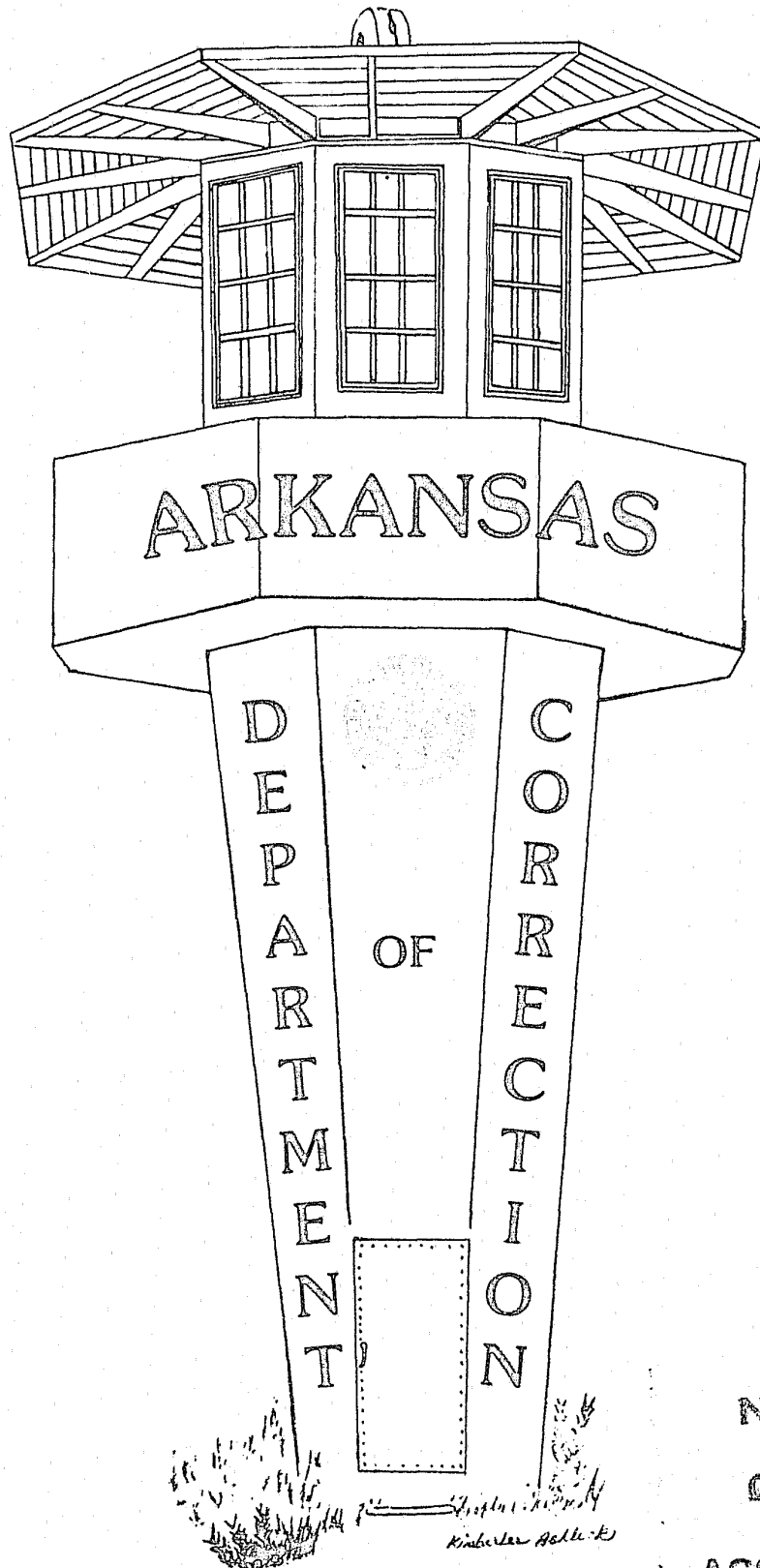


# ANNUAL REPORT



107311

NCJRS

OCT 9 1987

ACQUISITIONS

JULY 1985 - JUNE 1986

Information contained in this report was  
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Research, Planning, and Management Services Division.

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Arkansas Correctional Industries

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Arkansas Correctional Industries





BILL CLINTON  
Governor

# ARKANSAS DEPARTMENT OF CORRECTION

POST OFFICE BOX 8707  
PINE BLUFF, ARKANSAS 71611 • PHONE: (501) 247-1800  
A. L. LOCKHART, Director

WOODSON D. WALKER  
Chairman  
Board of Correction

June 30, 1986

The Honorable Bill Clinton  
Governor, State of Arkansas  
State Capitol Building  
Little Rock, AR 72201

Dear Governor Clinton:

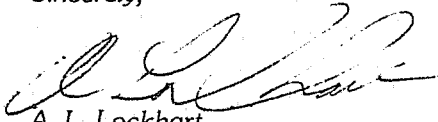
In accordance with Act 50, Section 5, paragraph (f) of the Arkansas Statutes, the Department of Correction respectfully submits its Annual Report for the fiscal year 1985-86. This report will provide you, the General Assembly, and other interested individuals and agencies, with information regarding the activities, function, quantitative analysis and impact of the Arkansas Department of Correction as it executes its statutory responsibility for the custody, care, treatment and management of adult offenders.

The goal of the Department is to provide for the protection of free society by carrying out the mandate of the courts; provide a safe and humane environment for staff and inmates; strengthen the work ethic through the teaching of good work habits; and provide opportunities for inmates to improve spiritually, mentally and physically.

The employees of the Department of Correction are committed to improving all programs and maintaining a constitutional status with prior federal court orders. Our institutions are near maximum capacity, thereby, requiring the highest level of professionalism from our staff. A special note of thanks goes to the many dedicated employees who have chosen corrections as a career.

I want to express my gratitude to you, the Board of Correction, all state officials, and the public of the Great State of Arkansas for the support and assistance given to me and the employees of the Department of Correction.

Sincerely,

  
A. L. Lockhart  
Director

cc: Board of Correction

U.S. Department of Justice  
National Institute of Justice

107311

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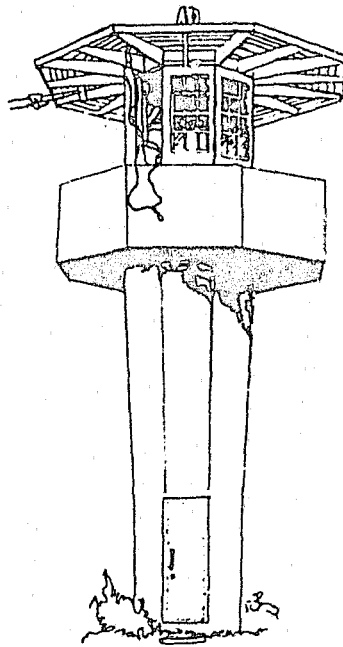
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Board of Correction Members:	JAMES E. LINDSEY Fayetteville	CHARLES A. MAZANDER Benton	MORRIS H. DREHER Grady	DONALD H. SMITH Pine Bluff	JAMES P. BOYD, JR. Ashdown	FLOYD P. JOHNSON Jonesboro
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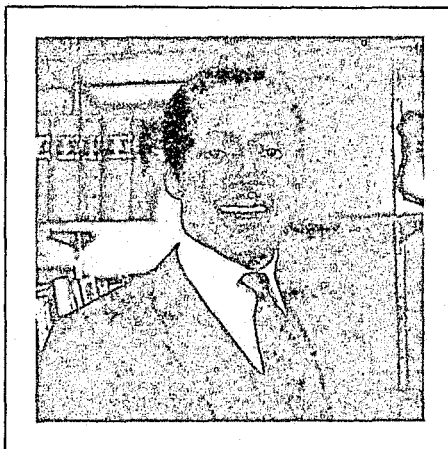


## **ARKANSAS DEPARTMENT OF CORRECTION**

**THIS ANNUAL REPORT CONSISTS OF INFORMATION FROM  
JULY 1985 THROUGH JUNE 1986**

# 1985/86 BOARD OF CORRECTION

Woodson D. Walker



*Chairman*

Charles A. Mazander



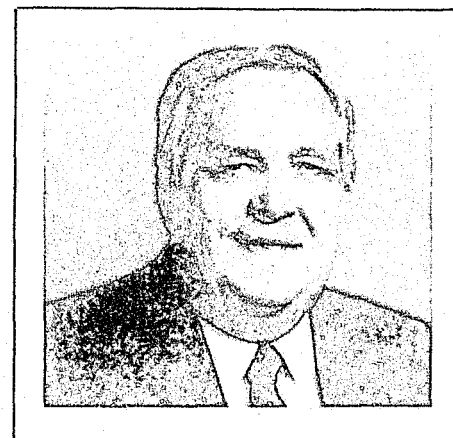
*Vice Chairman*

Morris "Jit" H. Dreher



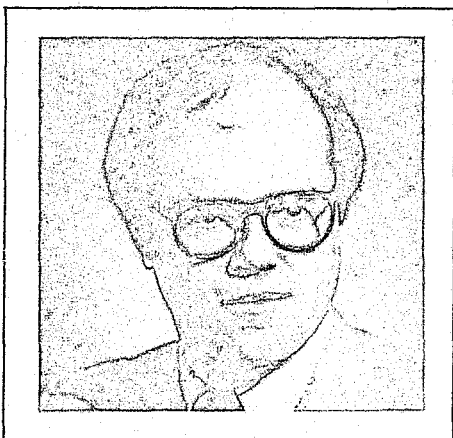
*Secretary*

Donald Smith



*Member*

Bobby L. Roberts, Ph. D.



*Member*

Sheriff Floyd P. Johnson

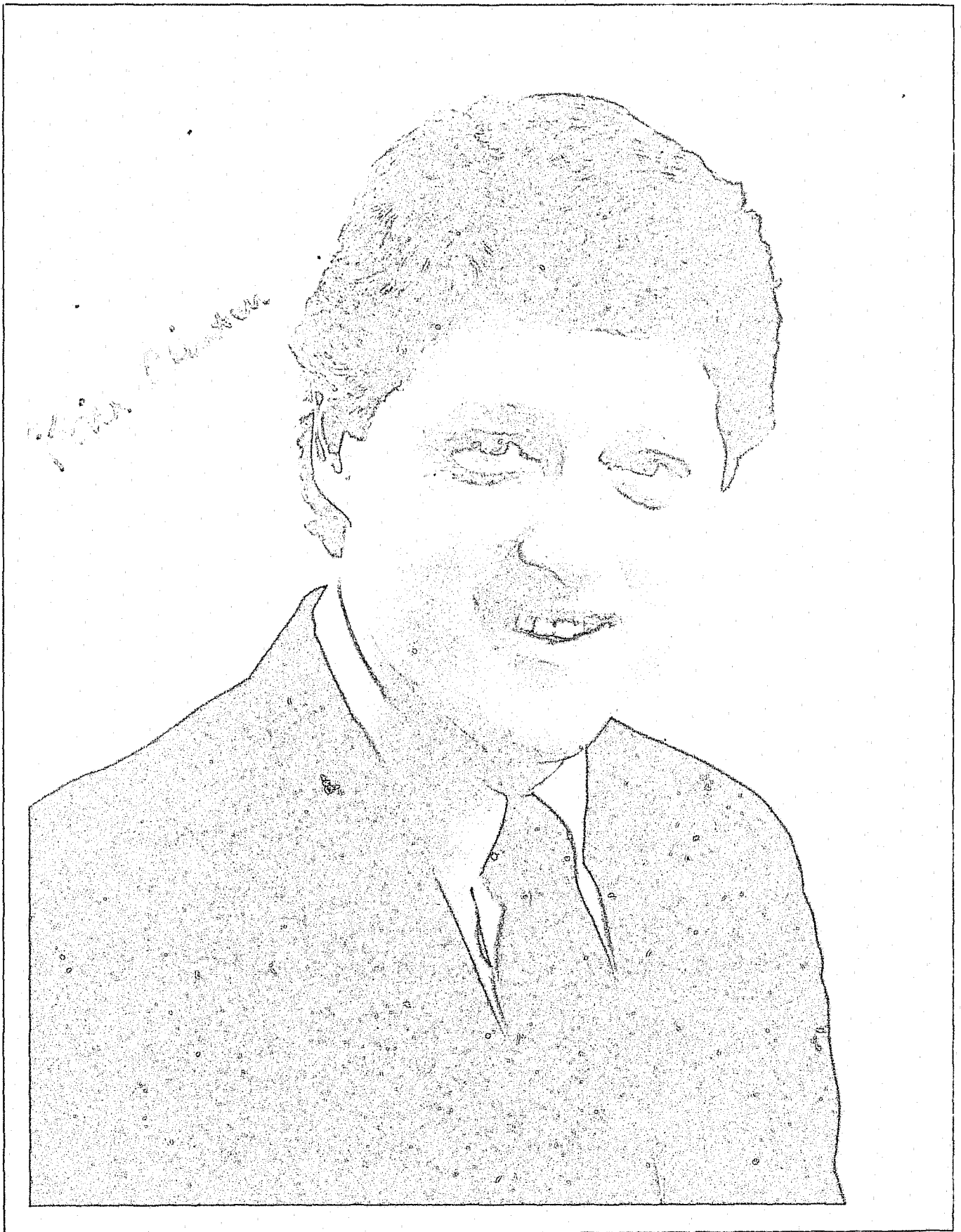


*Advisory*

Dr. Nancy E. Talburt



*Ex-Officio Member*

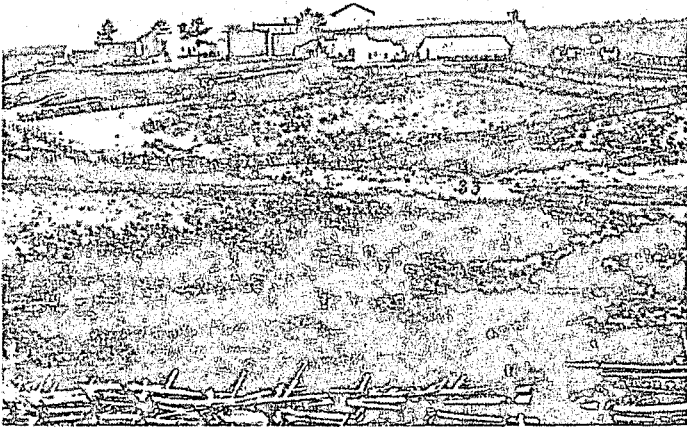


Bill Clinton, GOVERNOR

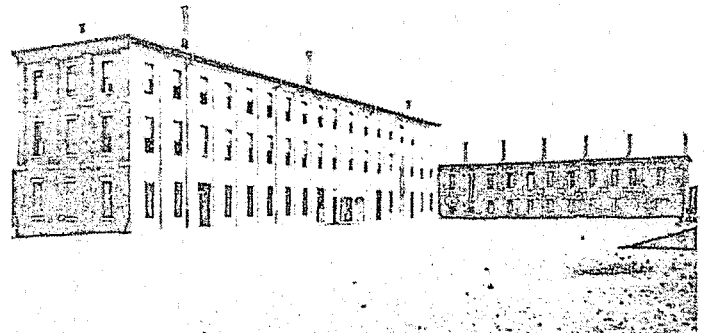
## ONE HUNDRED AND FIFTY YEARS OF CHANGES . . .



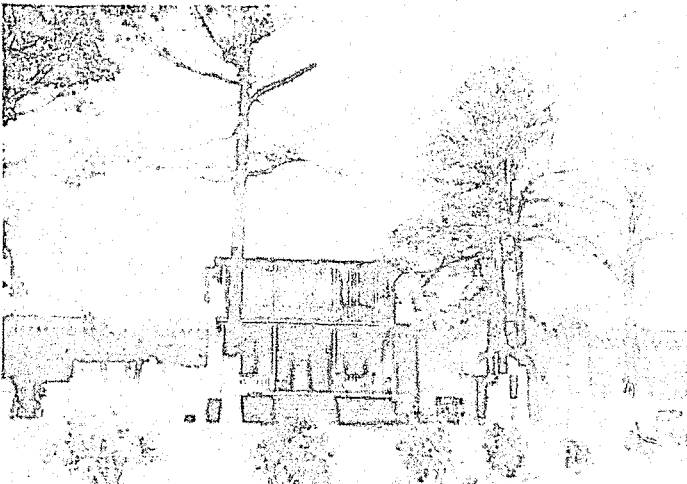
In 1986 Arkansas celebrated its 150th birthday as a state. This year, 1987, marks the 150th anniversary of the establishment of the state penitentiary. As a followup therefore to the Arkansas Sesquicentennial, this pictorial of the history of the Department of Correction and its predecessor, the Arkansas Penitentiary, is included as a special feature of the 1985-86 annual report.



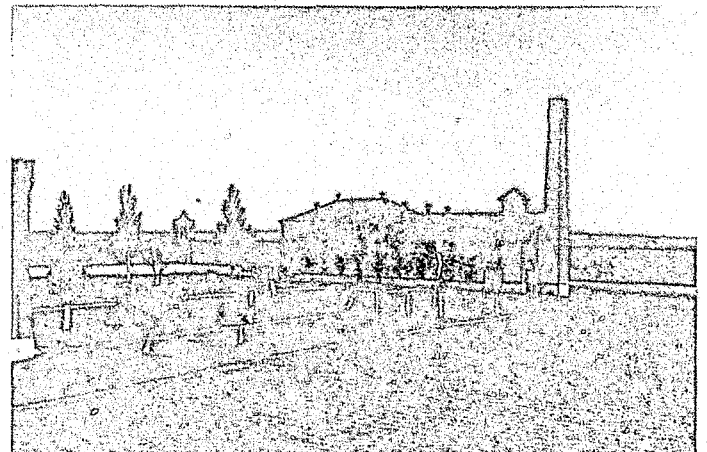
The Arkansas State Penitentiary—This picture was taken sometime after the Civil War, around 1866.



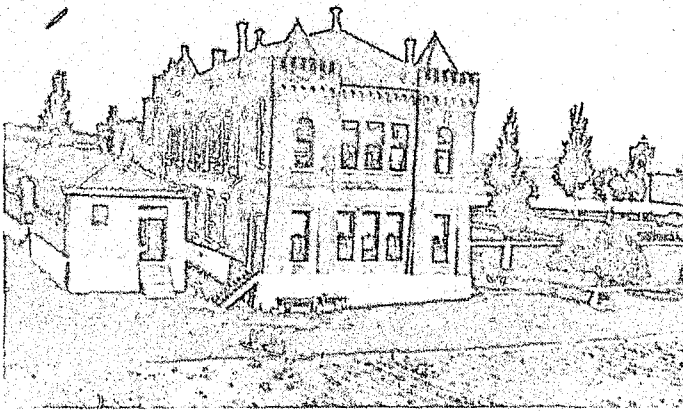
View at the State Penitentiary in 1890.



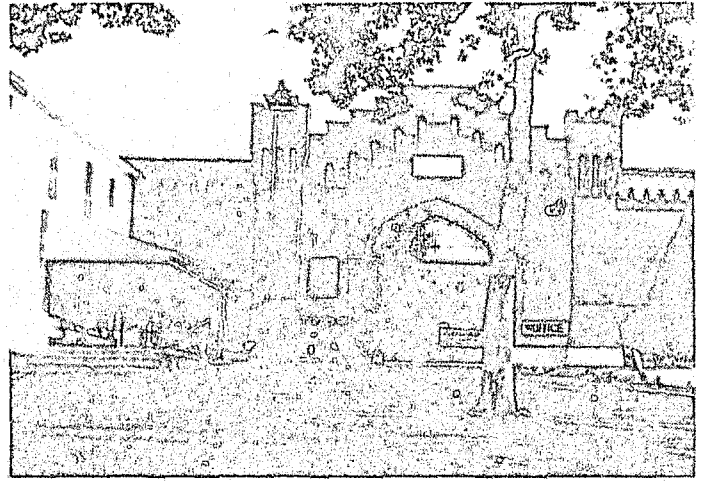
The State Penitentiary commonly known as the 'Walls', circa early 1920's.



Inside the "Walls"—Boiler Room and death house, circa 1920.

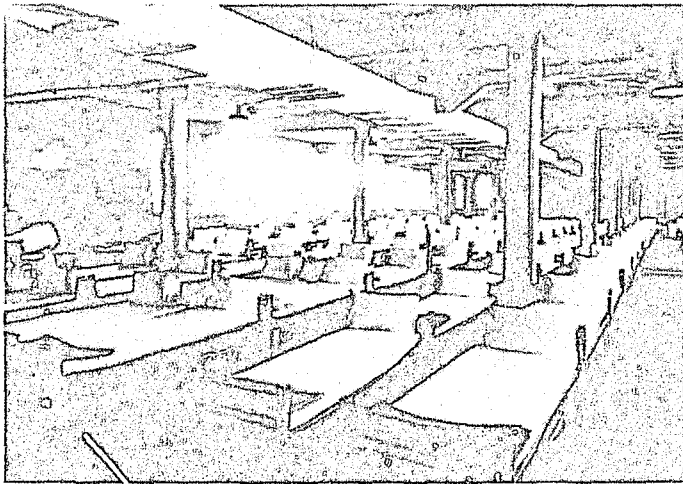


The Mess Hall inside the "Walls," circa 1920.

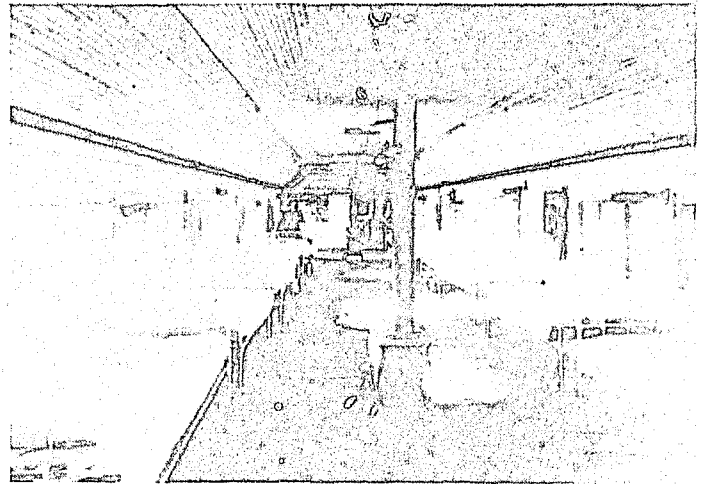


The "Walls" in the circa late 1920's.

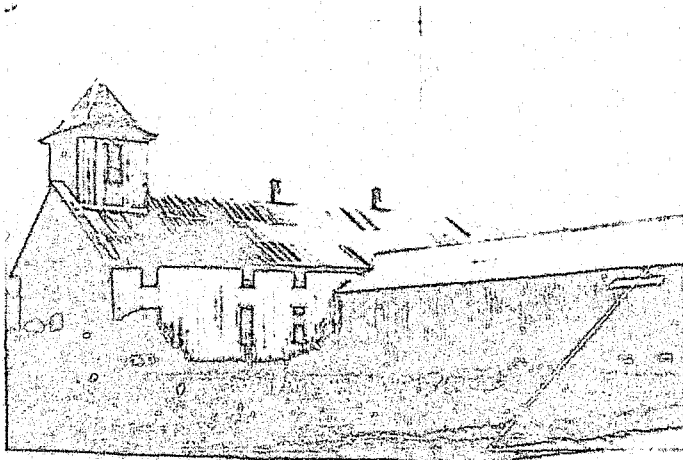
## Stockades and Barracks



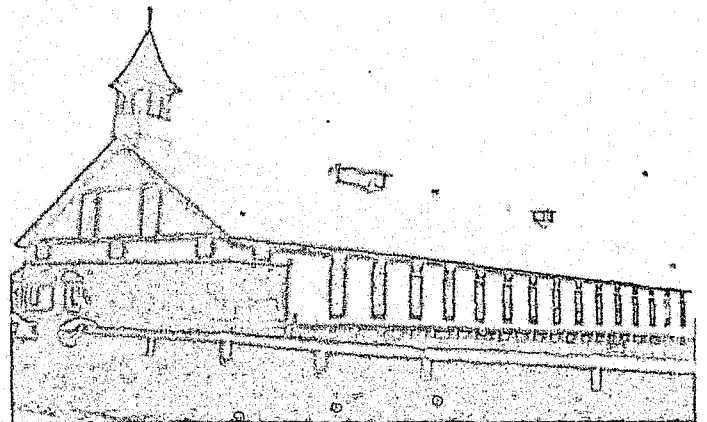
Inside one of the old stockades, circa 1960's. Photo from Lee Henslee's Scrapbook.



Barracks inside the stockade at the Tucker Farm, circa 1920's.

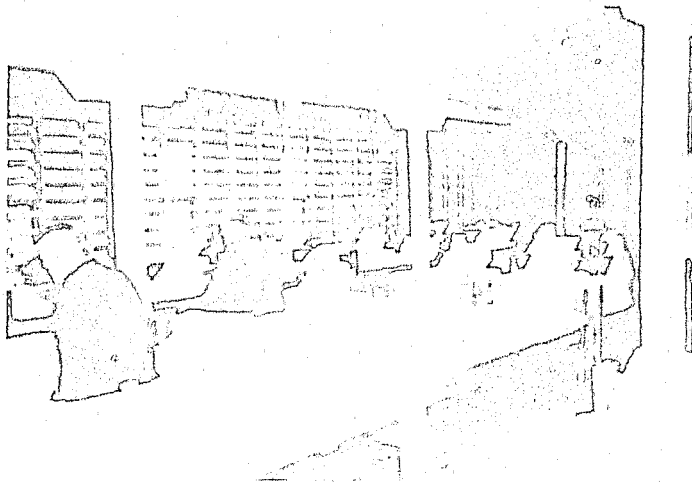


Wooden stockade, circa 1920's.

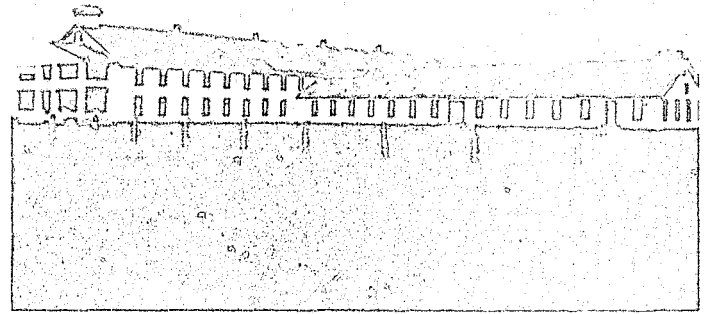


Wooden stockade at Tucker, circa 1930.

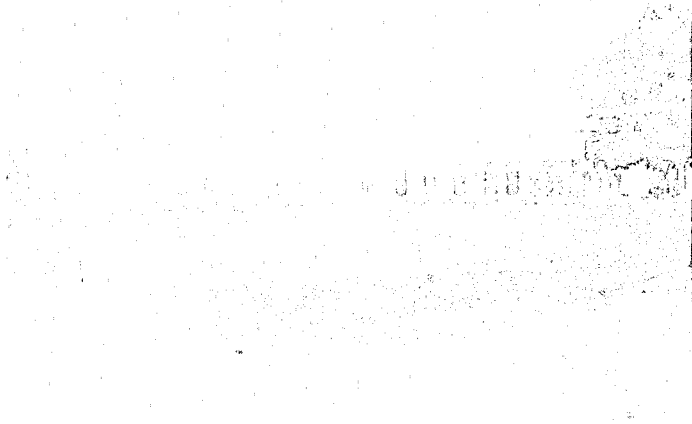




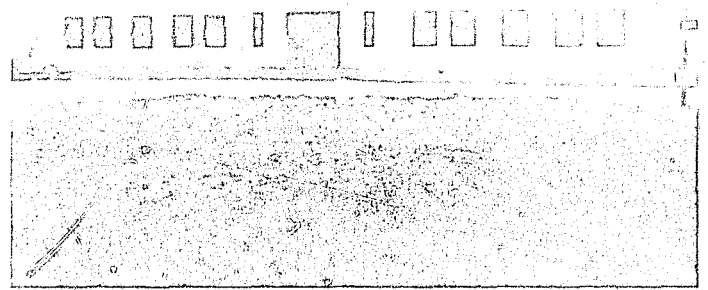
Inside the stockade at Fortson.



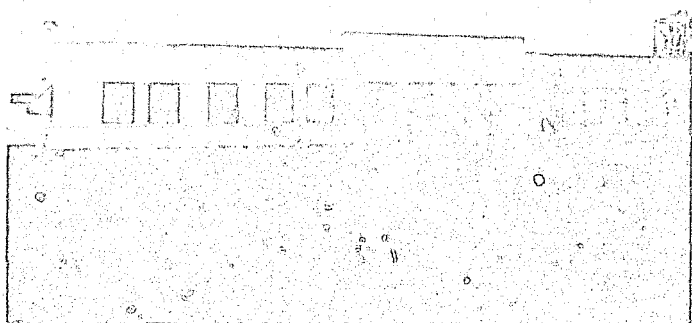
#7 Camp Stockade, 1949 - 1950.



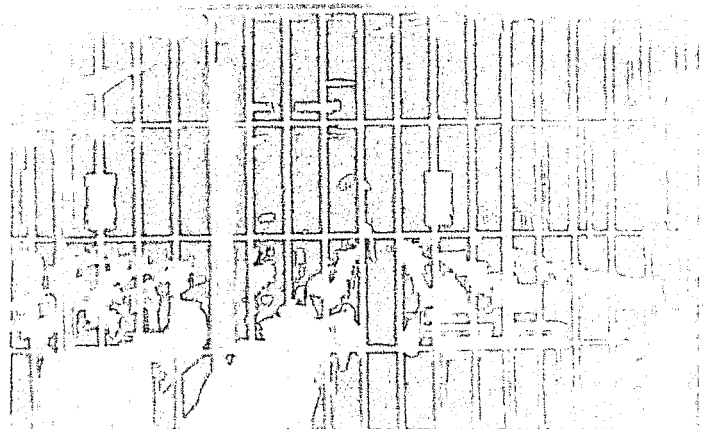
Stockade at Fortson.



Administration Building, 1949.

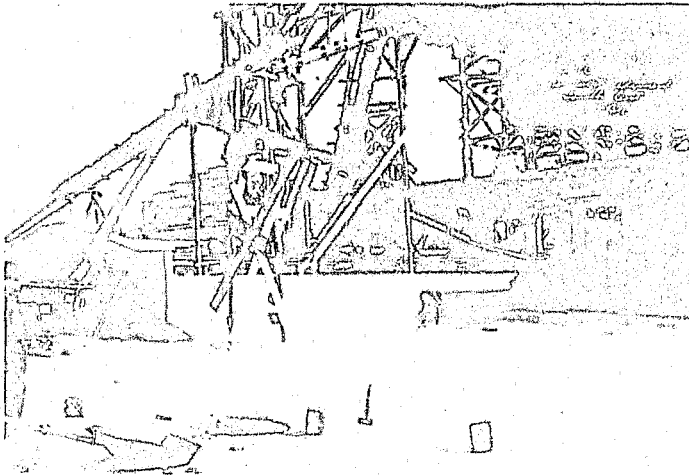


Administration Building, Cummins, 1949.

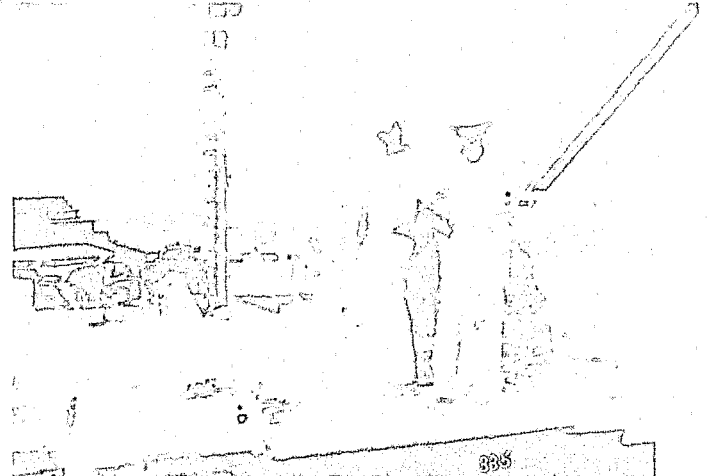


Barracks No. 10, Fort Cummins, 1949. The building is a long, narrow structure with a series of small, square windows along its length. The building is situated on a flat, open area, and the foreground is a large, empty space. The building appears to be a barracks or a warehouse, with a simple, functional design.

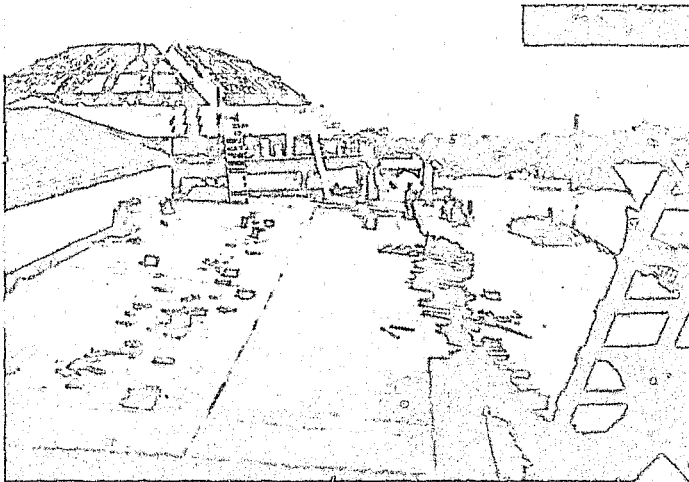
# Excavation and Construction of State Capitol—1899-1916



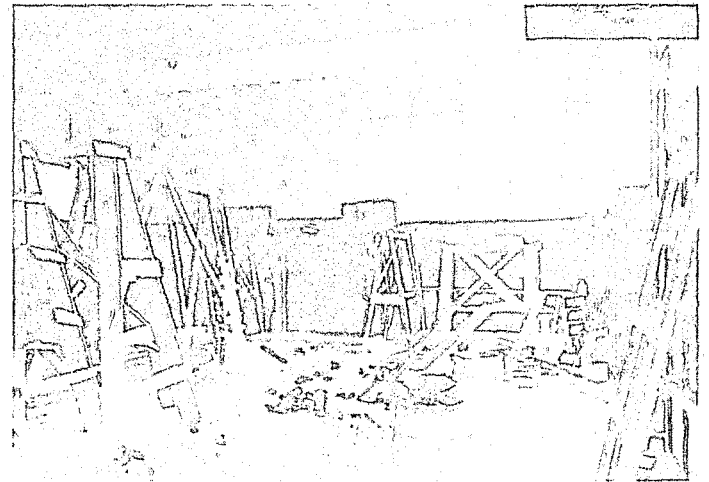
Building the state capitol; inmate in stripes and overseers watching on February 4, 1910.



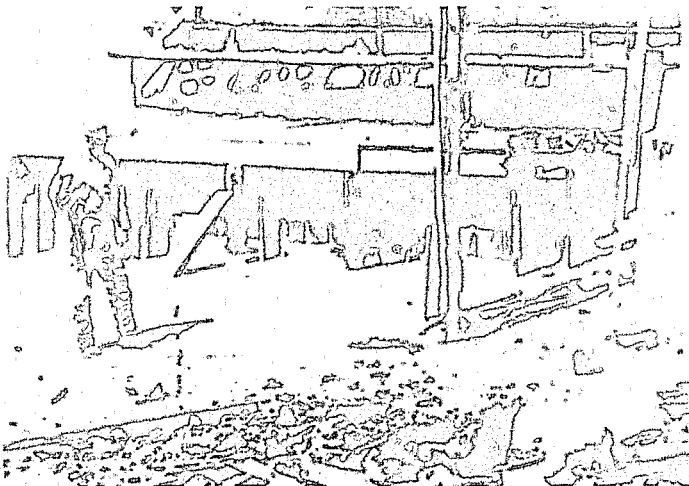
Building the state capitol 1910; inmates taking a break and viewing the construction.



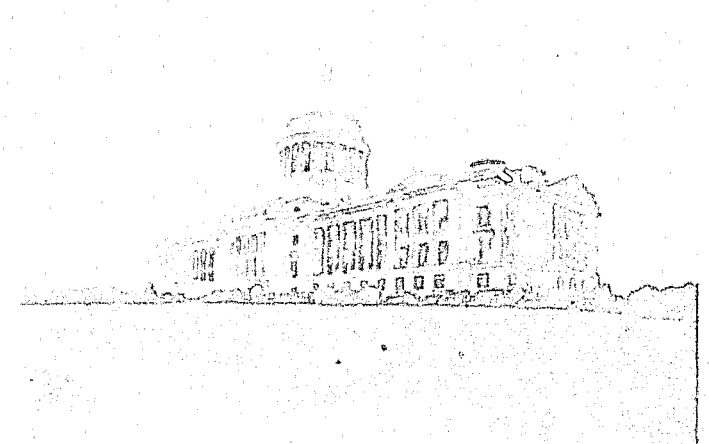
State capitol under construction April 5, 1910. Roof lower end built with inmate labor. Photo provided by Secretary of State's Office.



Governor's reception room, first floor north end, November 1, 1910.

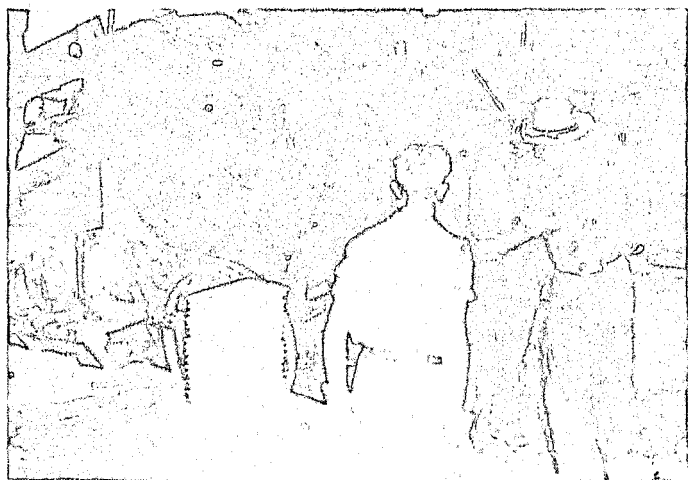


State capitol under construction in 1910. Note the inmate in stripes. Photo provided by the Secretary of State's Office.

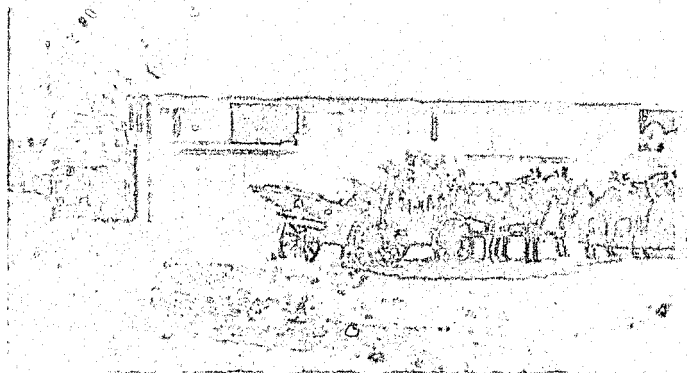


The beautiful new state capitol, 1899-1916—seven-teen years of struggle and strife to build, costing the State approximately \$2,205,779. The labor performed by the convicts cost \$100,000.

## Vocational Work Programs Within the Prison



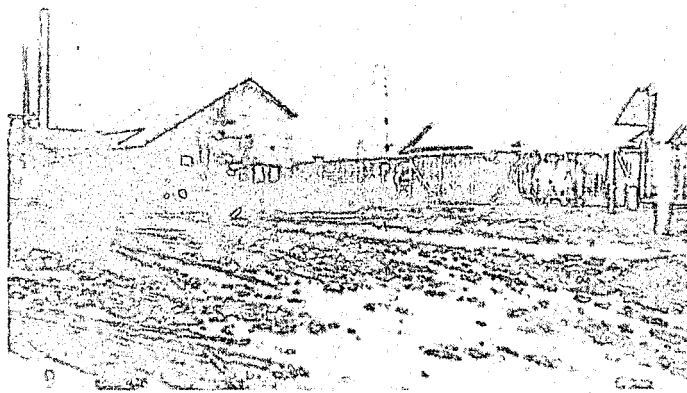
Inmates making concrete block at the Prison Farm, circa 1930's.



Cotton gin in 1914.



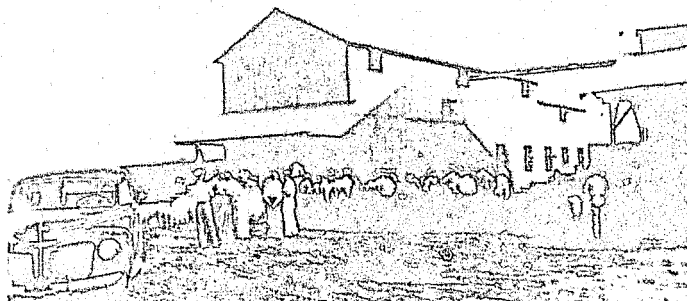
Cannery at Cummins, circa 1930's.



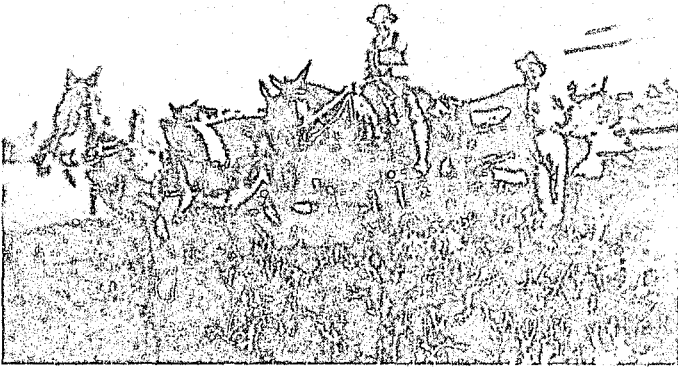
Cotton gin at Cummins, circa 1930's.



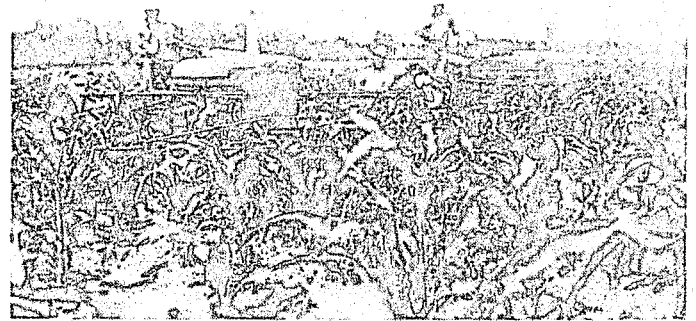
Gin, 1942.



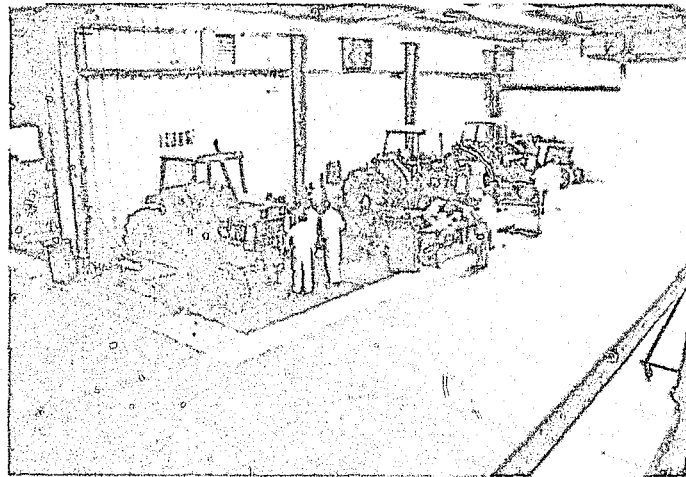
Cotton gin, 1942.



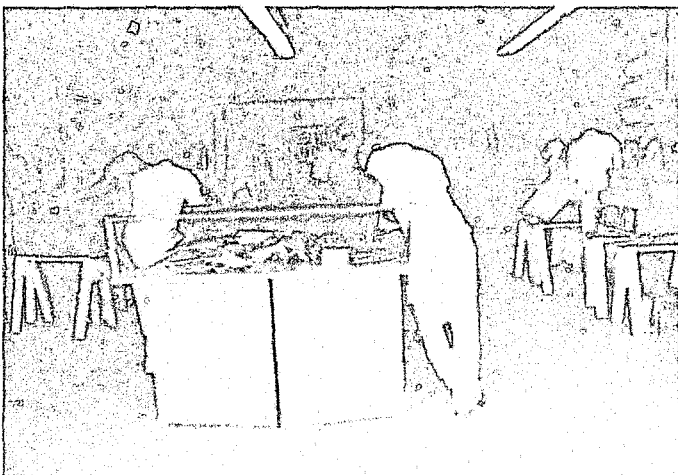
Farming with mule teams, Cummins.



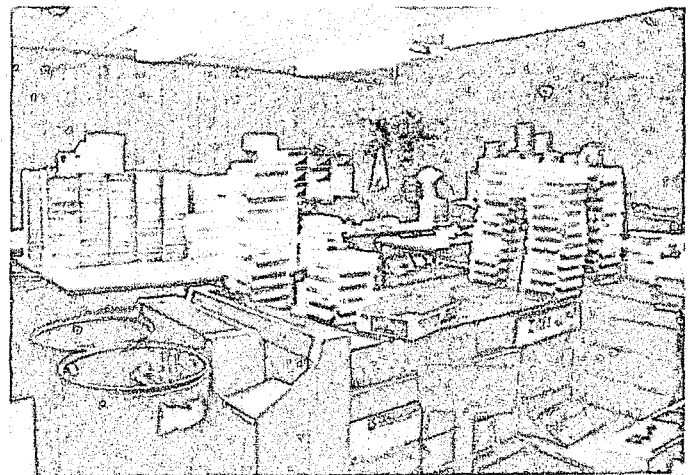
First tractors used at Cummins.



Farm equipment repair, 1985.

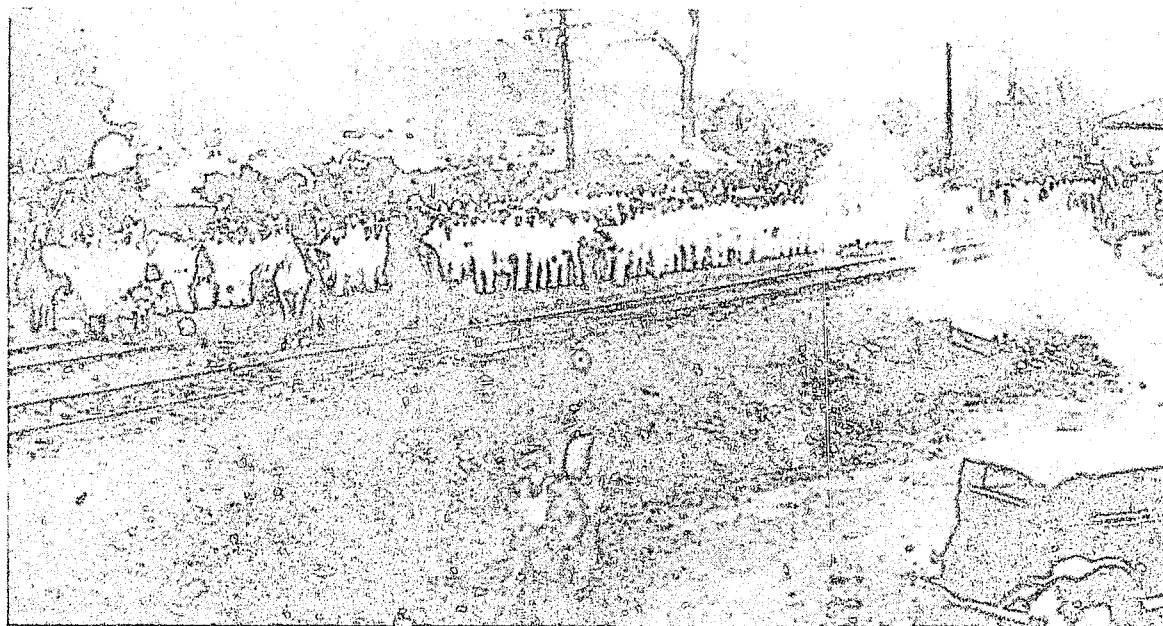


Upholstery Program at Cummins, 1985.



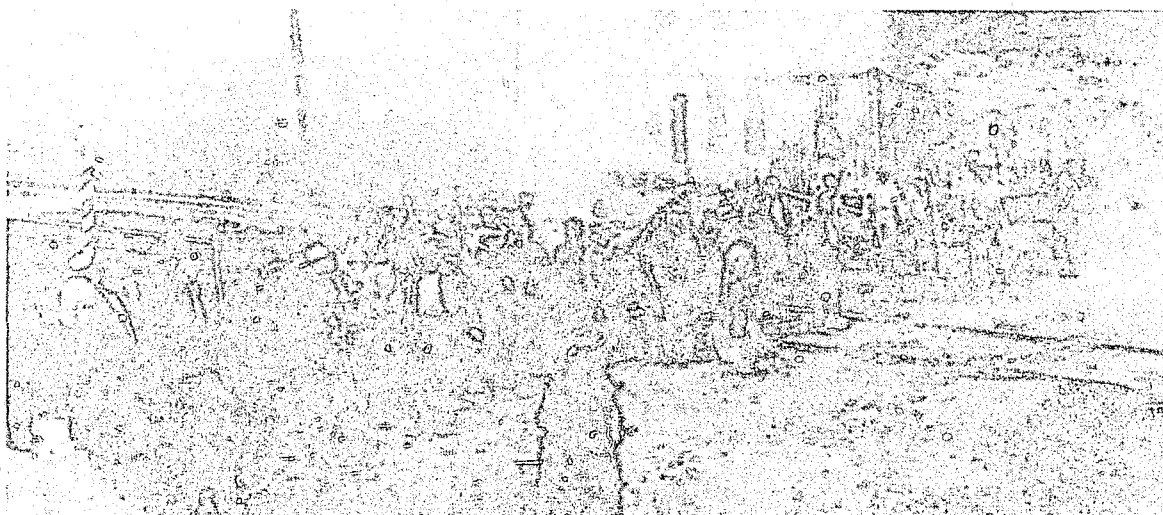
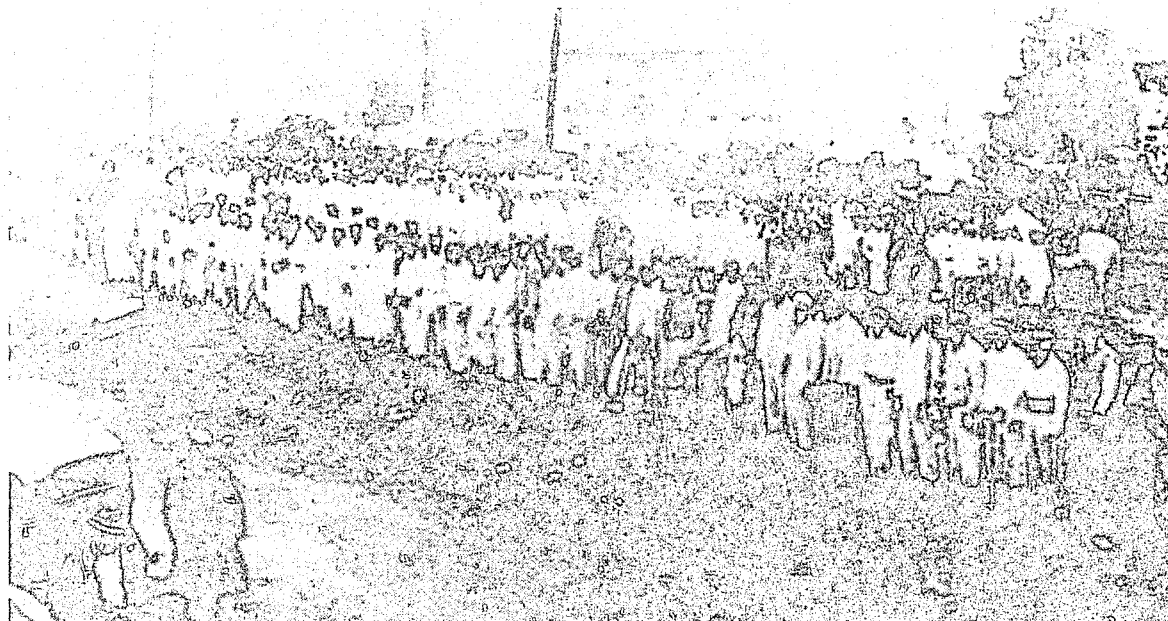
Duplicating Center at Cummins, 1985.

## Work Details/Regional Maintenance



A group of 400 white convicts ready to be loaded on boxcars at the railroad station at Varner, Arkansas, in January 1937. They were transported to Memphis, Tennessee by train then down the Mississippi River on a barge to Helena, Arkansas to sandbag the river levee.

A group of 555 black convicts ready to be loaded in boxcars at the railroad station at Varner, Arkansas in January, 1937—part of the work crew transported to Helena, Arkansas.



A group of trustees that went along to guard the rank men. Two Wardens and a Deputy Warden (the whipping boss) also accompanied the 955 convicts on the trip to Helena, Arkansas.



England, Arkansas work detail - Tucker circa 1940.



Convict labor working on an automobile road in Carroll County in 1918. Photo courtesy History Commission (this picture was in Arkansas Land of Opportunity written by Waddy W. Moore, page 269 - copyright 1975).



Levy work - near Pine Bluff



Levy work



555 black and 400 white inmates were transported by boxcar to Memphis, Tennessee and down the Mississippi River by the barge to Helena, Arkansas. The purpose was to sandbag the levee, January 1937.

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The State Penitentiary Board was originally established through Act 1 of 1943. Act 50 of 1968 reorganized the State Penitentiary as the Arkansas Department of Correction and created two major boards: The Board of Correction and the Board of Pardons and Paroles.

The Board of Correction consists of a Chairman, a Vice Chairman, a Secretary, two regular members, a non-voting ex-officio member who represents the Commission on Community Based Rehabilitation and a non-voting advisory member who is actively engaged in law enforcement. Members of this Board are citizens of the State of Arkansas who are from various locales and appointed by the Governor to staggered five-year terms.

The Board of Pardons and Paroles consists of five members who are citizens of the State of Arkansas. Each is appointed by the Governor to staggered five-year terms and come from different areas of the State. This Board usually meets at least three days each month at the various institutions within the Department. The Board interviews inmates to determine those persons who should be placed on parole and prescribes the time and conditions, investigates and make recommendations to the Governor on applications for pardons and executive clemencies.

The chief executive of the Arkansas Department of Correction is the Director.

There are three main areas of responsibility: Institutional Services, Field Services, and Health & Correctional Services. Major divisions are Business Administration, Maintenance & Construction, Legislative & Public Relations, Compliance, Research, Planning & Management Services, Internal & Classification Affairs, Chaplaincy Services, and Information System.



# ARKANSAS STATE PENITENTIARY BOARD

1943 — 1968

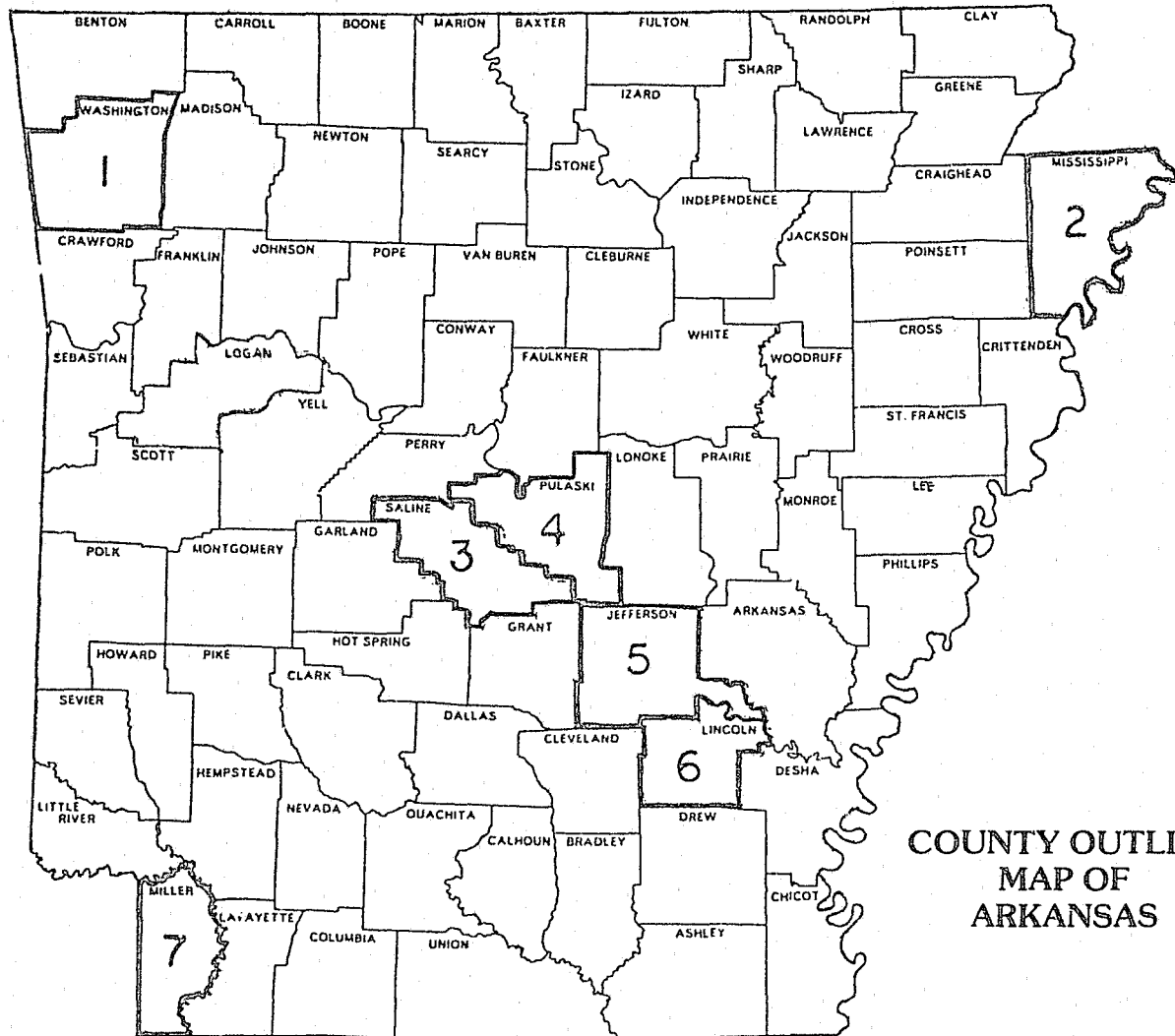
TERM	NAME	ADDRESS
1943-1944	Ben Laney	Camden
1943-1945	J. H. Lawhorn	England
1943-1952	W. H. McClure	Dardanelle
1943-1953	J. A. Neaville	Griffithville
1943-1948	Dan Felton	Felton
1944-1949	Joe McKennon	Dumas
1945-1949	A. R. Merritt	Shirley
1945-1950	Lloyd Sadler	Morrilton
1945-1951	Edgar Pryor	Camden
1949-1954	E. P. Burton	Marked Tree
1949-1955	B. J. Suffridge	Perryville
1949-1963	W. L. Fulmer	Booneville
1949-1954	John P. Keel	Newport
1952-1959	Hamilton McNeil	Pine Bluff
1953-1961	Asa Bonhert	Crossett
1955-1959	O. W. Fletcher	Paragould
1955-1965	Lois Sadler	Morrilton
1957-1962	Clyde King	Marked Tree
1957-1958	Roy Martin	Fort Smith
1957-1966	J. D. Wood	Cabot
1959-1968	L. M. Greene	Siloam Springs
1962-1968	R. E. Jeter	Wabbaseka
1963-1967	Charlie Adams	Hughes
1964-1968	Grady Woolley	El Dorado

# ARKANSAS BOARD OF CORRECTION

1968 — 1986

1968-1969	L. M. Greene	Siloam Springs
1968-1970	Grady Woolley	El Dorado
1968-1971	J. D. Wood	Cabot
1967-1972	John D. Haley	Little Rock
1968-1973	William P. Lytle, D.D.	Clarksville
1968-1975	William L. "Buck" Currie	Osceola
1968-1971	W. Payton Kolb, M. D.	Little Rock
1968-1978	Marshall N. Rush	Pine Bluff
1971-1976	Lynn F. Wade	Fayetteville
1972-1982	Thomas H. Wortham, M.D.	Jacksonville
1973-1984	Richard E. Griffin	Crossett
1975-1980	Eula B. Dorsey	West Memphis
1976-1981	John R. Elrod	Siloam Springs
1975-1982	James R. Rhodes, III	Little Rock
1978-1983	William J. Bevis	Scott
1979-	Sheriff Floyd P. Johnson	Jonesboro
1980-	Woodson D. Walker	Little Rock
1981-1985	James E. Lindsey	Fayetteville
1981-1984	James P. Boyd, Jr.	Ashdown
1982-	Charles A. Mazander	Benton
1983-	Morris "Jit" H. Dreher	Grady
1983-	Dr. Nancy E. Talburt	Fayetteville
1984-	Donald H. Smith	Pine Bluff
1985-	Bobby L. Roberts, Ph. D.	Little Rock

# ARKANSAS DEPARTMENT OF CORRECTION FACILITY LOCATIONS



COUNTY OUTLINE  
MAP OF  
ARKANSAS

- 1 - Northwest Arkansas Work Release Center
- 2 - Mississippi County Work Release Center
- 3 - Benton Work Release Center
- 4 - Wrightsville Unit
- 5 - Tucker, Tucker Modular Barracks, Maximum Security, Diagnostic & Women's Units, Administrative Offices
- 6 - Cummins and Modular Minimum Security Units
- 7 - Texarkana Regional Correctional Center

**DIRECTORY**  
**ARKANSAS DEPARTMENT OF CORRECTION**  
**BOARD OF CORRECTION**

POST OFFICE BOX 8707  
PINE BLUFF, ARKANSAS 71611 • PHONE: (501) 247-1800

Chairperson .....	Woodson D. Walker
Vice-Chairperson .....	Charles A. Mazander
Secretary .....	Morris "Jit" H. Dreher
Member .....	Donald H. Smith
Member .....	Bobby L. Roberts, Ph.D.
Advisory Member .....	Floyd P. Johnson
Ex-Officio Member .....	Dr. Nancy E. Talburt

**DIRECTOR'S OFFICE**

P. O. Box 8707  
Pine Bluff, AR 71611  
(501) 247-1800

*Director .....	A. L. Lockhart
*Administrative Assistant .....	Shari Heinrich
*Asst. to the Director, Legislative/Public Affairs .....	David White
*Compliance Attorney .....	Robert DeGostin, Jr.
*Asst. to the Director, Secretary to the Board of Correction & Supervisor, Research, Planning and Management Services .....	Linda Phillips
*Asst. to the Director, Internal & Legal Affairs/Classification .....	George Brewer
*Administrator—Chaplaincy Services .....	Dewie Williams
*Administrator—Information Systems Division .....	Mary Lou Sampson

**INSTITUTIONAL SERVICES**

**Pine Bluff Complex**—P.O. Box 8707, Pine Bluff, AR 71611 (501) 247-1800

*Assistant Director .....	Randall B. Morgan
*Industry Administrator .....	Jerry Campbell
Warehouse Supervisor .....	John Edmonson
Food Service Supervisor .....	Bill Hathcock
Agri/Industry Business Manager .....	Joe White

**INSTITUTIONS**

**Cummins Unit**, P.O. Box 500, Grady, AR 71644, (501) 479-3311

\*Warden—Willis Sargent ADP-1648

Asst. Wardens—Bruce Collins

Larry May

Dale Reed

Farm Manager—Robert Riabie

Modular Unit—Asst. Warden

Bruce Collins

ADP-197

**Tucker Unit**, General Delivery, Tucker, AR 72168, (501) 842-2519

\*Warden—G. David Guntharp ADP—674

Asst. Warden—Terry Campbell

Farm Manager—Mike Osburne

Tucker Modular Barracks—ADP—116

**Diagnostic Unit**, 8000 W. 7th, Pine Bluff, AR 71603, (501) 247-2600

\*Warden—Ed Lagrone ADP—476

Asst. Warden—Clifford Terry

**Wrightsville Unit**, P.O. Box 407, Wrightsville, AR 72183-0407, (501) 897-5806

\*Warden—Tim Baltz ADP—420

Asst. Warden—Ray Hobbs

**Maximum Security Unit**, General Delivery, Tucker, AR 72168, (501) 842-2519

\*Warden—Larry Norris ADP—314

Asst. Warden—Marvin Evans

**Women's Unit**, 8000 W. 7th, Pine Bluff, AR 71603, (501) 247-3600

\*Warden—Virginia Wallace ADP-218

Asst. Warden—Jerry Gasaway

## FIELD SERVICES

**Pine Bluff Complex**, P.O. Box 8707, Pine Bluff, AR 71611, (501) 247-1800

*Assistant Director .....	Ronald Dobbs
Administrator, Probation & Parole .....	Hayward Battle
Asst. Administrator, Probation & Parole .....	Carl Dyer
Parole Hearing Examiner .....	Jackson Jones
Training Academy Supervisor .....	David Rath
Community Services Supervisor .....	Wayne Hibray
Education Services Supervisor .....	Hurshell Qualls
	(501) 535-4142
Volunteer Services Coordinator .....	Sharon McGlothlin

**Benton Unit**, Rt. 3, Box 244, Benton, AR 72015, (501) 847-4047

\*Warden—C. E. Thomas ADP-220

Asst. Warden—Grant Harris

**Texarkana Regional Correction Center**, P.O. Box 1020, Texarkana, AR 75501, (214) 798-3072

Supervisor—Roy Abels ADP-110

**Mississippi County Work Release Center**, P.O. Box 10, Luxora, AR 72358, (501) 762-1979

Supervisor—John Holiman ADP-60

**Northwest Arkansas Work Release Center**, 201 North Spring, Springdale, AR 72764, (501) 756-2037

Supervisor—Rick Actkinson ADP-16

## BUSINESS ADMINISTRATION

P.O. Box 8707

Pine Bluff, AR 71611

(501) 247-1800

*Business Administrator .....	A. B. "Bud" Hervey
Fiscal Manager .....	Raymond Morgan
Personnel Manager .....	Semon F. Thompson
Purchasing Manager .....	Pam Williams
Budget Manager .....	Wendell Wood

## MENTAL HEALTH SERVICES

**Central Office**, P.O. Box 8707, Pine Bluff, AR 71611, (501) 247-1800

\*Administrator—Dr. Max Mobley, Ph. D.

Supervisor, Substance Abuse Treatment Program—Boyce Brewer

**Diagnostic Hospital**, 8000 W. 7th, Pine Bluff, AR 71603, (501) 247-2600

Supervisor, Special Programs Unit—Maggie Bennett

Psychiatrist—Dr. Dolph Oglesby, M.D.

**Cummins Unit**, P.O. Box 500, Grady, AR 71644, (501) 479-3311

Supervisor, Special Management Barracks—Rick Toney

## MEDICAL SERVICES

**Central Office**, P.O. Box 8707, Pine Bluff, AR 71611, (501) 247-1800

\*Administrator—John Byus

**Diagnostic Hospital**, 8000 W. 7th, Pine Bluff, AR 71603 (501) 247-2600

Chief, Hospital Security—Lt. Sylvester Tillman

Hospital Security Team Supervisors—Sgt. Billy Lowe

—Sgt. Bert Parr

Plasma Security Supervisor—Sgt. C. V. Jones

## CONSTRUCTION AND MAINTENANCE

**Central Office**, P.O. Box 8707, Pine Bluff, AR 71611, (501) 247-1800

\*Administrator—R. H. Smith

## ARKANSAS BOARD OF PARDONS AND PAROLES

P.O. Box 8707

Pine Bluff, AR 71611

(501) 247-1800

Chairperson .....	Robert Wells
Vice-Chairperson .....	Vigi Moers
Secretary .....	John Robinson
Member .....	Connie Mayton
Member .....	Robert Edwards

## ACT 378 COMMISSION

P.O. Box 8707

Pine Bluff, AR 71611

(501) 247-1800

Chairperson .....	Dr. Nancy Talburt
Vice-Chairperson .....	Marva Davis
Member .....	Emily Bowens
Member .....	Julian Fogleman
Member .....	Phillip Raley
Member .....	Dr. John Schell

\*Members of the Director's staff

ADP= Average Daily Population

# BOARD OF CORRECTION

## DIRECTOR

Administrative  
Assistant  
Secretary

Assistant To The Director & Board  
Of Correction  
Research, Planning &  
Management Services

## PARDONS & PAROLE BOARD

Commission on Community  
Based Rehabilitation

Public Information/Legislative Liaison

Internal Affairs & Legal Services/Classification

Construction & Maintenance

Compliance Attorney

Internal Auditor

Chaplaincy Services Administrator

Information Systems

Cummins Unit-Modular Minimum Security Unit

Diagnostic Unit

Maximum Security Unit

Tucker Unit

Women's Unit

Wrightsville Unit

### Asst. Dir. Institutional Services

Interstate Corr. Comp.  
Law Enforcement Coord.  
Agriculture  
Warehouse  
Food Service  
Industry  
Security  
Emergency Coord.  
Radio Communication  
Extradition

### Health & Correctional Programs

Medical  
Administrator  
Medical  
Dental  
Plasma

Mental Health  
Administrator  
Mental Health

### Business Administrator

Central Services  
Accounting  
Communications  
Personnel  
Budget  
Purchasing  
Vehicle and Building Usage

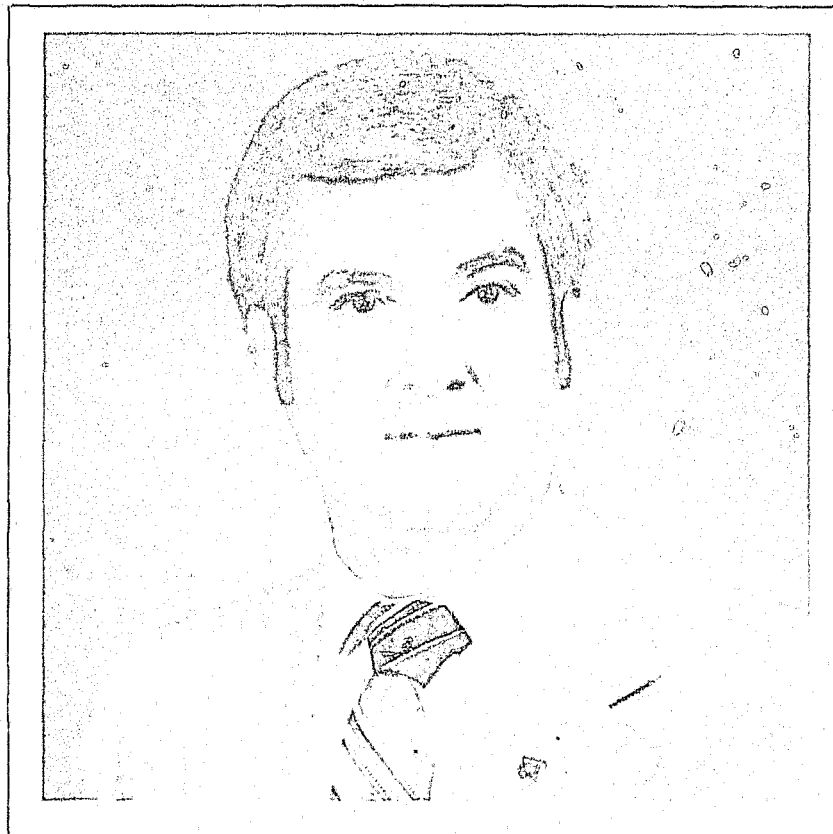
### Assistant Director Field Services

Community Services .....  
Probation & Parole Services .....  
Benton Unit  
Texarkana Regional Correction Center  
Miss. Co. Work Release Center  
N. W. Ark. Work Release Center  
Vocational Education  
Volunteer Services  
School District  
Training

## ARKANSAS DEPARTMENT OF CORRECTION

# DEPARTMENT OF CORRECTION DIRECTOR AND STAFF

A. L. LOCKHART, *DIRECTOR*



Ronald Dobbs



*Assistant Director of  
Field Services*

Randall B. Morgan



*Assistant Director of  
Institutional Services*

A. B. "Bud" Hervey, Jr.



*Business Administrator*

R. H. Smith



*Construction Administrator*

Dr. Max Mobley, Ph.D.



*Mental Health Services  
Administrator*

John Byus



*Medical Services  
Administrator*

George Brewer



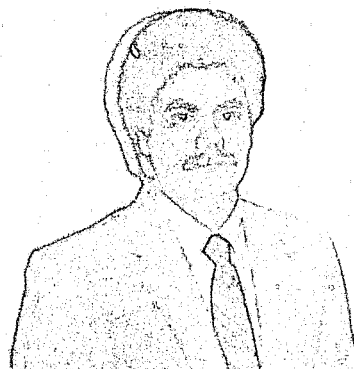
*Assistant to the Director  
Internal & Legal Affairs/  
Classification  
Dewie Williams*

Robert DeGostin



*Compliance Attorney*

David White



*Assistant to the Director  
Legislative & Public  
Relations*

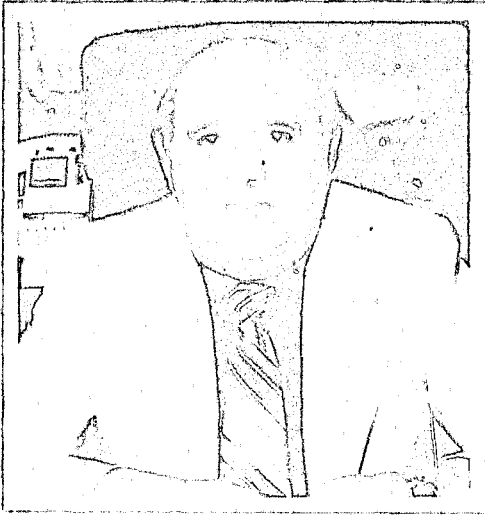
Linda Phillips



*Assistant to the Director and Board of  
Correction & Administrator, Research  
Planning and Management Services*



Willis Sargent



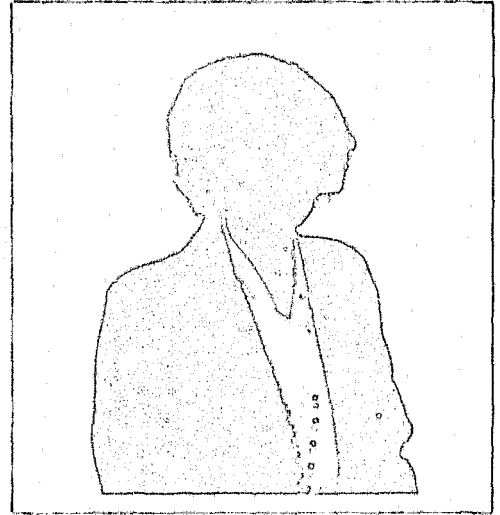
Warden, Cummins Unit

G. David Guntharp



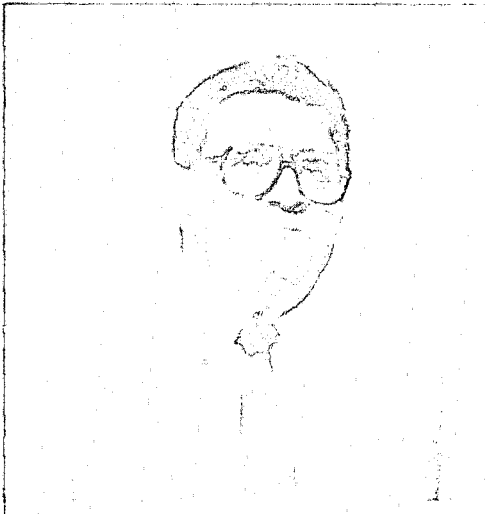
Warden, Tucker Unit

Virginia Wallace



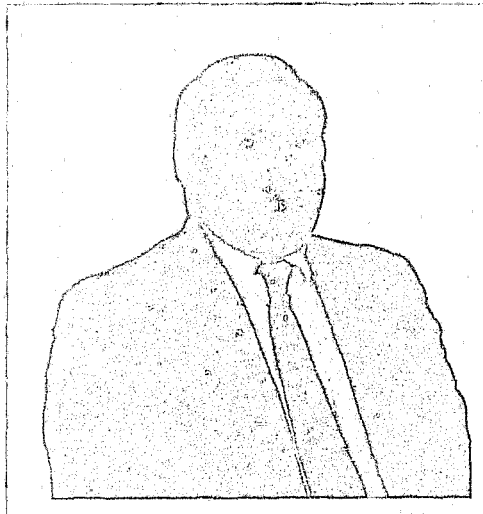
Warden, Women's Unit

Ed LaGrone



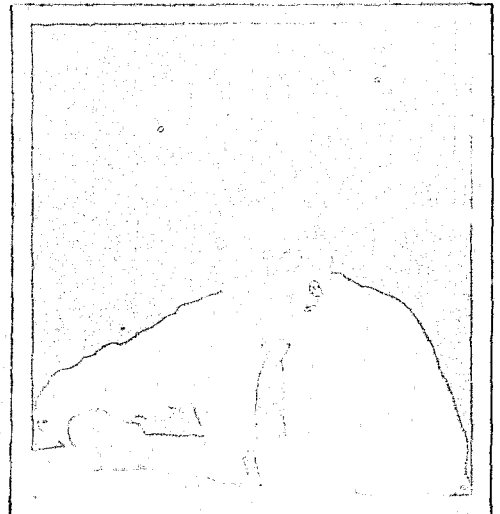
Warden, Diagnostic Unit

Tim Baltz



Warden, Wrightsville Unit

Larry Norris



Warden, Maximum Security Unit

C. E. Thomas



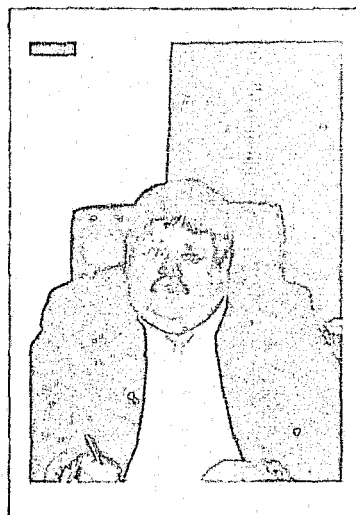
Warden, Benton Unit

John Holiman



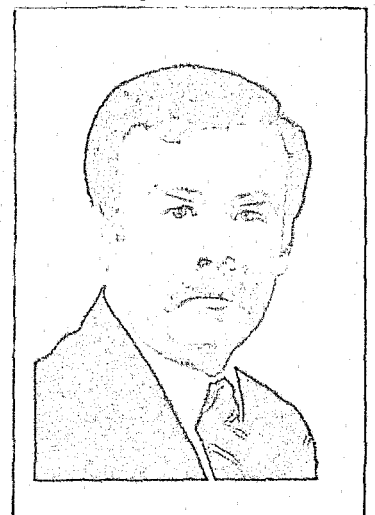
Supervisor, Mississippi County  
Work Release Center

Rick Actkinson



Supervisor, Northwest Arkansas  
Work Release Center

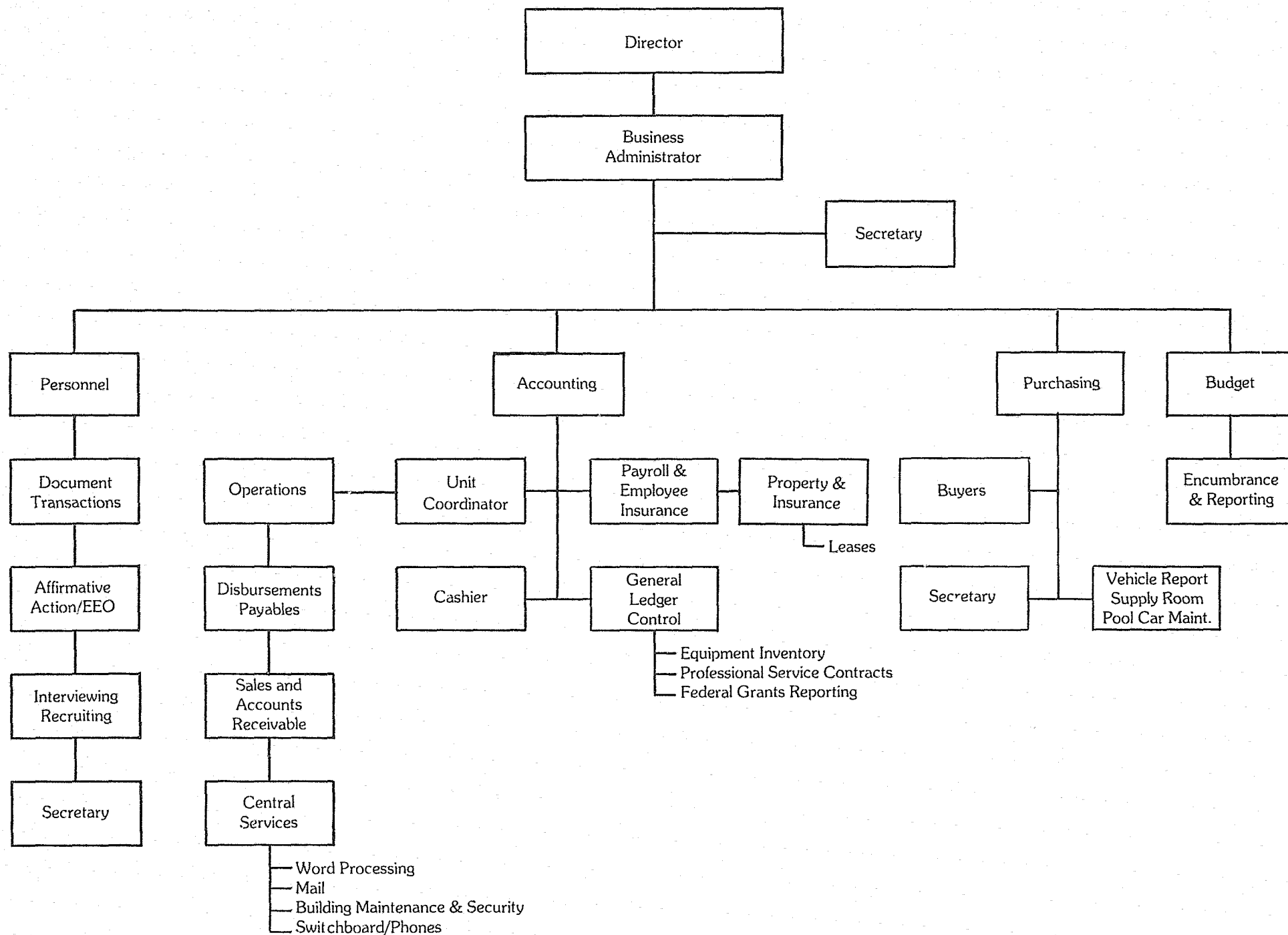
Roy Abeis



Supervisor, Texarkana  
Regional Correctional  
Center

## BUSINESS ADMINISTRATION SERVICES

The division in this area provides support services to the overall operation, administration and management of the Arkansas Department of Correction. It is responsible for recommendations on policies, procedures and guidelines in the areas of personnel, budget, accounting, purchasing, and central services—word processing, supply, mail service, telephone communication and vehicle and building usage.



## BUSINESS ADMINISTRATION DIVISION

## BUSINESS ADMINISTRATION DIVISION

The Division of Business Administration provides centralized services to other divisions of the Department; provides procedures and guidelines for employees in other divisions that have fiscal responsibilities; assures fiscal controls as imposed by federal and state laws, policies, procedures and guidelines; and coordinates all activities with the related state level offices in the Executive, Legislative and Constitutional Offices.

**ADMINISTRATOR:** The Business Administration Division, administered by A. B. "Bud" Hervey, Jr. is responsible to the Director for recommendations on policies, procedures and guidelines in the areas of personnel, budget, accounting, purchasing, and central services.

**PERSONNEL:** This section, managed by Semon Thompson, assisted all areas of the Department in the screening, interviewing and hiring process; ensured compliance with the Affirmative Action Plan; provided technical assistance on personnel policies and procedures; maintained records on personnel changes, leave records, payroll deductions, employee insurance and related data.

Additional areas of involvement have been that of coordinating performance evaluation/job classification activities; revision of Grievance Procedures to conform to the uniform standards required by the Governor's Office; coordinated compliance efforts for fair labor standards requirements.

**BUDGET:** The Budget Section, managed by Wendell Wood, coordinated budget development by assisting operating managers in preparing annual budgets; provided analysis on budgets submitted; and furnished budget/expenditure status reports to all operational areas.

**ACCOUNTING:** Managed by Raymond Morgan, is comprised of three functional areas, (1) Operations, which is responsible for all payments of the department, payroll and employee benefits, insurance coverages of fixed and consumable assets, leases of plant assets, sales and accounts receivable, unit coordination and support and special projects; (2) Control, which is responsible for the receipt, recording and tracking of funds, tracking of fixed assets, maintenance of general and subsidiary ledgers to ensure control and reflect the status of assets and liabilities, tracking and reporting of professional services contracts and federal grants; and (3) Administrative Services Support, which is responsible for word processing, department mail, and monitoring of building and grounds security and maintenance.

**PURCHASING:** This section managed by Pam Williams, coordinated the timely purchase and receipt of goods and services with all areas of the Department; provided assistance to all areas of the Department on purchasing policies and guidelines; kept records on the entire vehicle fleet for the Department and responsible for licensing and quarterly report to the Department of Finance & Administration.

## OPERATIONAL EXPENDITURES — 1985 FISCAL YEAR

\$35,371,705

General Revenue 81.4%

\$4,062,368

Farm 9.4%

\$2,323,698

Agency 5.4%

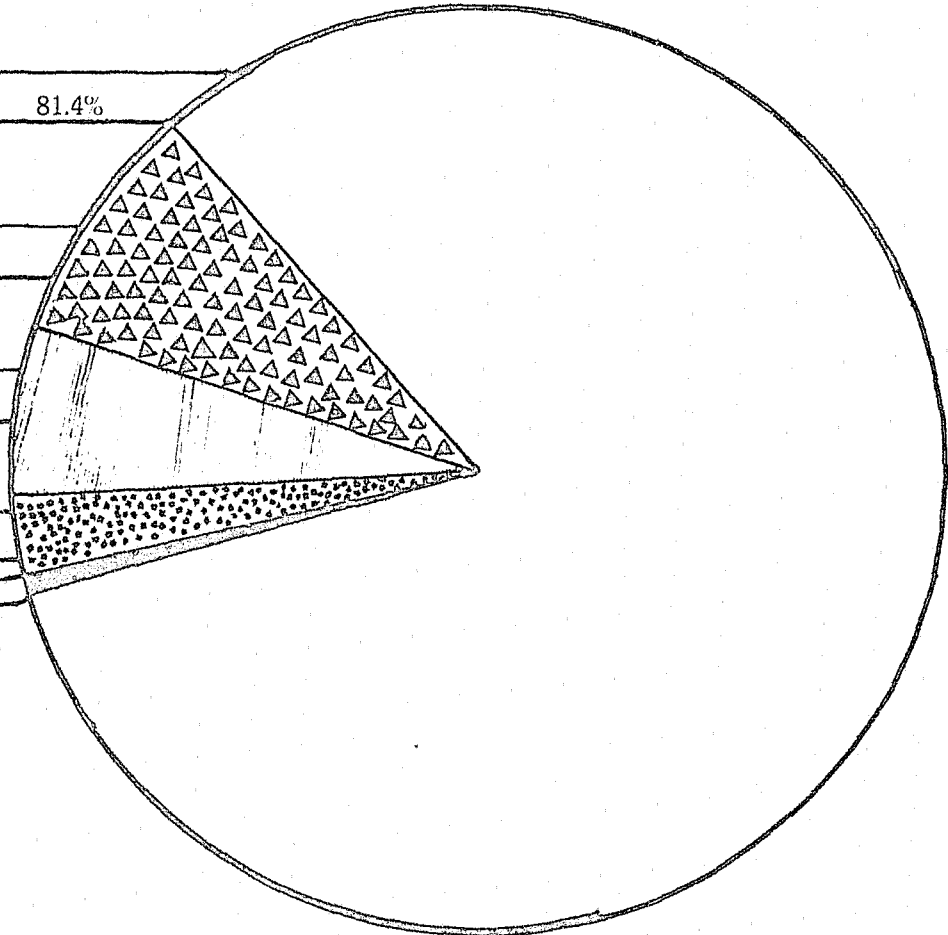
\$1,561,238

Industry 3.6%

\$ 22,782

Grant .1%

\$43,442,791



## OPERATIONAL EXPENDITURES — 1986 FISCAL YEAR

\$37,581,042

General Revenue 77.6%

\$ 3,980,849

Farm 8.2%

\$ 3,827,637

Industry 5.7%

\$ 2,722,613

Agency 7.9%

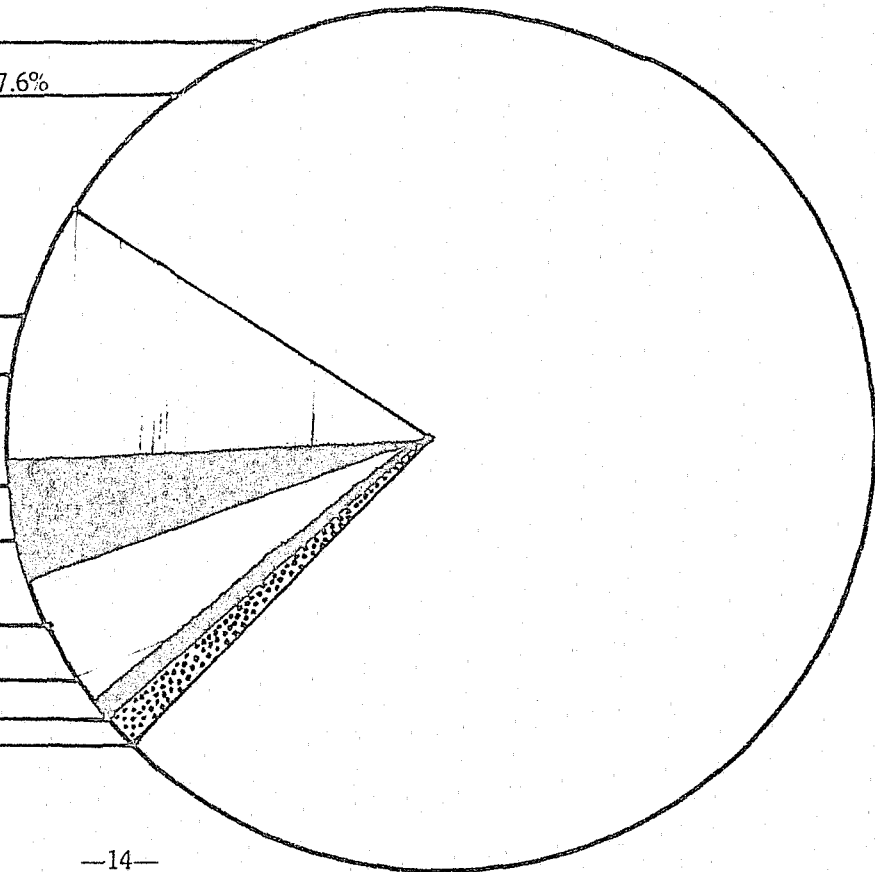
\$ 210,994

Governor Emerg. .4%

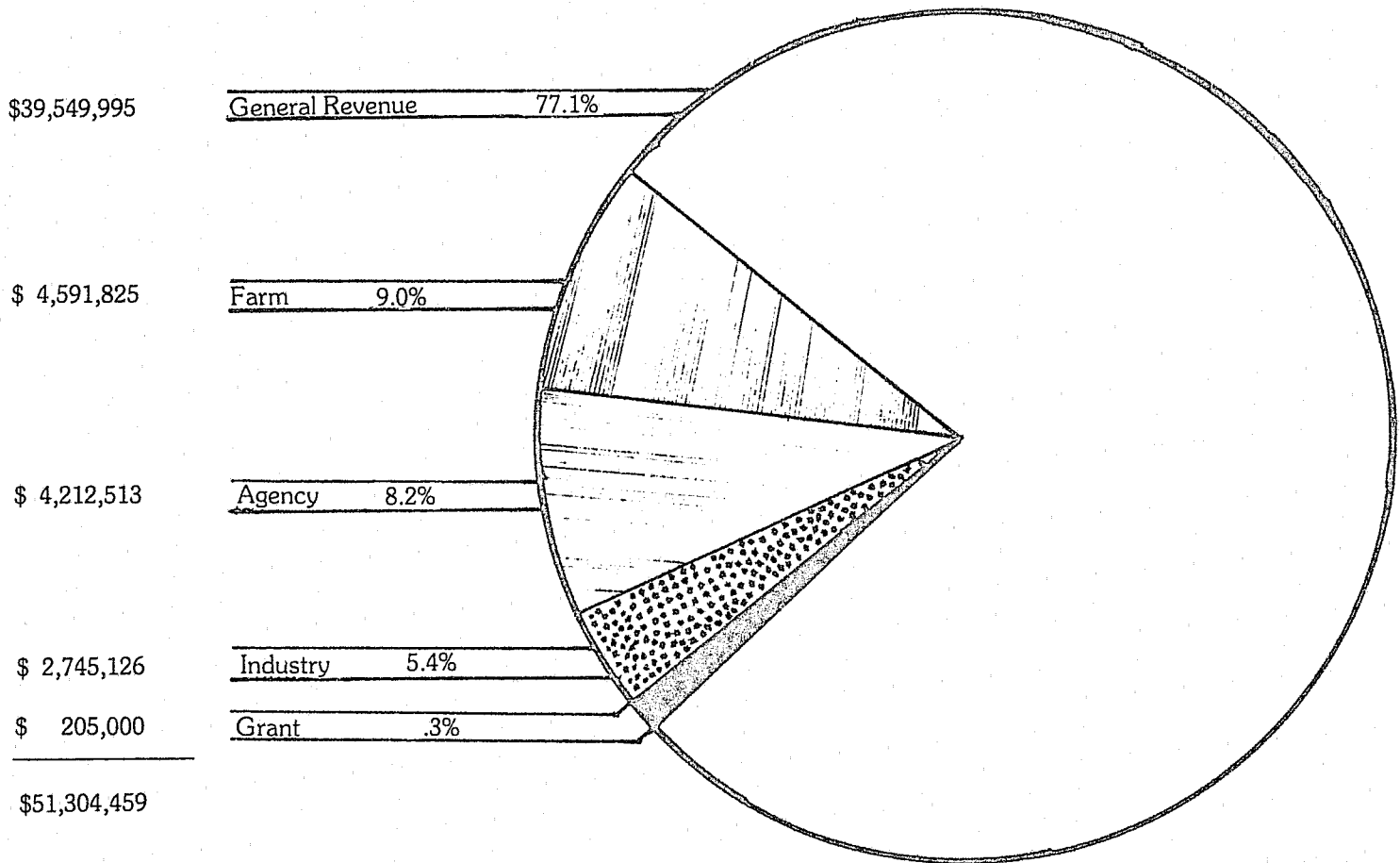
\$ 93,160

Grant .2%

\$48,416,295

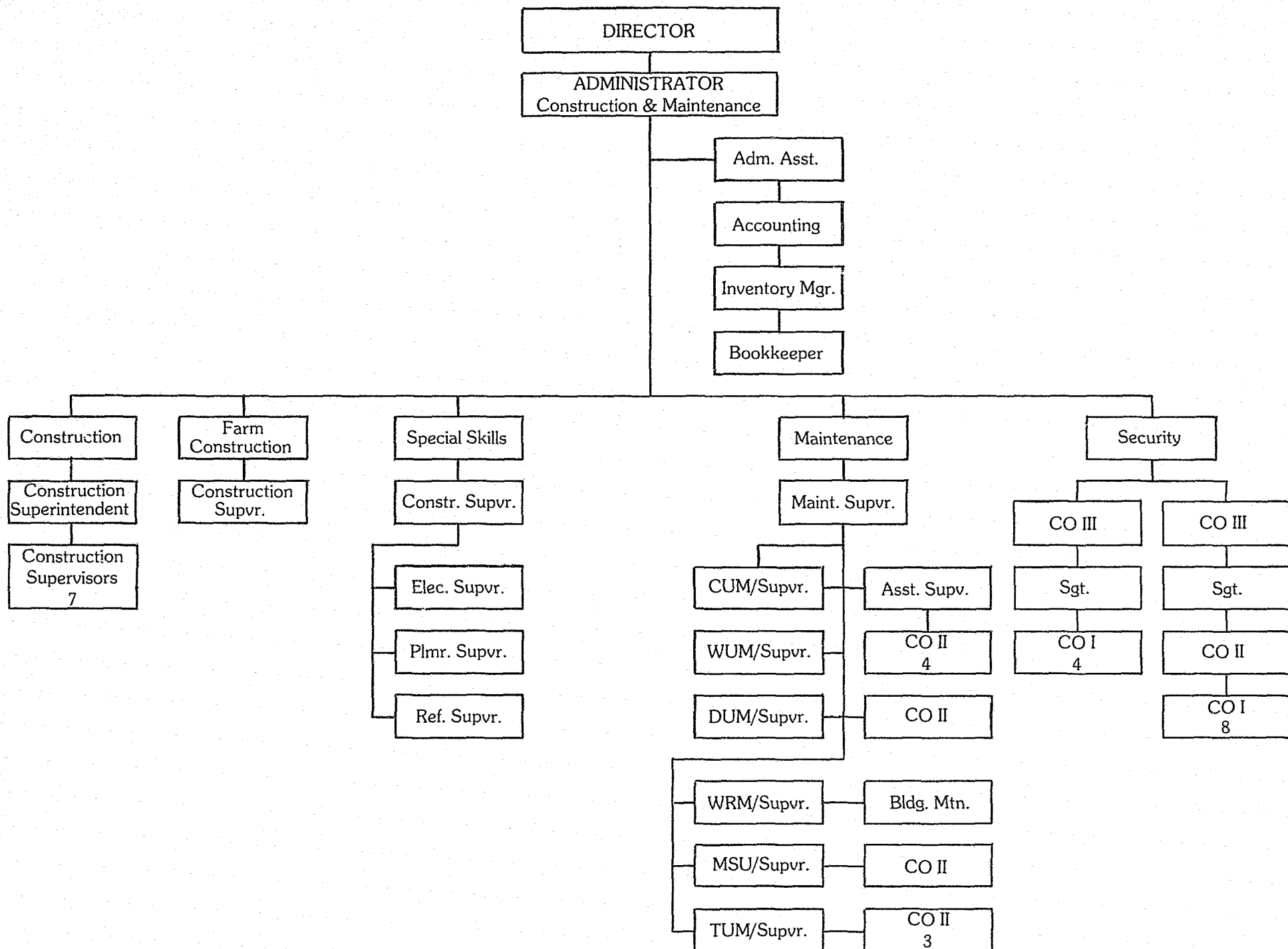


## OPERATIONAL BUDGET — 1987 FISCAL YEAR



# CONSTRUCTION and MAINTENANCE SERVICES

The Construction and Maintenance Division was established to provide suitable work functions for a large portion of the inmate population, to serve as a training program for inmates possessing some construction skills, and to minimize construction and maintenance costs to the state, in comparison to free world labor costs, by utilizing inmate labor.





## CONSTRUCTION AND MAINTENANCE

The Arkansas Department of Correction initiated a construction program with the use of inmate labor in 1971. This program provides incentive for the inmates, as well as a training program. It gives the inmates an opportunity to use their skills and knowledge and for the unskilled to train in the construction field. The knowledge obtained in construction skills can be utilized and can be beneficial to inmates after leaving the Department. In addition, the use of supervised inmate labor results in a cost savings to the State of Arkansas of approximately 40% in comparison to using free world labor.

The construction staff consists of a Construction and Maintenance Administrator, R. H. Smith, thirteen (13) construction employees, eighteen (18) maintenance employees, four (4) office employees, and seventeen (17) security officers.

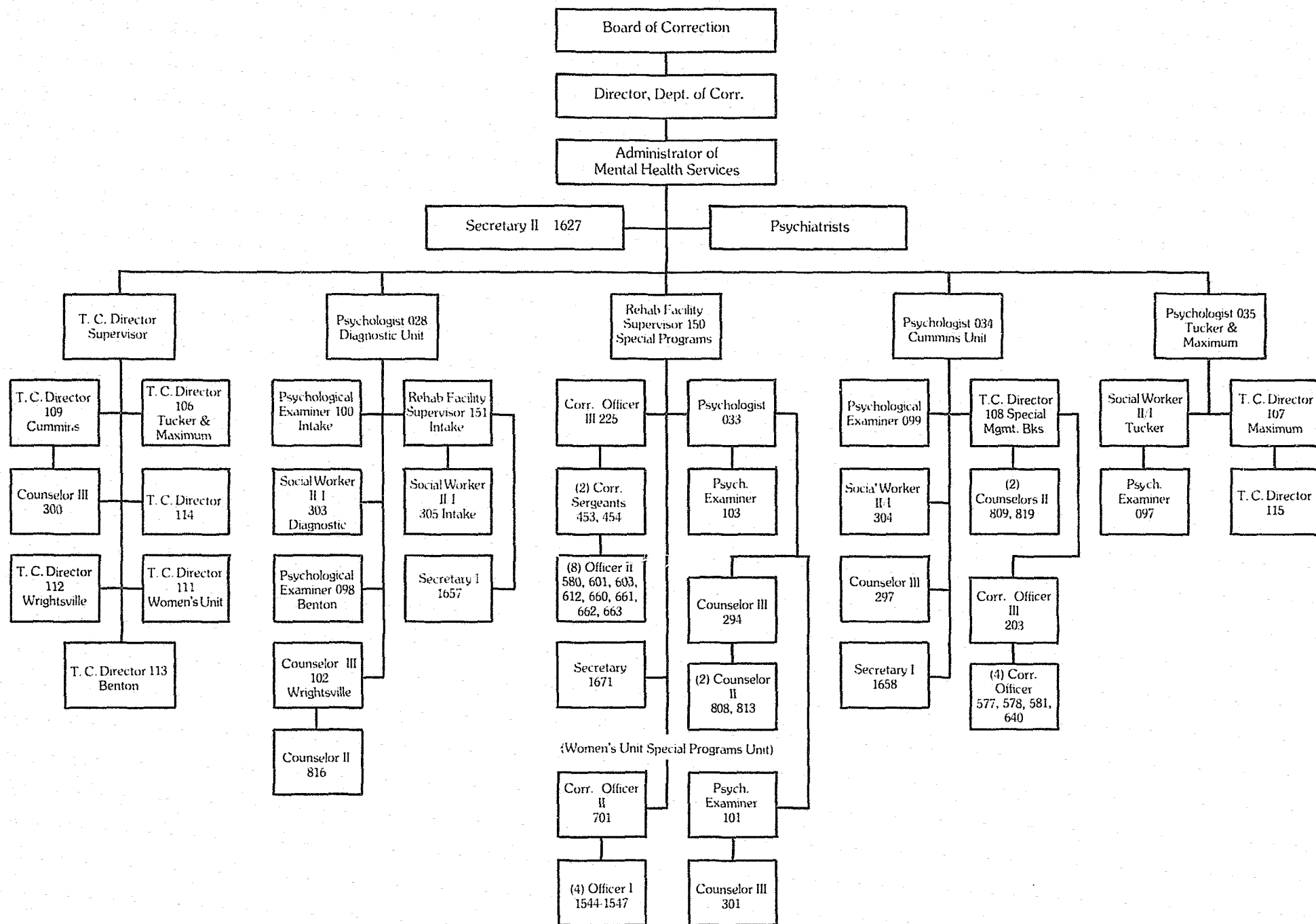
### CONSTRUCTION AND EXPENDITURES

July 1, 1985 Thru June 30, 1986

Unit	Expenditures	
<b>PINE BLUFF</b>		
Industry Staff Housing	10,232.80	
Gate House	5,186.72	
Plasma Center	40,651.82	
Staff Housing	4,725.51	
Adm. Bldg. Industry Wing	<u>13,311.00</u>	
		74,107.85
<b>TUCKER MAXIMUM SECURITY UNIT</b>	1,047,724.68	1,047,724.68
<b>TUCKER UNIT</b>		
Water & Sewer Project	2,248.46	
Mechanical Shop	<u>1,429.68</u>	
		3,678.14
<b>CUMMINS UNIT</b>		
Plasma Tower	1,491.43	
Vegetable Processing	155,367.12	
Feed Lot	1,024.62	
Poultry House	<u>94,887.85</u>	
		252,771.02
<b>MIN/MED UNIT CONSTRUCTION</b>	4,646,980.24	4,646,980.24
<b>WRIGHTSVILLE</b>		
Plasma Center	50,808.24	
Graphic Arts	11,749.89	
Warehouse	<u>8,442.35</u>	
		71,000.48
<b>CUMMINS &amp; TUCKER UNITS—</b>		
Equipment Sheds	101,935.96	101,935.96
<b>WRIGHTSVILLE &amp; TUCKER MAX—</b>		
Livestock Barns	11,182.55	<u>11,182.55</u>
<b>TOTAL EXPENDITURES:</b>		<u><u>6,209,380.92</u></u>

## HEALTH & CORRECTIONAL SERVICES

Health and Correctional Services is responsible for the provision of medical, mental health, dental and allied support services to the various institutions/units throughout the Arkansas Department of Correction by providing routine and emergency treatment of acute and chronic illnesses, supervision and maintenance of psychiatric patients, development and availability of substance abuse programs, preventative and restorative dentistry, supervision and maintenance of support service areas such as radiology, laboratory, pharmacy, counseling and assessment services, and supervision and maintenance of plasmaphoresis activity. This Division works closely with Field Services and Institutional Services to ensure that the welfare of inmates is being met from the perspective of housing, physical activity and sociological adjustment while confined.



## MENTAL HEALTH SERVICES

# MENTAL HEALTH SERVICES

## STAFF

Mental Health Services ended the fiscal year 1986 with sixty-two budgeted positions. These include the Administrator, 1 Psychiatrist, 3 Psychologists, 6 Psychological Examiners, 10 Therapeutic Community Directors, 2 Rehabilitation Facility Supervisors, 4 Social Workers, 10 Correctional Counselors, 21 Correctional Officers and 4 Secretaries.

Increases in staff were primarily related to the establishment of the Special Programs Unit at the Womens' Unit (6 additional staff) and expansion of the Substance Abuse Treatment Program (4 additional staff) through grant funds from the Office on Alcohol and Drug Abuse Prevention. OADAP funding also allowed Department funding to be returned to meeting other mental health needs. The number of Officers in the Special Programs Unit was increased to provide better safety and supervision (3 additional Officers). An additional staff member was also placed at the Maximum Security Unit, due to its increase in population, and at the Wrightsville Unit to provide better coverage.

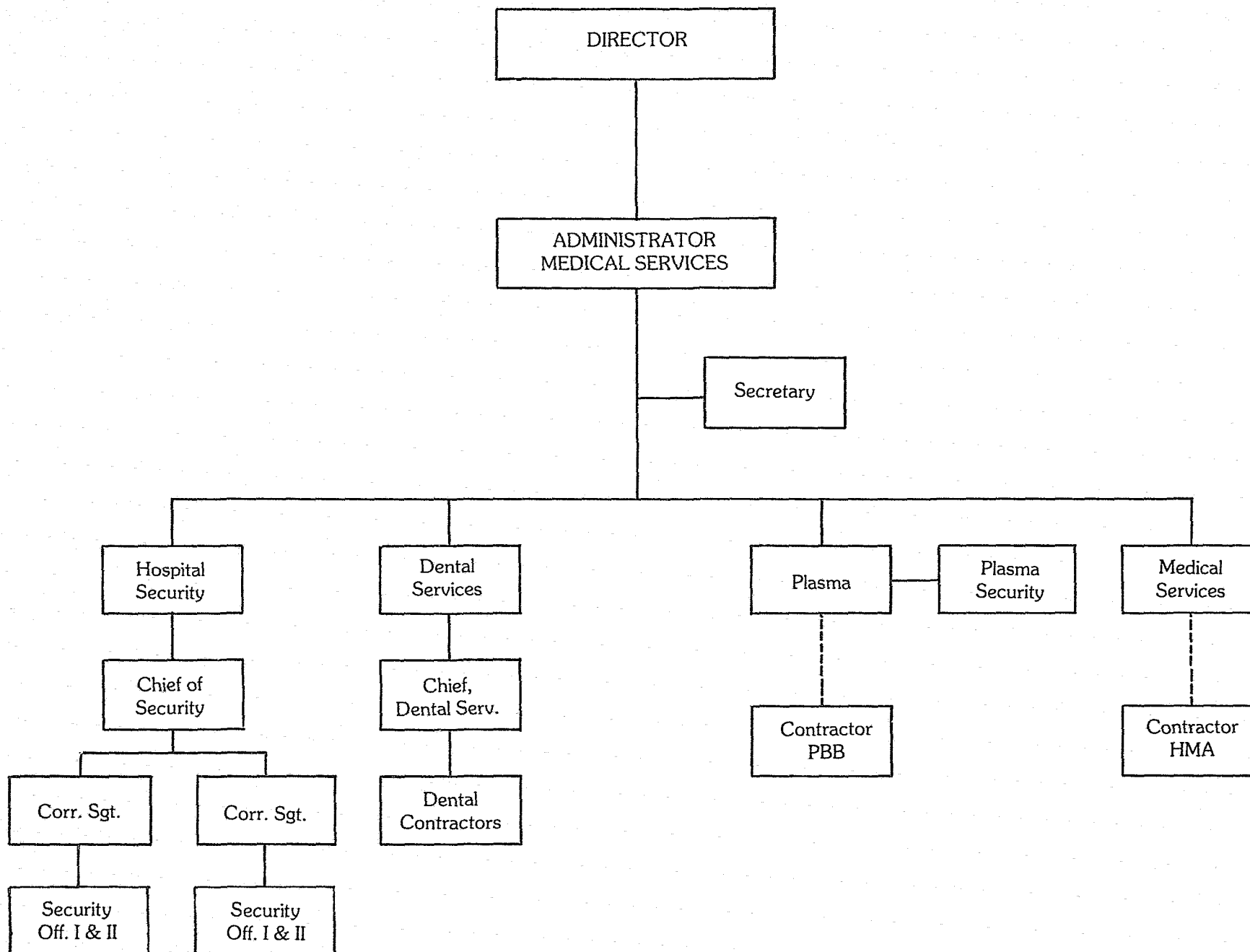
## SERVICES

Mental Health Services provides the full range of treatment opportunities available in most Mental Health Centers. **INTAKE SERVICES** perform objective and projective testing on all new commitments and parole violators for the purposes of mental health screening and providing information relevant to classification and treatment needs. **UNIT MENTAL HEALTH SERVICES** provide crisis intervention, individual and group psychotherapy, mental status evaluations and consultation and education services. **SPECIAL PROGRAMS UNIT** provides assessment, psychotherapy, behavior management and social skills training, as well as separate housing and close supervision for mentally disordered inmates. **SPECIAL MANAGEMENT BARRACKS** provides management and follow-up services for inmates returning to the population or not in need of as intensive treatment as is available at Special Programs Unit. **SUBSTANCE ABUSE TREATMENT PROGRAM** provides full time twenty-eight day treatment of chemical dependency based on the Alcoholic Anonymous model using Recovery Dynamics and other treatment modalities toward change of behavior patterns that support addictions.

## NEW DEVELOPMENTS

**SPECIAL PROGRAMS UNIT** opened in Unit 4 of the Women's Unit, providing service to mentally disordered female inmates.

**SUBSTANCE ABUSE TREATMENT PROGRAM** opened in the Benton Unit to interface with the Prerelease program and provide follow-up and referral services to inmates completing the program at other Units. This is allowing SATP admission to follow immediately upon completion of an inmate's initial assignment and help support a more positive peer culture in the institutions.



MEDICAL SERVICES

## MEDICAL SERVICES DIVISION

The Medical Services Division of the Arkansas Department of Correction is charged with the responsibility of providing adequate and necessary health care to the inmate population throughout the system.

The Department continues to provide a contract medical services program for its inmate population. The contractor for the fiscal year ending is Health Management Associates of Pine Bluff, AR. As with all years since August 1, 1981, the program provides all necessary treatment components associated with inmate medical care, i.e., sick call, doctor's call, referral/access to specialty consultants, hospitalizations, pharmacy services, professional staff, etc. Dental care remains a direct responsibility of the Arkansas Department of Correction.

All Department facilities are provided medical/dental care under the auspices of the Medical Services Division. Division staff (including contract personnel) include three (3) staff physicians (FTE), five (5) on-site clinical physicians (PT), 14 registered nurses (FTE), 35 licensed practical nurses (FTE), two (2) registered pharmacists (FTE), one (1) accredited records technician (FTE), and 22 support personnel in such activities as medical records, laboratory, radiology and pharmacy. The dental component is staffed with one (1) staff dentist (FTE) and two (2) consultant dentists (PT).

The Medical Services Division also administers the Department's plasmaphoresis program. Centers are located at the Cummins Unit (42 bed facility), the Diagnostic Unit (35 bed facility), and the Wrightsville Unit (35 bed facility). Combined, the Centers average 1650 donors per week.

The Medical Services Division is under the administration of John Byus.

Annual Statistics (monthly average for period—July 1, 1985-June 30, 1986)

Services Provided	Monthly Average Volume 7/1/85-6/30/86
A. General Sick Call Visits	3874
B. Patients seen by Physician on-site	1065
C. Patients seen by Dentist on-site	947
D. Out-Patient Consultations	107
E. Hospitalizations	
1. Diagnostic Unit	27 (Avg. stay 15.8 days)
2. Non-Agency Facility	7 (Avg. stay 7.6 days)
F. Laboratory Procedures	
1. Agency Provided	1871
2. Non-Agency Provided	330
G. Radiology Procedures	
1. Agency Provided	581
2. Non-Agency Provided	11
H. Dental Prosthetic Provided	78

Cost per inmate, period ending June 30, 1985

Medical Services—\$635/annum

Dental Services—\$38/annum

## MEDICAL ACTIVITY SUMMARY

Figures represent summation of all medical activity at all Agency facilities for period identified. Figures to the left of parenthesis are the monthly average and the figures in the parenthesis are the actual total for any given topic for the period identified.

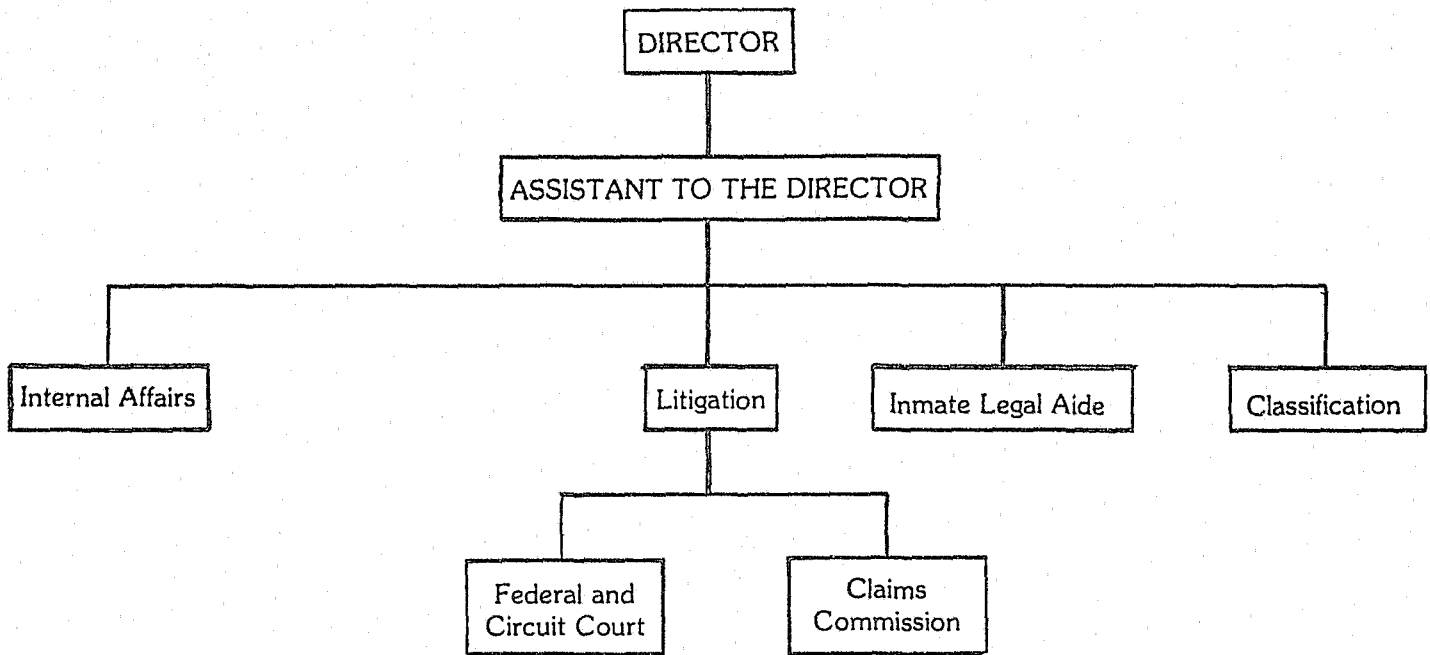
	1 JUL 83-30 JUN 84		1 JUL 84-30 JUN 85		1 JUL 85-30 JUN 86	
Sick Call Visits	3,373	(40,476)	3,418	(41,011)	3,874	(46,484)
Inmate Seen By MD On-Site	668	(8,016)	938	(11,256)	1,065	(12,780)
Out-Patient Consultations	45	(540)	101	(1,212)	107	(1,281)
<b>Hospitalizations:</b>						
ADC Diagnostic Hospital	17	(204)	26	(306)	27	(322)
Non-ADC Hospital	6	(72)	3	(37)	7	(82)
<b>Laboratory Procedures:</b>						
In-House Procedures	1,098	(13,176)	1,926	(23,112)	1,871	(22,452)
Outside Provider	283	(3,396)	265	(3,180)	330	(3,962)
<b>Radiology Procedures:</b>						
In-House Procedures	439	(5,268)	530	(6,360)	581	(6,974)
Outside Provider	25	(300)	12	(144)	11	(129)

## SUPPORT SERVICES

Divisions in this section provide numerous services in support of the overall operation, administration and management of the Arkansas Department of Correction. Some of the support services include: research, planning, management, public affairs, legislative interaction, compliance, internal and legal affairs, classification, chaplaincy, and information system.



# INTERNAL AND LEGAL AFFAIRS/CLASSIFICATION



In 1979, the Board of Correction determined that a separate division within the Department was needed to investigate inmate allegations and complaints. As a result, the Internal and Legal Affairs Division, a staff of eight, was created.

This division, under the supervision of George Brewer, investigates for the Attorney General's Office on Civil Rights complaints filed against the Department of Correction by inmates and claims filed with the Claims Commission against the Department, by inmates. The Internal and Legal Affairs Division assists outside law enforcement agencies with investigations concerning inmates within the Department, offering institutional expertise.

In addition to administering responsibility for internal and legal affairs activities, the administrator has responsibility for the development and implementation of an objective inmate classification system. The development of this system has been completed.

Federal and Circuit Court Petitions (July 1, 1985 — June 30, 1986) 1983's

## ALLEGATION

## NUMBER OF PETITIONS

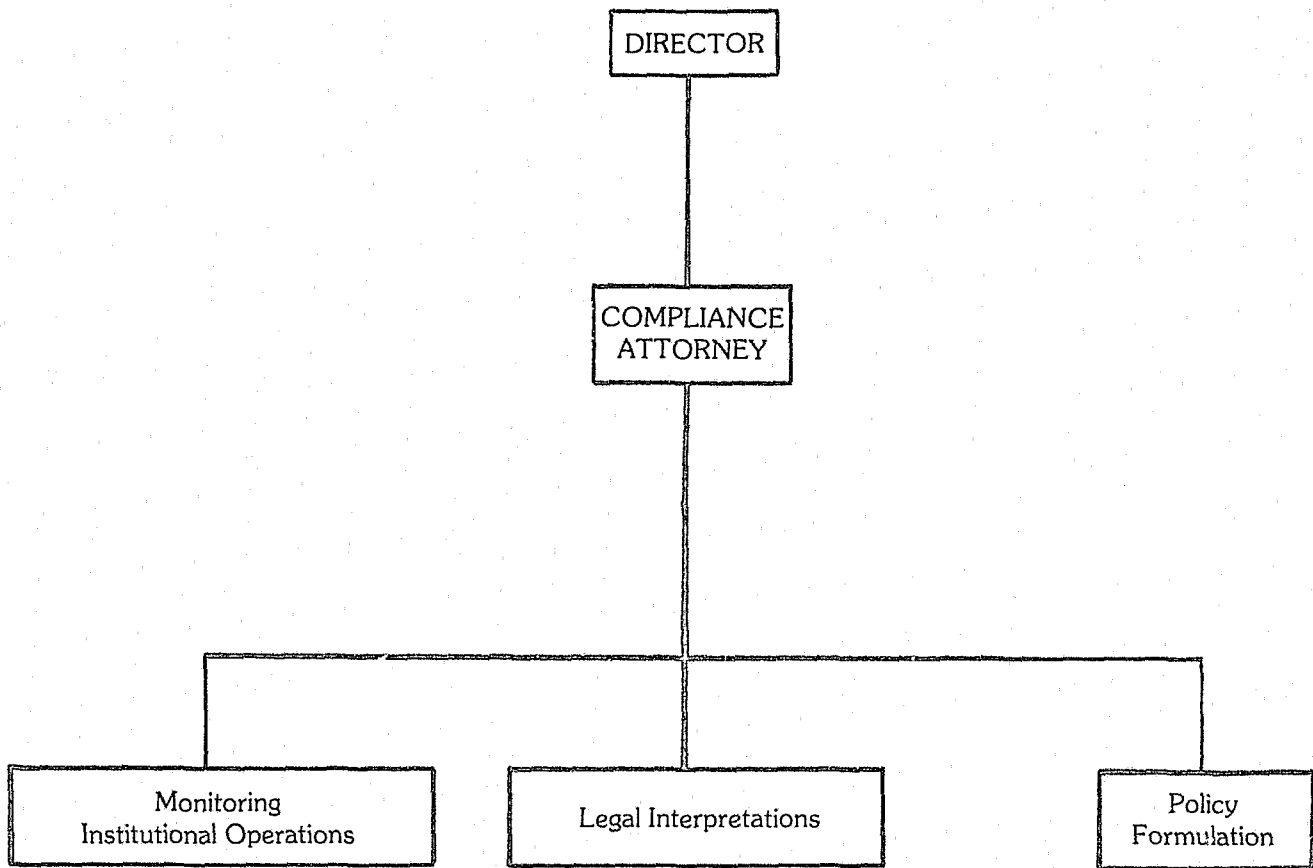
Excessive Force	54
Religious Practices	29
Conditions	27
Disciplinary	23
Medical Care	21
Inmate Safety	11
Punitive Conditions	10
Act 93	10
Parole	9
Classification	8
Discrimination	6
Mail	6
Threats	5
Property	3
Visitation	3
Conspiracy	3
Verbal Abuse	3
Work Conditions	1
	<hr/> 232
Habeas Petitions	121
Writs of Mandamus	17
Grand Total	<hr/> 370

# INVESTIGATIONS

The Internal Affairs Office conducted investigations on the following allegations:

ALLEGATION	NUMBER OF ALLEGATIONS	NUMBER OF CASES SUSTAINED
Excessive Force	109	14
Retaliation	14	-0-
Employee Misconduct	9	3
Theft	8	4
Threats	5	1
Battery	4	3
Racial Slurs	4	-0-
Rape	3	-0-
Conditions	2	-0-
Inmate Safety	2	-0-
Escape	2	2
Overfamiliarity	2	-0-
Forgery	1	-0-
Terroristic Threatening	1	-0-
Conspiracy	1	-0-
Inmate Assignments	1	1
Personal Injury	1	-0-
Work Strike	1	1
Use of Weapon	1	-0-
Parole for Pay	1	1
Homicide	1	1
Accident	1	-0-
TOTALS	174	31

## COMPLIANCE



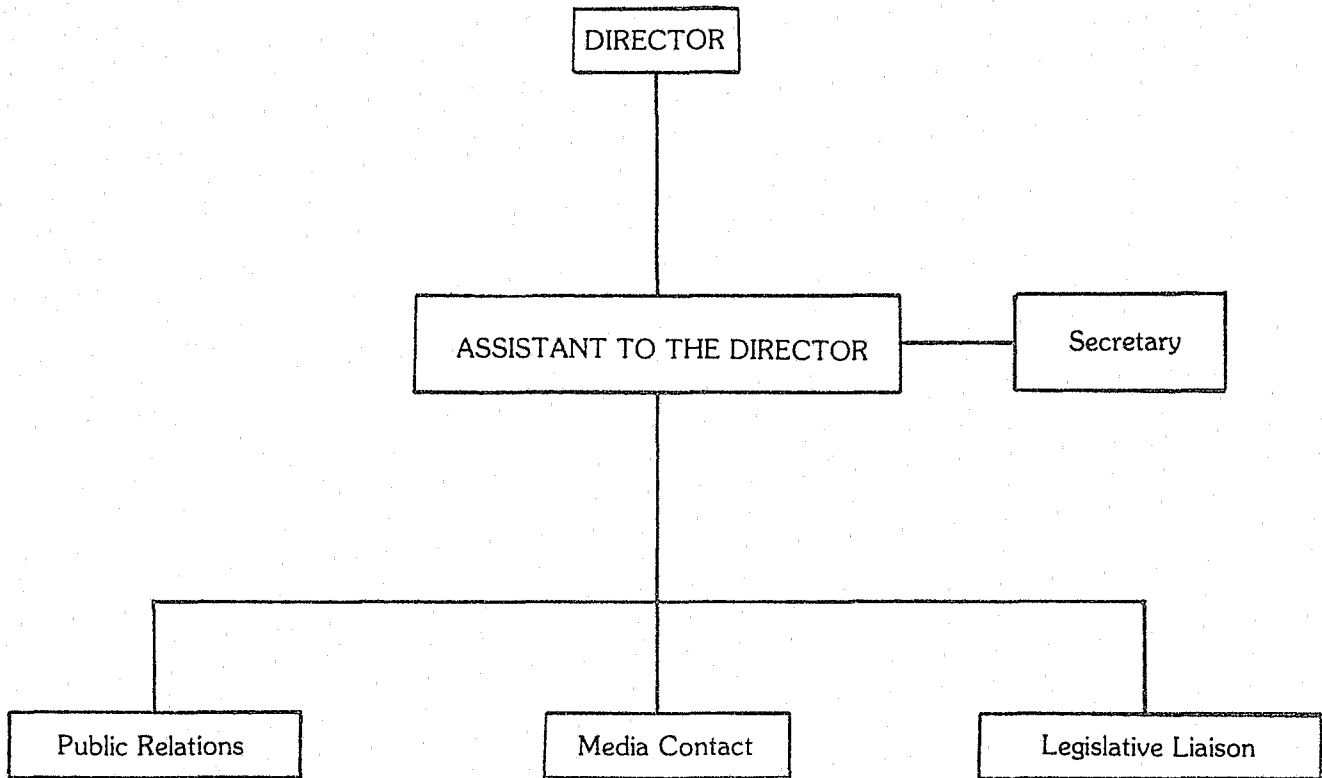
In 1969, eight prisoner petitions were consolidated into what became a 13-year-long class-action lawsuit against prison officials over prison conditions. As a result of the lawsuit, the Arkansas Department of Correction was ruled unconstitutional by the U. S. Federal Court.

In 1978, Arkansas state attorneys and attorneys for the inmates signed an agreement defining unresolved issues, as stated in the 1978 Consent Decree, and set forth a plan to resolve them. Under the agreement, a compliance coordinator was hired to monitor progress by studying and evaluating all of the various reports that had been filed on the matter and determining what remained to be accomplished for purposes of compliance with the elements of the decree and what further reports and evidence were necessary to show whether and to what extent the administrative regulations and practices were in compliance with the decree.

In the spring of 1981, the Department of Correction created the Compliance Division to assist in ensuring and maintaining a constitutional prison system. The compliance attorney, Robert J. De Gostin, Jr., maintained continual responsibilities in this area as follows: Monitored all aspects of prison administration which implicated the rights of inmates (over 100 areas); conducted training at all institutions on procedures for inmate disciplinary hearings, and validated or invalidated all disciplinary hearing reports; conducted investigations into allegations of staff violation of departmental policies and regulations; reported monthly to the Director of the Department and the Board of Correction on the status of compliance with constitutional standards; served as Training Academy Instructor on legal requirements in corrections; worked with the Attorney General's Office on matters pertaining to prison constitutionality; and made recommendations to the Director on legal needs of the Department.

On August 9, 1982, the Arkansas Department of Correction was declared constitutional which created an even greater need for the compliance attorney functions to ensure maintenance of a constitutional prison system.

## LEGISLATIVE AND PUBLIC AFFAIRS



David White, Assistant to the Director for Legislative and Public Affairs, is directly responsible to the Director of the Department of Correction, and disseminates all information concerning activities of the Department as well as activities outside of the Department that could affect its operation. This functional area acts as a central point for distribution of information for legislative sources, news media, other state agencies, the public, and employees of the Department.

Factual information regarding the day-to-day activities, past activities, and history of the Department both internally and externally was provided.

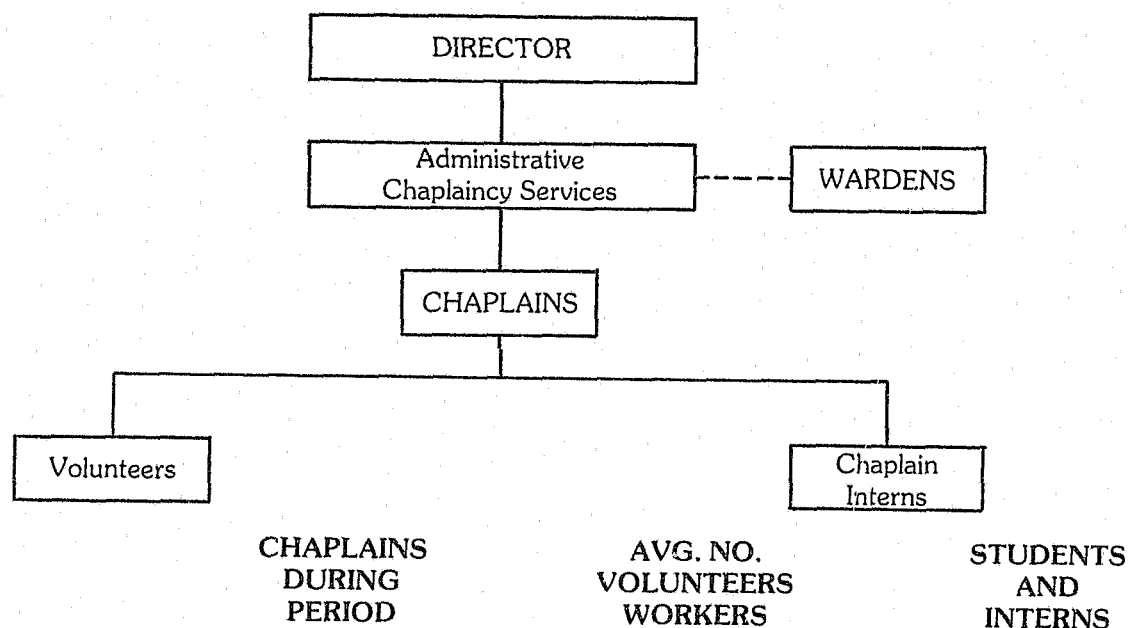
Audiovisual aids were prepared for use in public relations as well as employee training. Press releases concerning the Department were prepared and disseminated. Establishment and maintenance of communication with the media was accomplished. The handling of information and informing the press in the event of serious problems or disturbances at the units, through coordination with unit staff, was carried out. The press was hosted at all Correction Board meetings, and any additional information or clarification requested was provided. Interviews were arranged with individual members of the Board as well as the staff and inmates of the Department of Correction upon request. Communication with other law enforcement agencies was maintained for the discussion of matters of mutual interest.

Complete compliance by the Department with the Freedom of Information Act was monitored. The Board of Correction and staff were kept abreast of its requirements, changes in the law, and Attorney General's opinions regarding this act.

Staff changes as well as departmental organizational changes in various areas were prepared and distributed. Information was compiled for comparisons, as well as for information purposes, such as speech making, and assistance was provided to the Director in preparing speeches and other presentations.

Public educational tours of departmental facilities were conducted in coordination with the Wardens/Center Supervisors of the appropriate unit/centers. Also representatives of the Department presented information at functions outside the Department on a regular basis.

## CHAPLAINCY SERVICES



UNIT	CHAPLAINS DURING PERIOD	AVG. NO. VOLUNTEERS WORKERS	STUDENTS AND INTERNS
Benton	0	1	0
Cummins	3	62	1
Diagnostic	1	28	0
Max. Security	1	0	0
Tucker	2	47	3
Women's	1	45	2
Wrightsville	1	10	0

### PASTORAL ACTIVITIES:

Chaplains' interview with inmates .....	26,215
Religious services Chaplain conducted .....	1,806
Average Attendance (This includes Maximum Security and Segregation) .....	15
Chaplains' counseling sessions with employees .....	479
Religious services volunteer conducted .....	1,749
Chaplains' speaking engagements to churches, civic groups, etc. ....	136
Greeting cards given .....	27,125
Postage stamps given .....	33,247
Bibles given .....	2,349
Other religious materials given .....	29,682

### CONSTRUCTION:

Construction of two chapels (at Diagnostic and Women's) was begun using private donations.

### MAJOR EMPHASES:

Cummins Unit — Religious emphasis (Very successful)

Tucker Unit — Lay Witness Missions

Women's Unit — Religious emphasis week

Ramadan for Muslim Inmates

Department Wide — Conference on Ministering to Prisoners and their families

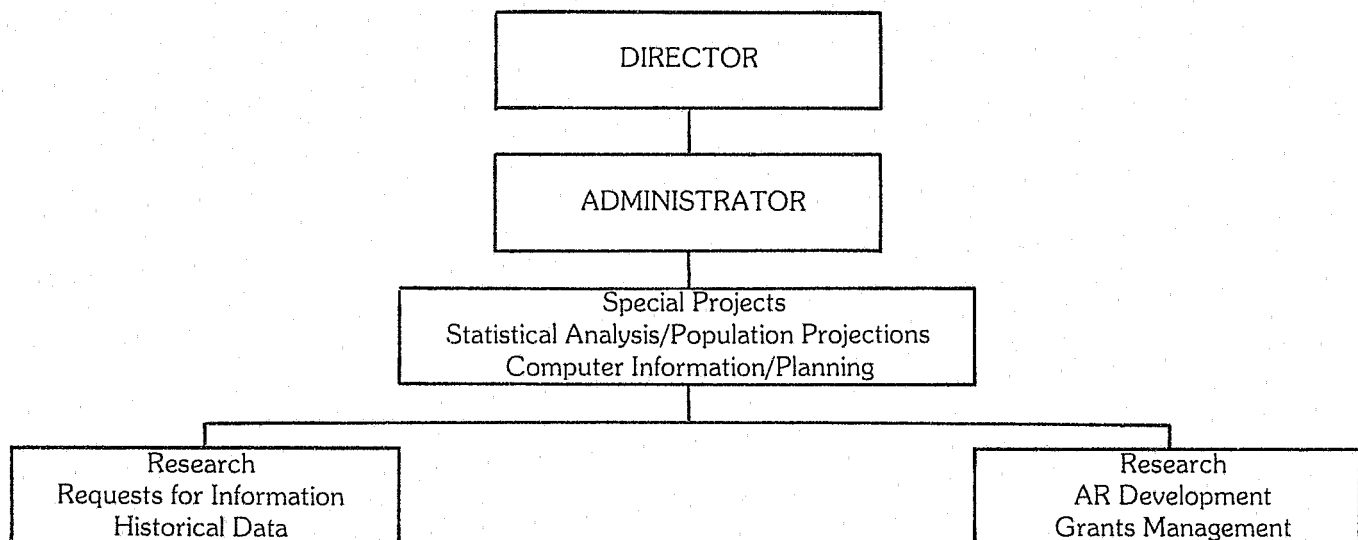
### EVALUATION:

Chaplains, volunteers, and administrative leaders see the Chaplaincy Service as a viable, effective department. Inmates are being reached and morale is higher than ever before.

### NEEDED:

A full-time Chaplain is needed at the Benton Unit. Fund drive for two chapels continues with completion and occupancy expected the coming year.

# RESEARCH, PLANNING AND MANAGEMENT SERVICES



The Research, Planning and Management Services Division (RPMS) was organized for the purpose of conducting departmental research projects, planning and preparing grant proposals, gathering statistical data on an ongoing basis for current, as well as future needs, making population projections, analyzing policies, procedures, and problems.

RPMS employs an acting administrator, a manager, and (2) planners. A very important function of the staff is that of providing technical assistance to the divisions within the Department. One of the areas where technical assistance is provided is the development of Administrative Regulations (AR's). During this annual report period, ARs were developed and distributed covering the following areas:

- |  |   |
|--|---|
| *Industry Purchasing Procedures          | *Inmate Correspondence  |
| *Inmate and Employee Commissaries        | *Use of Telephones  |
| *Funds of Inmates                        | *Volunteers Service   |
| *Searches for and Control of Contraband  | *Work/Study Release   |
| *Gate Money/Clothing for Released Felons | *Pre-Release Program  |
| *Temporary Release-Meritorious Furlough  | *Work/Study Release for Inmates Housed Outside ADC Facilities |

Another area where technical assistance was provided was in the area of coordination of computer information, which involved initial assessment of the current system, constant monitoring of daily transactions, problems, and information needs, development of specific reports for management purposes, and continual update of that system through consultation with the Arkansas Crime Information Center, the Department's staff and appropriate officials.

The RPMS Division received and processed numerous requests for information from staff, local agencies, other states, national agencies, legislators, and members of the community. The following is a list of some of the areas researched during this report period:

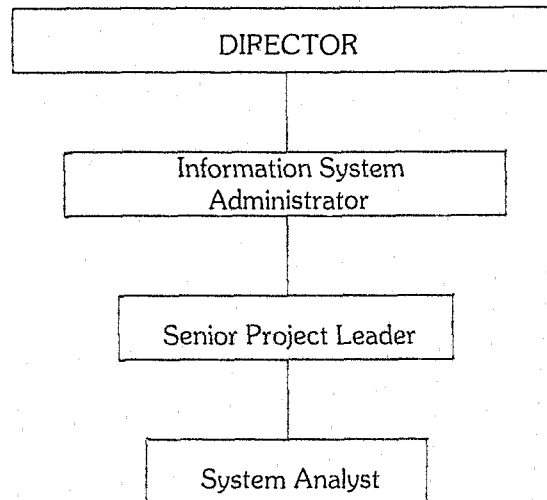
- |   |                                       |
|---|---------------------------------------|
| —Death Row  | —Violence within the ADC institutions |
| —Lifers & Long-termers  | —Habitual Offenders                   |
| —Correctional Officers  | —Prison Gangs                         |
| —Inmate Deaths  | —Escapes                              |
| —Personnel  | —Aliens                               |
| —Ethnic Composition (inmates appearing before the Parole Board vs. inmate granted parole) | —Sentence Length                      |
| —Population Projections   | —ADC Budget                           |
| —Beginning Salaries   | —Capital Punishment                   |
| —Practices and Policies   | —Inmate Name Changes                  |
| —Community Correctional Centers   | —ADC Capacity/Population              |
| —Develop Grant Proposals  | —Meritorious Furloughs                |
|   | —ADC History                          |
|   | —Prison Construction Costs            |

RPMS published "Facts About the ADC", a brochure giving facts about major aspects of the Department; collected, compiled, and published the Monthly Reports to the Board of Correction, the Escape Report, and the Annual Report.

Some of the statistics produced by the RPMS Division are printed in the Statistics Section of this report.

## INFORMATION SYSTEMS DIVISION

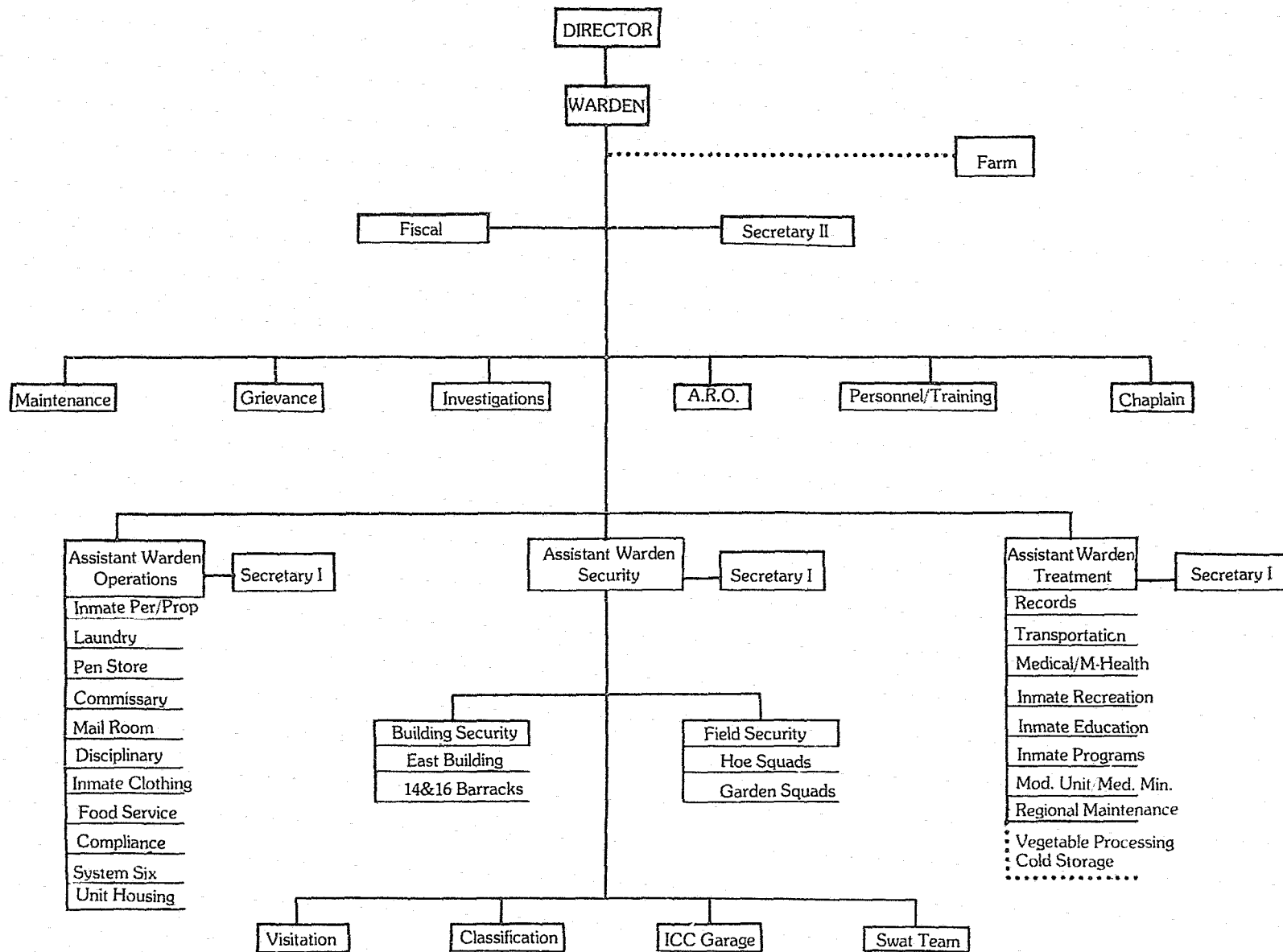
The department established an Information System Division in October, 1985 to coordinate the data processing activities of the department. The division is responsible for system planning, development, maintenance and evaluation of computer applications. The division provides policies, procedures and training in the utilization of computer systems.



# INSTITUTIONS

Institutions within the Department of Correction provide for the protection of free society; provide a safe and humane environment for staff and inmates; strengthen the work ethic through the teaching of good work habits; and provide opportunities for inmates to improve spiritually, mentally, physically, vocationally, academically, and recreationally.





CUMMINS UNIT

## CUMMINS UNIT

The Cummins Unit is located approximately thirty miles southeast of Pine Bluff, Arkansas in Lincoln County and is the largest of the institutions within the Department of Correction. The 16,200 acres of land on which the unit is located was purchased in 1902. Forty-nine inmates and one Warden were assigned to the unit at that time. The unit's population is presently 1,650 offenders consisting of inmates twenty-two years of age or older and/or serving a second or more term of incarceration.

The Cummins Unit is under the administration of Warden Willis H. Sargent, and three Assistant Wardens, responsible for the security, operations and treatment of the facility. They are supported by a security staff of three hundred six uniformed officers and one hundred twenty administrative and support personnel. The inmate racial composition at the unit is approximately 51% black and 49% white. The average cost for care of those incarcerated is approximately \$19.50 a day per inmate. During this reporting period there were six deaths and no escapes.

The mission of the Cummins Unit is to provide for the care and custody of offenders requiring medium to maximum supervision in a safe and humane environment while, at the same time, providing programs to enhance the offender's chance for a successful re-integration into the community. The mission is accomplished by exercising sound security measures, as well as modern work, academic, vocational and treatment programs.

The unit is located in an area conducive to agricultural and livestock production, and is utilized to produce many of the various needs of the unit and Department. During this reporting period, nine thousand one hundred sixty-seven acres were planted in various crops. In addition, twenty-two hundred acres were utilized as pasture land for the beef and dairy herd operation. The unit also has seventeen hundred head of swine and ten thousand poultry (layers) for departmental use.

Vocational training courses provided through the Riverside Vocational School within the Department of Correction are offered to the inmates. These include: Farm Equipment Mechanics, Furniture Repair, Welding, Diesel Engine Mechanics, and Small Engine Mechanics. The courses vary in length from twenty-three to forty-three weeks with a maximum of fifteen students per class. On the job training is received through the maintenance and repair of Department of Correction vehicles and farm equipment. This reduces considerably, at a savings to the taxpayers of Arkansas, the cost that would otherwise be incurred. In addition, the unit has a state operated and supervised school which offers all basic subjects through G.E.D. All classes are taught by certified teachers of the Department of Education. A total of one hundred sixty-six inmates received G.E.D. diplomas during this reporting period. Due to the increasing number and special needs of inmates who are experiencing mental disorders, a separate living area has been designed for their care. Responsible for the delivery of this care is one psychologist, one psychological examiner and four counselors. Also available is a substance abuse treatment program for inmates who have had problems with substance abuse prior to incarceration.

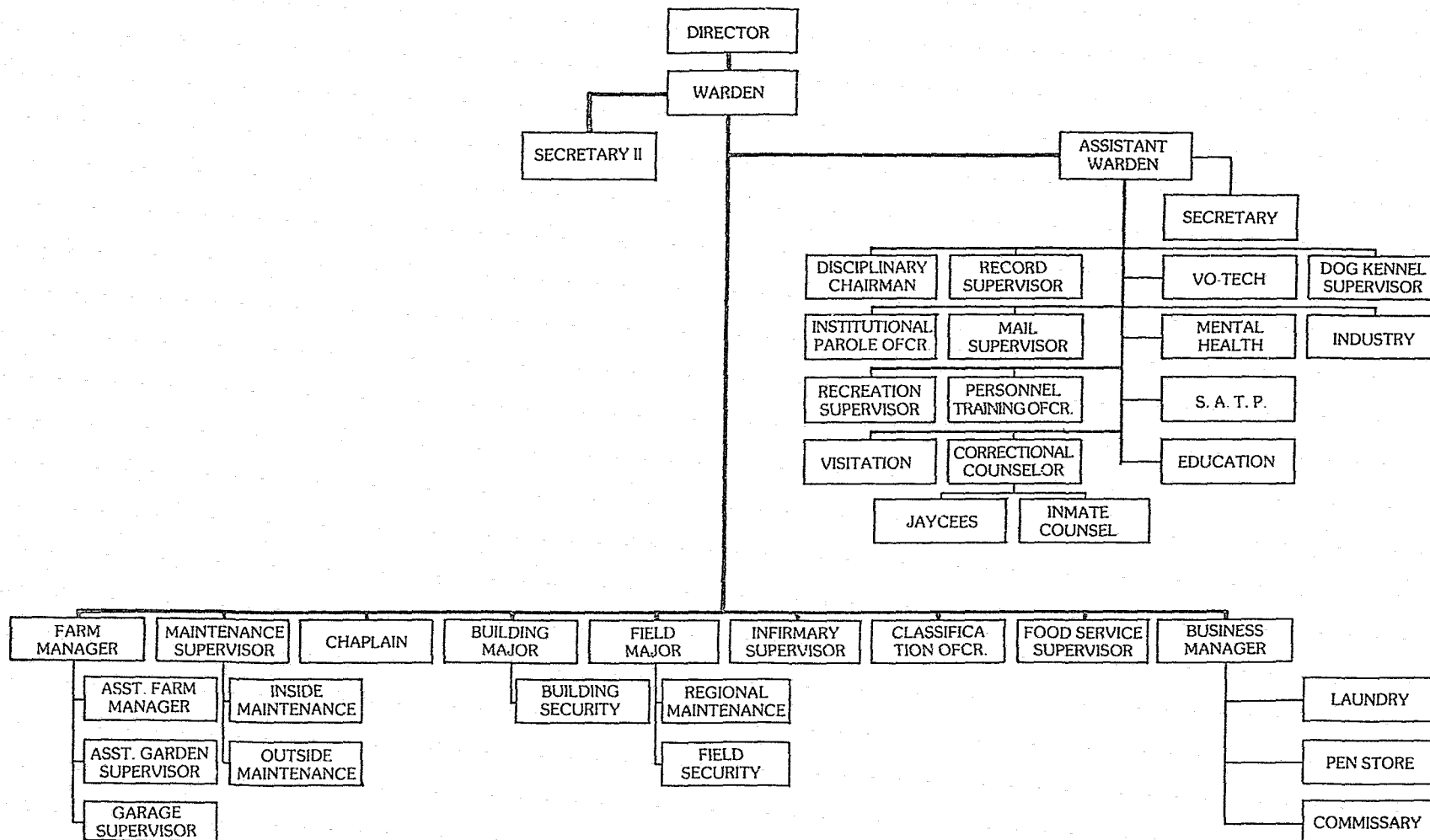
Another program in which inmates may participate is the recreational program. Individual and team participation in recreational activities is scheduled on a daily basis, as weather and work schedules permit. Intramural tournaments and individual competition are scheduled primarily as weekend and holiday activities. Some activities offered are horse shoes, weight lifting, boxing, table tennis and basketball, football or baseball (in season). In addition, inmates participate and receive benefits from the plasma program. Each inmate receives \$7.00 per donation. This program has been expanded from two to four times weekly.

To assist in the religious and counseling needs of the inmate population, staff employees and family, three chaplains and one chaplain intern are assigned to the Cummins Unit. In addition, approximately thirty citizens from communities throughout the state assist through their involvement in religious programs.

A community service offered by this facility is a Regional Maintenance Unit. This unit provides assistance to the state, counties and surrounding towns and cities. Such projects as: the clearing of roadsides; building of state and county bridges and the clearing of lands for state and county parks are but a few of the tasks performed by this unit. In addition, an emergency work force is available to assist whenever emergency situations occur within the state.

The Modular Unit is a two hundred bed prefabricated structure administered by Assistant Warden Bruce Collins and a security staff of thirty-three uniformed officers. This facility depends upon the Cummins Unit for maintenance, laundry, food service, health care and other support services. It is located on a two acre site approximately two hundred yards east of the Cummins Unit compound. It was constructed as a temporary housing facility to relieve overcrowding. The unit opened in August 1983 with an initial count of fifty minimum security inmates. It presently houses a daily average of one hundred ninety-eight minimum security inmates. During this reporting period, the black/white ratio of this unit was 57% black and 43% white. There have been no escapes or deaths at this facility during this reporting period.

Construction is progressing on a 700 bed Medium Minimum Security Unit at a site two miles west of the Cummins Unit compound. It is projected to accept the first 200 inmates by the end of 1986.



TUCKER UNIT

## **TUCKER UNIT**

The Tucker Unit is located approximately 25 miles northeast of Pine Bluff, in Jefferson County, on 2,100 acres of agricultural land. The unit has a total capacity of 796 inmates. This unit is one of two units that operates a major farming program in the Arkansas Department of Correction. There are also several opportunities for career enhancement through the many programs offered at this unit.

### **EDUCATION:**

The Arkansas Department of Correction School District employs a principal, one aide and 8 full-time certified teachers for the Tucker Unit. The program provides an opportunity for all inmates to acquire a G.E.D. regardless of education level at the time of their incarceration. The 1975-76 school year had an average daily membership of 225 students and 101 that received a G.E.D. Certificate.

### **VOCATIONAL TRAINING:**

The Riverside Vocation School has a total of 8 full-time staff and provides 6 different Training programs, i.e., Horticulture, Auto Tune-up, Body and Fender Repair, Welding, Cabinet Making and Drafting. The course length will range from 6 to 12 months and is operated on an open entry basis throughout the year.

### **INDUSTRY:**

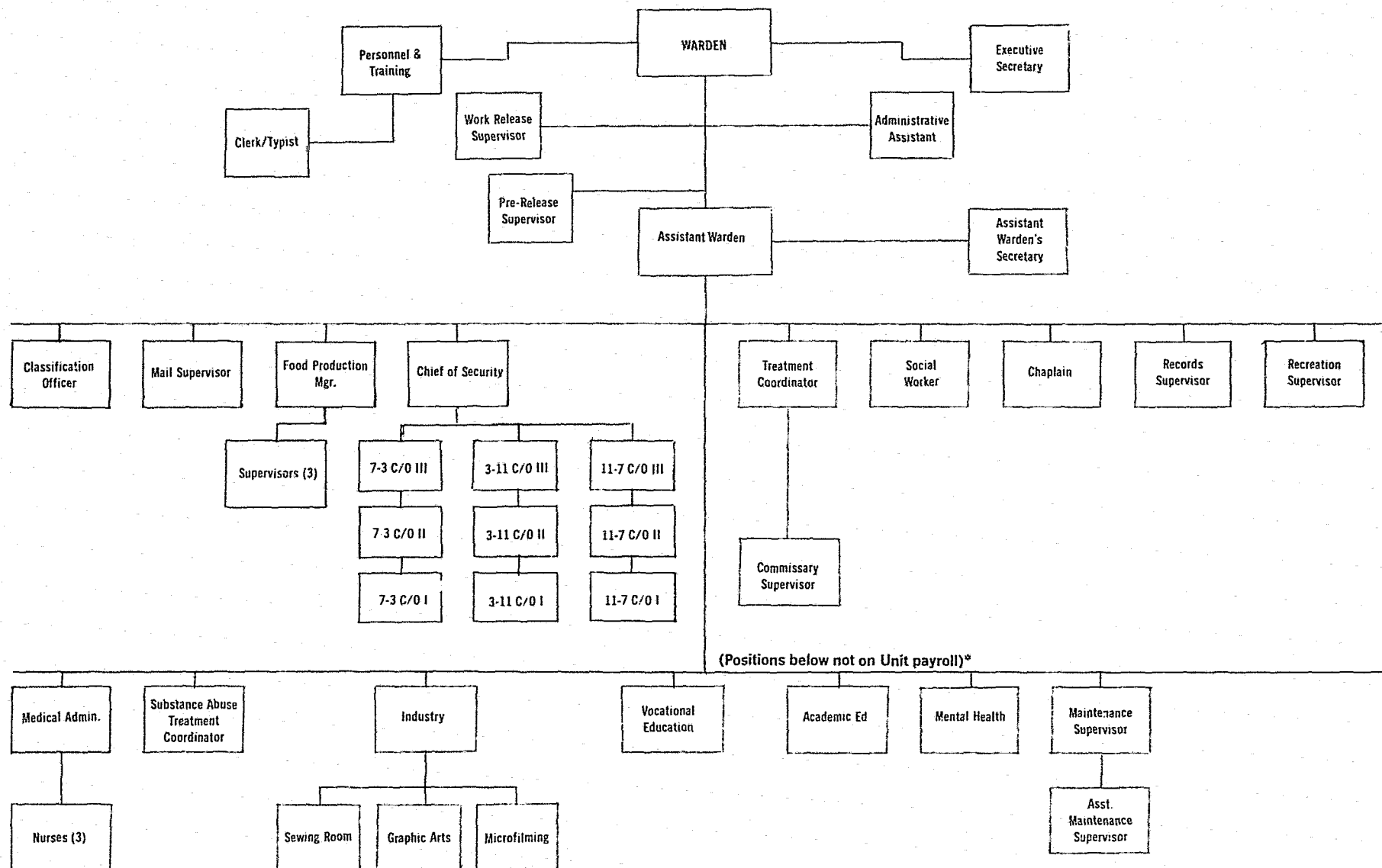
The prison industry operates a major School Bus/Fire Truck Repair Program. It has a total of 5 full time employees and uses approximately 80 inmates at any given time. It provides not only for skill training in Mechanics, but offers an opportunity for training in body work. The industry had a gross income last year of over \$464,000.

### **FARM:**

The 2,100 acres the Tucker Unit sets on grows cash crops of Soybeans, Milo, Wheat and Rice, and in addition it provides a variety of vegetable crops for inmate consumption. Yields on all cash crops for the last farming season either exceeded or were average to surrounding farms.

Additional programs offered at the unit include: Religion, Mental Health, Drug & Alcohol Abuse, Recreation, etc.

The unit is under the direction of G. David Guntharp and is staffed by 134 employees.



WOMEN'S UNIT

## **WOMEN'S UNIT**

The State's population of female offenders is housed on an 80 acre tract of land, one and one half miles west of Pine Bluff, near U.S. 65 Expressway, U.S. 79, and U.S. 270 Highways. In 1981, the Women's Unit became accredited by the Commission of the American Correctional Association, and they were re-accredited in 1983. The Women's Unit is under the Administration of Warden Virginia Wallace.

The physical plant includes the Administration/Treatment Building, Industry Building, Kitchen, Medical, Dining and Commissary Building, Maintenance Shop, seven Living Units and the Work Study/Pre-Release Apartment Complex.

On June 30, 1986, the population of offenders totaled 216. Presently, 85 staff members are assigned to the Unit.

## **SECRETARIAL SCIENCE**

Secretarial Science is a competency based program of the Department of Vocational Education. The class has a capacity of ten students in a twenty-six week program. The class prepares offenders for secretarial/word processing occupations. During this reporting period, 29 offenders have enrolled in Secretarial Science.

Some of the courses offered are typing, filing, office machines, accounting, communications, and office procedures. With the addition of ten microcomputers are three printers in March 1986, computer literacy and word processing have been added to the curriculum.

Upon successful completion of training, the offender is awarded a certificate.

## **VOCATIONAL TRAINING — PINES VO-TECH**

During this reporting period, ten offenders have met the criteria to attend Pines Vo-Tech in the City of Pine Bluff. These offenders are enrolled in welding and machine shop classes.

## **MICROFILM PROGRAM**

The Microfilm Program offers a service to State, County, and City Organizations at a relatively low cost. The microfilming process is a system by which documents are filmed, allowing up to 5,000 documents to be processed a day. The film is placed in a microfiche jacket, allowing for the keeping of records in limited space.

From five to ten offenders are assigned to the Microfilm Program. During this reporting period, 365 rolls of film were processed, recording 1,013,562 images and loading 19,277 microfiche jackets.

## **GRAPHIC ARTS**

The Graphic Arts Program is the composing room for the Department's Industries Printing Shop. Typesetting and lay-outs are done, making them camera ready to be forwarded to the Wrightsville Unit for final printing.

During this reporting period, fourteen offenders have been assigned to the program. Further, the PMT Camera System has been activated, which increased the capacity to work with pictures and art work. Graphic Arts has completed 866 jobs for 377 agencies during this reporting period.

## **SEWING ROOM**

The Sewing Room, which is a part of the Department's Industry Program, has had an average of 33 offenders assigned to the program during this reporting period.

The Sewing Room manufactures Correctional Officer uniforms for the Department, jumpsuits, inmate shirts, robes, smocks, and linen. Additionally, by special order special uniforms have been made for the Arkansas Law Enforcement Training Academy, Arkansas State Police, DeWitt Vo-Tech Nursing School, and other State Agencies.

## **MENTAL HEALTH SERVICES**

The Women's Unit's Mental Health Services provide a wide range of services involving assessment and treatment of offenders needing or wanting services.

During this reporting period, a total of 100 offenders have lived in the Mental Health Therapy Unit. It provides support and cohesiveness for those involved in making changes.

On a voluntary basis, offenders in the Unit can benefit from Individual Therapy, Group Therapy, and Relaxation Therapy. This enables the offender to learn coping skills needed in working out their problems which frequently attributed to their incarceration.

### **SUBSTANCE ABUSE TREATMENT PROGRAM**

The Substance Abuse Treatment Program (SATP), is a comprehensive approach to alcoholism and drug addiction offered to the female offenders, on a voluntary basis.

Participants are taught by inmate peer counselors in Recovery Dynamics, P.M.A., Personality Development, Financial Planning, and Employment Preparation.

In each four week program, a maximum of 15 participants are involved with 100 hours of group interaction and instruction. During this reporting period, 132 offenders have graduated from the SATP Program.

SATP has proven not only to be beneficial to the offender during her incarceration and upon her parole/discharge, but also in providing a more cooperative attitude while incarcerated.

### **WORK/STUDY RELEASE PROGRAM**

The Work/Study Release Program allows eligible offenders to work at various sites within the local community, affording them the opportunity to earn money for personal use, to contribute to their support during their incarceration and to supplement the support of their families.

During this reporting period 21 offenders have been approved for Work Release and 7 have participated in the Study Release Program, attending UA-PB.

Factors contributing to the success of the program include the participant's placement in suitable employment, careful screening, monitoring work sites, receptiveness of employers, and enthusiasm and motivation of participants.

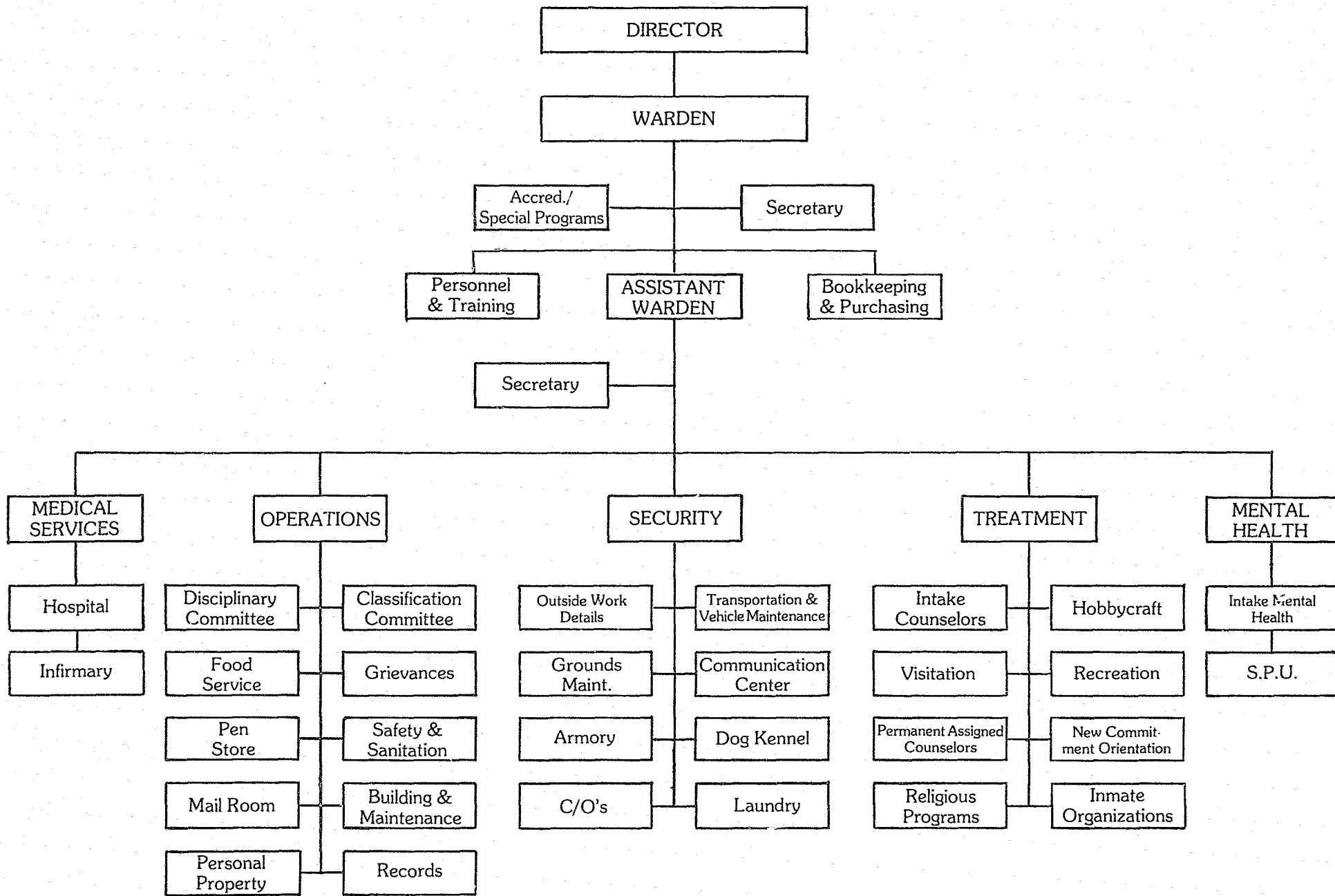
### **PRE-RELEASE PROGRAM**

The Pre-Release Program is designed to assist those inmates nearing release on parole/discharge to make a favorable adjustment to the community. Counseling is offered these offenders by employees and guests from the community, providing useful information for their reintegration into the "free-world."

### **JAYCEES**

The Jaycees have been organized to involve themselves in community programs, allowing the participants to become a useful part of society during their incarceration.

During this reporting period, 32 members have been actively involved in the Jaycees. Through car washes and concession stands on visitation days, money has been raised, allowing the Jaycees to contribute to the Children's Hospital, Little Rock, American Cancer Society, Muscular Dystrophy Foundation, and St. Jude's Children's Hospital, Memphis, Tennessee.



DIAGNOSTIC UNIT



# DIAGNOSTIC UNIT

## HISTORICAL BACKGROUND:

The Diagnostic Unit is located west of Pine Bluff on 116 acres of land donated by "Fifty for the Future", a group of businessmen from the Pine Bluff area. Construction began in early 1976, under a grant from the Law Enforcement Administration, and the unit opened in May 1981 as an inmate intake center. In October 1981, the Legislature approved funding for a Special Programs Unit to be located at the Diagnostic Unit to provide treatment for mentally disordered inmates, and in 1982 the Department's primary medical care facility, the Diagnostic Hospital, was opened.

The Diagnostic Unit is under the administration of Warden L. E. Lagrone and is currently staffed by 141 employees. The unit has a maximum capacity of 488 inmates, which includes 322 permanently assigned inmates, 124 new commitments, and 42 inmates in the Special Programs Unit.

## UNIT MISSION:

The primary mission of the unit is the reception and processing of newly committed individuals, which is accomplished through the intake process. This process includes four phases; reception, diagnosis, orientation, and classification.

## RECEPTION:

This involves assuming custody of the individual from the county where he was sentenced. The commitment papers are verified, an identification number is assigned, the individual is screened for any immediate medical or mental health needs, institutional clothing is issued, and the individual's personal property is inventoried. An institutional record is initiated by fingerprinting and photographing the individual, and by interviewing the inmate, an admission summary is prepared to provide information regarding his personal and social history.

## DIAGNOSIS:

The inmate is given medical, psychological and educational evaluations, along with a social interview, to determine his status in each of these fields. This data becomes a vital part of his permanent institutional record and is used in planning the inmate's individual treatment program.

## ORIENTATION:

Orientation classes are conducted to familiarize the inmate with services and programs available to him, departmental rules and regulations, and how to handle problems or seek proper assistance with problems. This phase of the process is designed to alleviate much of the anxiety of entering prison and to help the individual to adjust to the environment of the Department.

## CLASSIFICATION:

The final phase consists of classifying the inmate and transferring him to the unit where he will reside. In determining individual assignments, careful consideration is given to the inmate's physical limitations, first offender or recidivist status, and availability of suitable treatment programs. Once the inmate has been properly classified, he is transported to the appropriate unit.

## 1985-1986 ACTIVITIES

### ACCREDITATION PROJECT:

The unit has continued to progress toward achieving accreditation by the Commission on Accreditation for Corrections by striving to comply with the Standards for Adult Correctional Institutions issued by the American Correctional Association.

### DRUG ABUSE SUPPRESSION:

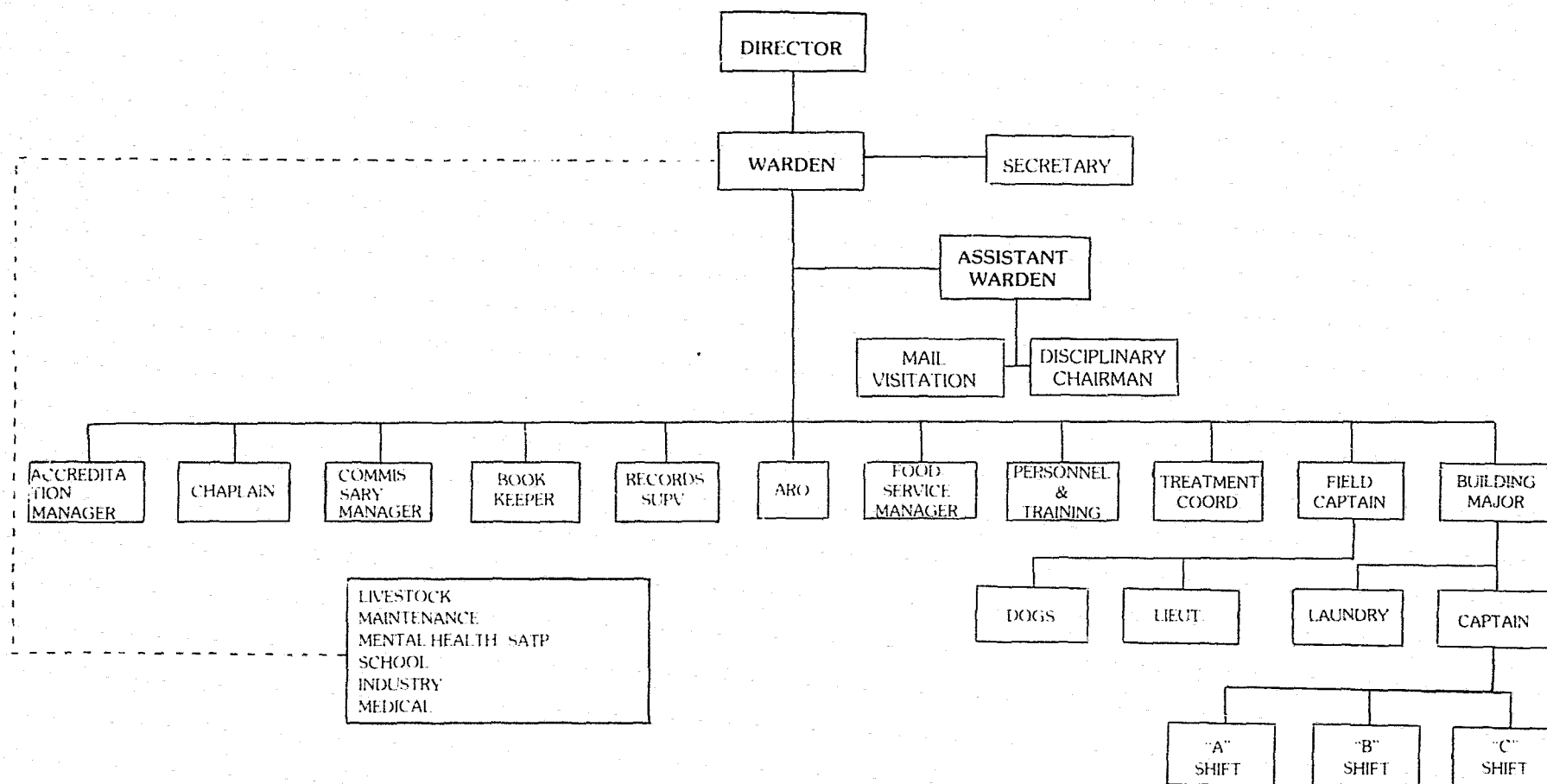
The Diagnostic Unit serves as a key element in the Department's program to detect and suppress drug abuse by inmates in our custody. The unit serves this program through the operation of the Central Urinalysis Laboratory and the training center for the Department's drug detection dogs.

**PLASMA CENTER:**

In this reporting period the Diagnostic Unit Plasma Center was opened to provide inmates at the Diagnostic Unit, Women's Unit and other units an opportunity to participate in the Department's Plasma Donor Program. This program allows inmates an opportunity to earn funds for their personal use while providing a very valuable and worthwhile product for free world use.

**DIAGNOSTIC CHAPEL:**

This reporting period also saw the start of construction on the new Diagnostic Unit Chapel. The facility will provide space for religious services, staff and activities. Current estimates project the completion of the chapel within the next year.



WRIGHTSVILLE UNIT

## WRIGHTSVILLE UNIT

The Wrightsville Unit, which was originally built for the Arkansas Department of Youth Services, is located approximately ten (10) miles southeast of Little Rock on Highway 386 in Wrightsville, Arkansas. The Arkansas Department of Correction originally acquired the facility in 1980, and in 1985 purchased additional acreage bringing the total acreage at the unit to approximately 3,000. The additional land enabled the unit to expand into one of the major livestock centers for the Department.

During the past year, the Wrightsville Unit has continually maintained a population of 420 minimum to medium security inmates, and a total staff of 107 positions.

A major increase in the inmates assigned to the Industry Program took place during the year with over a fourth (1/4) of the inmate population being involved in Industry Program due their expansion.

The Wrightsville Braille Project has continued to grow and expand. There are currently seven (7) inmates involved in the program that have been certified by the Library of Congress as Braille Transcribers. During the year, more than thirty-four (34) books were transcribed and delivered to the Arkansas School for the Blind. This represents some thirty thousand (30,000) pages of Braille. The University of Arkansas at Little Rock also offered two (2) courses during the past year in which twenty-four (24) inmates participated and obtained additional college credits.

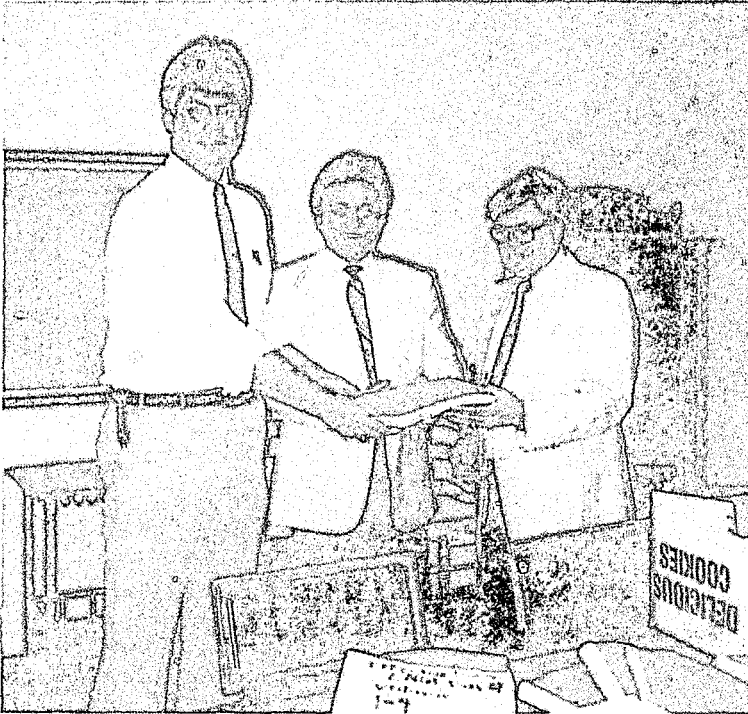
A Blood Plasma Program was started during the year. Eligible inmates are now able to donate their blood plasma, while assigned to the Wrightsville Unit, twice a week.

A full-time Chaplain was established at the unit which was a major improvement in the religious programs. The unit still depends heavily upon volunteers to assist with our regular Chaplaincy services. Regular citizen volunteers and Certified Religious Assistants gave more than 500 hours of volunteer work to assist in the religious programs at the unit during the past year.

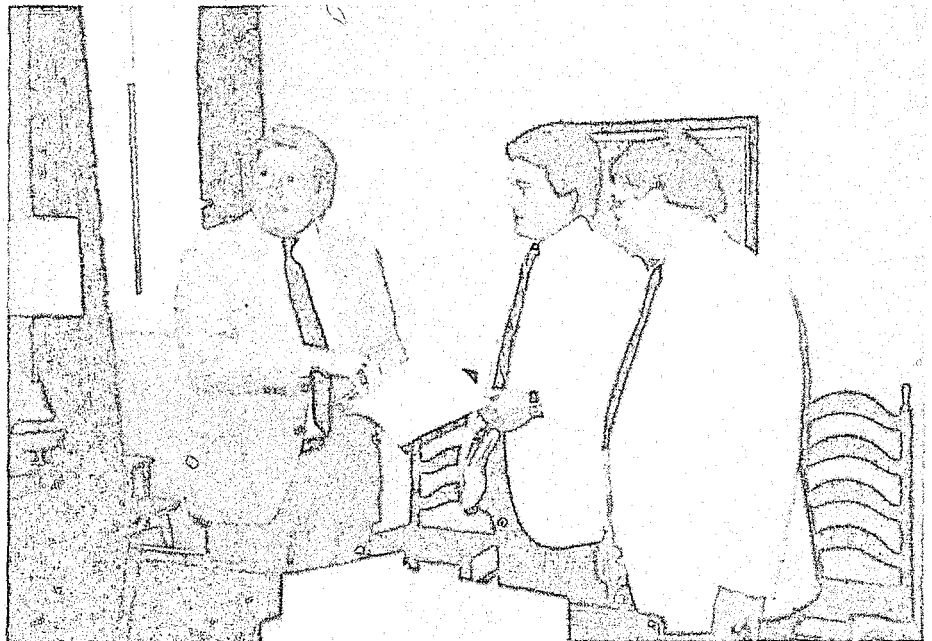
The unit also continued with its efforts to achieve accreditation from the Commission on Accreditation for Corrections. The unit is currently in the process of complying with over four hundred (400) standards which cover all aspects of the unit's operations. Thus far, approximately 80% of the policies have been reviewed and approximately 40% of them have been implemented. Current projections are for a self-audit in the first quarter of 1987.

## WRIGHTSVILLE INMATE BRAILLE PROGRAM

In August of 1985, the Wrightsville Braille Program completed and delivered its first textbooks to the Arkansas School for the Blind. Since that first delivery, the Wrightsville Braille Program has transcribed eighteen textbooks and delivered 12,012 pages of Braille to the Arkansas School for the Blind. We now have the capacity to transcribe the Nemeth Code for Mathematics and Science notation. A number of Braille Program inmates are currently in the process of submitting manuscripts to be certified by the Library of Congress. The product of the Wrightsville Braille Program has been described as superb and excellent by the Arkansas Educational Services for the Visually Impaired.



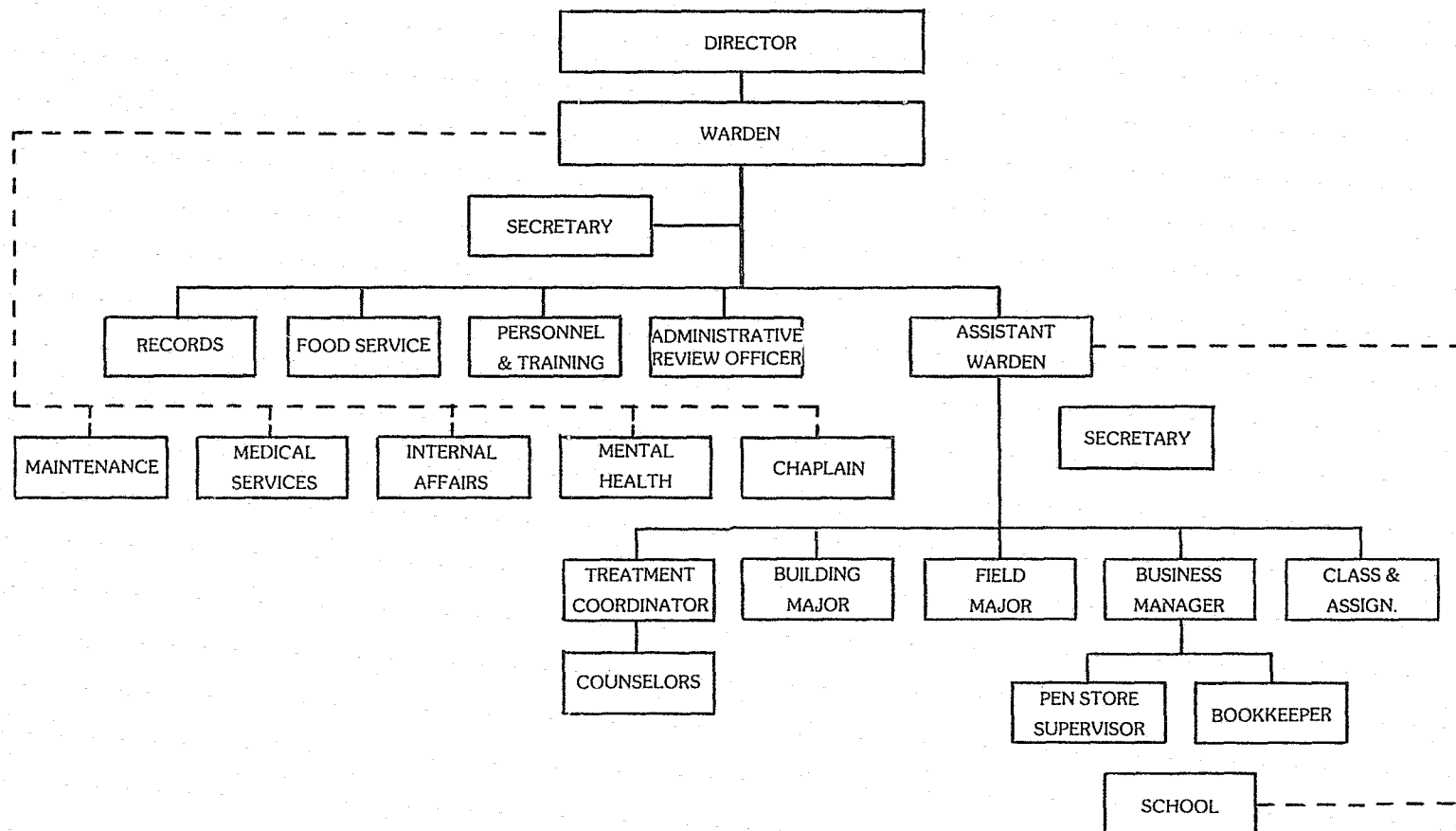
Right to left: Brooks Parks, Treatment Coordinator; Bob Brasher, State Coordinator for Educational Services, and Leonard Ogburn, Superintendent of the Arkansas School for the Blind.



Presentation of the first delivery of the Braille Books to the Arkansas School for the Blind. Right to left: Warden Tim Baltz; Bob Brasher, State Coordinator for Educational Services, and Leonard Ogburn, Superintendent of the Arkansas School for the Blind.

## CAPITOL CREW

A Capitol Crew was developed in September in cooperation with the Secretary of State's Office. This maintenance crew travels from the Unit to the Capitol on a daily basis maintaining the Capitol grounds and working at other various jobs.



MAXIMUM SECURITY UNIT

## MAXIMUM SECURITY UNIT

The Maximum Security Unit is under continued construction. As of June 30, 1986, eight (8) cellblocks housed 387 inmates. The unit, under the direction of Warden Larry Norris, is located on 2,140 acres of land, north of Pine Bluff, near the community of Tucker.

The Maximum Security Unit officially opened July 5, 1983. All apprehended escapees from the Department of Correction are housed at the unit in addition to those inmates with highly assaultive and insubordinate behavior. The unit is also being prepared for the reception of those persons sentenced to death in Arkansas; whereas these persons are presently under safekeeping at the Cummins Unit. Seventy-one percent (71%) of the inmates are classified as maximum security with the remaining twenty-nine percent (29%) performing class I and trusty assignments. Fifty-four percent (54%) of the inmates are black and forty-six percent (46%) are white. Fifty-seven percent (57%) of the inmates are serving sentences twenty (20) years in length or greater.

As of June 30, 1985, there were a total of 166 staff positions assigned to the unit with 146 of these being security positions. Correctional Officer I — 102, Correctional Officer II — 0, Correctional Sergeants — 31, Correctional Officer III — 7, Correctional Officer IV — 3 and Correctional Chief of Security — 2.

Turn-over since opening of the unit (July 5, 1983) has been extremely high. As of July 1, 1986, there have been two-hundred and forty-four (244) terminations (1.85 per week). Extremely high turn-over rate coupled with continued problems of security shortages have created security problems within the unit.

During July 1, 1985, through June 30, 1986, ninety-six (96) employees (23 black males and 73 white males) were terminated, voluntarily or involuntarily. Of the ninety-six (96) employees terminated, ninety-three (93) of these were security positions.

In the spring of '85, the In-Service Training Committee was formed to include unit personnel and training officers. This committee's responsibility is to improve and increase training throughout the Department. The combined efforts of all of the units and the resources of the Academy, have already been successful.

Courses have been implemented and are being scheduled on a regular basis. These courses not only will, but have improved employee's job performance, morale and employee communication. Progress is still expected.

Cardiopulmonary Resuscitation  
Radio Procedures (Advanced)  
Communication Techniques for  
Supervisory Personnel

Firearms  
Searches

Dealing with Chemical Dependents

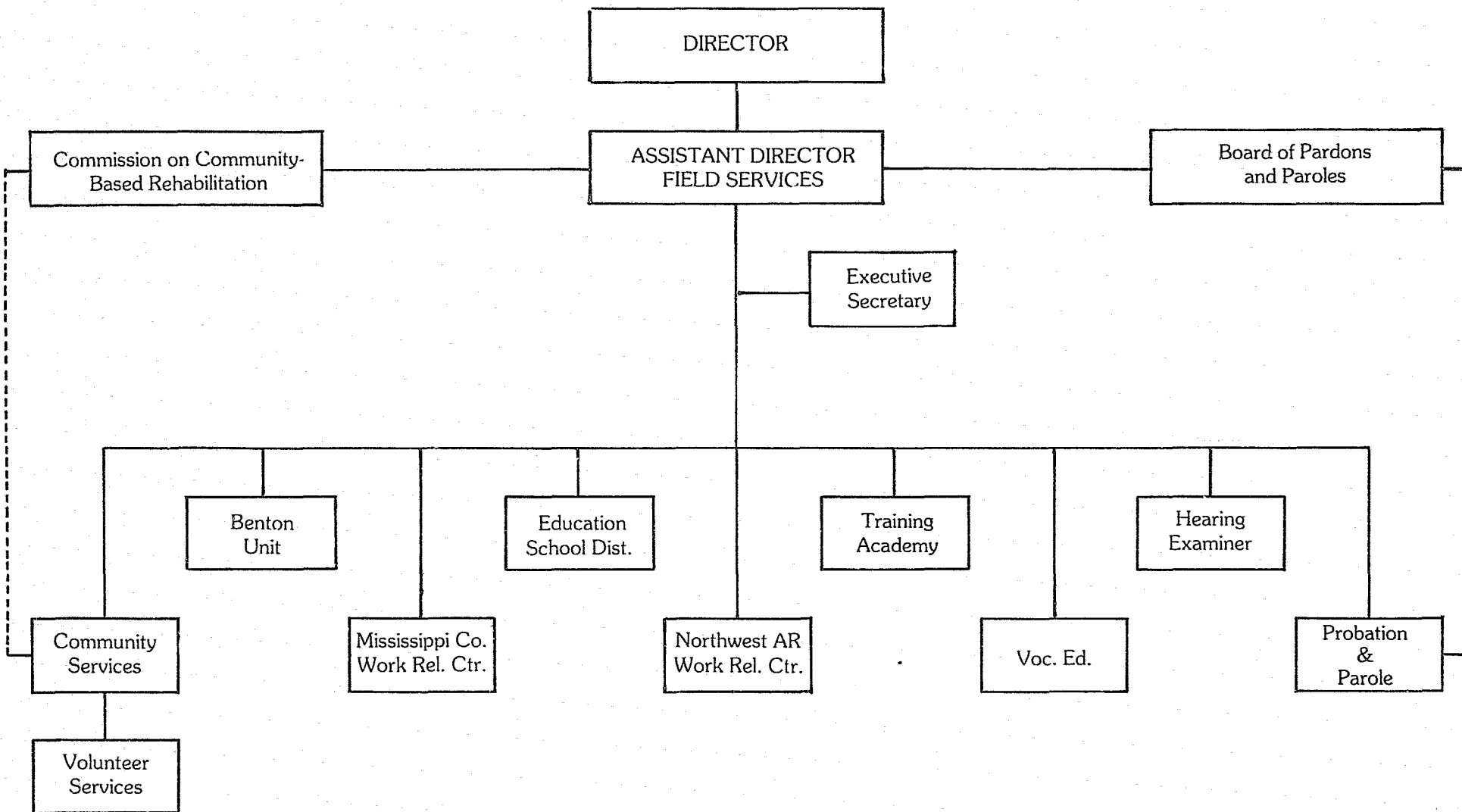
Defensive Driving  
Correctional Procedures for  
Non-Security Personnel  
Advanced Correctional Officer  
Training  
Positive Attitude in Corrections

Shortage of staff has become a problem in being able to allow these officers to attend this training. Hopefully, in the future, additional positions will be allocated to enable officers to receive at least forty (40) hours of in-service training per year.

## FIELD SERVICES

Field Services is a vital area which provides supervision and management of parolees; community correction services; work release and pre-release activities; regional maintenance; staff development and training; vocational education; volunteer services; and school administration. There are approximately 260 Arkansas Department of Correction employees assigned to carrying out the responsibilities of Field Services.





## FIELD SERVICES

## COMMUNITY SERVICES

The "Youthful Offender Alternative Service Act of 1975" (also known as Act 378) and the Commission on Community Based Rehabilitation were created by the 1975 General Assembly of the State of Arkansas to authorize the diversion or transfer of eligible offenders to alternative service programs in accordance with the rules and regulations set forth by the Board of Correction.

The Department of Correction established the Community Services Office in June of 1976, to assist in the implementation of Act 378 by hiring a staff of three on LEAA funds obtained from the Governor's Commission on Crime and Law Enforcement. These three positions were a Supervisor, Field Service Coordinator, and a secretary/office manager. In January, 1979, the Governor's Commission on Crime and Law Enforcement awarded a grant to the Community Service Division to hire three community resource specialists. In June of 1980, the Crime Commission awarded a supplemental grant to continue these three positions. The job title for the three positions has since been changed to Correction Offender Counselors and these positions have been placed on the regular payroll of the Department of Correction.

The Community Services Office aids the Commission on Community Based Rehabilitation and the Director in locating programs that can be certified as alternative service programs. An alternative service program provides corrective and preventive guidance and/or training designed to rehabilitate eligible offenders and to protect the public by correcting the anti-social tendencies of offenders. An eligible offender is any person sentenced pursuant to Act 378 by the court who meets the criteria as defined by the Act.

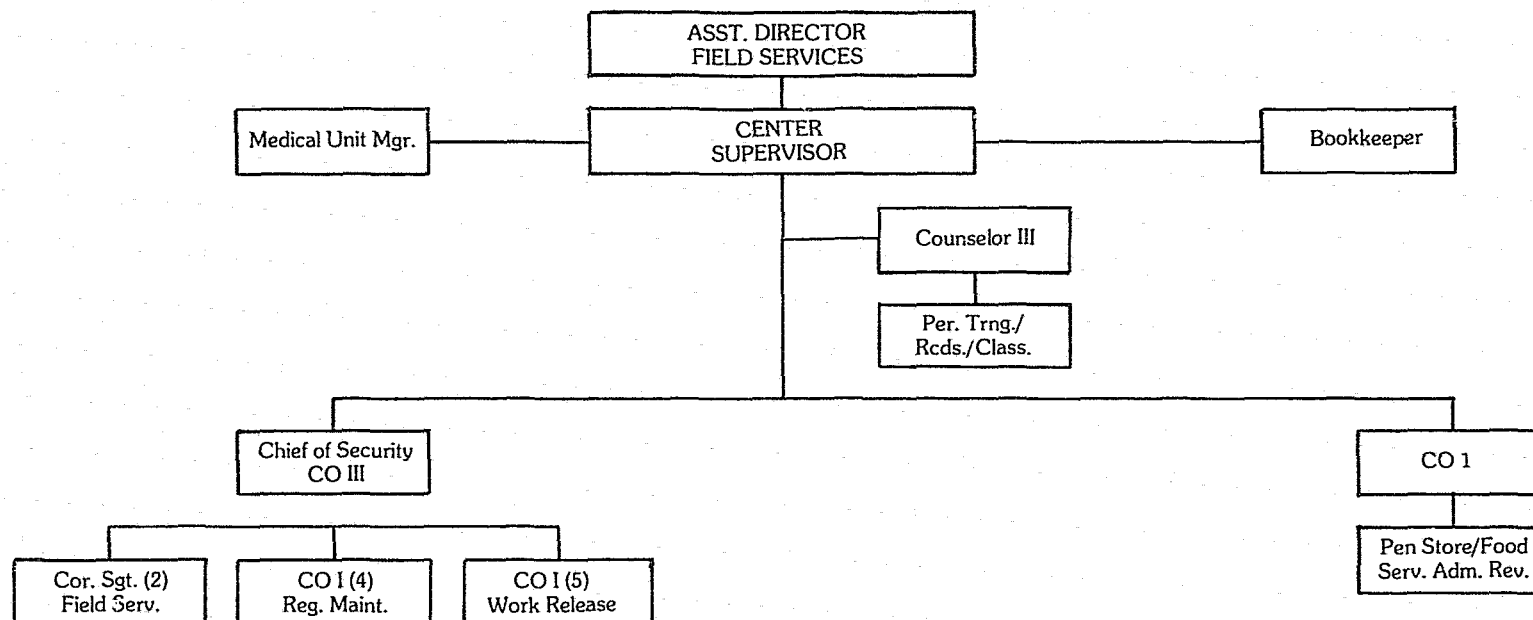
The 1983 General Assembly passed Act 344 which allows the Circuit Courts to sentence persons over the age of 26 who meet the criteria as defined by the Act to be eligible offenders. Act 344 changes the name of the Act from "Youthful Offender Alternative Services Act" to the "Alternative Service Act". The "Alternative Services Act" also provides that upon completion of a sentence under the Act an offender's record can be expunged. Two priorities were set when the Community Services Office was established. Those were:

1. Making the Circuit Judges and Prosecuting Attorneys aware of the Act.
2. Locating programs that could be used as alternative service programs.

Contact has been made with all Circuit Judges and Prosecuting Attorneys through personal visits, telephone calls, Judicial and Prosecuting Attorneys Association meetings and by mail. Over 200 agencies, individuals, and concerned groups have been contacted with regard to possible certification as alternative service programs.

The following chart outlines the activities of the Community Services Office from July 1, 1985 through June 30, 1986:

	Total to Date 7/1/85-6/30/86
Number of Commitments	293
Number of Transfers	127
Number of Expungements	14
Number of Returns to the Institution	38



# MISSISSIPPI COUNTY WORK RELEASE

## MISSISSIPPI COUNTY WORK RELEASE

The Mississippi County Work Release is located at Luxora, Arkansas, and was established on August 5, 1975, with five (5) inmates. It is a minimum security unit with sixteen (16) employees supervised by John Holiman.

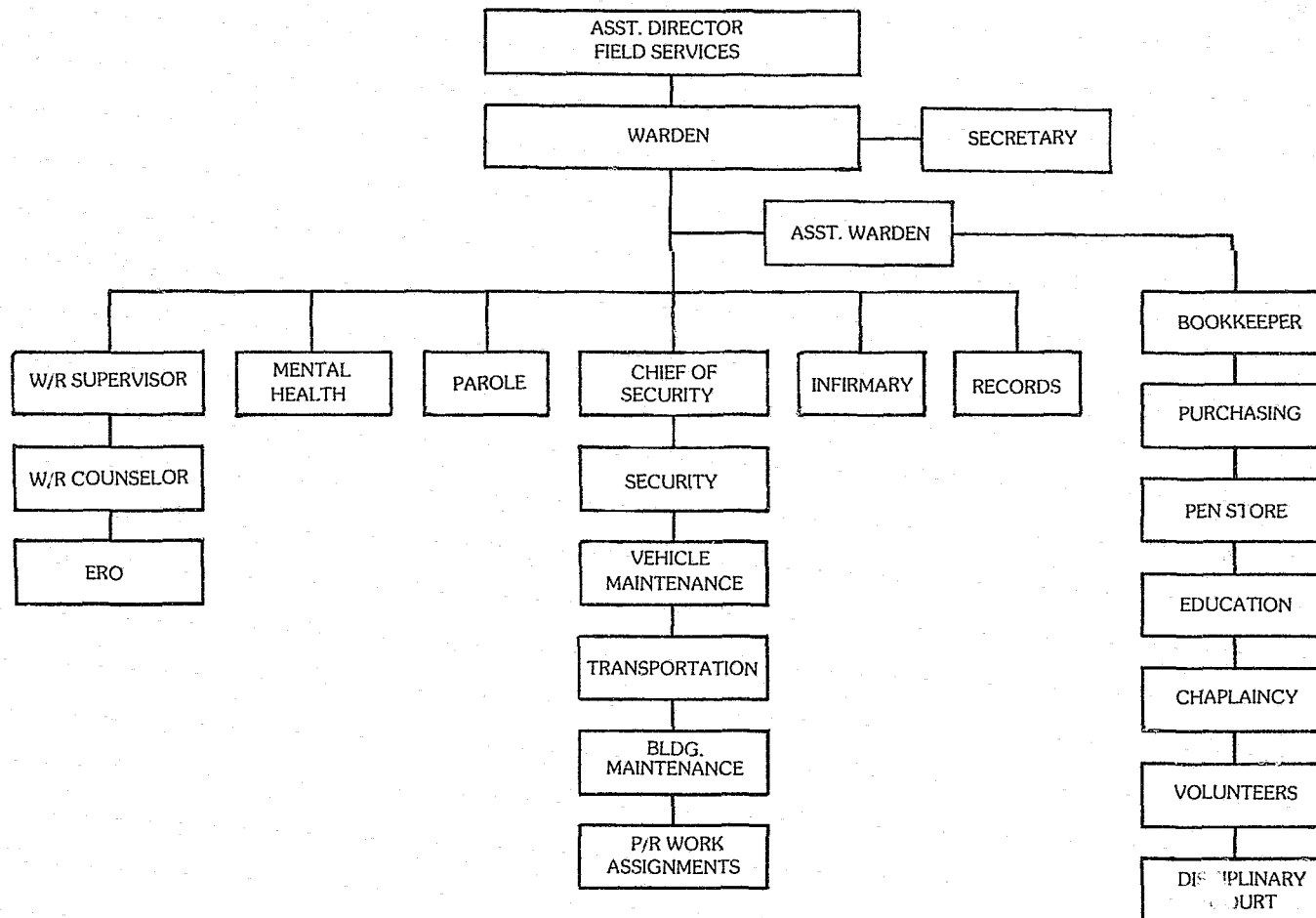
On December 3, 1982, a regional maintenance unit was added to the Center. Currently, thirty (30) work release, Class I-A and thirty-six (36) regional maintenance, Class I-A, I-B, I-C, making our total count of sixty-six (66) inmates being housed at this time.

During the past year eighty-three (83) inmates were received, forty-four (44) were transferred to their parent unit for disciplinary, medical or administrative reasons. A total of forty-two (42) inmates were paroled, six (6) were discharged and four (4) were released to ACT 814. Also, during this reporting period, a total of one (1) inmate escaped and he was recaptured.

The work release inmates are employed in the local area in various jobs, and are required to pay a certain amount of their wages for upkeep to the Mississippi County Sheriff's Department and to the Arkansas Department of Correction. A total \$143,940.22 was earned in wages this past year, \$73,776.00 was paid in upkeep and \$10,996.88 was paid in State and Federal Taxes. The regional maintenance inmates do various jobs in the county saving the taxpayers money. Approximately 95% of the inmates are from this area, thus giving them more opportunity to visit their families on a regular basis.

The average age for the inmates assigned to this facility ranges between twenty (20) and forty-seven (47) years of age with a 65% Black and 35% White ethnic breakdown. The crimes committed by the majority of these inmates are theft or burglary and theft.

Since the opening of this Center in 1975, there have been no deaths.



BENTON UNIT

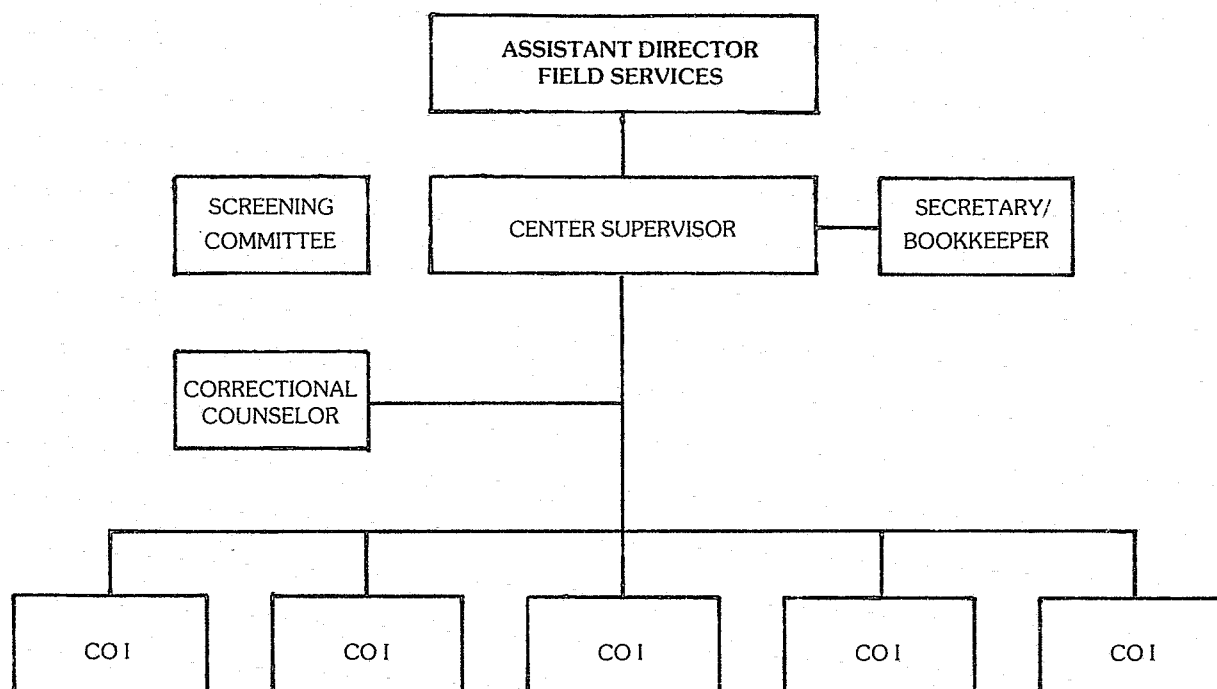
## BENTON UNIT

The Benton Unit is administered by Warden C.E. Thomas. The period of July 1, 1985 through June 30, 1986 was one of continued improvement on programs and implementation of the Pre-Release Program, while maintaining a work force of approximately one hundred (100) working at free-world employment.

Our Pre-Release Program was implemented by using existing staff until our Pre-Release Program Supervisor was selected. The program is proving to be beneficial to the inmates and the enthusiasm of the inmates participating has been rewarding.

It should be noted that during the twelve (12) month period, there were five hundred eighty-seven (587) furloughs granted which totaled to eighteen thousand five hundred thirty-four (18,534) furlough hours with no major incidents. These figures included five hundred thirty-three (533) thirty (30) hour furloughs, forty-eight (48) forty-four (44) hour furloughs, and six (6) seventy-two (72) hour furloughs.

	ADMISSIONS	PAROLED	DISCHARGES
PRE-RELEASE	1054	574	30
WORK RELEASE	199	101	8
1. Total rent paid .....			\$387,588.00
2. Total earnings by inmate .....			\$958,766.88
3. Total dependent care paid .....			\$128,948.00
4. Total taxes paid			
State.....			\$ 20,155.43
Federal.....			\$ 84,601.68
Social Security .....			\$ 62,686.83



**NORTHWEST ARKANSAS WORK RELEASE CENTER**

## NORTHWEST ARKANSAS WORK RELEASE CENTER

The Northwest Arkansas Work Release Center is presently located at the Springdale City Jail in Springdale, Arkansas, and is under the administration of Steve Bertschy. Staff includes a Work Release Supervisor, five correctional officers, and a bookkeeper. It was established in June 30, 1980 through the efforts of Governor Bill Clinton, Springdale Mayor Charles McKinney, Chief of Police Tommy Goodwin, Springdale City Council members, Legislative members, community leaders, and the Department of Correction. Through a contract between the City of Springdale and the Department of Correction, inmates were transferred from the Cummins and Tucker Units to be housed in the Springdale City Jail. The inmates are supervised by Department of Correction staff. A permanent work structure for a work release center is being sought to house up to 50 inmates in the northwest region of Arkansas.

Since 1980, approximately 146 residents have been assigned to this Work Release Center. Over 90% of those assigned to and paroled from the Center have not returned to the prison. Approximately 10% of those assigned since 1980 have been returned to the parent unit for various reasons. There have been no violent crimes committed, 4 failed to return from furlough, and 4 escaped from Centers. Residents at the Center are employed in the Northwest Arkansas area in various occupational areas, such as poultry industry, factory work, car and diesel mechanics, highway construction, and etc. The Center has established a good rapport with local officials in the four counties of Benton, Carroll, Madison, and Washington.

Inmates at this Center are afforded the opportunity to visit with their families, and participate in educational, religious, and athletic activities. There are alcohol and drug abuse programs available to those inmates who need help and they are afforded the privilege to receive furloughs in accordance with departmental and unit policies. They also are able to assist financially in supporting their dependents.

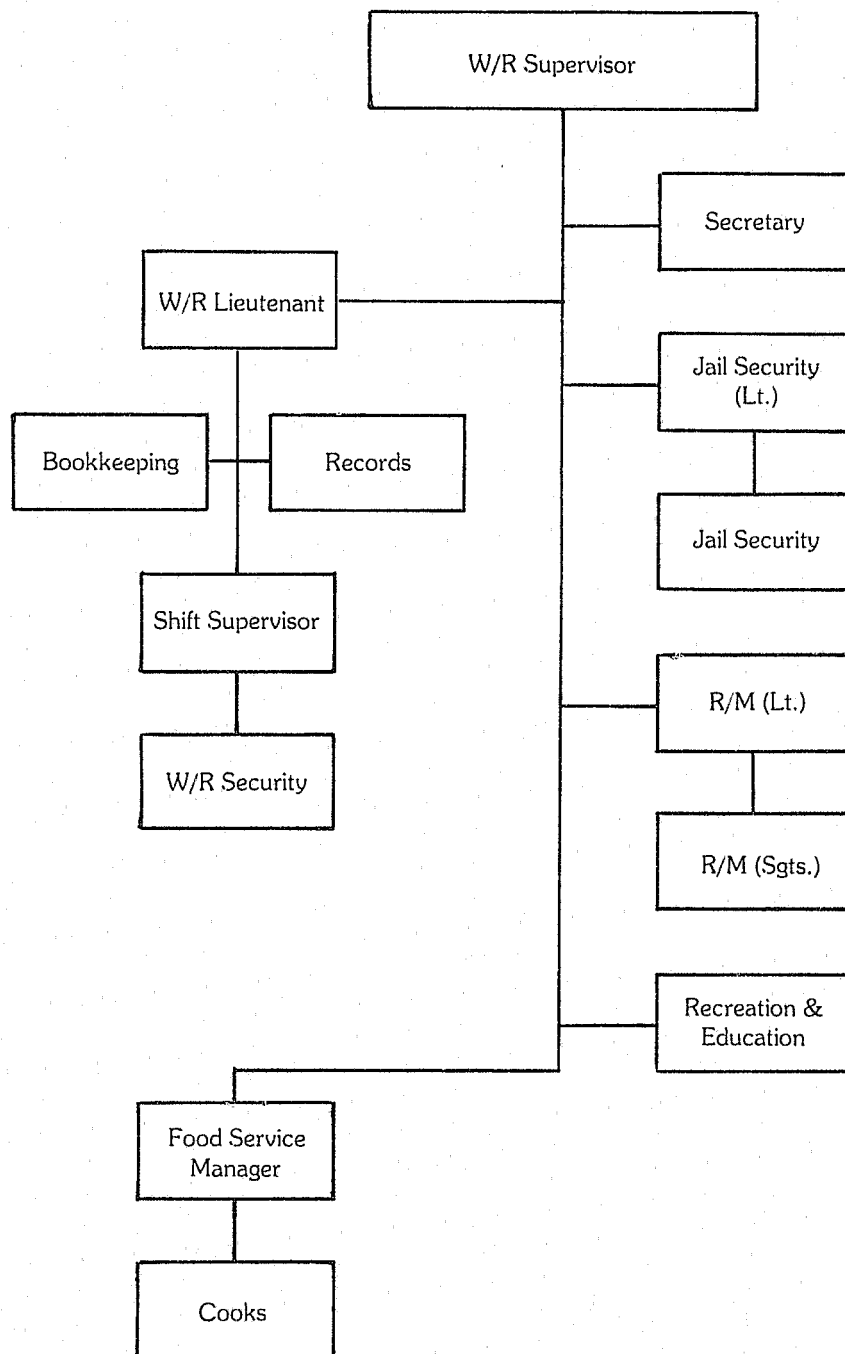
Since 1980 the Northwest Arkansas Work Release Center has received recognition through numerous television, newspaper, and radio documentaries on its establishment and continued development. The Staff keeps the public informed of the progress through presentations to civic organizations, clubs, and the news media.

With the outstanding support received from the Board of Correction, Director, Assistant Directors, ADC staff, local and state officials, and community leaders this center has proven through its growth and reputation that programs of this nature can be very beneficial to the residents and taxpayers.

During the reporting period of July 1, 1985 through June 30, 1986, inmates earned a total gross income of \$157,259.88; of this amount \$59,400.00 was paid to the Department of Correction Work Release Fund for inmate upkeep; residents sent a total of \$24,208.25 home to their dependents; and paid a total of \$27,429.95 in state, federal and social security taxes.

Since 1980 the inmates have earned a total gross income of \$738,981.02. Of this amount a total of \$272,086.00 has been paid to the Department of Correction Work Release Fund for inmates upkeep. The residents have sent a total of \$84,876.58 home to their dependents, and paid a total of \$136,915.57 in state, federal and social security taxes.





**TEXARKANA REGIONAL CORRECTION CENTER**

## TEXARKANA REGIONAL CORRECTION CENTER

The Texarkana Regional Correction Center was officially established on May 27, 1983 with a population of 32 inmates being housed in the Texarkana, Arkansas City Jail located at 3rd and Walnut, Texarkana, Arkansas.

On May 15, 1984, the population increased to 72 inmates with the arrival of 30 medium security inmates to create a Regional Maintenance Crew, at which time the Work Release Program was moved to the fourth floor of the new Bi-State Justice Center located at 100 N. State Line, Texarkana, Arkansas.

In February of 1985, the Board of Correction gave approval to increase the general population to 119. This action increased the Regional Maintenance to a capacity of 32 and that of Work Release to 87.

On October 1, 1985 the Work Release Program and administrative offices were moved to the second floor of the Bi-State Justice Center and TRCC began operation of the Bi-State Detention Center now located on the fourth floor of the Justice Center. The Detention Center houses prisoners for Texarkana, Arkansas Police Department, Texarkana, Texas Police Department, Miller County Sheriff's Department and Bowie County Sheriff's Department. The population capacity for the Detention Center is 140, but it shows a daily population average of 130.

The Texarkana Regional Correction Center, as of October 1, 1985, has a staff of 53 security and administrative personnel under the supervision of Mr. Roy Abels.

## TRAINING ACADEMY

The Department of Correction's first organized training program began in April of 1977. Prior to that time, the new officer learned by doing. As a branch of the Personnel Division, training had one full-time instructor who held classes for new officers wherever space was available. Later, a one week basic training program for new officers was conducted in the visitation building at the Pine Bluff construction site, now the Diagnostic Unit. In the spring of 1979, training became a separate division within the Arkansas Department of Correction and, a newly acquired one-room trailer, located outside the gate at the Diagnostic Unit, became the Training Academy. In November 1978, the Department of Correction leased the Barnes school complex on Princeton Pike from the White Hall District. After renovating the buildings and purchasing equipment and furnishings with grants from the Arkansas Crime Information Commission and Winthrop Rockefeller Foundation, the Training Academy moved to its present location in January 1980.

During the report period, 475 trainees were graduated from the Academy's Basic Correctional Officer Training (BCOT) Program to become correctional officers. The 160 hour course, providing pre-service training for all correctional officers, underwent a curriculum format change in September, 1983. The new format, devised by a cooperative effort of Unit Wardens and Training Academy staff, allows for a better learning situation by interspersing on-the-job training days throughout the four-week BCOT period.

In addition to providing training for new officers, the Training Academy has continued to expand both the amount and variety of in-service training provided. New programs include Basic Jail Officer Training (meeting the Jail Standards of both Arkansas and Texas); Basic Parole Officer Training (certified by the Arkansas Officer on Law Enforcement Standards and Training); and Basic and Advanced Report Writing Courses. An ADC Training Committee has been established to assess the training needs of the Department, and coordinate training courses accordingly. This committee is comprised of Unit Personnel and Training Officers and a Training Academy staff member.

In order to stay abreast of the unit training needs and also receive feedback from on-going training, the Training Academy meets regularly with Unit Personnel and Training Officers. This helps the Academy to serve the Department in the best possible manner.

The staff of the Training Academy is composed of an Administrator — David Rath, one Training Supervisor, and three Instructors.

## SCHOOL DISTRICT

Act 279, Sixty-Ninth General Assembly, Regular Session, 1973, established a school district within the Arkansas Department of Correction. The curriculum is non-graded and provides for continual progress as each student progresses, at his/her own rate, through the various levels in the areas of language arts, social studies, science, and mathematics. Students also attend classes in health, special education and current events. On any given day, approximately 15% of the total population is in school.

Classes are conducted at Cummins, Tucker, Women's, Benton, Wrightsville, Maximum Security Unit and Diagnostic Unit. Teachers are approved by the Division of Teacher Certification and state textbooks are used as well as textbooks written by the School District Staff.

The objectives of the School District are as follows: to teach the illiterate to read, write and comprehend mathematics; to prepare as many individuals as possible to take and pass the G.E.D. test for high school equivalency; and to impart knowledge while bringing about a change in attitude, behavior and capabilities.

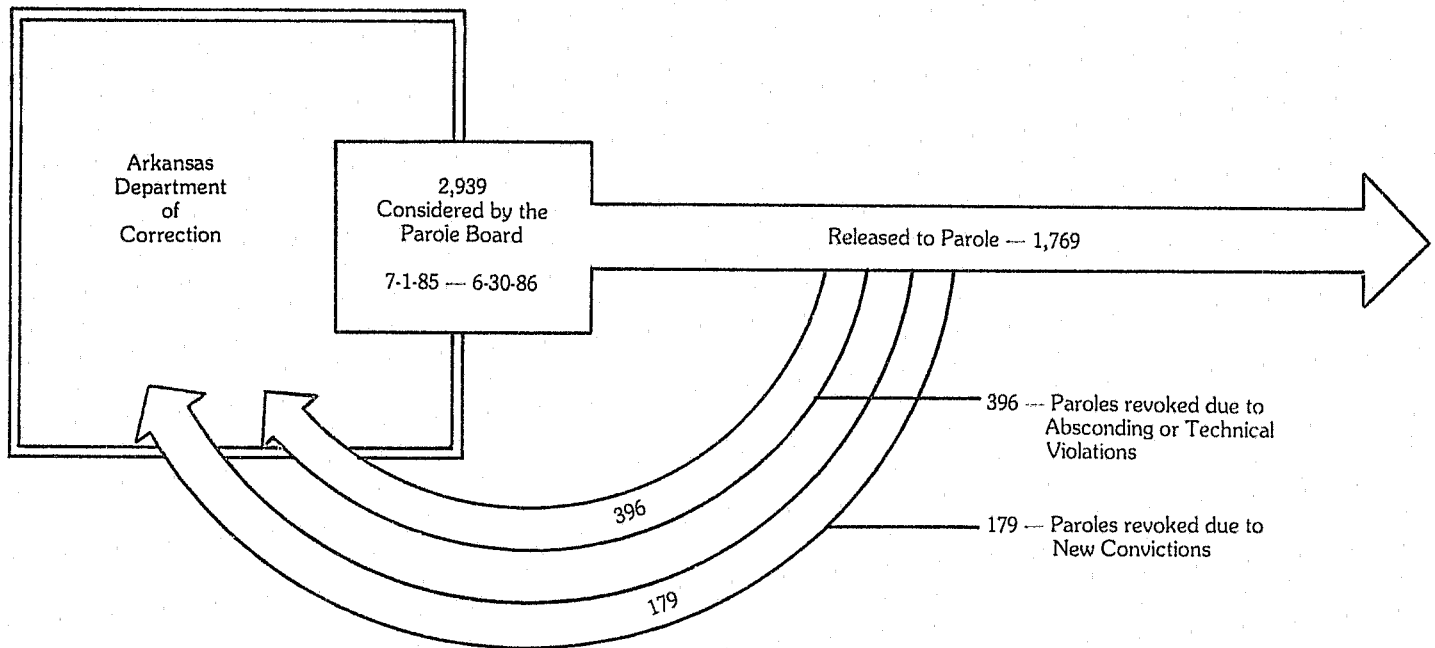
The G.E.D. Program makes it possible for men and women who have left school without completing their studies to get a high school equivalency diploma. The examination covers five areas that make up the major areas of the typical high school curriculum; English, Social Studies, Science, Literature, and Mathematics. The student must acquire a minimum of 120 class hours of instruction to qualify to take the G.E.D. test. A total of 3,412 students have passed the test during the past thirteen (13) years that the school district has been in existence. Based on the 2,311 incoming inmates tested during the 1985-86 school year, the average educational level of all inmates was 6th grade, 2nd month with an average I.Q. of 89.2. These inmates have attended public schools an average of ten years, four months. The goal each year is to graduate 10% of the average population.

The School District is administered by Hurshell Qualls, Supervisor of Educational Services. Guest speaker of the G.E.D. graduation exercise for 1981 was Frank White, Governor; 1982 — Don Roberts, Director of the Arkansas Department of Education; 1983 — Dr. Luther Black, Supervisor of Adult Education, State Department of Education; 1984 — Tommy Venters, Associate Director, Finance and Administration, State Department of Education; 1985 — Dr. Lloyd V. Hackley, Chancellor, University of Arkansas at Pine Bluff, and 1986 — Dr. Kellar Noggle, Executive Director, Arkansas Association of Educational Administration.

During the 1985-86 school year the School District had an average daily attendance of 718, with an average per-pupil expenditure of \$1,151.16.

The School District began operation in September of 1973.

## PAROLE SERVICES



Prior to 1968, the Arkansas Pardons, Parole and Probation System was administered by the State Penitentiary Board. The authority of the State Penitentiary Board was based on Act 208 of 1945, which established the following duties: to determine those persons who should be placed on parole and to prescribe the time and conditions of parole; to supervise persons on probation; to supervise or revoke paroles for violation of the conditions of parole; to investigate and make recommendations to the Governor concerning all applications for pardons and clemency, and to appoint the Administrator of Pardons and Paroles.

With the newly organized Department of Correction created by Act 50 of 1968, there was a separation of services into the Board of Pardons and Paroles. There were some additional changes made within the Board with respect to Act 621 of 1968. This Board has the authority to grant and revoke paroles, to determine who is placed on parole, and to fix the time and conditions of parole. All policies, rules and regulations regarding parole are formulated by the Parole Board and administrative staff. The Board members are appointed by the Governor to staggered five year terms. They are selected from the four Congressional Districts with one member appointed at large. The 1985 members of the Parole Board are: Robert Wells, Chairperson, Paris, AR; Vigi Moers, Vice-Chairperson, Hope, AR; John Robinson, Secretary, Little Rock, AR; Connie Mayton, Member, W. Memphis, AR; and Robert Edwards, Member, Searcy, AR.

The administrative staff of Parole Services is an operational element of the Department of Correction which provided supervision of persons paroled from the units and centers. It also provided supervision of probations as requested by the Circuit Courts, and to parolees and probationers from other states under the terms of the Interstate Compact Agreement. The administrative staff of Parole Services for 1985-86 consisted of the Administrator, Hayward Battle, an Assistant Administrator, Parole Hearing Examiner, 6 Area Supervisors, 51 District Parole Officers, 5 Institutional Parole Officers, and a secretarial staff of 17.

The caseloads of District Parole Officers average 65 parolees. These field officers spend approximately 35% of their time conducting investigations, with the remainder of the time devoted to counseling, preparing reports and other job related activities.

The Institutional Parole Officers work inside the various units of the Department of Correction, helping to prepare eligible inmates for Parole Board interviews and aiding inmates approved for parole in the development of release plans.

# ACTIVITIES OF THE BOARD OF PARDONS AND PAROLES

July 1, 1985 — June 30, 1986

## APPLICATIONS CONSIDERED BY THE BOARD

Parole .....	2,938
Commutation of Sentence .....	16
*Restoration of Rights (Pardon) .....	43
TOTAL — All Applications .....	3,597

## PAROLES GRANTED

To approved home and employment plans in Arkansas .....	1,572
To approved home and employment plans in other states .....	125
To detainees on file at the institution .....	72
TOTAL — All Paroles Granted .....	1,769

## PAROLES REVOKED

Technical and Absconding .....	369
New Convictions .....	179
TOTAL — Revocations .....	575

Governor's Extradition Warrants Issued .....	13
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## CLEMENCY CASES

Referred to Governor Commutation of Sentence .....	16
*Restoration of Rights (Pardon) .....	43
TOTAL .....	59

Granted by Governor Commutation of Sentence .....	0
*Restoration of Rights (Pardon) .....	22

## CASES ON HAND BEGINNING July 1, 1985

Arkansas Parole .....	2,499
Compact Parole (AR Supervising Other States' Cases) .....	504
Compact Parole (Other States Supervising AR Cases) .....	796
TOTAL CASELOAD .....	3,799

\*Only have records for 1/86 thru 6/86.

## CASES RECEIVED FROM July 1, 1985 to June 30, 1986

Arkansas Parole .....	1,572
Compact (Other States' Parolees under AR Supervision) .....	251
SUB-TOTAL .....	1,823
Compact (AR Parolees under Supervision in Other States) .....	125
TOTAL CASES RECEIVED .....	1,948

## CASES DISPOSITION

Arkansas Cases Discharged from Parole .....	949
Parole Revocation—Technical and Absconding .....	369
Parole Revocations—New Convictions .....	179
TOTAL CASES DISPOSED .....	1,524

## CASES ON HAND ENDING June 30, 1986

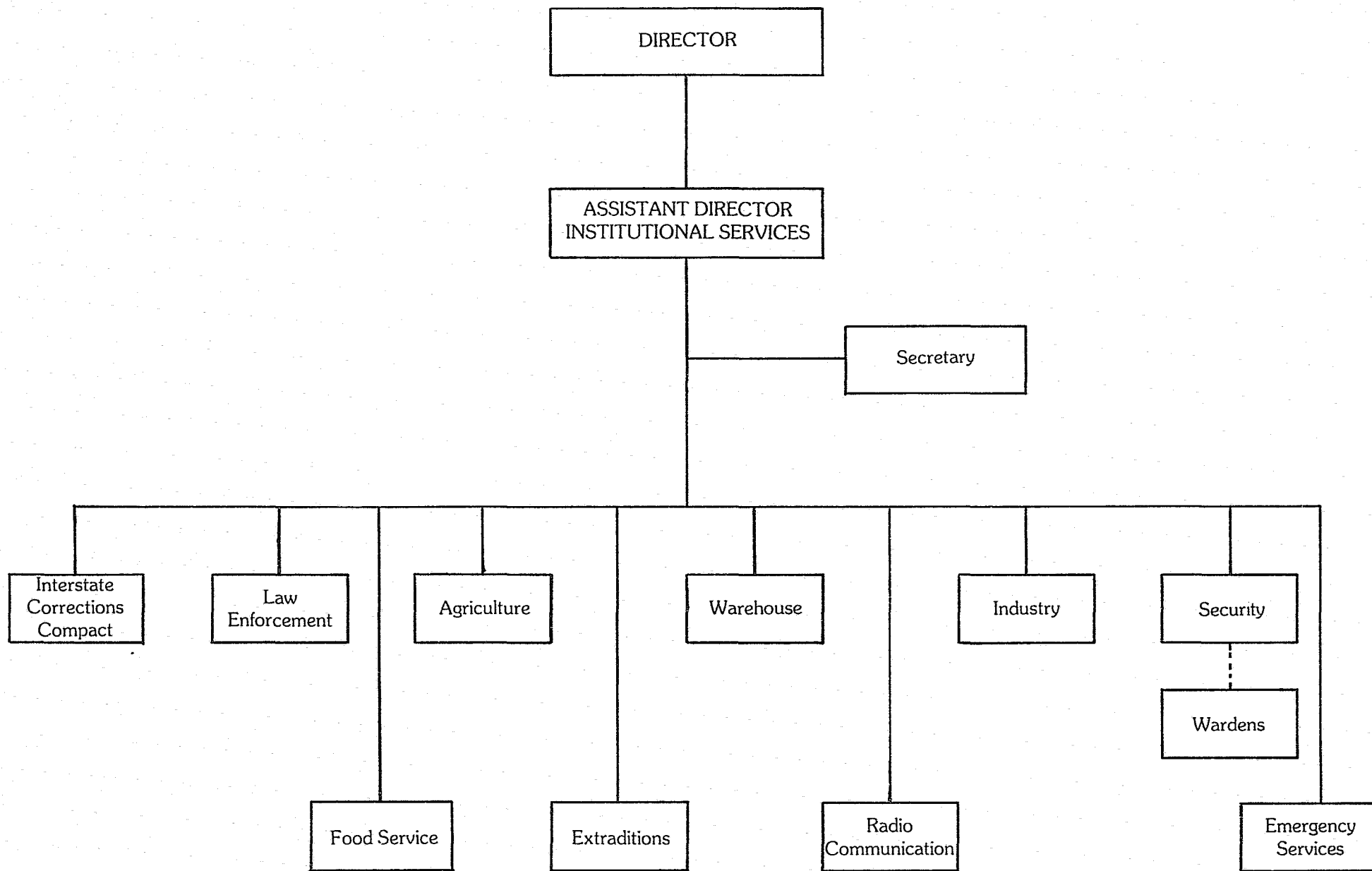
Arkansas Parole .....	2,781
Compact Parole (Supervised by AR) .....	349
Compact Parole (Supervised by Other States) .....	940
TOTAL CASELOAD .....	4,070

## PAROLE OFFICER ACTIVITY

Investigations Arkansas .....	1,944
Compact .....	502
Pre-Sentence .....	0
Board .....	2,909
Special .....	822
Parole Violators .....	965
TOTAL INVESTIGATIONS .....	7,142

## INSTITUTIONAL SERVICES

Institutional Services provides the following support services to the various units that make up the Department of Correction: industry management; production of commodities and produce for market; food production for inmate and animal consumption; purchase and inventory of foods and commodities; menu preparation; development and monitoring of security procedures; management of Interstate Corrections Compact activity; development and monitoring of procedures for emergency situations; and the development and maintenance of radio communication system.



## INSTITUTIONAL SERVICES



## ARKANSAS CORRECTIONAL INDUSTRIES

The Arkansas Correctional Industries had on staff at the year end of 1986, 32 free-world employees. This total includes two (2) full time sales personnel, who travel the entire state to promote Industry products. In an attempt to make the public aware of the function of Correctional Industries, displays of our finished goods have been set up at such functions as the Arkansas State Fair, The Southeast Arkansas Livestock Show and Rodeo and the School Administrators Association. These displays enable the tax payer to see the positive aspects of Industry inmates contributing to programs by making finished goods and services at a savings to the state agencies and local governments, while learning a trade.

### CORRECTIONAL INDUSTRY STATISTICS

	1985	1986
Sales: Year End	\$1,854,893.02	\$2,301,865.08
Working Inmates	200	309
Working Supervisors	20	27

Correctional Industries' products and services come from six (6) major programs listed below:

#### DUPLICATING/GRAPHIC ARTS:

The Graphic Arts Division at the Women's Unit does the composition, lay-out and art work for the Duplicating Program. Graphic Arts has two (2) free-world supervisors and 14 inmates. During 1986, this program typeset and composed 771 jobs. During this fiscal year, Graphic Arts activated their new PMT Camera System. This greatly increased their capacity to work with photographs and art work. Damaged art work can be enlarged, touched up and then shot back down to its original size. This also enables them to perform enlargements, reductions, half-tones, line shots, clear film positives and reversals in a unique one step process. An added asset of this camera is to be able to improve light copies and tone down dark copies.

The Duplicating Program, located at the Wrightsville Unit, is operated by five (5) free-world employees and 65 inmates. This program prints a majority of the public school handbooks for students and teachers, the Arkansas Sheriff's Association Year Book, all departmental printing and many other brochures and pamphlets for various state agencies.

At year end of 1986, Duplicating had contributed over \$688,000 of the total Industry sales.

#### GARMENT FACTORY:

The Garment Factory is located at the Diagnostic Unit with three (3) free-world employees and 57 inmates, with a separate division located at the Women's Unit with two (2) supervisors and 33 inmates. The combined effort of these two areas produces all of the male inmate clothing and linens, Correctional Officer uniforms, jail uniforms for both city and county law enforcement facilities, and is presently working on nurse uniforms for the Vocational Technical Education Schools in the state. New items manufactured in 1986 were kitchen uniforms and linens for the Rehabilitation Center in Hot Springs. In 1986, the Garment Factory updated their equipment with a new button hole machine and serger. These machines will improve the appearance of the manufactured clothing and increase the production rate. The Garment Factory closed out 1986 with over \$684,000 in sales.

#### SCHOOL BUS/FIRE TRUCK REPAIR:

The School Bus/Fire Truck Repair Center is located at the Tucker Unit with five (5) supervisors and 65 inmates. During 1986, 258 vehicles were brought into the repair center and completed. This program also refurbishes and refinishes student and teacher desks for public schools in Arkansas. This is a savings to the schools, due to the fact that the refinishing of these desks is only a fraction of the cost of new ones. The manufacturing of office chairs was moved from the Wrightsville Unit to the Tucker Unit in 1986 and had a total sales of \$88,024.00 for the fiscal year. The Bus Repair Center also makes all of the departmental mattresses and pillows. These are also sold to both the city and county law enforcement facilities. Mattress sales for the year totaled \$44,555.00. The combined areas of the Tucker Unit generated over \$464,000 of the total Industry sales for fiscal year 1986.

## **FURNITURE:**

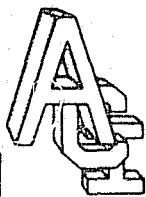
The Furniture Program is located at the Wrightsville Unit with five (5) supervisors and approximately 45 inmates. The Furniture Program has manufactured and installed several school libraries across the state this year. The expansion of the furniture machinery and assembly area was completed in 1986, and an additional employee was hired to supervise this area. In the spring of 1986, a night shift was set up to bring our catalog and custom built items up to 60 a day or sooner delivery time. This task was completed in June, 1986, and the night shift was discontinued. The Furniture Program is now able to stock catalog items in the Industry Warehouse for immediate delivery. Plans were started in 1986 for the manufacturing of heavy duty solid oak institutional furniture for the living quarters of Human Services and related institutions. Sales for 1986 in the Furniture Division were over \$397,000. This is an increase of \$239,000 over last fiscal year.

## **MICROFILM:**

The Microfilm Program is located at the Women's Unit and has one (1) free-world supervisor and four (4) inmates. Microfilm is a fairly new program with Arkansas Correctional Industries, however, it has generated over \$53,000 in sales for fiscal year 1986. During this past year, this program filmed 1,013,562 images for our customers. Microfilm began by recording the departmental records and discharge jackets and then expanded to public school records along with other state agencies and vocational school records. This program provides an economical and compact way of storing valuable records from years past.

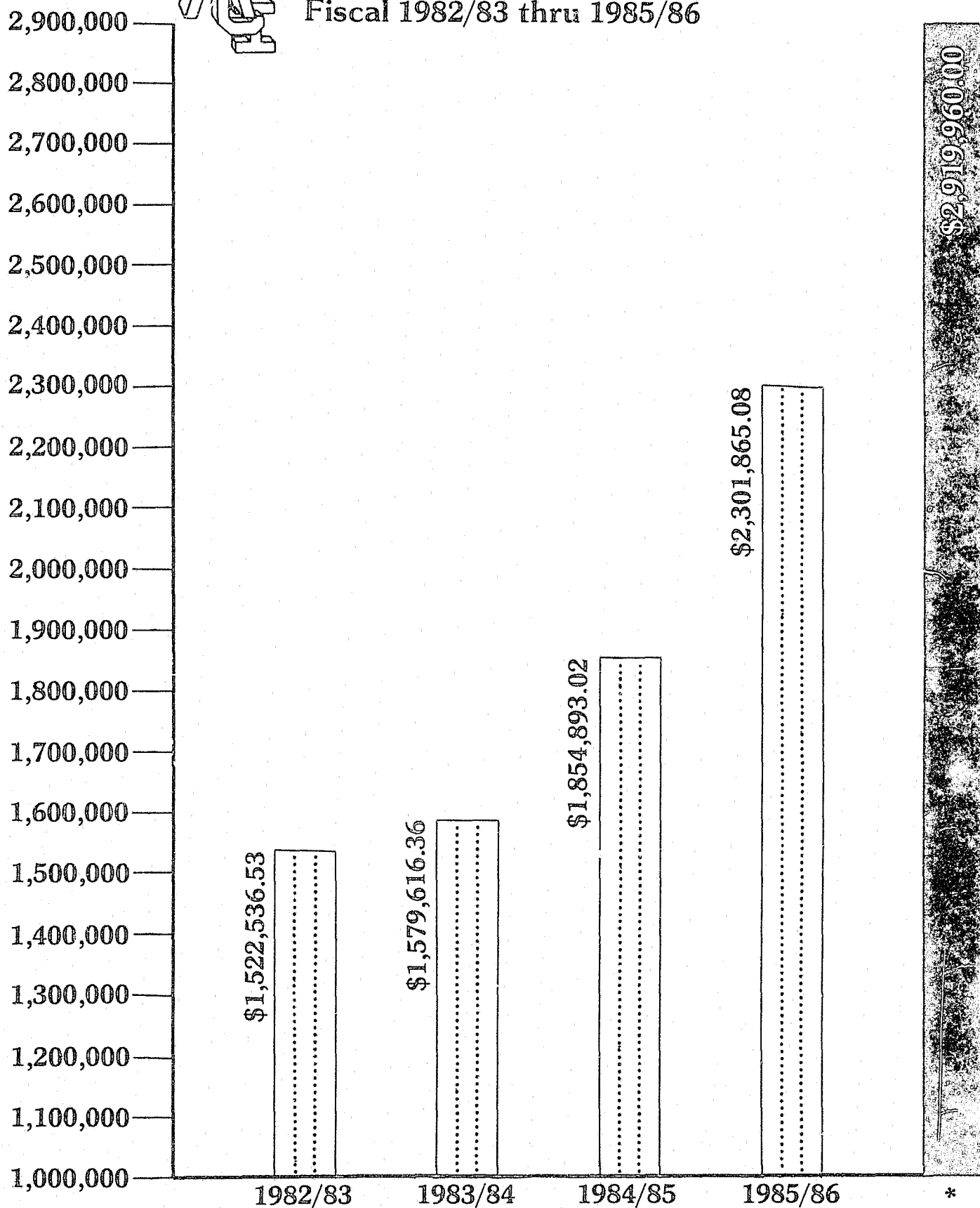
## **VINYL PRODUCTS:**

Vinyl Products is the newest program in the Arkansas Correctional Industries. This program began in January, 1986, and is located at the Cummins Unit with one (1) supervisor and 17 inmates. These inmates are learning skills in silk-screening, hot stamping and the manufacturing of three ring notebooks and conference folders. Several orders were taken from the surrounding colleges and universities after sending complimentary promotional folders to the presidents of these institutions to introduce these products. During the six (6) months of 1986 that Vinyl Products was in operation, this program contributed \$14,000 to the total Industry sales.

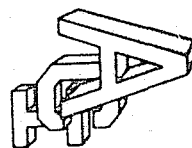


## Sales Figures

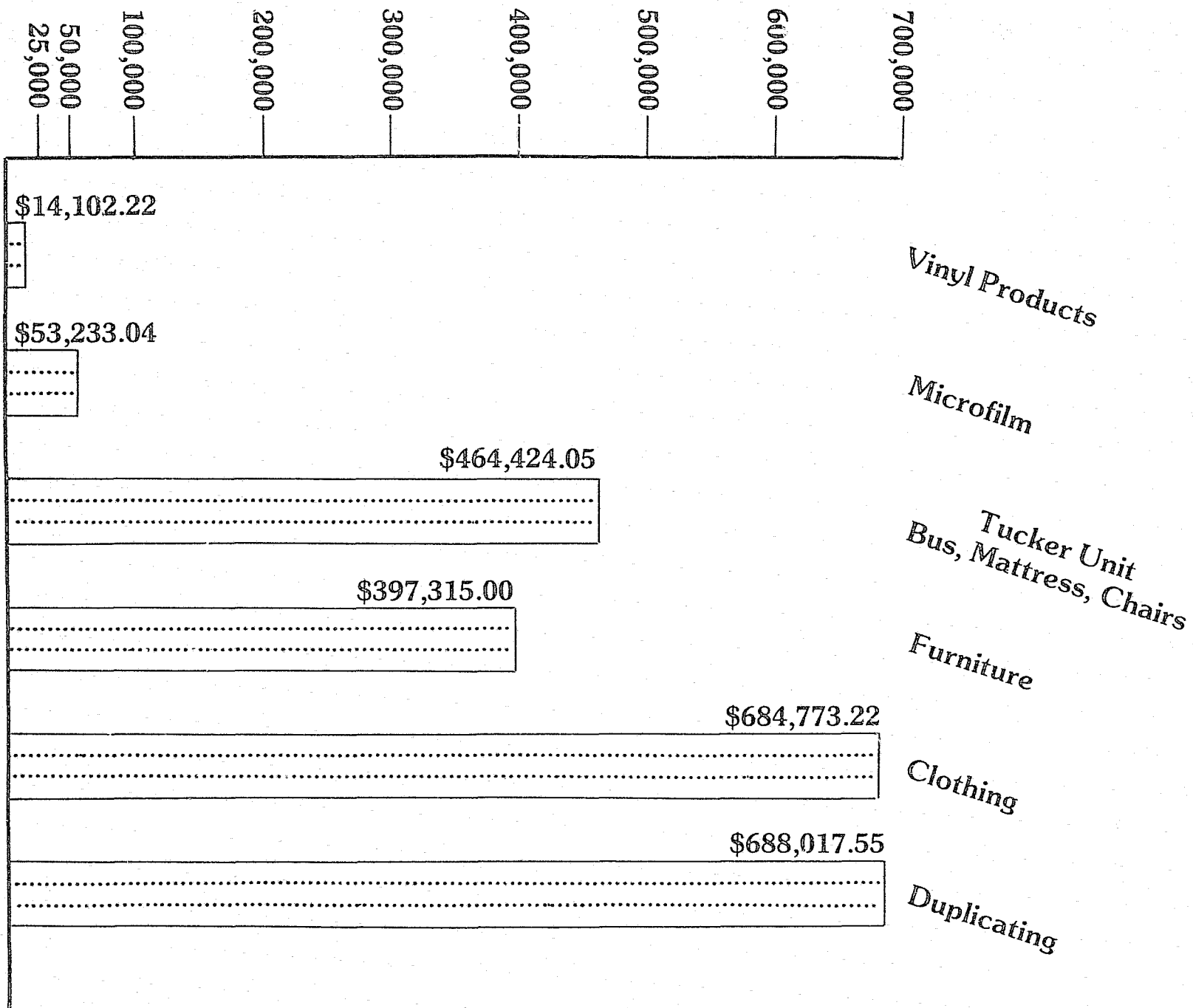
Fiscal 1982/83 thru 1985/86



\*Projected Sales for 1986/87



Program Sales  
Fiscal 1985/86



## CENTRAL WAREHOUSE

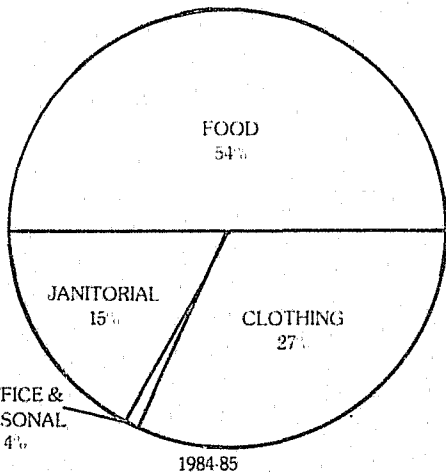
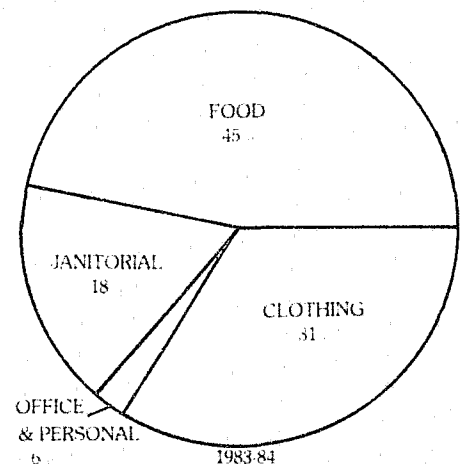
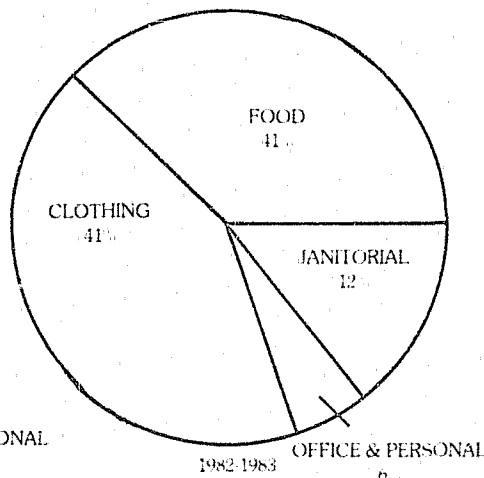
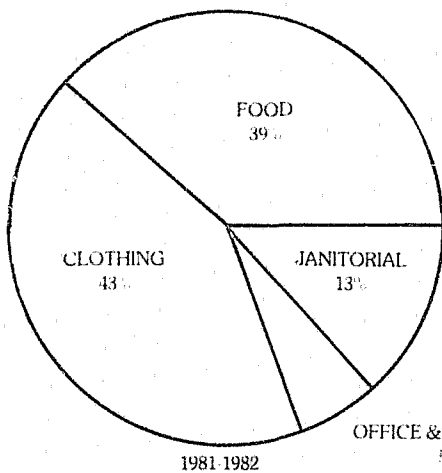
The Central Warehouse has two major functions. The primary function is to supply the Department's units with food, janitorial supplies and clothing for inmates, as well as for the security officers. Adjacent to the warehouse is the freezer which is used for the storing of farm produced vegetables for distribution to all units as needed.

The other main function of the Warehouse is to prepare unit wide meal menus, inspections of each unit kitchen and facilities to be sure health requirements are maintained, and working to find ways of improving kitchen efficiency.

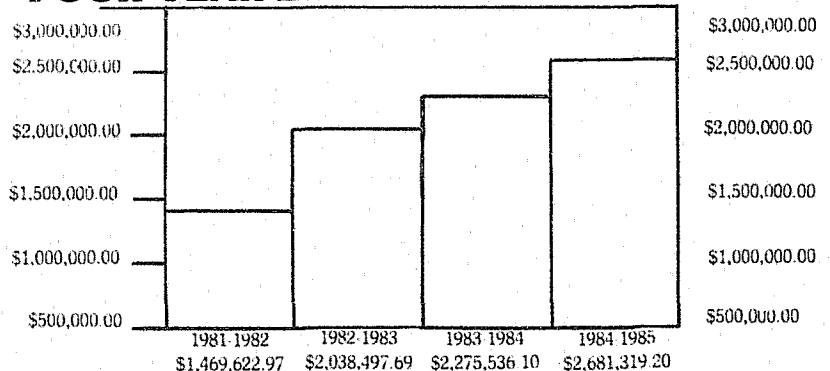
### Central Warehouse Expenditures — July — June

	1981-1982	1982-1983	1983-1984	1984-1985
Food	494,769.29	737,029.25	921,765.48	1,328,715.02
Janitorial Supplies	183,308.73	247,857.77	404,189.26	393,424.52
Personal Items	68,769.07	103,722.36	114,064.84	77,416.02
Antifreeze	1,873.80	2,410.20	2,165.94	14,941.87
Dog Food	10,130.00	7,156.32	5,072.00	14,112.90
Office Supplies	7,772.30	15,684.98	21,216.90	17,620.62
Uniforms	41,205.87	32,727.50	32,963.27	7,988.42
Uniforms from Industry				23,720.95
Inmate Clothing	194,456.43	200,576.13	217,141.14	235,113.44
Inmate Clothing from Industry	394,308.23	609,322.61	457,112.36	467,263.52
Subtotal	1,396,593.72	1,956,487.12	2,175,691.19	2,580,317.28
Tobacco	73,029.25	82,010.57	76,123.96	80,953.51
TOTAL	1,469,622.97	2,038,497.69	2,251,815.15	2,661,270.79

### CENTRAL WAREHOUSE PERCENTAGE BREAKDOWN OF EXPENDITURES



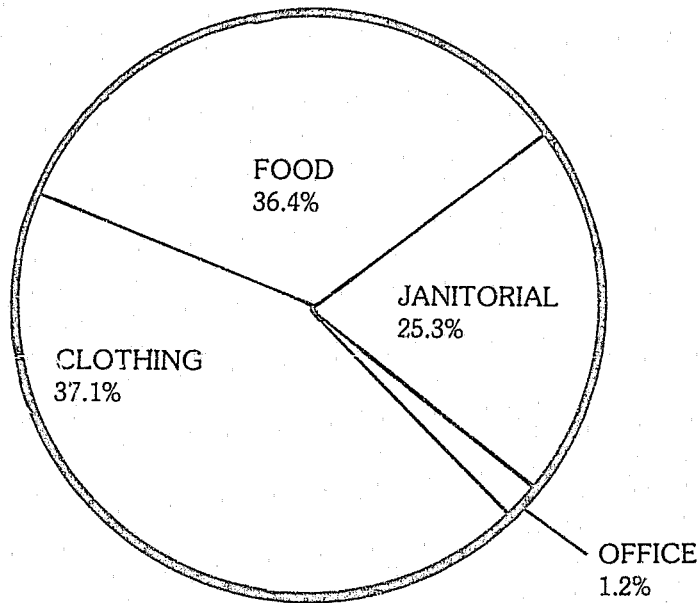
### CENTRAL WAREHOUSE FOUR-YEAR EXPENDITURE COMPARISON



# CENTRAL WAREHOUSE EXPENDITURES

June-July — 1985-1986

Food	\$ 745,099.12
Janitorial Supplies	399,763.52
Personal Items	99,125.73
Antifreeze	6,577.20
Dog Food	12,058.38
Office Supplies	24,400.94
Officer Uniforms Purchased	
Officer Uniforms from Industry	54,951.04
Inmate Clothing Purchased	140,129.83
Inmate Clothing from Industry	563,180.66
<b>SUBTOTAL</b>	<b>\$2,045,286.42</b>
Tobacco	59,510.50
<b>TOTAL</b>	<b>\$2,104,796.92</b>



1985-1986

## **AGRICULTURE**

The Agricultural Division provides quality food for the Department while producing cash crops such as soybeans, rice, cotton and wheat. Corn, milo and silage are raised primarily for the Department's livestock operation consisting of a beef herd operation, swine and poultry operations and dairy.

Good management, improved farming techniques, along with the acquisition of modern farm equipment have been combined over the last few years to produce improvements in farm operations and productivity. The Department's Agricultural Division compares favorably with other farms in the same geographic regions and in many areas exceeds county production averages.

Through the proper utilization of its resources, the Agricultural Division has been able to provide significant tax savings to the people of Arkansas.

### **CUMMINS:**

Farming operations at Cummins utilize approximately 11,000 acres, 8,000 of which are in cultivation with the remainder in grazing lands, hay production and federal set aside programs. Primary crops at Cummins are cotton, soybeans, rice, wheat, corn, milo and silage. Vegetable production, on approximately 600 acres of spring and fall gardens, produces an abundance of quality produce. These vegetables are served fresh while in season with surplus production processed through the Department's new blast freezing facility. High quality frozen vegetables are now available from our farm production year round.

The Cummins operation is staffed with twenty-six (26) employees.

### **TUCKER:**

The Tucker Unit cultivates some 3,600 acres with the primary crops being soybeans, rice and milo. This unit also produces 250 acres of spring and fall gardens for inmate consumption. A 5,000 bird laying operation is also maintained at the Tucker Unit. The Tucker Unit farm staff consists of five (5) supervisors.

### **WRIGHTSVILLE:**

Cattle production at the Wrightsville Unit has been expanded to some 3,500 acres of hay and pasture lands. The Wrightsville acreage is the most recent addition to our farming operation. With the addition the Department greatly improved the efficiency of its cow/calf operation. We anticipate a steady growth in our beef production capabilities in the years ahead. The cattle operation at Wrightsville is staffed by two (2) supervisors.

## MAJOR CROPS AND ANNUAL CROP COMPARISONS 1981-1985

CROP	1981	1982	1983	1984	1985
Rice	102 bu.	78 bu.	88 bu.	96 bu.	128 bu.
Cotton	479 lbs.	None	808 lbs.	1126 lbs.	1236 lbs.
Soybeans	26 bu.	18 bu.	23 bu.	31 bu.	29 bu.
Wheat	33 bu.	33 bu.	38 bu.	53 bu.	41 bu.
Corn	18 bu.	35 bu.	56 bu.	105 bu.	125 bu.
Milo	32 bu.	19 bu.	46 bu.	86 bu.	94 bu.

## COMPARISON OF 1984-1985 PRODUCTION FOR INMATE CONSUMPTION

CROP	1984	1985	INCREASE	%
Vegetables	\$652,748.00	\$867,460.00	\$214,712.00	33
Beef	183,386.00	515,678.00	332,292.00	181
Pork	168,367.00	398,894.00	230,527.00	137
Eggs	56,091.00	94,593.00	38,502.00	68
Milk	74,817.00	307,056.00	232,239.00	310
Honey		1,081.00	1,081.00	100

## LIVESTOCK ON HAND AT JUNE 30

	1982	1983	1984	1985	1986
Swine	2,105	1,268	1,812	1,652	1,655
Chickens	5,401	5,212	5,477	0*	8,390
Dairy Herd	214	262	232	258	295
Beef Herd	2,051	2,295	2,414	2,529	2,787

\*New flock delivered in July

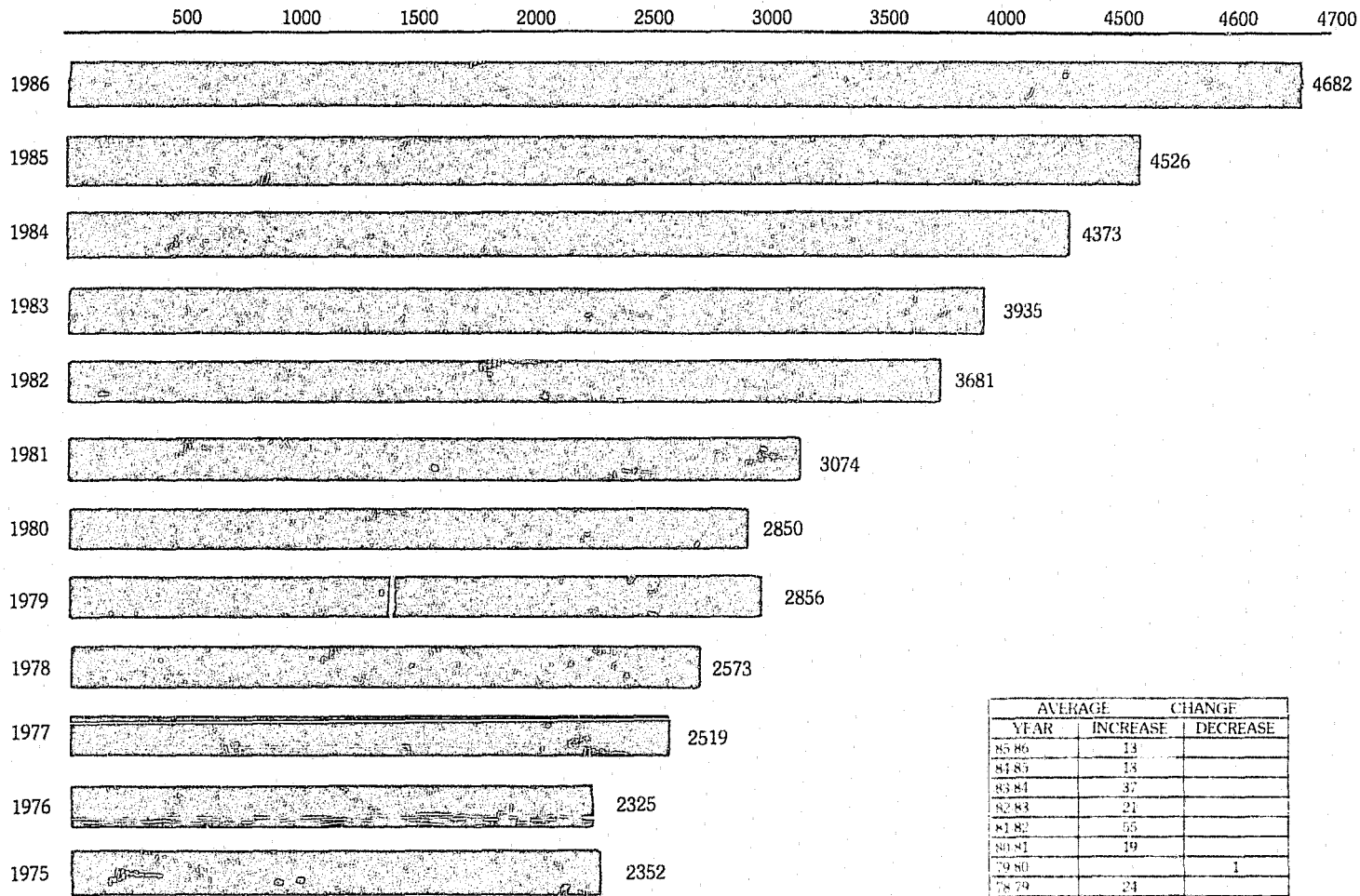
The Department's Agricultural program has continued to make progress in a most difficult agricultural climate. Efficiency of operation continues to be our overall goal. Our ability to feed the inmate population and generate income for the state depends on continued good management, timely replacement and repair of equipment and facilities, efficient utilization and protection of our crop and pasture lands, and the diligent efforts of Department personnel. The combination of these factors in recent years has proven effective.



STATISTICS  
1974-June 30, '86

# JUNE 30TH POPULATION 1975-1986

## (Last 10 Years)



YEAR	AVERAGE CHANGE	
	INCREASE	DECREASE
85/86	13	
84/85	13	
83/84	37	
82/83	21	
81/82	55	
80/81	19	
79/80		1
78/79	24	
77/78	5	
76/77	16	
75/76		2
74/75	41	

### JUNE 30th POPULATION 1974-1986

The above figures include male and female prisoners: In 1975, the Booneville Beef Production and Mississippi County Work Release Centers (male facilities) opened while the population soared to 2,352, 21% above the 1974 ending count. June 29, 1976, the new Women's Unit opened and during that same year the population slightly decreased to 2,325, 98% of the 1975 fiscal year-end count. Again, in 1977, the population increased 8% to 2,519. In 1978, only a slight increase of 2% occurred in the population (2,573). In 1979, it increased 10% to 2,856 prior to a very small drop of .2% (less than 1%) to 2,850 in 1980, at which time the Northwest Arkansas Community Correction Center was opened. In 1981, the population increased 7% to 3,074, while the Diagnostic and Wrightsville Units were added. In 1982, the population increased by 20% over the June 30th 1981 population count, bringing the June 30, 1982 count to 3,681. June 1983, the Texarkana Regional Correction Center opened while the population increased by 7% bringing the June ending count to 3,935. In that same year, July 5, the Maximum Security Unit opened, July 6, county jail contracted beds opened, and on August 16, the Modular Minimum Security Unit opened. From June 1983 to June 1984 the population increased by 11%. From June 1984 to June 1985 the population increased by 3%, and July 1985 - June 30, 1986 the population increased by 3%.

## COST PER DAY PER INMATE

### INSTITUTIONAL COST

Actual Daily Cost 85-86	\$24.06
FY 86-87 Budget	25.16
 Work Daily Cost 85-86	 19.49
FY 86-87 Budget	19.64

	1985-86 Total Cost Per Day	1986-87 (Budgeted) Total Cost Per Day
<b>WORK RELEASE CENTERS</b>		
BENTON	\$16.19	\$16.27
NWAWRC	24.90	25.83
MCWRC	20.49	20.97
TRCC	24.43	24.43
Average WR Cost	19.49	19.64
 	 <b>Actual</b> <b>1985-86</b>	 <b>Budget</b> <b>for 1987</b>
<b>OVERALL COST PER INMATE PER DAY</b>	<b>\$23.63</b>	<b>\$24.65</b>

## EXPLANATION: ADMINISTRATIVE POPULATION-END OF MONTH INCREASES/DECREASES

(Male and Female Prisoners):

1974-75	The population averaged a monthly increase of 41.3 inmates with an average end of month population of 2,085.
1975-76	The population averaged a monthly decrease of 2.25 inmates with an average end of month population of 2,292.
1976-77	The population averaged a monthly increase of 16.6 inmates with an average end of month population of 2,499.
1977-78	The population averaged a monthly increase of 4.5 inmates with an average end of month population of 2,500.
1978-79	The population averaged a monthly increase of 23.58 inmates with an average end of month population of 2,698.
1979-80	The population averaged a monthly decrease of .5 inmates with an average end of month population of 2,900.
1980-81	The population averaged a monthly increase of 18.66 inmates with an average end of month population of 2,294.
1981-82	The population averaged a monthly increase of 55.18 inmates with an average end of month population of 3,391.
1982-83	The population averaged a monthly increase of 21.2 inmates with an average end of month population of 3,888.
1983-84	The population averaged a monthly increase of 36.5 inmates with an average end of month population of 4,255.
1984-85	The population averaged a monthly increase of 12.66 inmates with an average end of month population of 4,475.
1985-86	The population averaged a monthly increase of 10.1 inmates with an average end of month population of 4,466.

# ADMINISTRATIVE POPULATION—END OF MONTH

YEAR	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	AVERAGE MONTHLY POP.
*1974-75	1878	1892	1930	1967	1987	2007	2020	2167	2257	2278	2229	2352	2085
1975-76	*2130	2242	2328	2321	2337	2248	2277	2291	2320	2348	2337	2325	2292
1976-77	2364	2375	2403	2445	2510	2515	2552	2585	2595	2581	2544	2519	2499
1977-78	2498	2461	2480	2477	2466	2462	2490	2504	2504	2499	2617	2573	2698
1978-79	2550	2588	2626	2677	2635	*2537	2686	2761	2821	2813	2830	2856	2698
1979-80	2863	2849	2893	2978	*2862	2963	2933	2939	2932	2871	2868	2850	2900
1980-81	2847	2840	2877	2911	*2783	2911	2820	2961	3017	3043	3006	3074	2924
1981-82	3155	3114	3158	3254	3328		3383	3446	3554	3595	3635	3681	3391
1982-83	3718	3755	3809	3886	3905	3922	3970	3938	3949	3931	3941	3935	3888
1983-84	4044	4101	4165	4261	4258	4248	4298	4315	4324	4330	4346	4373	4255
1984-85	4388	4359	4426	4496	4510	4476	4476	4477	4513	4524	4536	4527	4475
1985-86	4347	4391	4467	4466	4470	4475	4483	4266	4557	4561	4550	4530	4466

## ACTUAL NUMBER INCREASED/DECREASED

YEAR	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	AVERAGE
1974-75	22	14	38	37	20	20	75	85	90	21	-49	123	41.3
1975-76	-222	112	86	-7	16	-89	29	14	29	28	-11	-12	-2.5
1976-77	39	11	28	42	65	5	37	33	10	-14	-37	-25	16.16
1977-78	-21	-37	19	4	-7	-11	-4	28	-14	-5	118	44	4.5
1978-79	-23	38	38	51	-42	-98	149	75	60	-8	17	26	23.58
1979-80	7	-14	44	85	-116	101	-30	6	-7	-61	-3	-18	-.5
1980-81	-3	-7	37	34	-128	128	-91	141	56	26	-37	68	18.66
1981-82	81	-41	44	96	74		55	63	108	41	40	46	55.18
1982-83	37	37	54	77	19	17	48	-32	11	-18	10	-6	21.2
1983-84	109	57	64	96	-3	-10	50	17	9	6	16	27	36.5
1984-85	15	-29	67	70	14	-34	0	1	36	9	12	-9	12.66
1985-86	-5	+ 93	0	-1	-20	+ 31	+ 16	-16	+ 87	-7	+ 45	-12	10.1

\*Cannot determine whether administrative or physical count.

NOTE: Some counts are as close to the end of the month as documentation would allow.  
6/30/74 count was 1,856 — cannot determine whether administrative or physical.

## RATIO OF ADMISSIONS TO ARKANSAS RESIDENTS

Year	AR Population	Admissions	Ratio of Admissions To AR Residents
1960	1,786,272	977	1 to 1828
1970	1,923,322	1266	1 to 1519
1980	2,286,435	2385	1 to 959
*1981	2,293,000	2333	1 to 983
*1982	2,291,000	2363	1 to 970
*1983	2,325,000	2231	1 to 1042
*1984	2,349,000	2211	1 to 1062
*1985	2,359,000	2514	1 to 938
*1986	2,259,000	2463	1 to 958

## RATIO OF INMATES TO ARKANSAS RESIDENTS

Year	AR Population	**Inmates	Ratio of Inmates To AR Residents
1960	1,786,272	N/A	N/A
1970	1,923,322	1454	1 to 1323
1980	2,286,435	2911	1 to 785
*1981	2,293,000	3328	1 to 689
*1982	2,291,000	3922	1 to 584
*1983	2,325,000	4348	1 to 547
*1984	2,349,000	4477	1 to 525
*1985	2,359,000	4622	1 to 511
*1986	2,359,000	4682	1 to 504

\* Arkansas population as of July as estimated by Research and Public Services at the University of Arkansas at Little Rock.

\*\* Admissions January 1, 1985 through June 30, 1985.

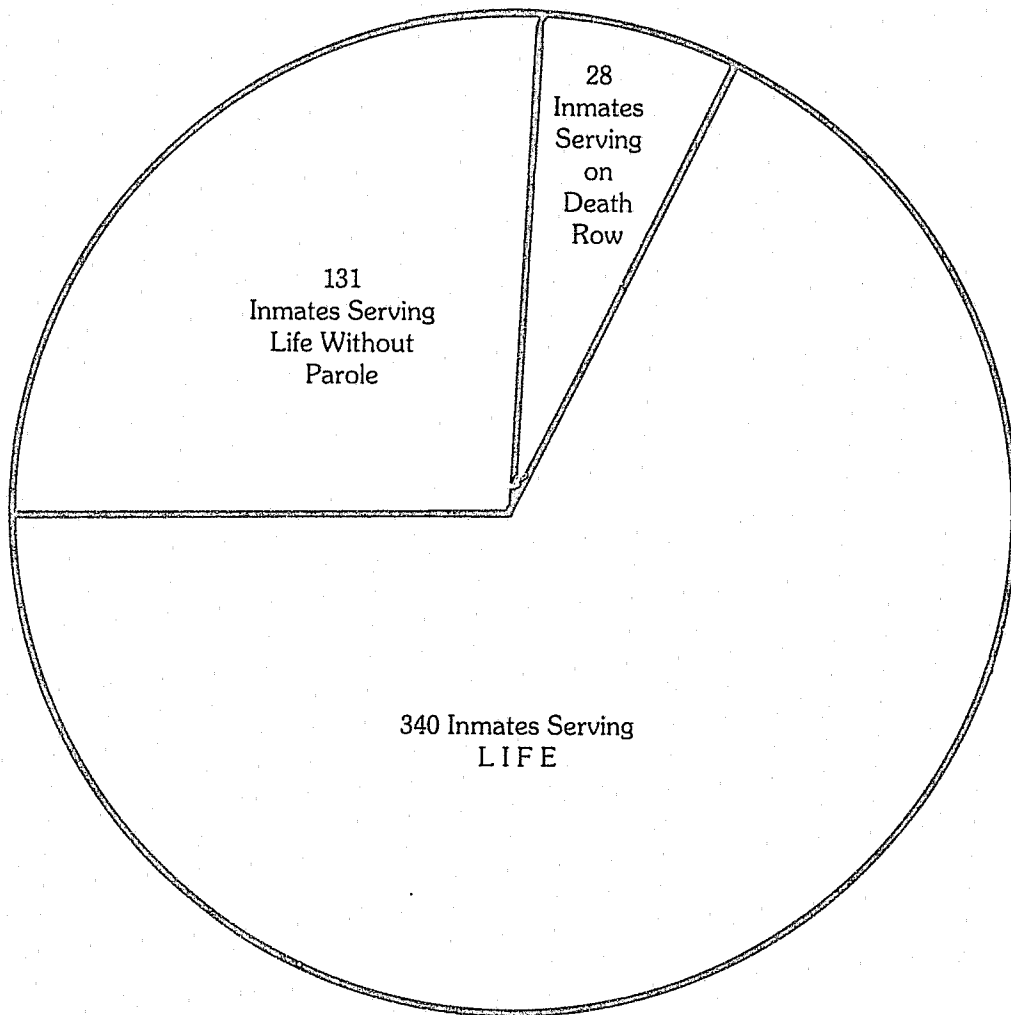
\*\*\* The number of inmates reflects the administrative count at the end of each year listed above with exception of 1960 and 1970 (1960 information not available; 1970 — could not determine if physical or administrative count).

# NUMBER OF PRISONERS RECEIVED FROM EACH COUNTY AND SEX

July 1, 1985 through June 30, 1986

County	Male	Female	County	Male	Female
Arkansas	37	3	Lawrence	5	0
Ashley	26	1	Lee	17	0
Baxter	22	0	Lincoln	4	0
Benton	53	4	Little River	11	1
Boone	28	2	Logan	7	0
Bradley	5	1	Lonoke	38	5
Calhoun	7	0	Madison	2	0
Carroll	7	1	Marion	10	0
Chicot	22	2	Miller	57	10
Clark	21	1	Mississippi	102	5
Clay	9	1	Monroe	12	1
Cleburne	19	0	Montgomery	13	3
Cleveland		1	Nevada	15	3
Columbia	33	3	Newton	3	0
Conway	9	1	Ouachita	28	2
Craighead	39	2	Perry	3	1
Crawford	34	2	Phillips	28	0
Crittenden	54	4	Pike	11	0
Cross	21	0	Poinsett	46	4
Dallas	5	0	Polk	16	2
Desha	19	1	Pope	38	0
Drew	11	0	Prairie	8	9
Faulkner	38	2	Pulaski	466	39
Franklin	7	0	Randolph	5	0
Fulton	4	0	St. Francis	18	0
Garland	67	2	Saline	13	2
Grant	3	0	Scott	4	1
Greene	21	1	Searcy	10	6
Hempstead	24	2	Sebastian	162	4
Hot Spring	4	0	Sevier	23	3
Howard	15	0	Sharp	7	0
Independence	5	0	Stone	1	0
Izard	9	1	Union	60	2
Jackson	9	2	Van Buren	20	1
Jefferson	134	9	Washington	77	7
Johnson	12	0	White	33	4
Lafayette	22	3	Woodruff	12	0
			Yell	5	0
Total:	2420		Male	2253	Female 167

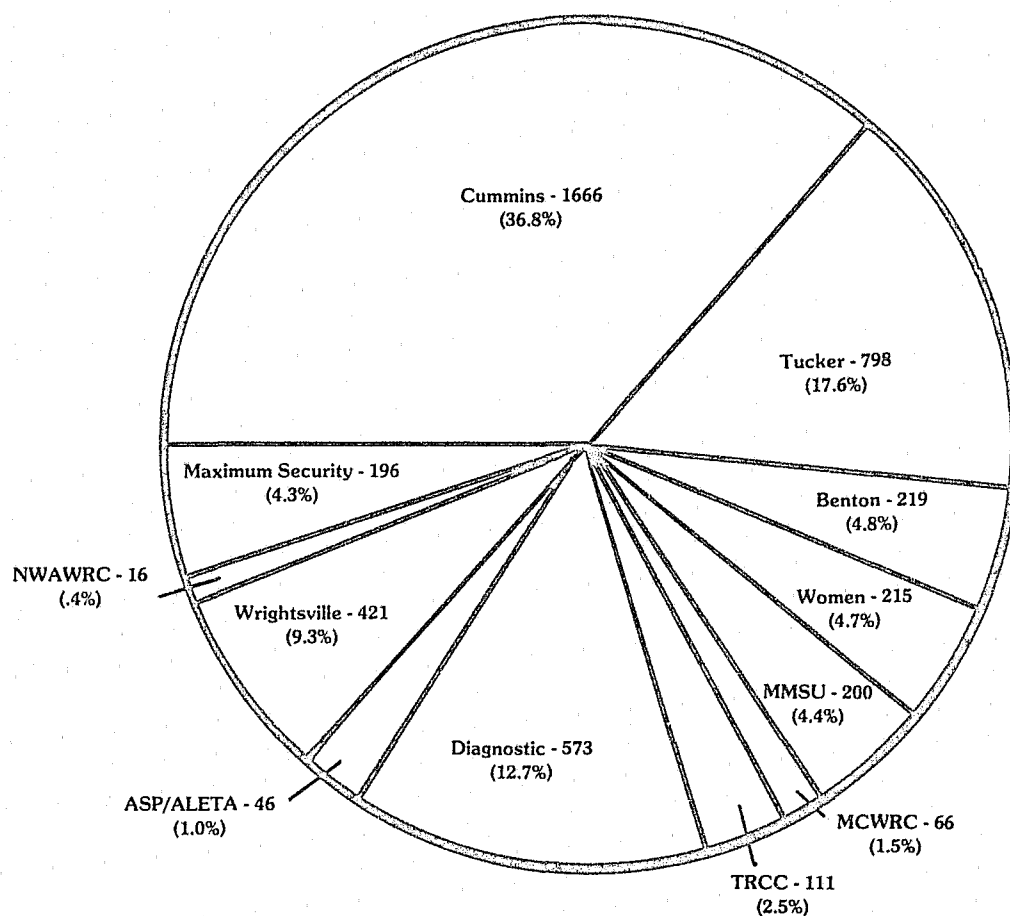
INMATES SERVING LIFE, LIFE WITHOUT PAROLE, AND DEATH  
AS OF JUNE 30, 1986





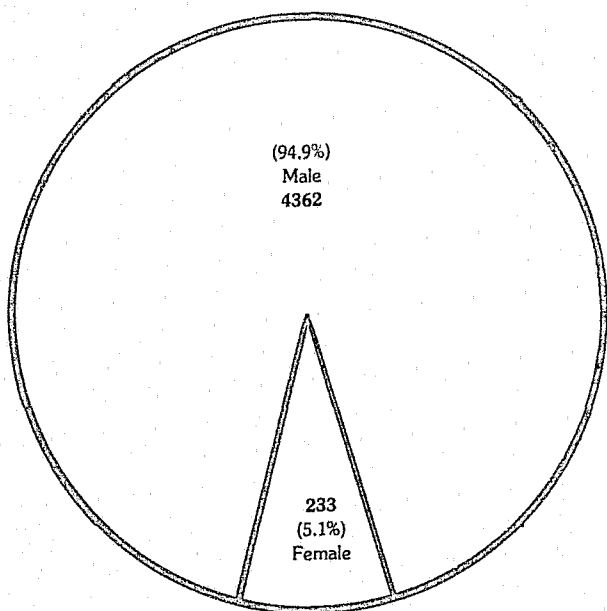
# ADMINISTRATIVE POPULATION

July 1, 1985

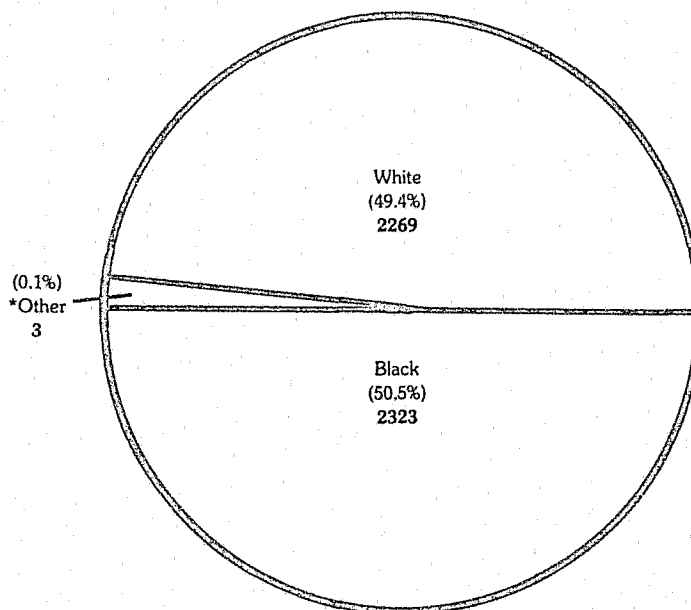


7/1/85-MW-RPMS

## SEX BREAKDOWN



## ETHNIC BREAKDOWN

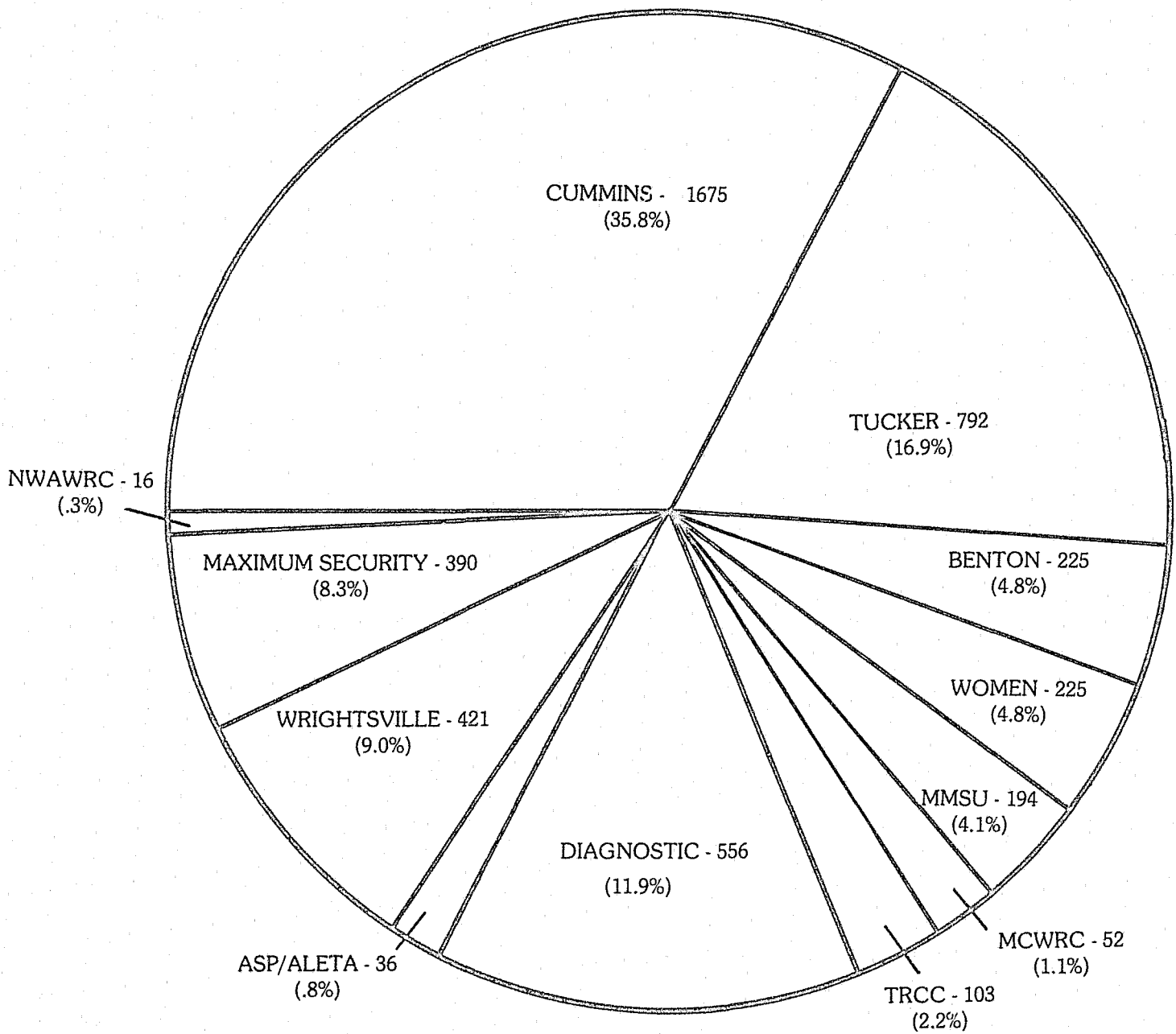


\*Includes Indian, Asian and Unknown

7/1/85-MW-RPMS

# ADMINISTRATIVE POPULATION

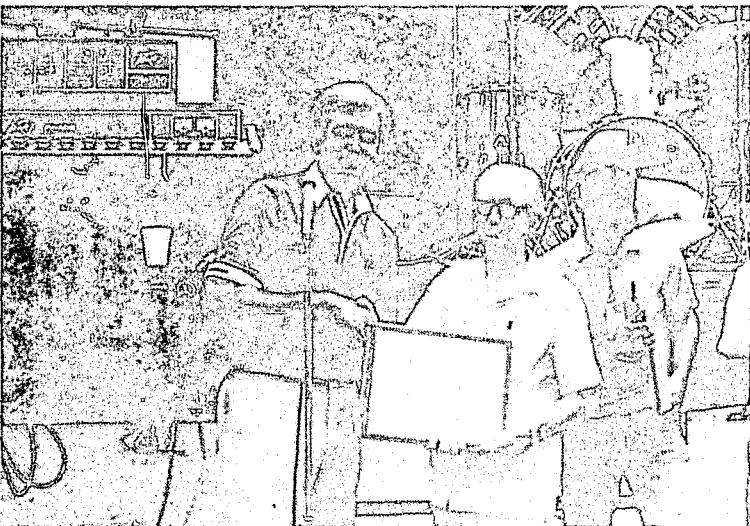
June 30, 1986



## AWARDS

Awards of recognition are given to employees for outstanding service. They are announced and presented each year at the annual social gathering of the employees, staff, School District personnel, Board of Pardons and Paroles, and the Board of Correction. The awards are to provide a program whereby different categories/ranks of employees can be recognized for their service.

"Employee of the Year" — given for meritorious service to a non-supervisory and non-uniformed employee. "Correctional Officer of the Year" — given for outstanding service to a uniformed employee required to perform security duties. "Supervisor of the Year" — given to a supervisor who has shown exemplary or meritorious service. "Director's Outstanding Service Award" — given for commendable or exceptional service, selected by the director. "Board of Correction Staff Member Award" — employee, uniformed or non-uniformed, selected by the Board of Correction.



**Director's Outstanding Service Award**  
Dewie Williams, Administrator, Chaplaincy Services



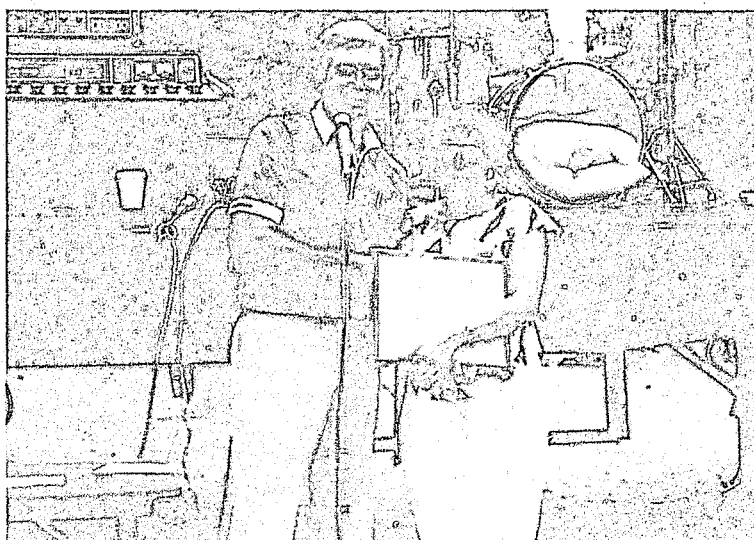
**Director's Outstanding Service Award**  
John Byus, Administrator, Medical



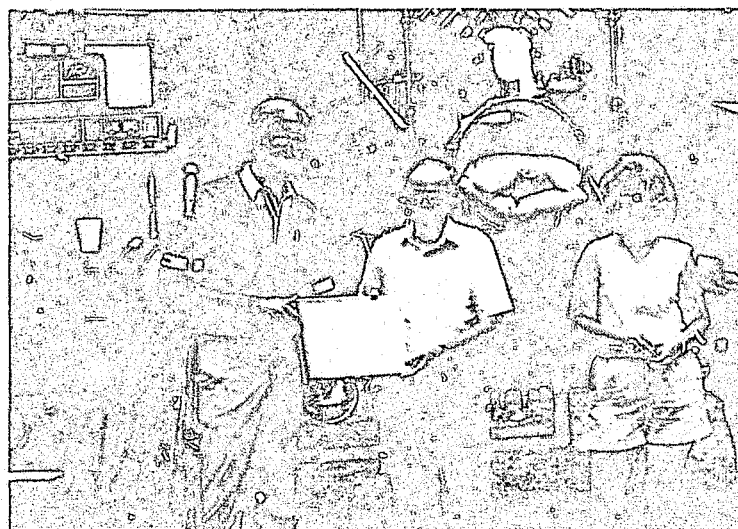
**Supervisor of the Year Award**  
Clifton Ballew, Maintenance & Construction Supervisor, Maximum Security Unit



**Board of Correction Outstanding Staff Member Award**  
G. David Guntharp, Warden, Tucker Unit



**Correctional Officer of the Year Award**  
Rosie Washington, Building Lieutenant, Women's Unit



**Employee of the Year Award**  
Charlie Brown, Commissary Supervisor, Cummins Unit