc., to continue to help State and local officials develop policies and procedures related to the use of hazardous chemicals in manufacturing illegal drugs in clandestine laboratories. A trainer’s guide, student guide, and curriculum have been developed based on the model. With this award, training and followup technical assistance will be provided to six jurisdictions, and a training program will be developed for personnel responsible for supervising clandestine laboratory investigations. In the previous year, 9 training programs reached 450 policymakers from 98 Federal, State, and local public safety agencies across the country.

Project Director: Michael McCampbell
Circle Solutions, Inc.
2070 Chain Bridge Road
Vienna, VA 22182
305–726–3522

BJA Program Manager: Luke Galant
202–616–3211

BJA Grant Number: 95–DD–BX–0075

Clandestine Laboratory Safety Certification Training. A grant of $200,000 was transferred through an interagency agreement to the Drug Enforcement Administration (DEA) to provide safety certification training to approximately 350 State and local law enforcement officers and personnel who are involved in the investigation and dismantlement of laboratories used in the illegal manufacture of drugs and precursor chemicals.

Project Director: Joan Turco
Drug Enforcement Administration

BJA Program Manager: Luke Galant
202–616–3211
Criminal Illegal Aliens

**Criminal Alien Identification and Intervention Program (IIR).** A grant of $100,000 was awarded to the **Institute for Intergovernmental Research (IIR)** to continue to provide technical assistance and support services to the five States demonstrating this program. The Criminal Alien Identification and Intervention Program (CAIIP) is designed to enhance the earliest identification of illegal aliens arrested for felony offenses through the U.S. Immigration and Naturalization Service Law Enforcement Support Center; encourage States to modify statutes and policies and implement innovative techniques that intervene in the criminal justice process to expeditiously and fairly adjudicate illegal aliens arrested or convicted of felonies; and facilitate appropriate detainment and deportation of those aliens. The five States participating in CAIIP are California, Florida, Illinois, New York, and Texas.

*Project Director:* Emory Williams  
*Institute for Intergovernmental Research*  
P.O. Box 12729  
Tallahassee, FL 32317  
904–385–0600

*IIR Web page:* http://www.iir.com

**BJA Program Manager:** Luke Galant  
202–616–3211

**BJA Grant Number:** 96–DD–BX–A053

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**Criminal Alien Identification and Intervention Program (NCJA).** A grant of $49,883 was awarded to the **National Criminal Justice Association (NCJA)** to continue to provide
technical assistance to improve the statutory and regulatory mechanisms of the five States demonstrating this program.

**Project Director:** Cabell Cropper  
**National Criminal Justice Association**  
202–347–4900

**BJA Grant Number:** 95–DD–BX–0026

**NCJA Web page:** http://www.sso.org/ncja/ncja.htm

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**Criminal Alien Identification and Intervention Project.** A grant of $149,997 was awarded to the California Department of Justice to continue to flag the criminal records of deported illegal aliens, a cost-saving activity that enables State and local law enforcement authorities in California to immediately identify illegal aliens if and when they are detained upon reentry to the United States.

**Project Director:** George Renfroe  
**California Department of Justice**  
P.O. Box 942456  
Sacramento, CA 94244  
619–227–3467

**BJA Grant Number:** 95–DD–BX–0040

**Department’s Web page:** http://www.ns.net/caag/

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**Training Local Law Enforcement Officers in Anti-Drug Activities and Cultural Differences Involving Illegal Aliens.** A grant of $174,997 was awarded to the International Association of Chiefs of Police (IACP) to continue to conduct, in conjunction with the U.S. Immigration and Naturalization Service (INS), training sessions for local law enforcement officers. The officers learn to detect criminal activity by illegal aliens, recognize fraudulent documents and smuggling methods, and identify alien organized crime groups. In fiscal year (FY) 1996, IACP and INS trained nearly 300 officers from 91 law enforcement agencies at training seminars in Cleveland, Ohio; Anchorage, Alaska; Biloxi, Mississippi; and Denver, Colorado. Since the program’s first training sessions in May 1991, more than 1,300 officers nationwide have been trained and have taught their new skills to fellow officers. IACP has also produced a 750-page training and reference manual entitled *Responding to Alien Crimes* describing procedures, practices, and policies.
Illegal Firearms Trafficking

Firearms Trafficking Interdiction—Technical Assistance Program. A grant of $250,000 was awarded to the International Association of Chiefs of Police (IACP) to provide nationwide technical assistance to State, county, and local law enforcement agencies seeking to remove guns from circulation among criminals in their jurisdictions.

West Virginia Firearms Violations/Trafficking Task Force. A grant of $125,000 was awarded to the West Virginia Division of Public Safety to continue to identify, target, investigate, prosecute, and incarcerate individuals who use, sell, or acquire firearms in violation of Federal and State firearms laws. During the period of January 1 through June 30, 1996, the following results were reported: 195 firearms-related intelligence reports were filed, 82 firearms dealers were contacted, 92 firearms were seized or confiscated, 15 individuals were arrested for firearms-related offenses, 11 individuals were convicted for firearms-related offenses, and 4 individuals were sentenced for firearms-related offenses. A comparison between the first and second years of project activity revealed the following: a 70 percent increase in intelligence reports, an 84 percent increase in dealer contacts, a 43 percent increase in firearms seized/confiscated, and a 75 percent increase in persons arrested.
Documentation and Assessment of BJA-Funded Firearms Projects. A grant of $149,924 was awarded to the Police Executive Research Forum (PERF) to collect statistical information and to document and assess the activities of BJA-funded firearms projects. The activities conducted under this program will result in the production of a fact sheet and a monograph. Topics covered in the monograph will include the type of project implemented, a description of project activities, a listing of project goals and objectives and how they were accomplished, and obstacles encountered and lessons learned at each project demonstration site.

Of Critical Importance to Law Enforcement Agencies

Training and Technical Assistance for Law Enforcement Agencies—Line of Duty Deaths. A grant of $150,000 was awarded to Concerns of Police Survivors (COPS), Inc., to provide technical assistance under BJA’s Public Safety Officers’ Benefits Program. COPS is a 7,200-member nonprofit organization dedicated to providing grief counseling and immediate response to other needs of the families and coworkers of law enforcement officers killed in the line of duty. The grant will enable COPS to enhance the ability of law enforcement agencies to assist surviving family members and coworkers. Assistance to survivors will be accomplished by updating research on law enforcement agencies’ readiness to handle line of duty deaths, providing training and technical assistance to law enforcement agencies to better prepare them to intervene effectively with the families and coworkers of officers killed in the line of duty, and increasing the dissemination of information about the services and benefits available to the families of fallen officers and the resources that exist for affected agencies. In addition, COPS
will use the funds to disseminate line of duty death case studies, to enhance officer safety training, and to conduct summer camps for the children of fallen law officers.

**Project Director:** Suzanne F. Sawyer  
Concerns of Police Survivors, Inc.  
South Highway 5  
Camdenton, MO 65020  
573–346–4911

**BJA Program Manager:** Jeff Allison  

**BJA Grant Number:** 96–DD–BX–0027

**COPS Web page:** http://www.iland.net/cops

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**Support Services for Families and Coworkers of Public Safety Officers.** A grant of $150,000 was awarded to Concerns of Police Survivors (COPS), Inc., to provide immediate emotional assistance and guidance to the families and coworkers of law enforcement officers killed in the line of duty. COPS will also convene seminars on grief and incident stress for families and coworkers of slain officers during National Police Week in May 1997.

**Project Director:** Suzanne F. Sawyer  
Concerns of Police Survivors, Inc.  
South Highway 5  
Camdenton, MO 65020  
573–346–4911

**BJA Program Manager:** Jeff Allison  

**BJA Grant Number:** 96–PS–DX–0001

**COPS Web page:** http://www.iland.net/cops
Adjudication

The mission of BJA’s Adjudication Branch is to improve the effectiveness and efficiency of all aspects of the adjudication process—the courts, prosecution, and defense. Toward this end, the branch is committed to the development of partnerships among the components of the criminal justice system. Branch initiatives focus on community justice, including a collaborative effort with the Red Hook, Brooklyn, Community Justice Center and the Community Justice Assistance Center in New York City to establish community justice assistance centers nationwide. Other major areas of program activity are enhancing the operation of courts; ensuring access to justice; developing pretrial and posttrial programs; and training State and local judges, prosecutors, and defense counsel.

Branch Chief: Charles M. “Bud” Hollis
Telephone: 202–616–3218
Internet e-mail: bud@ojp.usdoj.gov

Community Justice Initiatives

Community-Focused Courts Initiative. A grant of $199,857 was awarded to the National Center for State Courts (NCSC) to strengthen court and community relations by identifying and studying models of collaboration. During the grant period, NCSC will convene a symposium, provide technical assistance to court managers, and publish a community courts program implementation manual and a directory of resources for community courts. The activities are designed to disseminate the information compiled by NCSC field research at the Navajo Peacemaking Court, Arizona; Franklin County Futures Lab, Massachusetts; Handgun Intervention Program, Detroit, Michigan; Oakland County Youth Assistance, Michigan; Hudson County Juvenile Court, New Jersey; and Norfolk Juvenile Citizens Advisory Committee, Virginia.

Project Director: David Rottman
National Center for State Courts
300 Newport Avenue
Williamsburg, VA 23187
757–253–2000
NCSC Web page: http://www.ncsc.dni.us

BJA Program Manager: Marilyn Nejelski
BJA Grant Number: 96–DD–BX–0054

Red Hook Community Justice Center. A grant of $586,460 was awarded to the Fund for the City of New York to assist the Red Hook community of Brooklyn, New York, in planning, establishing, and implementing a community justice center. A major BJA initiative, it includes the participation of the New York State Unified School District, the city of New York, and the Kings

Bureau of Justice Assistance 31
The Justice Project. A grant of $532,299 was awarded to the Fund for the City of New York through the Midtown Community Court to establish the Community Justice Assistance Center (CJAC). The purpose of CJAC is to provide technical assistance to courts and communities across the Nation seeking to establish community justice centers. In performing this work, CJAC will draw upon the experience and expertise of the Midtown Community Court and related projects operated and staffed by the Fund for the City of New York, a nonprofit government-private partnership. Technical assistance will be provided to a broad-based constituency on the following topics: establishing a working partnership with the community and the court; using the court as a gateway to treatment and services; paying back the community; testing and applying innovative technology; and developing new roles, strategies, and protocols among community justice partners. CJAC will use three delivery mechanisms: (1) a Web page, (2) onsite assistance, and (3) host assistance. Under this program, an implementation manual will be produced and a newsletter will be published.

Enhancing the Courts

Trial Court Performance Standards and Measurements System: Coordination Efforts. A grant of $124,994 was awarded to the National Center for State Courts (NCSC) to provide education, technical assistance, and training about the nature and implementation of the Trial Court Performance Standards and Measurements System (TCPSMS). To help judges and court administrators incorporate TCPSMS into day-to-day operation and planning, NCSC will produce a video about TCPSMS, convene a conference on TCPSMS, and develop and maintain an Internet Resource Center consisting of a ListServ and a site on NCSC’s Web page. The California
and Virginia Judicial Councils have adopted the standards and are exploring ways in which to implement them in local jurisdictions. Several States have expressed interest in the standards and, in some cases, have established statewide commissions to explore their use. In addition to the courts included in the demonstration phase of the standards, many other general and limited jurisdiction courts have either adopted the standards or have made inquiries regarding their implementation. Another indicator of the interest among the court community in TCPSMS is the high enrollment in NCSC educational programs about trial court standards, which frequently have waiting lists. Four documents, including a planning guide, a monograph, a program brief, and a commentary, will be published under this program.

Project Director: Pamela Casey, Ph.D.
National Center for State Courts
300 Newport Avenue
Williamsburg, VA  23187
757–253–2000

BJA Program Manager: Marilyn Nejelski

NCSC Web page: http://www.ncsc.dni.us

Delay Reduction Program. A grant of $300,000 was awarded to the Delaware Superior Court to continue to reduce case processing delays by using quasi-judicial personnel to substitute for trial judges at noncritical court-required events. By assigning responsibilities to these court “masters,” the initiative is designed to increase the effective use of judges’ time and availability for trials. This project will also include documentation of automated case management and measurement techniques that reduce the time from arrest to disposition through timely sharing of accurate information with superior court judges, court support personnel, and service providers.

Project Director: Thomas J. Ralston
Delaware Superior Court
1020 North King Street
Wilmington, DE  19801
302–572–2400

BJA Program Manager: Bud Hollis

BJA Grant Number: 96–DD–BX–0094

Creating a Juvenile Weapons Court. A grant of $126,000 was awarded to the Vera Institute of Justice (Vera), Inc., to develop a prototype juvenile weapons court—a 1-day, mandatory predjudicatory program for juveniles arrested on weapons-related offenses. A partnership between Vera and the New York City Family Court, the program will combine cognitive and shock approaches to convince juveniles to relinquish their reliance on deadly weapons. Vera will publish a bulletin documenting the program and its experiences.

Project Director: Molly Armstrong

BJA Program Manager: Marilyn Nejelski

BJA Grant Number: 95–DD–BX–0041
Models of Effective Court-Based Service Delivery to Children. A grant of $149,898 was awarded to the National Center for State Courts (NCSC) to continue to provide training and technical assistance to the program’s demonstration sites in Sacramento, California; Louisville, Kentucky; and Columbia, South Carolina, and to add two new sites in coordination with the Office of Justice Programs’ Safe Kids—Safe Streets program. Funded by BJA and the Office of Juvenile Justice and Delinquency Prevention, the program’s purposes are to identify, document, evaluate, and further develop effective court-based service delivery to children and their families. The program’s major goal is to improve collaboration among State trial, juvenile, and family courts and public health, mental health, and social services. The new NCSC demonstration sites will expand the program to assess and advance the understanding of cases involving multiple problems—child abuse, neglect and domestic violence—within the same family. This program will include production of a program operations manual, a program brief, and a monograph of articles to be published in Behavioral Sciences and the Law.

Project Director: Pamela Casey, Ph.D.
National Center for State Courts
300 Newport Avenue
Williamsburg, VA 23187
757–253–2000
NCSC Web page: http://www.ncsc.dni.us
BJA Grant Number: 96–DD–BX–0040

Judicial Education and Training. In response to a congressional earmark, a grant of $1,000,000 was awarded to the National Judicial College (NJC) to continue to develop and conduct legal education for judges. With these funds NJC will develop a comprehensive 1-week resident course on drug testing in substance abuse prosecutions; produce a 1-week resident course on sentencing for judges and probation officers to attend as a team; create a guide to effective sentencing for judges new to the sentencing process; plan, develop, and present four faculty development workshops to train both new and experienced judicial education faculty in the effective use of computer-generated multimedia technology and adult education methods; and provide approximately 525 scholarships to State and local judges, court administrators, and State judicial educators in the United States, Puerto Rico, and the District of Columbia.

Project Director: Dean Kenneth A. Rohrs
BJA Program Manager: Marilyn Nejelski

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Great Sioux Nation Supreme Court. A grant of $36,000 was awarded to the Dakota Territory Chairman’s Council to create a Great Sioux Nation Supreme Court, which will coordinate the tribal court system activities within each Sioux Nation tribe and provide a forum for intertribal conflict resolution. The Great Sioux Nation Supreme Court will facilitate the structure, jurisdiction, and procedures of the court system. It will also provide a forum for conflict resolution between the constituent tribes; establish uniform principles of common law linking traditional customs with modern law; uniformly apply the legislative enactments, compacts, and accords of the Dakota Territory Chairman’s Council; and foster intertribal collaboration in the creation of laws dealing with issues of intertribal importance, including child custody and domestic violence.

Project Director: 
Steven Gunn
Dakota Territory Chairman’s Council
P.O. Box 590
Eagle Butte, SD 57625
605–964–4155

BJA Program Manager:
Jennifer Knobe
202–616–3212

BJA Grant Number:
96–DD–BX–0095

Great Sioux Nation Web page:
http://www.state.sd.us/state/executive/tourism/sioux/sioux.htm

Developing Pretrial and Posttrial Programs

Prosecutor’s Pre-Charging Diversion Program. A grant of $25,000 was awarded to the Office of the Prosecuting Attorney of Pulaski County, Arkansas, to continue to demonstrate and expand a pilot program that began in Little Rock to include two community-based juvenile diversion sites. Four juvenile court prosecutors will provide information, serve as liaisons, and provide support services to the two sites. The program, which provides youthful offenders with an option to formal adjudication in juvenile court, lowered the recidivism rate of youthful offenders, resulting in a reduction in crimes being committed and in the number of juvenile court cases being heard.

Project Director:
Ernest Sanders, Jr.
Office of the Pulaski County Prosecutor

BJA Program Manager:
Jennifer Knobe
202–616–3212

BJA Grant Number:
96–DD–BX–0095

Great Sioux Nation Web page:
http://www.state.sd.us/state/executive/tourism/sioux/sioux.htm
Manual on Sex Offender Registration and Notification. A grant of $59,462 was awarded to the National Criminal Justice Association (NCJA) to develop a manual for criminal justice practitioners and victim service providers on sex offender registration and notification statutes. To date, approximately 40 States have enacted sex offender registration statutes. The manual will provide information on the types of statutory provisions that have been adopted and how they have been enforced, an overview of constitutional arguments that have been raised regarding the statutes, and the courts’ responses to these arguments. It will also include a list of resources that provide additional information on sex offender release statutes.

Project Director: Cabell Cropper
National Criminal Justice Association
444 North Capitol Street NW.
Washington, DC  20001
202–347–4900

NCJA Web page: http://www.sso.org/ncja/ncja.htm

Training State and Local Prosecutors and Defenders

Health Care Fraud Prosecution Program. A grant of $100,000 was awarded to the National Association of Attorneys General (NAAG) to continue to provide training and technical assistance to State attorneys general and local prosecutors on investigating and prosecuting health care fraud. In addition, NAAG is providing direct technical assistance to the health care fraud units of the attorneys general of Maryland, Minnesota, and Wisconsin in the development of model strategies and techniques for State health care fraud investigations and prosecutions. These States have opened more than 20 cases. The program will also identify and assist up to 20 additional State attorneys general interested in creating health care fraud units. NAAG will also develop an additional initiative: a program fostering partnerships among State prosecutors, private insurance carriers, and various agencies and groups at the Federal, State, and local levels. Under this program, NAAG has published a monograph Health Care Fraud in a Managed Care Environment and a bimonthly newsletter Health Care Fraud Report. It will also publish a health care fraud awareness handbook for the elderly, develop an online computer network to enhance communication on health care fraud among attorneys and investigators in up to 30 States, and conduct a training conference.
DNA Legal Assistance Unit. A grant of $150,000 was awarded to the American Prosecutors Research Institute (APRI) to continue to provide technical assistance and training to help prosecutors and DNA laboratory analysts understand and use DNA typing technology to investigate and prosecute cases involving capital murder, homicide, sexual assault, or child abuse. APRI’s DNA Legal Assistance Unit has developed guidelines on direct and cross-examination, testimony, etiquette, and evidence presentation. The unit also publishes *The Silent Witness*, a newsletter for prosecutors and analysts. The unit has handled more than 275 technical assistance calls and case-specific issues and has responded to requests for information packets and defense expert transcripts. More than 50 prosecutors and investigators attended the first training conference. The unit will continue to collect and maintain information on State statutes governing the creation and maintenance of DNA tissue sample banks and admissibility of DNA evidence and will conduct several regional training conferences.

Community Prosecution Program. A grant of $499,994 was awarded to the American Prosecutors Research Institute to continue to provide training and technical assistance to local prosecutors seeking to plan and implement community prosecution programs. Two regional community prosecution technical assistance workshops will be held to train prosecutors from a minimum of 20 sites in the strategic planning and implementation of community prosecution programs. A minimum of six jurisdictions will be selected from those attending the workshops to receive intensive, onsite technical assistance. Joint strategy sessions will be held with the National Institute of Corrections, law enforcement and probation agencies, and allied professionals to ensure that each discipline works toward the same community-based goal.
Assessment and Enhancement of Indigent Defense Services. A grant of $350,000 was awarded to the National Legal Aid and Defender Association (NLADA) to provide specialized training programs, standards, and guidelines for the delivery of legal services in civil and criminal cases and technical assistance to chronically underfunded indigent defense and legal services programs. With adequate training and technical assistance, defender programs can provide a mechanism for the development of individually tailored pretrial diversion efforts and sentencing options aimed at reducing recidivism. NLADA will develop and deliver one to three day-long onsite training events to enhance the quality of representation provided to indigent criminal defendants. NLADA will also provide onsite assistance to indigent defense providers in the development of programs and services otherwise unachievable because of funding constraints at the local level. Two sites are anticipated during this project; onsite assistance will include developing and maintaining manageable caseloads and workloads and leveraging resources through community partnerships. Under this program, NLADA has published a Final Report of the NLADA Blue Ribbon Advisory Commission on Indigent Defense Services and a training manual. It will also establish a national information clearinghouse for defender services, publish six newsletters, conduct a study of defender caseloads, update the Defender Caseload Standards, and publish a guide to identifying and using social services in defender advocacy.

Project Director: Scott Wallace  BJA Program Manager: Bud Hollis
National Legal Aid and Defender Association  BJA Grant Number: 96-DD-BX-0038
1625 K Street NW. 202–616–3218
Washington, DC 20006
202–452–0620

BJA Grant Number: 96-DD-BX-0038

Corrections

BJA’s Corrections Branch supports the planning, development, implementation, and evaluation of demonstration projects to test a broad range of alternatives to traditional modes of incarceration. These projects assist offenders in their transition to the community following their release by providing security, discipline, and services—including diagnosis, counseling, substance abuse treatment, education, job training, and placement assistance—while the offenders are under correctional supervision. The projects also provide linkage to similar services in the community. All BJA correctional options demonstration projects have four basic goals: reduced incarceration costs, relief of prison and jail crowding, reduced recidivism rates for youthful offenders, and advancement in correctional practices.

Branch Chief: Thomas Albrecht
Telephone: 202–514–6236
Internet e-mail: albrecht@ojp.usdoj.gov

Alternative Sanctions and Treatment Programs for Offenders

Center for Community Corrections. A grant of $50,000 was awarded to the Center for Community Corrections to promote the use of alternative sanctions for nonviolent offenders. The center will publish two informational documents for distribution to State and local criminal justice policymakers seeking to develop and implement alternative sanctions.

Project Director: Donald Santarelli
Center for Community Corrections
1615 L Street NW.
Washington, DC  20036
202–466–6300

BJA Program Manager: Richard Sutton, Ph.D.
202–616–3214

BJA Grant Number: 96–DD–BX–0053

Mobile Diversionary Drug Treatment Program. A grant of $370,000 was awarded to the Alabama Department of Corrections for a drug court that offers offenders immediate treatment for their addiction. The Mobile Diversionary Drug Treatment program is designed for 18- to 25-year-old offenders for whom diversion occurs either at pretrial or at sentencing. The 12-month, three-phase program is designed to include a community track of intensive outpatient treatment for drug offenders and an institutional track for more recalcitrant drug offenders. Since the program’s inception in fiscal year (FY) 1993, more than 595 potential participants have been interviewed, 305 offenders have entered the diversion program, and more than 100 participants have graduated. The program is a joint project of the 13th Judicial Court, the United States Attorney for the Southern District of Alabama, the Mobile County Commission, the Mobile
Mental Health Department, and the Bishop State Community College.

**Project Director:**
Thomas Gilkeson
Alabama Department of Corrections
50 North Ripley Street
Montgomery, AL 36130
334–240–9500

**BJA Program Manager:**
Richard Sutton, Ph.D.
202–616–3214

**BJA Grant Number:**
96–DD–BX–0029

**Pilot Sex Offender Treatment Program (New Hampshire).** A grant of $200,000 was awarded to the New Hampshire Department of Corrections for the commissioners of the New Hampshire, Maine, and Vermont correctional systems to begin to design and implement pilot projects for the treatment of sex offenders in New Hampshire and Maine. The pilot projects will be based on the experiences of the Vermont correctional system, which uses institutional and community treatment and field supervision. Vermont staff will provide technical assistance to the demonstration projects.

**Project Director:**
Timothy Ackerson
New Hampshire Department of Corrections
105 Pleasant Street
Third Floor
Concord, NH 03302
603–271–5600

**BJA Program Manager:**
Thomas Albrecht
202–514–6236

**BJA Grant Number:**
96–DD–BX–0034

**Pilot Sex Offender Treatment Program (Maine).** A grant of $200,000 was awarded to the Maine Department of Corrections for the commissioners of the Maine, New Hampshire, and Vermont correctional systems to begin to design and implement pilot projects for the treatment of sex offenders in Maine and New Hampshire. The pilot projects will be based on the experiences of the Vermont correctional system, which uses institutional and community treatment and field supervision. Vermont staff will provide technical assistance to the demonstration projects.

**Project Director:**
Joseph Lehman
Maine Department of Corrections
111 State House Station
Augusta, ME 04333
207–287–4360

**BJA Program Manager:**
Thomas Albrecht
202–514–6236

**BJA Grant Number:**
96–DD–BX–0042

**Putting Prisoners To Work**

**Private Sector/Prison Industries Enhancement Program.** A grant of $300,751 was awarded to
the Correctional Industries Association (CIA) to provide technical assistance to BJA’s Prison Industry Enhancement (PIE) certification program. The PIE program was created by Congress to encourage joint ventures between private industries and State prisons to make goods and services using inmate labor. To date, the program has generated $6,111,453 in taxes and $10,458,796 to offset incarceration costs. Another $3,449,218 has been generated for family support and $3,644,557 has been generated for victims of inmate crimes. Currently, 36 jurisdictions in 34 States have been certified under the program. CIA will ensure that existing State programs are in full compliance with PIE legislative and administrative requirements and will conduct two training conferences for program participants.

Project Director: Gwyn Ingle
Correctional Industries Association
2860 Country Lane
Ellicott City, MD 21402
410–465–1838

BJA Program Manager: Richard Sutton, Ph.D.

BJA Grant Number: 96–DD–BX–0043


BJA Jail Work and Industries Center. A grant of $200,000 was awarded to Community Resource Services (CRS) to promote jail work and private-sector industry programs among the Nation’s more than 3,500 local jails. The center’s purposes are to increase the employment of jail inmates nationwide, expand the types of work by inmates and increase their productivity, and improve the administration and management of the work programs. The center also provides information on how BJA Formula Grant Program funds can leverage other sources of funding to establish new programs and expand existing ones. CRS works closely with members of the Correctional Industries Association and the Jail Industries Association (JIA) (see JIA Web page at http://www.corrections.com/industries/index.html). CRS will publish three program briefs describing model programs that may be replicated. It will also publish three workbooks to help develop, plan, and fund new programs.

Project Director: Rodney Miller
Community Resources Services
P.O. Box 1180
Washington Grove, MD 20880
301–977–9090

BJA Program Manager: Richard Sutton, Ph.D.

BJA Grant Number: 96–DD–BX–0045

Making the Transition From Incarceration to the Community
Project Return: From Prison to Community. A grant of $766,633 was awarded to Tulane University to continue the demonstration of a cost-effective correctional option program, Project Return, which reduces reliance on incarceration and provides treatment and services to assist youthful and former offenders. Project Return provides substance abuse treatment, education, family preservation activities, workplace preparedness, job placement, and other services and supervision in an integrated delivery network to reduce recidivism. Each 3-month program cycle is designed for 50 to 60 participants and consists of a 40-hour week in classroom settings. Participants are paid a stipend provided through matching funds from the corporate community.

**Project Director:**
Robert E. Roberts
Tulane University
1010 Common Street
New Orleans, LA  70112
504–592–9877

**Tulane Web page:**
http://www.tulane.edu/~aphealth/plain.html

**BJA Program Manager:**
Richard Sutton, Ph.D.
202–616–3214

**BJA Grant Number:**
96–DD–BX–0037

The Opportunity To Succeed Program. The Center on Addiction and Substance Abuse (CASA) at Columbia University was awarded $300,000 by BJA and $3,000,000 by the Robert Wood Johnson Foundation to continue to provide community-based postincarceration services for substance abusers. The Opportunity to Succeed (OPTS) program is a multisite, 3-year demonstration program that provides intensive services for addicted ex-offenders who received drug treatment while incarcerated and are returning to their communities on probation or parole. The goals are to sustain treatment gains and achieve a positive reintegration into the community. The program is operating in inner-city neighborhoods in East Oakland, California; Tampa, Florida; Kansas City, Missouri; and West Harlem, New York. The National Institute of Justice is conducting an evaluation of OPTS; results are expected in early 1997.

**Project Director:**
Mary Nakashian
Center on Addiction and Substance Abuse
152 West 57th Street
New York, NY  10019
212–841–5200

**CASA Web page:**
http://www.casacolumbia.org

**BJA Program Manager:**
Richard Sutton, Ph.D.
202–616–3214

**BJA Grant Number:**
96–DD–BX–0039

Neighborhood Drug Crisis Center. A grant of $30,000 was awarded to the Vera Institute of Justice (Vera), Inc., to continue to develop a nonresidential drug crisis center to provide direct services to drug addicts in recovery and to their families and to assist drug addicts in their interactions with the courts and criminal justice agencies. In addition, funds will be used to support the Center for Employment Opportunities operated by Vera. The goal of the employment center is to place every drug crisis center graduate-parolee into subsidized transitional

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employment and then unsubsidized employment within 90 days of release.

**Project Director:**
Carol Shapiro  
Vera Institute of Justice, Inc.  
377 Broadway  
New York, NY 10013  
212–334–1300

**Vera Web page:**
http://www.vera.org

**BJA Program Manager:**
Linda Vines  
202–307–2015

**BJA Grant Number:**
95–DD–BX–0094
Think Tanks, Technology, and Information Dissemination

**National Law Enforcement Policy Center.** A grant of $150,000 was awarded to the [International Association of Chiefs of Police (IACP)](http://www.amdahl.com/ext/iacp/) to continue operation of the National Law Enforcement Policy Center, which helps thousands of State and local law enforcement executives and other public officials assess and improve their law enforcement policies in critical areas. Many police departments lack the resources to adequately develop and revise policies to ensure that they are legally defensible, contemporary, and comprehensive. The center will use the funds to produce at least 10 new model policies, conduct 1 policy development training workshop, and publish 4 issues of its quarterly newsletter *Policy Review*. The center has published 67 model policies, including 13 that are newly updated, and has conducted 10 regional training programs on developing model policies and procedures. The center has 1,100 agency members, many of whom are helping smaller agencies in their region or State implement model policies.

*Project Director:* Phil Lynn  
International Association of Chiefs of Police  
515 North Washington Street  
Alexandria, VA 22314  
703–836–6767  
*IACP Web page:* http://www.amdahl.com/ext/iacp/

*BJA Program Manager:* Luke Galant  
202–616–3211  
*BJA Grant Number:* 95–DD–BX–K014

**Center of Advanced Support for Technology in Law Enforcement.** In response to a congressional earmark, $4,932,820 was transferred to the Federal Bureau of Investigation (FBI) to establish the Center for Advanced Support in Technology for Law Enforcement (CASTLE) at [Louisiana State University](http://www.amdahl.com/ext/louisiana_state_university). CASTLE will develop a secure interactive computer communications capability with a broad range of functions for local, State, and Federal law enforcement agencies.
Rural Law Enforcement Agency Resource Development. A grant of $425,000 was awarded to the National Center for Rural Law Enforcement to continue to provide technical assistance and training to rural law enforcement agencies that serve a population of less than 25,000 people. The funds will also be used to expand the center’s electronic information clearinghouse, develop new software for felony case management, and provide an Internet access point for these law enforcement agencies. Technical assistance is provided via Internet and toll-free dialup terminals. Information and resource needs are determined by a focus group of rural sheriffs, chiefs of police, and prosecutors that explores topics such as uses of e-mail, software training, toll-free telephone usage, clearinghouse content, and types of technical assistance. Last year, more than 4,000 inquiries were received from law enforcement agencies seeking assistance via the Internet, and more than 250 rural agencies were brought online. The center also provided more than 700 hours of technical assistance via the Internet and conducted onsite training to numerous sheriffs, police departments, and local prosecutors in Arkansas, Oklahoma, and Tennessee.

Model State Drug Laws. A grant of $844,842 was awarded to the National Alliance for Model State Drug Laws to continue to provide training and technical assistance to strengthen States’ drug enforcement, treatment, prevention, education, community, and housing laws. These funds will be used to conduct legislative training seminars for governors, attorneys general, State legislators, judges, and other State officials in more than 30 States including Georgia, Iowa, Louisiana, Mississippi, Nevada, Oregon, Pennsylvania, and Utah. The seminars will review and analyze the 44 model State drug laws and policies drafted by the alliance’s predecessor, the President’s Commission on Model State Drug Laws. The model laws are compiled in a five-volume final report under the following topic areas: economic remedies, community mobilization, crimes code enforcement, treatment, and drug-free families, schools, and workplaces. State
conference sponsors will submit reports to the alliance discussing attendees’ recommendations about which model laws or policies the State should pursue.

Project Director:  
Sherry Green  
National Alliance for Model State Drug Laws  
120 North Pitt Street  
Alexandria, VA 22314  
703–836–6100  

BJA Program Manager:  
Bud Hollis  
202–616–3218  

BJA Grant Number:  
95–DD–BX–0016

Model Internet Systems for State and Local Criminal Justice Agencies. A grant of $140,000 was awarded to the Illinois Criminal Justice Information Authority (ICJIA) to contract with the University of Illinois at Chicago to help State and local criminal justice agencies access the Internet and electronically share and publish criminal justice data and information. This project includes identifying the types of data and information that should be made available on the Internet and developing models and standards for the visual presentation of the information. BJA is developing these models in coordination with the National Institute of Justice, the Bureau of Justice Statistics, the Justice Research and Statistics Association, the National Criminal Justice Association, and Search, Inc.

Project Director:  
Roger Przybylski  
Illinois Criminal Justice Information Authority  
120 South Riverside Plaza  
Chicago, IL 60606  
312–793–8550  

ICJIA Web page:  
http://www.icjia.state.il.us

(BJIA Grant Number:  
96–DD–BX–0010

ICJIA Web page:  
http://www.icjia.state.il.us

Operational Systems Support. In response to a congressional earmark of $1,000,000 and the use of $976,752 in technical automation funds, $1,976,752 was awarded to Search, Inc., to continue to provide technical assistance and training to criminal justice agencies seeking to automate or improve existing computerized information management systems. The activities, products, and services of this project are specifically designed to enable State and local justice agencies, particularly those using BJA formula grant funds, to determine system needs, establish system requirements, and design or procure cost-effective, integrated information and workload management systems.
Evaluation, Training, and Technical Assistance

Victim Services Needs Assessment Instrument. A grant of $45,612 was awarded to the Nebraska Commission on Law Enforcement to test the validity of a study designed to determine if Nebraska is using crime victim assistance funds efficiently and effectively. Nebraska’s Victim Services Needs Assessment Instrument is being developed in partnership with the U.S. Department of Justice’s Office for Victims of Crime, the Nebraska Commission on Law Enforcement, and Nebraska local victim assistance agencies. Once the instrument has been tested and finalized, it will be made available to other States.

Project Director:  
Nancy Steeves  
Nebraska Commission on Law Enforcement  
301 Centennial Mall South  
Lincoln, NE 68509  
402–471–3416

BJA Program Manager:  
Erin Holbert  
202–616–8958

BJA Grant Number:  
96–MU–MU–0002

Technical Assistance for States on Topical Criminal Justice Issues. A grant of $269,885 was awarded to the National Criminal Justice Association (NCJA) to provide programmatic and logistical support to four BJA training seminars for State and local officials. The seminars will focus on formulating and implementing comprehensive strategic plans to control crime and improve criminal justice systems. The seminars will be held in each of BJA’s four geographic regions.
Training and Technical Assistance Program. A grant of $375,000 was awarded to Community Research Associates, Inc., to provide training and technical assistance to State and local operational criminal justice agencies.

Project Director: Doyle Wood
Community Research Associates, Inc.
41 East University Avenue
Champaign, IL 61820
615–399–9908

BJA Program Manager: Rich Greenough

BJA Grant Number: 95–DD–BX–K001

BJA Technical Assistance To Conduct and Administer Peer Review. A grant of $136,294 was awarded to Cygnus Corporation to continue to provide BJA with technical assistance and logistical support for peer review panels for competitive programs. Cygnus will assist in compiling a consultant pool whose members have the relevant knowledge, skills, and abilities with respect to the criminal justice system.

Project Director: Denise Brown
Cygnus Corporation
11426 Rockville Pike
Rockville, MD 20852
301–231–7537

BJA Program Manager: Laura Minning

BJA Grant Number: 92–MU–CX–C003
Appendix: All Active BJA Discretionary Programs and Projects

The following is a list of discretionary programs that BJA administers which are funded with appropriations from 1996 and from earlier years.

Crime Prevention Programs

1996 Olympic Games Safety and Crime Prevention Campaign
Community Support Program
Menominee Law Enforcement-Community Organization Project
National Citizens’ Crime Prevention Campaign
National Night Out
Public Education Campaign To Prevent Date and Spousal Violence
Youth Police Academy
*Program Manager: Maria Amato, telephone 202–514–8871*
*Internet e-mail: amatom@ojp.usdoj.gov*

Boys and Girls Clubs of America
Building Successful Partnerships To Reduce Crime Victimization
Cops Who Care
D.A.R.E. + Play and Learn Under Supervision (P.L.U.S.)
Drug Abuse Resistance Education (D.A.R.E.)
Youth as Resources Program (12 sites)
*Program Manager: Louise Lucas, telephone 202–616–3454*
*Internet e-mail: lucas@ojp.usdoj.gov*

Communities in Action To Prevent Drug Abuse Program (11 sites)
TRIAD
Tribal Strategies Against Violence Program (7 sites)
Tribal Strategies Against Violence—Training and Technical Assistance
*Program Manager: Trish Thackston, telephone 202–305–1774*
*Internet e-mail: thackstt@ojp.usdoj.gov*

National Funding Collaborative on Violence Prevention
*Program Manager: Rich Greenough, telephone 202–616–2197*
*Internet e-mail: rich@ojp.usdoj.gov*
Comprehensive Communities Program

Comprehensive Communities Program (CCP)
Pulling America’s Communities Together (PACT)

Comprehensive Communities Technical Assistance Program
Coordination of Technical Assistance Services for CCP Jurisdictions
Fort Worth CCP
Gary CCP
Metro Atlanta CCP/PACT
Omaha CCP/PACT
Washington, D.C. CCP/PACT
Wichita CCP

Internet e-mail: jay@ojp.usdoj.gov

East Bay CCP
Metro Denver CCP/PACT
Phoenix CCP
Salt Lake City CCP
Seattle CCP

Program Manager: Lluana McCann, telephone 202–305–1772
Internet e-mail: mccannl@ojp.usdoj.gov

Baltimore CCP
Boston CCP
Columbia CCP
Hartford CCP
Wilmington CCP

Program Manager: Sylvia Sutton, telephone 202–514–5441
Internet e-mail: sutton@ojp.usdoj.gov

Law Enforcement Programs

Support Services for Families and Coworkers of Public Safety Officers
Training and Technical Assistance for Law Enforcement Agencies—Line of Duty Deaths

Program Manager: Jeff Allison, telephone 202–307–0635
Internet e-mail: allisonj@ojp.usdoj.gov

Children of Arrestees: Model Policies and Procedures for Law Enforcement Agencies
Clandestine Laboratory Safety Certification Training
Comprehensive Gang Initiative (4 sites)
Comprehensive Gang Initiative—Technical Assistance and Training
Criminal Alien Identification and Intervention Program
Criminal Alien Identification and Intervention Project
Model Clandestine Drug Laboratory Enforcement Program
Nontraditional Law Enforcement Responses to Minority Families
Internet e-mail: luke@ojp.usdoj.gov

Auto-Theft Deterrence, Investigation, and Prosecution Program (2 sites)
Comprehensive Homicide Initiative (2 sites)
DRUGFIRE Equipment (25 sites)
Homicide Investigation Enhancement (2 sites)
Statewide Automated Fingerprint Identification System Expansion, Electronic Fingerprint Identification Print System Connectivity, and Automated Fingerprint Identification System Network
Special Prosecution Unit
Program Manager: Jeff Hall, telephone 202–616–3255
Internet e-mail: hall@ojp.usdoj.gov

Mid-States Organized Crime Information Center
Prison Gang Intelligence System
Statewide Intelligence Sharing Program (4 sites)
Statewide Intelligence Systems—Technical Assistance and Training
Technology Support to the Regional Information Sharing System
Program Manager: Jose McLoughlin, telephone 202–616–3219
Internet e-mail: mcloughl@ojp.usdoj.gov

Firearms-Forensic Examination Project
Program Manager: Patricia Dobbs-Medaris, telephone 202–307–0907
Internet e-mail: dobbs@ojp.usdoj.gov

Assistance to Local Law Enforcement Agencies—1996 Olympic Games
Program Manager: Andy Mitchell, telephone 202–616–3469
Internet e-mail: andy@ojp.usdoj.gov

Implementation and Documentation of the Comprehensive Homicide Initiative
Program Manager: Karen Sublett, telephone 202–616–3463
Internet e-mail: sublettk@ojp.usdoj.gov
Communication and Identification Enhancement
Documentation and Assessment of BJA-Funded Firearms Projects
Federal Firearms Licensee Compliance Program (2 sites)
Federal-Local Violent Crime Task Force
Financial Investigation Program (4 sites)
Financial Investigation Program—Technical Assistance
Firearms Trafficking Interdiction—Technical Assistance Program
Firearms Trafficking Program (3 sites)
Gang Organized Crime Narcotics Violence Enforcement (2 sites)
Gang Reduction and Public Housing Intelligence Crime Analysis
Metropolitan Area Drug Enforcement Task Force
Organized Crime Narcotics Trafficking Enforcement Program—Center for Task Force Training
Organized Crime Narcotics Trafficking Enforcement Program—Technical Assistance Program
Training Local Law Enforcement Officers in Anti-Drug Activities and Cultural Differences Involving Illegal Aliens
Violent Career Criminal Task Force Project—North Carolina Bureau of Investigation
Virginia Firearms Investigative Task Force Project
West Virginia Firearms Violations/Trafficking Task Force
Program Manager: John Veen, telephone 202–616–2251
Internet e-mail: johnv@ojp.usdoj.gov

Adjudication Programs

Community Justice Assistance Center
Program Manager: Rich Greenough, telephone 202–616–2197
Internet e-mail: rich@ojp.usdoj.gov

Adjudication Partnerships Program
Assessment and Enhancement of Indigent Defense Services
Community Prosecution Program
Delay Reduction Program
DNA Legal Assistance Unit
Financial Investigations/Money Laundering Prosecution Program
Health Care Fraud Prosecution Program (3 sites)
Limiting the Burden of Pro Se Inmate Litigation Project
Program Manager: Bud Hollis, telephone 202–616–3218
Internet e-mail: bud@ojp.usdoj.gov

Arson and Explosives Training for Prosecutors
Great Sioux Nation Supreme Court
Manual on Sex Offender Registration and Notification
Prosecutor’s Pre-Charging Diversion Program
Violence Against Women Program (2 sites)
Violence Against Women—Training and Technical Assistance

Program Manager: Jennifer Knobe, telephone 202–616–3212
Internet e-mail: knobej@ojp.usdoj.gov

Adjudication Technical Assistance Project
Community-Focused Courts Initiative
Creating a Juvenile Weapons Court
Eliminating Racial and Ethnic Bias: Model Curriculum Guides Project
Improving the Interaction Among Tribal, State, and Federal Courts Program
Judicial Education and Training
Models of Effective Court-Based Service Delivery to Children
Red Hook Community Justice Center
Trial Court Performance Standards and Measurements System: Coordination Efforts

Program Manager: Marilyn Nejelski, telephone 202–307–2924
Internet e-mail: nejelski@ojp.usdoj.gov

The Justice Project

Program Manager: Karen Sublett, telephone 202–616–3463
Internet e-mail: sublettk@ojp.usdoj.gov

Corrections Programs

Alternative Sanctions for Latino Youth Offenders
Community-Based Sanctions for Juveniles
Community Corrections Telecommunication Project
First Time/Last Time Project
Pilot Sex Offender Treatment Program (2 sites)
Pretrial Release Drug Court

Program Manager: Thomas Albrecht, telephone 202–514–6236
Internet e-mail: albrecht@ojp.usdoj.gov
BJA Jail Work and Industries Center
Center for Community Corrections
Community Alternative Intervention Program for Youthful Offenders
Correctional Options for Youth Offenders
Corrections Options—Training and Technical Assistance
Day Reporting Center for High-Risk Parolees and Probationers
Day Reporting Center for Youthful Offenders
Day Treatment and Intensive Supervision
Hawaii Drug Court Program
Mobile Diversionary Drug Treatment Program
National Center for Criminal Justice Research and Education Program
National Initiative on Alternatives to Incarceration Program
Offender-Specific Punishment in Delaware Project
The Opportunity To Succeed Program
Prescriptive Alternative to Traditional Housing Project
Private Sector/Prison Industries Enhancement Program
Project Return: From Prison to Community
Prosecutors, Public Defenders, and Correctional Options Program
Structured Sentencing Program
Technical Services to the Private Sector/Prison Industries Enhancement
Youth and Family Resource Center

Program Manager: Richard Sutton, Ph.D., telephone 202–616–3214
Internet e-mail: suttonr@ojp.usdoj.gov

Neighborhood Drug Crisis Center

Internet e-mail: vines@ojp.usdoj.gov

Criminal Justice System Improvement Programs

Center of Advanced Support for Technology in Law Enforcement
National Law Enforcement Policy Center
Technical Assistance for States on Topical Criminal Justice Issues

Internet e-mail: luke@ojp.usdoj.gov
Operational Systems Support
Training and Technical Assistance Program
Program Manager: Rich Greenough, telephone 202–616–2197
Internet e-mail: rich@ojp.usdoj.gov

Rural Law Enforcement Agency Resource Development
Program Manager: Jeff Hall, telephone 202–616–3255
Internet e-mail: hall@ojp.usdoj.gov

Model Internet Systems for State and Local Criminal Justice Agencies
Victim Services Needs Assessment Instrument
Program Manager: Erin Holbert, telephone 202–616–8958
Internet e-mail: holberte@ojp.usdoj.gov

Model State Drug Laws
Program Manager: Bud Hollis, telephone 202–616–3218
Internet e-mail: bud@ojp.usdoj.gov

BJA State Evaluation Development Program
State Strategic Planning, Reporting, and Evaluation Program
Program Manager: Robert Kirchner, telephone 202–616–3455
Internet e-mail: kirchner@ojp.usdoj.gov

BJA Technical Assistance To Conduct and Administer Peer Review
Program Manager: Laura Minning, telephone 202–616–3612
Internet e-mail: minning@ojp.usdoj.gov

Victim Assistance Project—Wake County, North Carolina, Sheriff’s Office
Program Manager: Maggie Shelko, telephone 202–616–3452
Internet e-mail: maggie@ojp.usdoj.gov

State and Local Training and Technical Assistance
Program Manager: Tracey Willis, telephone 202–305–1766
Internet e-mail: willist@ojp.usdoj.gov
BJA World Wide Web Address

For a copy of this document online, as well as more information on BJA, check the BJA Home Page at http://www.ojp.usdoj.gov/BJA