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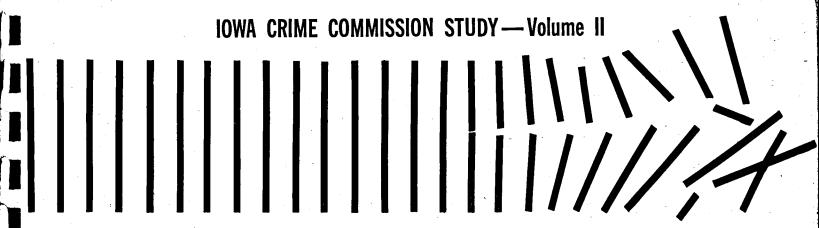
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PROGRAM EFFECTIVENESS IN JUVENILE DELINQUENCY PREVENTION AND CONTROL

Prepared

for

Iowa Crime Commission

Max Milo Mills, Executive Director

by

Institute for Human Development Planning (An Iowa Firm)

Willard K. Laughlin, Executive Director November 1, 1969



The preparation of this report was financed in part through a Law Enforcement Planning Grant from the Law Enforcement Assistance Administration, Department of Justice, under provisions of the Omnibus Crime Control and Safe Streets Act of 1968.



November 1, 1969

To Senator Max Milo Mills, Executive Director Members of the Iowa Crime Commission

This is the second and smallest of the three volumes in the State's Juvenile Delinquency Planning Project. This volume sets forth the basic projections for various components of the system and recommendations for improvement.

Of equal value to this volume itself is the supplementary data developed by the Institute on historic trends in the total Iowa juvenile system. The data print-out sheets, together with Institute staff notes, are supplied for the further needs of the Crime Commission. The data print-out material gives Iowa what is, in all probability, the most in-depth knowledge of delinquency factors of any state.

Respectfully submitted,

Will Caughtin
Willard K. Laughlin

WKL:ms

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BASIC DATA FOR PROGRAM PROJECTIONS IN JUVENILE-RELATED ACTIVITIES

Introduction

Having inventoried the total system of juvenile corrections in Iowa, it is possible to construct flow-charts for the system. These channels, once identified and given historic and numerical values, provide for predictive controls.

The total system is made up of the flows between and through separate agencies. For each agency, the flow of children and youth through pre-intake, intake, processing, and transfer alternatives can be tabulated and projected.

The raw data tabulated for prior years is transformed into proportions and probabilities.

This report deals with the identification of the juvenile population base and the projection for 1970, 1975, and 1980.

Basic Demographic Projections

Table I presents the projections of the target population base, i.e., young people between 10 and 17. The projections are presented by county with a breakdown for sex and a distinction between the 10-14 age group and the 15-17 age group.

The data reflects the in and out migration rates established by the State Office for Planning and Programming. It should be noted that a number of counties show both an absolute and a relative decline in the number of target-group youth.

Table I

COUNTY POPULATION PROJECTIONS FOR THE AGE GROUP 10-17

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Projected Juvenile Offenses by County

Table II presents, for each county in Iowa, the anticipated number of juvenile offenses known to law enforcement agencies for the years 1970, 1975, and 1980.

The Table is encouraging, when taken at face value, as the projected number of offenses in most counties shows a steady decline. This is, of course, due to the projected decline of target-group youth in most of the State's counties.

The projections are based on the following factors:

- Base population in the target group
- Historic rates of known delinquency
- Rural vs urban setting

The Table clearly indicates that the problem of delinquency is apt to decline, in absolute terms, in most rural counties.

The Table does not take into account any new major preventive programs nor unforeseen national trends. A major economic slowdown could, for example, be expected to increase the rate of delinquency. New major preventive programs would, hopefully, have the opposite effect.

Table II

PROJECTION OF REPORTED JUVENILE OFFENSES BY COUNTY

INCOLUTION	<u> </u>			
County		1970	1975	<u>1980</u>
Adair		54	44	41
Adams	•	34	25	22
Allamakee		99	87	82
Appanoose		64	5.5	49
Audubon		6 2 ,,	47	41
Benton		242	218	209
Black Hawk		1711	1710	1722
Boone		264	232	223
Bremer		271	256	249
Buchanan		240	231	232
Buena Vista		212	185	174
Butler	,	152	131	214
Calhoun		84	68	62
Carroll.	•	245	227	216
Cass		139	125	120
Cedar		166	151	142
Cerro Gordo		549	501	492
Cherokee		159	132	124
Chickasaw		138	131	128
Clarke		37	29	25
Clay		162	132	120
Clayton	•	178	162	153
Clinton		619	603	602
Crawford		156	146	137
Dallas -		226	213	207
Davis		49	41	37
Decatur		54	42	35
Delaware		186	180	175
Des Moines		442	438	444
Dickinson		69	58	54
Dubuque		717	777	805
Emmet		145	123	118
Fayette	4	290	265	254
Floyd		178	160	151
Franklin		85	69	64
Fremont		47	38	33
Greene		74	62	58
Grundy		84	76	73
Guthrie	, •	67	54	49
Hamilton		182	159	149
Hancock		84	70	64
Hardin		240	214	202
Harrison		90.	73	63
Henry		156	145	141
Howard		72	67	63
Humboldt	•	80	65	61
Ida		55	43	39

Table II (continued)

County	<u>1970</u>	<u> 1975</u>	<u>1980</u>
Iowa	157	144	136
Jackson	238	252	260
Jasper	385	338	324
Jefferson	164	156	156
Johnson	1027	1115	1141
Jones	257	235	230
Keokuk	86	73	67
Kossuth	236	202	188
Lee	433	403	390
Linn	1828	2086	2307
Louisa	56	51	47
Lucas	49	43	40
Lyon	131	105	94 51
Madison	64 197	55 167	156
Mahaska Marion	239	224	217
Marshall	383	364	365
Mills	75	67	66
Mitchell	131	118	112
Monona	64	50	44
Monroe	51	44	40
Montgomery	67	53	48
Muscatine	354	363	368
O'Brien	161	124	123
Osceola,	62	49	45
Page	139	116	106
Palo Alto	87	68	61
Plymouth	252	224	223
Pocahontas	77	61	55
Po1k	3377	3365	3454
Pottawattamie	1085	1149	1202
Poweshiek Ringgold	228 34	201 25	192 22
Sac	142	116	106
Scott	1585	1741	1769
Shelby	151	126	114
Sioux.	284	243	222
Story	928	979	969
Tama	189	167	157
Taylor	40	30	26
Union	69	59	46
Van Buren	47	46	45
Wapello	391	328	305
Warren	278	304	328
Washington	169	150	145
Wayne	39	31	27
Webster	511	477	475
Winnebago	84 256	72 234	68 220
Winneshiek	256 41161**	1051	1016
Woodbury Worth	51	40	37
Wright	. 174	138	124
нттенге	· +/7	10	44

Projected Juvenile Court Activity by County

Young people are brought into the juvenile court system in several ways, dependent to a large degree upon the geographic area of the State. In a good many areas, the law enforcement agencies refer only a relatively small portion of cases to the juvenile court while other areas almost immediately turn over all young people that are apprehended. Parents are another major entry source for the juvenile court.

The breakdown in Table III gives the distribution as to official and unofficial cases. Here again the practice of handling delinquency problems on an informal basis varies widely among the different areas of the State.

A few counties are not included as no formal data was available for use in making projections. The court data reflects the need for added probation officers. In this regard, several conclusions can be readily made:

- 1. There is a very real need for inter-county (regional) cooperation in probation services.
- 2. The bulk of the coming years' growth demands will be in the State's six major urban areas (Des Moines, Cedar Rapids, Davenport, Council Bluffs, Sioux City, Dubuque, and Waterloo), that collectively provide almost 75 percent of the total juvenile court activity. Most of the growth will be in these same areas.

Table III

PROJECTED JUVENILE COURT CASES BY COUNTY*

19.27 PARTY 1			
	1970	1975	1980
County	o u	o u	<u>O</u> <u>U</u>
Adair	3 34	3 30	3 30
Adams	2 12	2 12	2 13
Allamakee	9 10	9 10	9 10
Appanoose	20 39	18 36	16 32
Audubon	5 31	5 30	5 29
Benton	10 50	10 46	9 42
Black Hawk	140 960	138 1000	125 1105
Boone	15 10	12 12	10 20
Bremer	5 10	5 16	5 20
Buchanan	45 20	40 26	41 30
Buena Vista	20 45	19 50	18 53
Butler	6 15	6 21	5 23
Clahoun	4 10	4 12	4 16
Carroll.	15 15	15 18	15 21
Cass	16 31	16 39	16 42
Cedar	10 30	11 31	12 35
Cerro Gordo	71 160	76 184	78 218
Cherokee	20 18	20 16	18 16
Chickasaw	6 8	6 7	6 7
Clarke	7 13	7 13	7 13
Clay	20 50	19 58	17 62
Clayton	6 10	7 13	8 16
Dallas	10 120	10 120	10 120
Decatur	10 7	10 10	10 12
Dickinson	10 95	10 120	10 120
Emmet	25 50	25 54	25 56
Franklin	15 25	15 30	17 36
Fremont,	30 45	30 49	30 56
Guthrie	10 65	10 71	10 76
Hamilton	30 20	30 26	31 29
Hardin	10 10	10 13	10 15
Harrison	5 35	5 40	5 46
Howard	10 7	10 10	10 13
Humboldt	15 40	17 44	18 49
Iowa	10 90	10 106	10 120
Jackson	4 35	3 34	3 33
Johnson	70 400	70 420	70 450
Jones,	13 60	14 69	14 71
Keokuk	10 15	10 125	10 132
Kossuth	21 35	21 39	23 43
Lee	50 50	50 65	50 69
Linn	138 1648	143 1915	112 2238
	and the second s		

Table III (continued)

	19	970	1	975	19	980
County	0	<u> </u>	0	<u> </u>	0	<u>U</u>
Madison	9	115	8	130	8	142
Mahaska	25	128	24	139	. 13	154
Montgomery	10	60	10	70	10	80
Muscatine	25	83	25	104	25	121
O'Brien	10	12	8	16	8	18
Osceola	2.5	55	25	10	25	13
Page	28	42	27	50	27	56
Palo Alto	19	19	19	37	19	41
Pocahontas	12	44	12	47	12	51
Po1k	500	1000	520	1215	536	1382
Pottawattamie	170	360	181	381	186	399
Scott	305	920	309	1110	315	1316
Shelby	15.	49	16	47	17	56
Sioux	4	32	4	41	4	43
Union	17	23	17	29	18	33
Wapello	83	64	83	76	83	89
Warren	42	230	46	249	47	263
Washington	11		11	68	. 11	69
Woodbury	140	450	154	485	160	530

^{*} The projections have been made for some counties where data was unavilable.

^{0 =} Official

U = Unofficial

Projected Commitments to Training Schools

Even if no new programs for prevention and control should be developed, the recent trend toward lower training school population could be expected to continue for several years. In time, a leveling off would occur in each of the institutions.

The implementation of new programs in community prevention and control could have a drastic effect on the two training schools.

The supplementary data being supplied to the Crime Commission staff would allow for revision of the basic projections should various programs be, in fact, implemented. The base data should be updated by the Crime Commission staff annually in order to facilitate such projections in future years.

Table IV

PROJECTED TRAINING SCHOOL COMMITMENTS*

	1970	•	197	5	198	0 -
County	<u> </u>	<u>B</u>	<u>G</u>	<u>B</u>	G	<u>B</u> .
Appanoose	0	3	0	2	0	1
Benton	1	2	1	2	1	2
Black Hawk		20	6	20	6	20
Boone	2	3	2	2	2	2
Bremer	0	1	0.	1	0 -	1
Buchanan	0	2	0 -	2	0	2
Buena Vista	0 -	2	0	1	0	1
Butler	0	1	0	1	0	1
Clahoun	0	1 2	0	1	0	0
Carroll	0		0	2	0	2
Cass	0	1	0	1	0	1
Cerro Gordo	2	5	1 ;	4	1	3
Cherokee	0	2	0	1	0 -	1
Clarke	1:	0	1	0	1	1
Clay	0	2	0 -	4	0	3
Clinton	3	10	3	10	3	10
Crawford	0	1	0	1	0 -	1
Dallas	0	2	0	2	0	2
Delaware	0	1	0	1	- 0	1
Des Moines	1	4	2	6	2	6
Dickinson	0 ,	1	0	1	0	1
Dubuque c	0	8	0	8	0	8
Fayette	0	3	0	3	0	2
Floyd	1	2	1	2	1	2
Grundy	0	2	. 0	1	0	1
Guthrie	0	1	0	1	0	0
Hamilton	0	1	0	1	0	1
Hancock	0	1	0	1	0	0
Hardin	0	5	0	4	0	2
Henry	0 .	1	0	1	0	1
Humboldt	0	1	0	1	0	1
Jackson	0	1	0	2	0	2
Jasper,	1	5	1	5	1	5
Jefferson	0	1	0	1	0	1
Johnson	4	10	6	11	6	11
Jones	0	1	0	1	0	1 :
Keokuk	0	1	0	1	0	0
Kossuth	0	1	0 -	1	0	1
Lee	2	5	2	6	2	6
Linn	7	11	10	15	13	16
Louisa	0	0	0	1	0	0
Lucas	0	1	0	0	0	0

Table IV (continued)

		197	0		197	75		198	30
County		G	В		G	<u>B</u> .		G	<u>B</u>
Mahaska		1	1		1	1		1	1
Marion		1	1		1	1		1	1
Marshall		1	4	٠,	1	4		1	4
Mitchell		0	1		0 / 5	1		0	1
Monroe		0	1		0	1	2.	0	0
Montgomery		0	1		0	: 0		0	0
Muscatine		2	4		2	4		2	4
O'Brien		0	1		0	1		0	1
Page		1.	1		0	1	• :	- 0	1
Palo Alto		0	1		·. O ·.	0	4.7	0	0
Po1k		25	54		26	56		34	57 ·
Pottawattami	e	3	12		3	12		4	14
Poweshiek		0	2		0	2	100	0	2
Sac		0	1		0	. 1		0	1
Scott		4	30		- 6	33		7	· 36
Sioux		0	2		0 -	2		0	2
Story		0	4		0	- 5	5.44	0	6
Tama		2	6		2	6		2	6
Taylor		0	1		0	0		0	. 0
Union		0	1		0	1		0	0
Van Buren		0	1		0	1	٠.	0	0
Wapello	ing the	. 2	5		2	4		1	3
Warren		0	1		1	2		1	2
Washington		0	1		0	1	••	0	1
Webster		2	6		2	6		2	5
Winneshiek		1	2		1	2		1	2
Woodbury		6	45	5 7	6	41		6	47
Wright		0	4		0	3	ı	. 0	2

G = Girls

B = Boys

^{*}The projection for girls and boys for 1970-75-80 was "0" in the following Counties: Adair, Adams, Allamakee, Audubon, Cedar, Chickasaw, Clayton, Davis, Decatur, Emmet, Franklin, Fremont, Greene, Harrison, Howard, Ida, Iowa, Lyon, Madison, Mills, Monona, Osceola, Plymouth, Pocahontas, Ringgold, Shelby, Wayne, Winnebago, and Worth.

COMPREHENSIVE PL COMBATING JUVENILE DELINQUENCY

A NEW APPROACH

(A Comprehensive Plan for Combating Juvenile Delinquency)

Fiscal and Program Adjustments

Iowa state government has historically concentrated on institutional programs to treat the juvenile with a behavioral problem. As pointed out in the preceding pages, the State training schools for juvenile delinquents at Eldora and Mitchellville are entirely State supported. These institutions are staffed by extremely competent personnel and a recent nationwide survey of juvenile delinquency institutions (A Report of the Juvenile Institutions Project, (Osborne Associates and the National Council on Crime and Delinquency, 1966) indicated that they should be considered among the better all purpose training schools in the nation. This same report made it clear, however, that state institutionalization of a juvenile should be considered as only the final step in any treatment program. It also disclosed that disturbing evidence existed showing that institutionalization of delinquents frequently failed to have any beneficial results and all too often had an actual detrimental effect on the young person's social development.

The State has allowed community delinquency treatment programs to remain the responsibility of the various district courts acting through a juvenile probation office. The total financial responsibility for these programs has rested upon counties and has been another cost contributing to the heavily burdened property tax roll of Iowa. It is to the credit of responsible local officials throughout Iowa that they have, as a general rule, accepted the short-term financially undesirable responsibility of treating adjudicated juvenile delinquents at the community level whenever their limited treatment resources made this feasible. The current State policy, however, concentrates finances on a "last resort" type treatment program and does nothing to encourage or assist local governments in treating this problem where it really exists, i.e., at the community level. It is our recommendation that legislation be submitted to the next session of the Iowa General Assembly in order to change this costly and relatively inefficient policy.

It is recommended that funds currently appropriated for maintaining the two State training schools be allocated on a formal basis to each of the ninety-nine counties. Each county, in turn, would be charged for the cost incurred in connection with any juvenile from that county committed to one of the two institutions. The objective of the change would be threefold.

It would encourage local initiative and provide funds to be used in a manner that would be most effective in each particular county. As discussed elsewhere in this report, juvenile delinquency is not a simple phenomenon. The juvenile with a behavioral problem will be handled quite differently in Iowa's rural counties than he will be in one of Iowa's major urban centers. A treatment program, and standards which could be developed regarding it, might be extremely effective in urbanized Polk or Black Hawk County and totally impractical in rural Adams or Cedar County. Although some standards would be necessary, a great deal of discretion should initially be vested in local officials. Effective programs would reward counties as charges for institutionalized youths were kept low, while ineffective programs would require more funds to be spent on maintaining larger numbers at the training schools.

Providing funds for community program development could also encourage the existing trend to utilize community treatment programs and thereby help avoid costly capital expenditures for new or enlarged training school facilities. Bricks and mortar are always costly and common sense demands that efforts be made to develop programs which will not require new construction. Part of the need for new facilities may be alleviated by the planned establishment of a boys' forestry camp. Although the camp provides an additional treatment alternative, it, at best, provides only a partial solution to the problem. Increased community program activity offers an excellent means of providing

long-term relief from capital expansion for State juvenile delinquency programs.

Most important, however, the change could provide funds for much more effective juvenile delinquency treatment programs. Delinquent behavior is a clear and immediate problem to local communities. The goal of any delinquency treatment program is to modify the juvenile's behavior in a manner that will allow him to live a normal and useful life in society. Although institutionalization is necessary in some cases, it can never be a total solution to the problem. A successful program is dependent upon the juvenile being able to function normally in the community. Sad experience has proven that a juvenile who acts properly in a training school does not necessarily act the same way under the normal tensions and temptations of community life.

Formula for Allocating Funds

The estimated population of young people from 10 through 17, the normally accepted juvenile age group, should provide the basis for allocating funds to counties throughout the State. Although a simple basis for distributing funds, it appears to be the fairest guide available. The environmental conditions causing a greater delinquency rate in urban areas are offset by the greater cost of treating the delinquent in rural areas.

All funds appropriated would be allocated to counties throughout the State, but the State would be responsible for costs involved with the commitment of juveniles who did not possess a county of residence in Iowa. Few such juveniles are committed to our training schools and these costs would not be significant. The Department of Social Services should be allocated funds out of the amount appropriated for this program and these funds should remain available until expended. The allocation to the State should be based upon the three prior years' experience and should be reduced by the amount of funds being carried over from prior years.

Experience may prove that this formula needs to be modified. In view of this, the program should be subject to constant evaluation and annual statements reporting on and analyzing the program should be submitted to the General Assembly.

The program will require a commitment from the General Assembly for funding above the level now required to operate the existing institutional programs. The goal of this program should not be to reduce State expenditures in this area, but to avoid vastly increased future expenditures for capital expansion and to obtain more effective results from the money now being spent. Material gathered from the many interviews and surveys carried out in connection with

the current study, generally, indicated that additional funds are required to allow local officials to mount a more effective juvenile delinquency prevention and control The bulk of the State's support should be going to the local programs. Iowans must accept the fact that an effective curtailment of juvenile delinquency will require the intelligent expenditures of large sums of money. program change being recommended will enable much more intelligent use to be made of the funds currently being expended. We must accept the fact, however, that additional funds are needed. Our society is continuously growing and growing more complex, requiring each of us to contribute more, to the common good. Reluctance in the past to accept responsibility for effectively dealing with crime and delinquency. has contributed much to the social crisis that has developed around these problems.

The Division of Statistics and Research of the Department of Public Health should certify to the Iowa Crime Commission the estimated number of 10-17 year olds in each county of Iowa. These population figures should provide the basis for allocating funds. On the basis of a recent demographic study carried out for the Iowa Office for Planning and Programming, it could be anticipated that the \$2,697,690 appropriated to operate the two State training schools during fiscal year 1971 would be distributed in the following manner: (Table V)

Table V

Allocation of Funds Based on State's Juvenile Population

County	Est. Number	Percentage	Allocation
Region I:			
Allamakee	2,213 -	.005054	\$ 13,508
Clayton		.006554	17,517
Howard		.003595	9,608
Winneshiek	3,631 -		22,162
TOTAL		.023495	\$ 62,795
Region II:			
Cerro Gordo	7,951 -	.018158	48,531
Hancock	1,844 -	.004211	11,255
Floyd	2,732 -	.006239	16,675
Franklin	1,830 -	.004179	11,169
Kossuth		.007751	20,716
Mitchell		.004590	12,268
Winnebago		.004129	11,036
Worth	1,189 -	.002715	7,256
TOTAL		.051972	\$138,906
Region III:			
Buena Vista	3,047 -	.006959	18,599
Clay	2,535 -	.005789	15,472
Dickinson		.003455	9,234
Emmet		.005138	13,732
O'Brien	2,524 -	.005764	15,405
Osceola		.003200	8,553
Palo Alto	1,887 -	.004309	11,517
TOTAL		.034614	\$ 92,512
Region IV:			
Cherokee		.005524	14,764
Ida		.002740	7,323
Lyon		.004590	12,268
Monona		.003220	8,606
Plymouth		.008416	22,493
Sioux		.009302	24,861
Woodbury	16,795 -		102,511
TOTAL		.072147	\$192,826

Table V (continued)

County	Est. Number	Percentage	Allocation
Region V: Calhoun Hamilton Humboldt Pocahontas Webster Wright TOTAL	2,778 - 1,780 - 1,692 - 7,598 -	.004298 .006344 .004065 .003864 .017352 .005979	11,487 16,956 10,864 10,327 46,377 15,980 \$111,991
Region VI: Hardin Marshall Poweshiek Tama TOTAL	5,491 - 3,239 -	.007064 .012540 .007397 .006331	18,880 33,516 19,770 16,921 \$ 89,087
Region VII: Black Hawk Bremer Buchanan Butler Chickasaw Fayette Grundy TOTAL	3,813 - 3,350 - 2,331 - 2,050 -	.057730 .008708 .007650 .005323 .004682 .009455 .004275	154,294 23,274 20,446 14,227 12,514 25,270 11,426 \$261,451
Region VIII: Delaware Dubuque Jackson TOTAL	16,256 -	.006497 .037124 .008082 .051703	17,364 99,221 21,601 \$138,186
Region IX: Clinton Muscatine Scott TOTAL	•	.019912 .011476 .050993 .082381	53,219 30,672 136,288 \$220,179
Region X: Benton Cedar Iowa Jones Johnson Linn Washington TOTAL	3,350 - 2,573 - 2,371 - 3,319 - 14,279 - 29,652 - 2,559 -	.005876 .005415 .007580 .032609 .067717	20,446 15,705 14,473 20,259 87,154 180,987 15,619 \$354,643

Table V (continued)

County	Est. Number	Percentage		Allocation
Region XI:	· ·			
Boone	3.724	008505		22,739
Dallas		007354		19,655
Jasper		012430		33,222
Madison		003184		8,510
Marion		007945		21,235
Polk		113248		302,661
Story		025898		69,217
Warren		009082		24,273
TOTAL		.187646		\$501,512
Region XII:				
Audubon	1,344	003069		8,202
Carroll	3,509	008014	*	21,419
Crawford		005152		13,770
Greene	1,658	003786		10,119
Guthrie	1,420	003243		8,668
Sac		004853		12,971
TOTAL		.028116		\$ 75,149
		•		
Region XIII:			*	÷
Cass		004908		13,118
Fremont		002238		5,981
Harrison		004490		12,000
Mills		003665		9,795
Montgomery		003435		9,181
Page		004857		12,981
Pottawattamie		035578		95,089
She1by	2,295	005241		14,008
TOTAL		.064412		\$172,153
Region XIV:				
Adair	1,131	002583		6,904
Adams	735	001679		4,487
Clarke		001841		4,920
Decatur	1,156	002640		7,056
Ringgo1d	751	001715	*	4,584
Taylor	907	002071		5,535
Union	1,495	003414		9,125
TOTAL	*	.015943		\$ 42,611

Table V (continued)

County	Est. Number	Percentage		Allocation
Region XV:				•
Appanoose	1,371 -	.003031		8,101
Davis	1,066 -	.002434		6,506
Jefferson	2,371 -	.005415		14,473
Keokuk	1,802 -	.004115		10,998
Lucas	1,126 -			6,871
Mahaska	2,945 -		* *	17,977
Monroe		.002576	•	6,885
Van Buren		.002366		6,324
Wapello		.001978		5,287
Wayne	5,807 -	.013262		35,445
TOTAL	· •	.044474		\$118,867
Region XVI:				
Des Moines	6,652 -	.015191		40,601
Henry	2,363 -			14,422
Lee		.013967		37,329
Louisa	1,224 -	.002795		7,470
TOTAL		.037349	•	\$ 99,822
;			•	•
	·			
Total County A	llocation 100	0%	\$2,	672,690
	Social Services		•	25,000
TOTAL APPROPRI	ATION		\$2,	677,690

Protection of the Present Facilities

The Legislature would need to set aside a basic level of support for the two training schools during the time of adjustment, should their resident population be drastically reduced. Some of the basic overhead costs could not immediately be eliminated. At the end of a four-year period, the entire system of correctional training schools should be revised and program and facility adjustments made. Provision should be made for more intensive treatment of the most severe cases with a much reduced population.

Use of Funds

The funds allocated to the county could be used for any community program designed for neglected, dependent or delinquent children. They could also be used to pay the costs incurred by any juvenile who is committed and treated at one of the State training schools. The county would not automatically receive the funds. An application would have to be submitted to the Iowa Crime Commission setting forth the manner in which the funds would be used. Innovation should be encouraged and the Crime Commission should approve applications for first year funding unless there is agreement among responsible professionals that the project could not be beneficial. There should be a stringent requirement, however, that

accurate records be maintained and projects should be carefully evaluated in order to determine if they merit continued funding. The Report of the President's Commission on Justice and the Administration of Justice stated that it had found many needs of law enforcement and the administration of criminal justice, but "what it has found to be the greatest need is the need to know."

It is recommended that authority be given to use the allocated funds in connection with community programs for the dependent and neglected as well as the delinquent because of the similar problems shared by young people in each of the three groups. The theory in all three cases is that the young person needs assistance or protection in order to be able to become a useful adult member of society.

Funds should be awarded to the County Board of Supervisors for use within the county at the direction of the Juvenile Court. Local crime commissions have already been established in some parts of the State and the act should require that similar groups be established to act as juvenile delinquency advisory committees in those counties receiving funds under this program. Every effort should be made to insure that a comprehensive attack is made on juvenile delinquency at the local level. A broadly represented juvenile delinquency advisory committee with authority to review and comment on local applications would help insure that this would happen.

Counties should be encouraged to consider acting with neighboring counties in developing their treatment programs. Smaller counties could particularly benefit from being able to purchase more sophisticated treatment from neighboring larger counties. This would be true in connection with professional personnel such as psychologists or facilities such as group homes which smaller counties would not be able to independently support.

The allocation should be used to supplement and not replace existing local funds. The objective of this approach is to encourage increased community activity and a standard "maintenance of effort" clause should be included in this program's generic legislation.

Administration and Technical Assistance

The Iowa Crime Commission should provide administrative direction for this program. Any effective attack on juvenile delinquency must be comprehensive in scope and the Commission was designed to insure that this trait would be reflected in the projects for which it provides financial support. The Commission has already assembled a staff possessing the administrative and program evaluation ability required for this approach.

As discussed elsewhere in this report, the solution to the problem of juvenile delinquency is not merely a

matter of applying more of the same. A successful effort will require the intelligent use of limited resources. The Commission staff should work with local communities in developing a juvenile delinquency prevention and control system that is as effective as limited resources will permit. technical assistance staff, when fully developed, should include among its members, individuals whose training and experience make them among the foremost experts in Iowa on juvenile delinquency prevention and control. Although such a staff will be difficult to recruit, it is imperative that its members possess a broad knowledge of the system and the most current information on what can be done to improve it. It is recommended that consultants from such professional and public interest organizations as the International Association of Chiefs of Police and the National Council on Crime and Delinquency be liberally used until staff capabilities are adequately developed.

The Iowa Crime Commission currently has responsibility for administering law enforcement assistance programs authorized under the Omnibus Crime Control and Safe Streets Act of 1968 and the Juvenile Delinquency Prevention and Control Act of 1968. Some of the administrative costs incurred by the Crime Commission could properly be paid out of planning grants available to the State under both Acts. The Commission should also apply for financial assistance

under Section 303 of the Juvenile Delinquency Prevention and Control Act. This section authorizes the Secretary of the Department of Health, Education and Welfare to make grants "to any State agency which is able and willing to provide technical assistance to local public agencies and non-profit private agencies and organizations engaged in or preparing to engage in activities for which aid may be provided under this Act. No such grant may exceed 90 per centum of the cost of the activities of the State Agency with respect to which such grant is made."

Costs which exceed the amount available to the Commission for such activity, under one of the Acts discussed in the preceding paragraph, should be considered as part of the cost of institutionalization and handled as a charge-back to the counties for State institutionalized juvenile delinquents. That is, the portion of the Commission's budget devoted to this program which exceeded available federal funds would be paid by those counties committing juveniles to the training schools.

Long-Range Effect on State Training School Programs

The implementation of this recommendation can be expected to result in a reduced institutional population and should allow juveniles who are committed to receive a more, intensive individualized treatment program. This assumption

is based on the knowledge that a significant number of juveniles, who could be retained within the community, if treatment resources were available, are now being committed to
State training schools. The county allocation will mean
that communities will be financially able to expand their
local treatment program and care for some juvenile whom they
now have to refer to the State.

The training schools will still be needed to treat some juveniles. Society does have to be protected from the violent offender and this is true even though he may be a juvenile. It would be logical to assume that most, and perhaps all, juveniles who have been found to have committed crimes such as armed robbery, assault with a deadly weapon, forcible rape, unusual sex offenses, or voluntary manslaughter would be referred to the training schools for treatment. In other cases, local officials and the juvenile court judge might conclude that a juvenile would best respond to the structured program available at the training school. The State funds allocated to the county would be available, of course, to help pay the cost of such institutional treatment.

It could not be expected that there would be a direct, immediate relationship between the cost of operating the institutions and the reduction in youths committed. Certain fixed costs would remain virtually the same. This, by itself, would result in the daily cost per trainee increasing as the total institutional population was decreased.

Costs per trainee might also be expected to increase as the institutional population became composed of juveniles with more severe delinquency problems which required more sophisticated treatment programs.

It will have to be recognized that a county which fails to utilize the funds allocated to it to improve its community treatment program may be required to utilize some local funds to pay some of the costs of institutional treatment for its juveniles. In the past, there has been no financial incentive for counties to develop community treatment programs. A county which failed to act in this area could refer any juvenile for treatment to the training school and the entire cost would be assumed by the State. An examination of commitments from 1960-1968 will show that some counties relied upon the training schools much more than others. Although there are a number of explanations for this situation, it does result in a county which is willing to invest in an effective local treatment program being unable to directly benefit from the savings resulting from diverting juveniles from the training schools. recommended approach would have a built-in financial incentive to deal with the problem locally.

Table VI

1968 STATE TRAINING SCHOOL COMMITMENTS COMPARED BY REGION* TO 1970 PROJECTED JUVENILE POPULATION

	Percentage o	f Total	
Regions	Commitments	Juvenile Po	pulation
I	1.1	2.3	
II	3.9	5.2	
III	1.9	3.5	
IV	11.3	7.2	
ν ν	3.3	4.2	
VI	4.1	3,3	
VII	10.5	9.8	
VIII	2.5	5.2	
IX	12.7	8.2	
X	8.5	13.3	
XI	25.6	18.8	
XII	1.4	2.8	
XIII	2.8	6.4	and the second
XIV	1.9	1.6	
ΧV	4.1	4.4	and the second
XVI	4.4	3.7	

^{*}Regions are the multi-county areas listed on Pages II-7 through II-10.

General Recommendations for Community Delinquency Prevention

- There should be a very broad effort to inform the public in general of the problems of delinquency and the opportunities for prevention. This should include regional seminars on behavioral problems of young people and family relationships.
- Basic to delinquency and crime is prejudice, indifference, disregard, deprivation of resources and disrespect toward property rights of others. Communication, understanding and discussion of these important areas of human relations is often neglected causing additional problems. To assist in correcting our human failures and prejudices, it is suggested that workshops on community-police relations be sponsored in various locations in the State to allow for discussion and identification of areas of concern. The National Conference of Christians and Jews has considerable experience in this area and could be called upon for assistance.
- Increased effort must be devoted to policies which alleviate the basic causes of delinquency - e.g. poverty, etc.
 - Basic community programs need financial assistance.
- The concept of local youth service bureaus should be encouraged.

Interagency Improvements

- The Iowa Crime Commission should establish and maintain a statistical center to serve as a clearing house for information on delinquents and delinquency. The center should include consulting personnel to work with local communities in program development and implementation.

- A series of seminars should be held in regional centers throughout the State to promote the interagency informational flow and improved knowledge of the total system and all of the components.
- The State Department of Social Services should purchase aftercare services from the local probation office whenever the local staff meets professional standards.
- The CAMPS organizations should devote special attention to the problems of delinquency.

Schools .

- Laws should be clarified as to the responsibility and authority of local school officials.
- Consideration should be given to compulsory education to age 17, or high school graduation. The young person, sixteen or under, who is turned loose, has extreme difficulty in finding a job and then is likely to become a delinquent.
- Sufficient time should be available for school counselors to work with children having behavioral prob-
- Specific attention should be devoted to the early identification and treatment of pre-delinquent children and children generally in need of special services.

Welfare

- Special in-service training programs should be developed for community social workers in dealing with young people experiencing behavioral problems.
- Special effort should be exerted toward development of foster homes for children whose home environment is a major contributor to their delinquent behavior.
- Increased efforts should be authorized for finding employment opportunities for the children of welfare families in order that they might develop work habits and enhance their concept of self worth. No penalty whatever should be made against state benefits because of the earnings of a welfare family youth.

Mental Health

- Local Community Mental Health Centers should receive every possible public assistance. Special attention should be devoted to children (and their families) with behavioral problems.
- Increased cooperation between probation and parole workers and the mental health clinics should be fully encouraged.
- Special educational efforts, by mental health centers, should be developed for their appropriate area, dealing with youth behavioral problems and family interrelationships.

- Increased provisions should be made for treatment of delinquents in the State mental health institutes.
- There should be a Statewide effort to attract and retain the best qualified staff persons possible.

Employment

- The State Employment Security Commission should place the emphasis, given by Governor Ray to the Summer Youth Opportunity Program, on a year-around program.
- One staff person, in each of the local employment offices, should be given responsibility for job placement of problem young people. This person should also have responsibility for year-around job development.
- The "new careers" concept should be fully implemented for young people.
- Young people should, whenever possible, be employed part-time on a year-around basis by State and local agencies to provide public services in accord with their skills.

Courts, Probation, and Parole

- Adopt the Family Court concept in Iowa.
- Increase the staff of juvenile court, especially in the area of probation services.
 - Combine the probation and parole functions.

- Improve physical facilities for probation and parole activities.
- Increase use of multi-county regions for probation and parole services.
- Increase utilization by probation and parole officers of existing community resources.

Enforcement

- There should be an in-depth training program on the special needs and services in dealing with the delinquent youth.
- Increase public support for existing efforts of law enforcement officials and understanding of the many real problems they encounter.
- Assign a specific juvenile officer or bureau whenever possible.
- Increase financial support for law enforcement agencies.

Correctional Institutions

- There should be a complete re-evaluation of the present programs offered in the State institutions (Mit-chellville, Eldora, Toledo, and Davenport) in order to determine if the service and treatment provided is meeting the needs of the child and the expectations of the courts and the general public.

- Education, as a basic function at the four institutions, should be provided in community schools (with State financial support). Only short-term, intensive, remedial programs should be provided in the institution. These remedial programs should utilize the latest and best teaching aids and audio-visual tools.
- Volunteer services should be expanded in the institutions to draw upon the lay person who has much to offer children in need of warmth and understanding.
- Iowa is in need of a specialized facility to serve the child with serious handicaps physical, emotional, or intellectual. Young people in these categories are committed to the correctional training schools where there is a lack of sufficient psychiatric, nursing, mental retardation, and medical disciplines.
- All Iowa communities of 10,000 or more people should have an established youth shelter to care for the child who must be removed from the home, pending corrective measures in the family unit. These shelters could be private homes staffed by a competent and sensitive couple under the supervision of the local probation officer.
- Juvenile Detention Centers should be provided in each of the ten Area Social Service Centers. Staffing should include psychiatric consultation, social case work, psychological testing and counseling, nursing care, dietary and recreational specialists. These centers should be utilized by

juvenile judges for evaluation studies. In time the regional centers should entirely replace the existing training schools. Long-term, severe cases should be sent to one of the mental health institutes.