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National Institute of Justice

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ADDRESS FOR:
"POLICE MANAGEMENT ASSOCIATION"

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ASSOCIATIONS

I. INTRODUCTORY REMARKS

1. IT'S ALWAYS A PLEASURE TO VISIT U.K. --
PARTICULARLY APPROPRIATE TO CONVENE THIS CONFERENCE
IN THE U.K. -- WHERE CIVIL POLICING HAD ITS
BEGINNINGS.

0 AND EQUALLY APPROPRIATE TO MEET HERE IN THE
CENTER NAMED AFTER THE "FATHER" OF THE POLICE
-- SIR ROBERT PEEL.
2. CONFERENCE OF THIS SORT REFLECTS RECOGNITION OF
NEED FOR GREATER COLLABORATION AND EXCHANGE OF
IDEAS AMONG LAW ENFORCEMENT AT INTERNATIONAL LEVEL.
3. VALUE OF INTERNATIONAL COLLABORATION IS CLEAR WHEN
YOU CONSIDER THE NUMBER OF COMMON PROBLEMS WE
CONFRONT ON INTERNATIONAL STAGE -- DRUG PRODUCTION
AND TRAFFICKING; ORGANIZED CRIME; SMUGGLING;

HIJACKING AND TERRORISM.

0 AND ON A HUMAN NOTE, CLOSE TIES HAVE VALUE TOO
-- (HARROD'S STORY).

0 BUT EQUALLY CLEAR, IN THE FACE OF NEW
POLITICAL PERSPECTIVES, LIMITED RESOURCES AND
PUBLIC DEMANDS FOR GREATER PROTECTION FROM
CRIME -- THE MODERN POLICE EXECUTIVE MUST
SHARE IDEAS AND INSIGHTS WITH HIS PEERS.

0 AND SOUND RESEARCH IS VITAL TO INFORM SUCH
DEBATE -- TO ENHANCE BOTH POLICY AND PRACTICE
IN THE FIELD -- AND TO ENSURE THAT LAW
ENFORCEMENT EXECUTIVES PLAY A LEADERSHIP ROLE
IN CHARTING A COURSE FOR LAW ENFORCEMENT IN
THE FUTURE.

II. NIJ RESEARCH INITIATIVES IN LAW ENFORCEMENT

A. I'D LIKE TO BRIEFLY REVIEW SOME NIJ RESEARCH INITIATIVES
IMPACTING LAW ENFORCEMENT TODAY AND IN THE FUTURE --
INITIATIVES WHICH HAVE IMPACTED LAW ENFORCEMENT IN U.S.
AND I HOPE ARE PERTINENT TO THE ISSUES YOU WILL BE
DISCUSSING AT THIS CONFERENCE.

1. PRIVATE SECURITY:

IN U.S. (HALLCREST) PRIVATE SECURITY PERSONNEL
OUTNUMBER PUBLIC LAW ENFORCEMENT ABOUT 2 TO 1 --
PRIVATE SECURITY GROWING RAPIDLY.

0 IN 1980, \$22 BILLION FOR PRIVATE SECURITY
EXPENDITURE -- ONLY \$14 FOR ALL PUBLIC LAW
ENFORCEMENT -- FEDERAL, STATE AND LOCAL.

0 RESEARCH SUGGESTS THAT COMBINED REVENUES FROM
PRIVATE SECURITY FORCES AND MANUFACTURE OF

DEVICES LIKE ALARMS AND OTHER SECURITY
HARDWARE WILL REACH \$53 BILLION BY 1995.

0 INCREASINGLY, PRIVATE INDIVIDUALS AND
NEIGHBORHOODS ARE TURNING TO PRIVATE SECURITY
SERVICES FOR "WATCHMAN" FUNCTIONS HARD-PRESSED
POLICE CAN NO LONGER ROUTINELY PROVIDE -- NIJ
STUDY INDICATES 1 IN 5 AMERICANS HAVE ACTED ON
THEIR OWN INITIATIVE TO PROTECT THEMSELVES
FROM CRIME -- WHETHER BY HIRING PRIVATE
SECURITY -- OR INSTALLING ALARMS AND
SOPHISTICATED LOCKS.

0 CHALLENGE FOR PUBLIC LAW ENFORCEMENT IS TO
FORGE COOPERATIVE RELATIONS WITH PRIVATE
SECURITY -- NOT COMPETING FOR SAME MARKET, BUT
ADOPTING COMPLIMENTARY ROLES TO PROTECT PUBLIC
AND MAKE BEST USE OF LIMITED POLICE RESOURCES.

2. CRIME ANALYSIS:

EXPERIMENT IN NEWPORT NEWS -- INNOVATIVE USE OF
CRIME ANALYSIS TO REDUCE FEAR OF CRIME -- PROGRAM
HAS POTENTIAL TO CHANGE POLICE THINKING ABOUT CRIME
AND APPROPRIATE RESPONSES.

3. DOMESTIC VIOLENCE:

EXPERIMENT IN MINNEAPOLIS -- EXAMINED EFFECTS OF
ARREST AGAINST ORDERING OFFENDER TO LEAVE HOUSE OR
COUNSELLING THOSE INVOLVED -- STUDY INDICATED
POLICE COULD BE VERY EFFECTIVE IN REDUCING
RECURRENCE OF VIOLENCE -- AND THAT ARREST WAS
SUCCESSFUL STRATEGY -- (WHERE NO ARREST WAS MADE,
THERE WAS A REPEAT OF VIOLENCE IN 35% OF CASES
WITHIN A 6 MONTH PERIOD -- FELL TO 17% WHEN ARREST
WAS MADE).

0 CONDUCTING SIMILAR EXPERIMENT IN OMAHA, NEBRASKA -- WILL REPLICATE IN SEVERAL OTHER CITIES TO DEVELOP AND REFINE THIS STRATEGY IN DEALING WITH DOMESTIC VIOLENCE.

4. DIFFERENTIAL POLICE RESPONSE:

RESPONSE TIME STUDY CONDUCTED IN 1974 AND REPLICATED IN '76-'78 -- INDICATED TRADITIONAL ORGANIZATION AND DEPLOYMENT OF POLICE BASED ON PREMISE THAT RESPONSE SHOULD ALWAYS BE AS RAPID AS POSSIBLE WAS ILL-CONCEIVED.

0 STUDIES LED TO BASIC CHANGES IN THINKING ABOUT POLICE RESPONSE TO CALLS FOR SERVICE -- MANY DEPARTMENTS NOW USE DPR (DIFFERENTIAL POLICE RESPONSE) TO ASSESS WHICH CALLS HAVE PRIORITY BASED ON SERIOUSNESS OF CRIME AND CHANCE OF IMMEDIATE ARREST.

0 MANY PROGRESSIVE DEPARTMENTS ARE USING TIME AND RESOURCES SAVED THROUGH DPR TO MOUNT PROACTIVE INITIATIVES TARGETED ON PRESSING PROBLEMS SPECIFIC TO THEIR JURISDICTION.

5. VI-CAP:

NIJ (WITH OFFICE OF JUSTICE PROGRAMS AND FBI) DEVELOPED INITIATIVE TO APPREHEND SERIAL MURDERERS -- WENT INTO OPERATION THIS SUMMER AT COST OF \$3 MILLION.

0 USING LOCAL POLICE REPORTING OF UNSOLVED HOMICIDES, FOR ANALYSIS BY FBI COMPUTER EXPERTS -- TIE APPARENTLY UNRELATED KILLINGS TOGETHER -- ALLOW NETWORKING BETWEEN LOCAL POLICE AROUND COUNTRY TO MOUNT MULTI-JURISDICTIONAL EFFORTS TO IDENTIFY AND APPREHEND SERIAL MURDERERS.

6. CAREER CRIMINALS:

NIJ SPONSORED STUDY BY RAND -- IDENTIFIED HIGHLY-
ACTIVE GROUP OF CRIMINALS WHO COMMIT
DISPROPORTIONATELY HIGH AMOUNT OF CRIME.

- 0 INSTITUTE SEEKING TO DEVELOP AND REFINE MODELS
TO BETTER IDENTIFY SUCH OFFENDERS.

7. NIJ STANDARDS AND TESTING:

NIJ (WITH ARMY AND DUPONT) DEVELOPED KEVLAR SOFT-
BODY ARMOR -- SAVED OVER 700 LAW ENFORCEMENT LIVES.

- 0 INSTITUTE ALSO CONDUCTS STANDARDS TESTING FOR
POLICE HELMETS, CARS, TIRES, RADIOS, ETC.
- 0 DEVELOPED AND TESTED GUN DETECTION EQUIPMENT.

8. PUBLIC SERVICE TV ANNOUNCEMENTS:

NIJ PRODUCED SERIES OF TV VIDEOS -- AIMED AT
ENCOURAGING VICTIMS AND WITNESSES TO SUPPORT LAW
ENFORCEMENT AND COURTS IN APPREHENDING AND
PROSECUTING OFFENDERS -- SERIES AIRING NATIONWIDE
UNDER TITLE: "REPORT, IDENTIFY, TESTIFY."

- 0 INSTITUTE ALSO PRODUCED VIDEOTAPE SERIES
CALLED "CRIME FILE"-- FOCUSES ON MOST CRITICAL
CRIME ISSUES AND DISCUSSES IMPORTANT RESEARCH
FINDINGS -- AIMED AT RESEARCHERS AND ACADEMICS
-- CRIMINAL JUSTICE PROFESSIONALS -- POLICY
MAKERS AND THE PUBLIC.

- 9. INSTITUTE CO-SPONSOR OF LAW ENFORCEMENT SEMINARS
HELD AT HARVARD UNIVERSITY IN U.S. -- ATTENDED BY
U.S. ATTORNEY GENERAL EDWIN MEESE, ASSISTANT
ATTORNEY GENERAL LOWELL JENSEN, YOUR OWN SIR
KENNETH NEWMAN AND LEADING POLICE CHIEFS.

- 0 AIM IS TO DEBATE ISSUES -- DEVELOP LAW ENFORCEMENT POLICY AND INTERNATIONAL COOPERATION.
10. NIJ ALSO FUNDING PMA IN DISSEMINATION EFFORTS -- PMA UTILIZING BEST INSTITUTE RESEARCH IN LAW ENFORCEMENT AND MANAGEMENT ISSUES.
- 0 SPREADING WORD TO PRACTITIONERS AND GATHERING VALUABLE FEEDBACK ON THEIR EXPERIENCES AND NEEDS.
11. FINALLY, IN RESPONSE TO LAW ENFORCEMENT NEEDS --NIJ UNDERTOOK EFFORT TO PULL TOGETHER THE LATEST RESEARCH FINDINGS AND INNOVATIVE PRACTICES IN THE FIELD -- UNDER TITLE: "ISSUES AND PRACTICES" SERIES OF REPORTS LOOKS AT:

- 0 INVESTIGATIVE MANAGEMENT AND INFORMATION SYSTEMS
- 0 PATROL RESOURCE ALLOCATION
- 0 POLICE CAREER CRIMINAL PROGRAMS
- 0 MAKING THE CASE FOR THE PROSECUTOR: ARRESTS THAT LEAD TO CONVICTIONS
- 0 STRATEGIES FOR SUPPLEMENTING THE POLICE BUDGET
- 0 FISCAL STRESS AND POLICE SERVICES: A STRATEGIC PERSPECTIVE
- 0 AND; RESOURCE SHARING: A FOCUS ON POLICE COMMUNICATIONS.

0 THESE STUDIES ARE VIRTUALLY COMPLETED AND
MANUALS WILL BE PUBLISHED IN THE NEAR FUTURE.

III. CONCLUDING REMARKS

A. THESE ARE JUST A FEW EXAMPLES OF NIJ RESEARCH
INITIATIVES.

0 BUT I BELIEVE THEY REFLECT NIJ'S COMMITMENT TO
ADDRESS ISSUES OF FUNDAMENTAL CONCERN TO ALL
POLICE MANAGERS.

1. HOW TO BUILD ON CURRENT ACHIEVEMENTS IN LAW
ENFORCEMENT -- AND CONTINUE TO RESPOND EFFECTIVELY
IN FUTURE.
2. HOW TO SUSTAIN GROWING PROFESSIONALISM IN LAW
ENFORCEMENT IN PURSUIT OF EXCELLENCE IN THE FIELD.

3. HOW TO GENERATE LAW ENFORCEMENT EXECUTIVES WHO CAN
ASSUME A LEADERSHIP ROLE -- NOT ONLY IN CONTEXT OF
LINE OPERATIONS, BUT IN A BROADER SENSE, THROUGHOUT
THEIR JURISDICTIONS.

B. I BELIEVE THAT AT THIS CONFERENCE, WE HAVE A UNIQUE
OPPORTUNITY TO ADDRESS THOSE ISSUES -- TO REACH A CLEAR
CONSENSUS ON WHAT OUR GOALS AND PRIORITIES SHOULD BE --
AND HOW WE CAN BEST GO ABOUT MEETING THE CHALLENGES THEY
ENTAIL.

1. THE CHALLENGE BEFORE US IS TO ENSURE THAT, AS WE
LOOK TO THE FUTURE, WE LEARN FROM OUR SUCCESSES AND
FAILURES TO DATE, AND WORK TOGETHER TO BRING ABOUT
POSITIVE CHANGE.

2. I BELIEVE THAT WE WILL MEET THAT CHALLENGE.

THANK YOU.

END