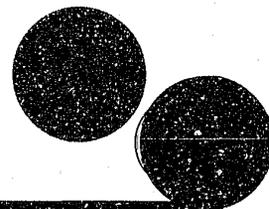


U.S. Department of Justice  
Office of Justice Programs  
National Institute of Justice



**NATIONAL INSTITUTE OF JUSTICE**  
**THE UNITED STATES CONFERENCE OF MAYORS**



**ON THE FRONT LINES:**  
**A Directory of**  
**Community Policing Programs**  
**in America's Cities**

147037

## About the National Institute of Justice

The National Institute of Justice, a component of the Office of Justice Programs, is the research and development agency of the U.S. Department of Justice. NIJ was established to prevent and reduce crime and to improve the criminal justice system. Specific mandates established by Congress in the Omnibus Crime Control and Safe Streets Act of 1968, as amended, and the Anti-Drug Abuse Act of 1988 direct the National Institute of Justice to:

- ◆ Sponsor special projects and research and development programs that will improve and strengthen the criminal justice system and reduce or prevent crime.
- ◆ Conduct national demonstration projects that employ innovative or promising approaches for improving criminal justice.
- ◆ Develop new technologies to fight crime and improve criminal Justice.
- ◆ Evaluate the effectiveness of criminal justice programs and identify programs that promise to be successful if continued or repeated.
- ◆ Recommend actions that can be taken by Federal, State, and local governments as well as private organizations to improve criminal justice.
- ◆ Carry out research on criminal behavior.
- ◆ Develop new methods of crime prevention and reduction of crime and delinquency.

The National Institute of Justice has a long history of accomplishments, including the following:

- ◆ Basic Research on career criminals that led to development of special police and prosecutor units to deal with repeat offenders.
- ◆ Research that confirmed the link between drugs and crime.
- ◆ The research and development program that resulted in the creation of police body armor that has meant the difference between life and death to hundreds of police officers.
- ◆ Pioneering scientific advances such as the research and development of DNA analysis to positively identify suspects and eliminate the innocent from suspicion.
- ◆ The evaluation of innovative justice programs to determine what works, including drug enforcement, community policing, community anti-drug initiatives, prosecution of complex drug cases, drug testing throughout the criminal justice system, and user accountability programs.
- ◆ Creation of a corrections information-sharing system that enables State and local officials to exchange more efficient and cost-effective concepts and techniques for planning, financing, and constructing, new prisons and jails.
- ◆ Operation of the world's largest criminal justice information clearinghouse, a resource used by State and local officials across the Nation and by criminal justice agencies in foreign countries.

The Institute Director, who is appointed by the President and confirmed by the Senate, establishes the Institute's objectives, guided by priorities of the Department of Justice and the needs of the criminal justice field. The Institute actively solicits the views of criminal justice professional to identify their most critical problems. Dedicated to the priorities of Federal, State, and local criminal justice agencies, research and development at the National Institute of Justice continues to search for answers to what works and why in the Nation's war on drugs and crime.

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**JANUARY, 1994**

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**U.S. Department of Justice**  
**National Institute of Justice**

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## **National Institute of Justice**

## **U.S. Conference of Mayors**

Jerry Abramson, Mayor of Louisville  
President

J. Thomas Cochran, Executive Director

Supported under grant number 91-IJ-CX-003 from the National Institute of Justice, Office of Justice Programs, U.S. Department of Justice to the Conference of Mayors Research and Educational Foundation. Points of view in this document do not necessarily represent the official position of the U.S. Department of Justice, the National Institute of Justice or The U.S. Conference of Mayors.

## **FOREWORD**

The United States Conference of Mayors established the Mayor's Criminal Justice Clearinghouse in an attempt to increase communication among mayors and city police officials and to enable them to share ideas about programs.

To achieve these objectives, the Conference compiled this directory by asking mayors to identify innovative policing programs that they implemented in their cities. As a result, the Conference received 126 programs for the January 1994 edition of the Mayors' Criminal Justice Clearinghouse. The directory contains a subject listing of these innovative policing programs and a general description of each program with a contact person who can provide more detailed information.

Mark Pingitore, a member of the Conference of Mayors staff, prepared the publication. The National Institute of Justice, U.S. Department of Justice made this publication possible by grant number 91-IJ-CX-004.

J. Thomas Cochran, Executive Director  
The U.S. Conference of Mayors

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## **COMPREHENSIVE COMMUNITY POLICING PROGRAMS**

### **Community Based Policing - Dayton, OH**

The Community Based Policing program aims to strengthen the relationship between the police department and the public. Program coordinators assign an officer to a sector - a geographic area of approximately eight to 15 square blocks. Sectors within a district are evaluated on criteria such as calls for service and criminal activity. The district commander chooses one of five sectors with the most need for service for the next Community Based Policing program. Individual officers volunteer for the assignment. During the first three months the officers selected for the program are free from responding to calls for service. The officers are responsible for knowing everyone in the sector, developing an understanding of the concerns in the sector, and addressing them.

The community is encouraged to provide office space for the police officers that fits the needs of the community. The offices are donated and available to the officers seven-days-per-week, twenty-four-hours-per-day. Each community based officer serves as the area's personalized officer. The officer has a pager and telephone answering system for residents to call. The community based officers are responsible for helping the neighborhood residents to make a list of safety concerns and devising strategies to address those concerns. The officers also initiate projects in the community, including removal of abandoned vehicles, community meetings, neighborhood clean-ups, and programs for youth. After the first three months, the officer is available to respond to calls for service in their area. Officers combine foot, motor, and roller blade patrol to make themselves visible in their area.

Contact: Lieutenant John Compston, 335 W. Third St., Dayton, OH 45402 (513) 449-1148

### **Community Oriented Policing - Louisville, KY**

The Community Oriented Policing program is designed to help the police and citizens work more effectively together to fight crime. The police department has instituted a special information telephone number for residents with concerns about crime trouble spots. The police department informs residents on safety issues by disseminating newsletters and holding neighborhood meetings, encouraging them to look out especially for drug abuse and family violence. Program coordinators also help create neighborhood block watch committees and plan to start youth activities such as educational programs.

Contact: Captain David Robinson, 633 W. Jefferson St., Louisville, KY 40202 (502) 574-2478

## **Community Oriented Policing - Providence, RI**

The Community Oriented Policing Program attempts to encourage a feeling of community among residents in neighborhoods by making police more accessible and meeting four goals:

- \* Increasing the percentage of residents who own houses or condominiums;
- \* Reducing the number of vacant buildings and lots through coordination with City agencies and property owners;
- \* Eliminating existing drug houses/havens; and
- \* Informing residents on consulting and counseling services.

The program makes police more accessible to the public by establishing 18 community policing storefronts which are staffed by police officers or community volunteers. During off peak hours, the storefronts maintain a telephone answering service. Officers check in with their individual answering machines for messages and information. The police officers also help organize neighborhood clean-ups, removal of abandoned autos, securing of burnt-out buildings, and removal of trash or debris from vacant lots and buildings. In addition, the police officers go "door-to-door canvassing" the neighborhoods. This community policing effort attempts to provide officers with the opportunity to establish a rapport with the citizens and develop trust between the two parties. Officers maintain a log of citizen/community contacts, which can later be used for coordinating neighborhood activities or investigations.

Contact: Lieutenant Paul Fitzgerald, Director, Community Policing, 209 Fountain St.,  
Providence, RI 02903 (401) 272-3121

## **Community Policing - Key West, FL**

The Community Policing program attempts to work in close proximity with neighborhood, business, and social organizations to address the community's needs and concerns. The community police unit includes a crime prevention officer, a school resource officer, and a director of community policing. Police department officials joined with neighborhood associations to form a coalition against crime which meets regularly and focuses on crime areas, problems, and community concerns. Police department officials increased the number of police patrols on foot, bikes, and in the park to promote closer contact with citizens. In addition, the program has implemented a police explorer program, satellite offices in the community for easier public access, and business and neighborhood crime watches made up of hundreds of people and numerous businesses.

Contact: Crime Prevention Officer Timothy Rolewicz, 525 Angela St., Key West, FL  
33040 (305) 294-7655

### **Community Policing in Federal Housing Program - Ann Arbor, MI**

The Community Policing in Federal Housing Program attempts to address the drug and crime problems in four public housing facilities. Two police officers are assigned full-time to work in these housing developments working with community groups to determine their needs and priorities and to solve the identified problems. For instance, they attend neighborhood meetings to identify problems that they need to concentrate on and then work with the residents and other appropriate government and community groups to facilitate the needed changes.

Contact: Lieutenant Jack Ceo, Ann Arbor Police Dept., 100 N. Fifth Ave., Ann Arbor, MI 48104 (313) 994-8523

### **The Community Oriented Policing Program - Yonkers, NY**

The Community Oriented Policing Program seeks to increase communication between the police department and residents in housing developments. To make police officers more accessible to this community, the police department has opened sub-stations and has police officers patrol the area on foot and bikes. The officers have started more education and recreational activities with neighborhood children and are planning a bowling league which will provide free bowling, transportation, and food. According to police officials, the program has shown great public acceptance and community support. Other neighborhoods are organizing to have their area designated for community policing. A grant from the U.S. Department of Housing and Urban Development funds the program.

Contact: Captain Thomas C. Gross, York City Police Dept., PO Box 509, York, PA 17405 (717) 849-2254

### **The Community Policing Project - Seattle, WA**

The Community Policing Project attempts to reduce crime by having the police department and residents work together. The project encourages partnerships with programs that include block watches and community meetings. In addition, the project has programs to aid crime control:

- \* Narcotics Activity Reports (NAR's) - Citizen complaints of drug activity are received by phone or in person, at the station, on the beat, or through the community hot-line.
- \* Criminal Trespass Program - Property owners give police advance permission to enter private property such as, parking lots or exterior spaces, to investigate and potentially arrest loiterers.
- \* Pay Telephone Program - Pay phones are put on a "call out only" status.

\* Owner Notification (drug trafficking civil abatement program) - Program staff inform property owners that their tenants were arrested for using the property for drug trafficking.

\* Anti-graffiti Program - Volunteers paint over graffiti covered walls.

\* Special Police Car Program - A two-officer police car is designated to work in two housing projects. The officers are not responsible for responding to regular radio calls and use neighborhood-oriented police tactics.

In addition to these crime prevention programs, the project has a crime prevention council, police department advisory councils, community police teams, joint parks department, police guild program, and youth intervention programs.

Contact: Dan Fleissner, Seattle Police Dept., 610 3rd Ave., Seattle, WA 98104 (206) 684-5757

### **The Comprehensive Community Control Strategy - Savannah, GA**

The Comprehensive Community Control Strategy attempts both to remove criminals from the streets and to address the social and economic forces fostering crime. The program coordinates police, socio-economic, environmental, and drug reduction strategies. In implementing this strategy, the city created and funded the Community Crime Control Collaborative (CCCC). This group meets monthly and consists of selected personnel from public and private agencies who have authority over budgets, policies, and personnel impacting crime. CCCC serves as a forum to develop, recommend, and oversee the implementation of strategies aimed at controlling crime. For instance, the collaborative was instrumental in having a juvenile curfew established in the city. CCCC has one full-time staff person who organizes and conducts the research.

Contact: Arthur Mendosa, City Manager, 4th Floor, City Hall, Savannah, GA 31402 (912) 651-6415

### **Demand Reduction Through Community Policing - Tempe, AZ**

Demand Reduction through Community Policing aims to improve the quality of life in the city by reducing drug and crime activity. All patrol officers are assigned to one of 15 beats in the city. Each beat is assigned one sergeant who has 24-hour responsibility for the beat. The 15 beats are divided into quadrants, where one assigned lieutenant has 24-hour responsibility for the quadrant. Small neighborhood police stations have been opened and staffed by officers. The community is encouraged to visit the station and call the station's hot line when they have any complaints, complements, recommendations, or information to share regarding how the police department could better serve citizens.

This community policing strategy attempts to allow officers the familiarity and flexibility necessary to resolve public safety concerns through the development and maintenance of partnerships with the community. Program coordinators believe the essential component of community policing is the development of partnerships between a police department and the community in order to solve public safety concerns. In addition, the program involves the cooperative efforts of other local governmental agencies, businesses, schools, community/social organizations, and citizens. Other program activities include citizen education seminars, youth intervention programs, neighborhood clean-ups, and problem solving training for citizens and police.

Contact: David Brown, Chief of Police, 120 E. St. 5th St., Tempe, AZ 85281 (602) 350-8306

### **Intensive Mobilization of Police and Citizen Teamwork (IMPACT) - Louisville, KY**

IMPACT attempts to reduce drug demand and its related crime through a partnership between police and citizens. The Louisville Police Department has opened mini-stations to make police officers more accessible to the community and to work with citizens in identifying and solving specific problems and concerns. IMPACT coordinators disseminate a newsletter and hold informational seminars to educate the citizens on its goals and accomplishments.

Contact: Captain Cynthia Shain, Commander-Second District, 426 North 29th St., Louisville, KY 40212 (502) 574-7167

### **Neighborhood Liaison Officer Program - Dallas, TX**

The Neighborhood Liaison Officer Program is designed to empower police officers to serve as "problem solvers" in communities. Police department officials carry out the program by assigning a police senior corporal to a specific geographic area of responsibility. Each officer is then responsible for responding directly to the problems and issues of that area and ensuring that the needs of the neighborhood, group, or individual are addressed. The officers speak with the residents daily to monitor both public sentiment and satisfaction. After hearing residents' comments on what city services are needed, the officers report this information to city administrators.

Contact: Deputy Chief Willie Taylor, 725 N. Jim Miller Rd., Dallas, TX 75217 (214) 670-8345

### **Neighborhood/Police Interaction (NPI) Program - Rocky Mount, NC**

The Neighborhood/Police Interaction Program is a comprehensive partnership between the police department and the housing authority to reduce drug-related criminal activity and the level of fear associated with the criminal activity. In its first phase of implementation, the NPI center is staffed by administrative and division commanders from 10:00 AM to 1:00 PM, Monday through Friday. They make contact with the residents and assess the needs of the community while promoting the program. The commanders are

also available to meet with residents at meetings. After the initial phase, the NPI center is staffed by volunteers and staff from 10:00 AM to 5:00 PM, Monday through Friday.

In addition to the commanders, the police department has a youth program coordinator and a community relations officer who have flexible schedules and work some Saturday nights. The youth program coordinator is responsible for organizing and promoting youth programs. The community relations officer works with NPI officers to assess the needs of the community and to develop programs to address those needs. The officer also assists the youth program coordinator.

Contact: Linda Kelder Jones, Community Services Supervisor, Rocky Mount Police Dept., One Government Plaza, Rocky Mount, NC 27803 (919) 972-1453

### **Police Mini-Station/Foot Patrol Program - Cleveland, OH**

The police mini station, located in a commercial block of buildings, is intended to help re-establish the commercial vitality of a particular neighborhood through increased public perception of safety. The police department tries to increase citizen participation in policing the neighborhood by making officers more accessible to the residents and business owners. While on foot patrol, police officers talk to local business staff and residents about crime prevention and gather information regarding police resources that are needed in the community. As the mini station's officers identify area needs, they work to tailor their operations to meet the needs.

Contact: Captain Michael T. Dugan, 1300 Ontario St., Justice Center, Cleveland, OH 44113 (216) 623-5072

### **The Residential Officer Program - Alexandria, VA**

The Residential Officer Program seeks to make police officers more accessible and visible in public housing neighborhoods. Police officers involved in the program work and live in the low-income neighborhoods. The public housing department provides the housing and the police department pays the utilities for the officers in the program. The police department also equips the officers with a take home cruiser. The police officers set their own work days and hours to adjust to the crime patterns of the neighborhood. The program encourages 10 eight-hour days in a 14 day period. The officers' work includes making arrests, taking reports, interacting with kids, helping the elderly, and contacting other government agencies. The police department conducted a survey at the beginning of the program to find out what the citizens thought were the crime problems.

Contact: Captain Kenneth Howard, Alexandria Police Dept., 2003 Mill Rd., Alexandria, VA 22314 (703) 838-4722

### **Revitalization Plan Program - Athens, GA**

The Revitalization Plan Program aims to decrease crime by increasing resident participation and police visibility. Residents in the community have identified a need for

increased police presence. The police department has responded by providing 24-hour patrolling through the area and adopting the concept of community oriented policing. Through community feedback, the police department has also established a curfew to keep children off the streets, disbursed large gatherings, discouraged loitering, and provided a hot-line for identifying unwanted activity in the community.

Contact: Sergeant Greg Paul, Athens-Clarke County Police Dept., 3035 Lexington Rd., Athens, GA 30605 (706) 613-3330

### **Stop and Talk Foot Patrol Program - Parkersburg, WV**

Through the Stop and Talk Foot Patrol Program officers develop citizen contacts within their patrol areas to increase community involvement on safety issues. Patrol teams, made up of two officers, are assigned to low-income neighborhoods with high levels of crime. Officers try to develop a rapport with the residents of their assigned neighborhoods, listening to their concerns, complaints, and recommendations. The program encourages police officers to develop neighborhood organizations, such as neighborhood watch programs, so that citizens can work through an organized link with the police department.

Contact: Corporeal Waybright, #1 Government Sq., PO Box 1167, Parkersburg, WV 26102 (304) 424-8444

### **Take Back Your Neighborhood - Danbury, CT**

Take Back Your Neighborhood attempts to improve a blighted neighborhood by implementing a comprehensive economic and social development program. Through meetings with residents and city departments the program coordinators organized a three-phase plan that includes an increase in police presence, city services and activities, and social services. In the first phase the police department's crime prevention unit are present in the neighborhood almost 24-hours-a-day. In addition, the Community Relations Officer and members of the Community Service Division walk the neighborhood on foot to get to know their residents and the area. Other police divisions such as the Tactical Narcotics Team have increased their activities. Police are making major drug-related arrests and strictly enforcing laws from jaywalking to loitering.

City departments coordinated a code enforcement effort to reverse neighborhood blight by eliminating health, housing, building, zoning, fire, and general safety violations. Other city departments coordinated on changes in traffic flow in the neighborhood designed to discourage street level drug deals and reduce prostitution. The program has implemented physical improvements that include: installing new street lights and trash receptacles; lighting recreational areas such as basketball courts; building a temporary housing facility for single males who are homeless and need social services; and converting abandoned buildings into two-family homes and demolishing other ones that are too damaged to rebuild. (A housing cooperative is also evicting residents convicted of criminal activities on the property and tightening resident screening procedures.) In

addition, the program has increased the number of social programs such as opening a school at night for neighborhood youth, conducting both a pregnancy prevention and athletic program for adolescent girls, holding bi-monthly meetings between city officials and neighbors, and sponsoring a three-on-three summer basketball tournament.

Contact: Lewis Wallace, Office of the Mayor, City Hall, 155 Deer Hill Ave., Danbury, CT 06810

### **Weed & Seed Program - Fort Worth, TX**

The Weed & Seed Program, a federal program, attempts to reduce crime by combining intensive law enforcement efforts with social and economic services for residents for Fort Worth's highest crime sector. The program coordinates existing federal, state, local, and private agency resources and concentrates those resources in the project site to make a significant impact on reducing crime. After increasing the visibility of police and conducting drug interdiction efforts, the "seeding" activities are implemented. In Fort Worth they include a Youth Advisory Council, a Model Block Program, and a "safe haven" at an elementary school, where youth and families can concentrate on their studies and address social needs. City departments are cooperating to address street lighting, housing, health, economic development, employment and training, and parks and recreation needs. The program coordinators have distributed information and conducted meetings to receive suggestions on how to improve the program.

Contact: Kathryn Gerland, Fort Worth Police Dept., 350 W. Belnap, Fort Worth, TX 76102 (817) 877-8058.

### **Weed & Seed - Richmond, VA**

The Weed & Seed Program, a federal program, is designed to weed out crime from target neighborhoods and then seed them with a wide range of crime and drug prevention programs and human service agency resources. The program's success depends upon coordinated efforts by law enforcement, community groups, social service agencies, the local government, and the private sector to revitalize distressed neighborhoods. The strategies of Weed & Seed include coordinated law enforcement, prevention, intervention and treatment, and neighborhood restoration and revitalization. The police are involved with meetings with tenants, PTA clean up, and Adopt-A-Family programs.

Contact: Lieutenant Richard Acampora, Detective Division, Richmond Police Dept., 501 N. 9th St., Richmond, VA 23219 (804) 780-6747

## **CRIME AND DRUG ENFORCEMENT**

### **Direct Action Response Team (D.A.R.T.) - Jackson, MS**

DART attempts to reduce the open distribution of crack-cocaine on street corners and apartment complexes. It has 10 officers and two civilian employees. The program has a five phase implementation plan:

\* Phase 1 - The program seeks cooperation and support of housing-related departments in the city, the department of human services, correctional and rehabilitative agencies, and the community at large.

\* Phase 2 - The police department initiates covert investigative tactics. Part of the program includes identification of the key players involved in organized narcotics activities in the target zones. The officers working on this phase also collect intelligence data.

\* Phase 3 - DART employs covert enforcement tactics that include hand-to-hand drug buys, buy/bust operations, execution of search warrants, arrest warrants, drug sweeps, arrest of drug buyers, and crack house destruction.

\* Phase 4 - Police officers educate the public on how to identify and prevent drug transactions in the neighborhood. This phase - environmental reclamation - stresses the need to clean-up the neighborhood in stopping drug activity. Residents are encouraged to clean-up vacant lots, board-up abandoned houses, and meet with neighbors. During phase 4, police patrol targeted locations in marked police vehicles.

\* Phase 5 - The program monitors the progress and develops appropriate follow-up actions. Monitoring includes reviews of calls for police service from residents of target areas and periodic physical inspections of target areas to determine if any of the previous levels of street crimes are reappearing.

Contact: Commander John Coleman, 327 E. Pascagouia Post Office Box #17,  
Jackson, MS 39205 (601) 960-2016

### **Drug Detector Dog Program - Midwest City, OK**

The Drug Detector Dog Program attempts to improve the detection, identification, and investigation of illegal narcotic-related violations. The police department uses the dog in vehicular and hotel/motel drug interdiction and monthly searches of the school district's high schools, junior high schools, and vocational schools. The program also addresses the demand side of the drug problem by providing education classes to schools and civic groups within the community.

Contact: Sergeant Kenny Wynns, PO Box 10570, 100 N. Midwest Blvd., Midwest City, OK 73140 (405) 737-1762

### **Narcotic Enforcement - Bristol, CT**

The Narcotics Enforcement program seeks to deter drug traffickers from buying and selling in the city. Sting and reverse sting operations are used to arrest drug traffickers. For example, officers posing as dealers sell simulated crack to unsuspecting buyers. They are arrested after approaching and completing a transaction. Average fines are approximately \$500.

Contact: Mr. Mark Shulz, 431 N. Main St., Bristol, CT (203) 584-7969

### **Operation Clean Our Project (COP) - Yonkers, NY**

Operation COP attempts to reduce the sale and use of illegal narcotics in public housing lobbies, stairwells, halls and public areas and to increase the tenant's perception of security. Past experience revealed that heavy street-level police patrols pushed illegal drug activity into the hallways, stairways, and lobbies of the buildings. The result was that residents became afraid to leave their apartments for fear of being confronted by drug sellers and buyers in the common areas of the buildings. To make these public areas safer the police department activities included increasing uniform police presence in the housing complex, conducting surveys of tenants on drug trafficking and security, and meeting monthly with tenant organizations to discuss the needs of tenants. A review of quarterly reports for this program indicate that between 76 and 84 percent of all persons arrested were non-residents of the housing complex.

Contact: Lieutenant Daniel Daly, 435 Riverside Ave., Yonkers, NY 10705 (914) 377-7430

### **Operation Take Back - West Warwick, RI**

Operation Take Back attempts to deter crime by police officers searching parking lots and other areas of complaint for illegal activity, primarily drugs. Police officers patrol the area in civilian attire and unmarked non-police type vehicles. After arresting offenders, the police take them to the town's municipal court for prosecution.

Contact: Chief Cyrille W. Cote, 1162 Main St., West Warwick, RI 02893 (401) 822-9234

### **Public Housing Drug Elimination Program - East Chicago, IN**

The Public Housing Drug Elimination Program attempts to reduce drug trafficking in the community. Two uniformed officers work 4:00 PM to 12:00 AM, seven-days a week patrolling only the West Calumet Project in an effort to eliminate the use and sale of illegal drugs. The program is funded by the U.S. Department of Housing and Urban Development.

Contact: Deputy Chief Craig Love, East Chicago Police Dept., 2301 E. Columbus Drive, East Chicago, IN 46312 (219) 391-8331

### **Safe Neighborhood Initiative (SNI) - Boston, MA**

The SNI program attempts to reduce crime in a low-income area by increasing interagency cooperation and working with residents in the community. SNI has a criminal violence task force, consisting of the Attorney General of Massachusetts, the Suffolk County District Attorney, and selected officials from the Boston Police Department. The task force meets weekly to evaluate programs related to gangs, drugs, and violent crime and to make programming priorities on these issues. The program also has initiated a neighborhood advisory council consisting of residents and police officers. The council meets monthly to discuss recent criminal activities in the neighborhood and determine needed repairs and resources to reduce crime. The police department evaluates the program by speaking to residents and monitoring the level of crime in the area. In the long-term, SNI plans to work with other city agencies and other service providers to invest new resources in the social and economic infrastructure of the neighborhood.

Contact: James T. Jordan, Director, Office of Strategic Planning and Policy Development, Boston Police Dept., 154 Berkley St., Boston, MA 02116 (617) 343-4507

### **Streethawks - Decatur, IL**

Streethawks attempts to reduce drug and criminal activity by increasing police visibility and enforcement. Streethawks is a group of police officers who are responsible for identifying and arresting drug traffickers from an assigned housing project. To increase police visibility, the police department has opened a substation in the project and has officers patrol in cars and motor scooters. Streethawks patrols the streets in order to encourage drug dealers to deal in houses rather than on the streets. Streethawks takes the approach that the drug traffickers are more easily caught indoors than outside.

Contact: Lieutenant W.F. Debuty, 402 Lee St., N.E., Decatur, AL 35602 (205) 353-2515

## **CRIME AND DRUG TASK FORCES**

### **Area 4 Crime Task Force - Cambridge, MA**

The Area 4 Crime Task Force brings together the community to make safety improvements. Created in response to the alarming increase of crime in this low-income neighborhood, the task force has made neighborhood safety improvements that include: establishing block watches, lighting upgrades, repairing street lights, mending fences, and trimming trees that block lights. The task force has worked with Haitian, Dominican, African-American, Asian, and Latino cultural centers to inform these ethnic communities about its services. The task force provides education and training in drug awareness, safety tips, remedial skills, and parenting skills. In addition, the task force has focused on youth by creating "dialogue night" between teens and police and raising money to build a youth center. Through the work of the task force's youth center planning committee, over \$2 million in municipal funds have been committed to the center. The task force operates on a \$51,000 budget, raised from private and public sector money.

Contact: Eileen Keegan, Coordinator, 51 Inman Street, Cambridge, MA 02139  
(617) 349-6225

### **Community Partnership - Omaha, NE**

The Community Partnership focuses the community's concerns and energies to attack the drug problem. A steering committee is responsible for the overall direction and use of resources in the war against drugs. The partnership also has six task forces which focus on areas of concern: prevention and education, enforcement and prosecution, citizen involvement, employment and housing, treatment, and corrections. The Community Partnership has developed committees and programs to deal with community concerns:

- \* Committees - the juvenile prosecution committee, the adult prosecution committee, the clergy substance abuse committee, and the Business Initiative Ad Hoc Committee.

- \* Programs - national night out, youth volunteer corps, summer youth programs, and drug education classes.

Contact: Dianne E. Zipay, Executive Director, Omaha Community Partnership, 1819 Farnam St., Suite 300, Omaha, NE 68183-0300 (402) 444-5921

### **Drinking Driver Task Force - Kent, WA**

The Drinking Driving Task Force members promote awareness of highway safety issues and the adverse effects of drug/alcohol impaired activity on the Kent community. A

group of citizen and agency volunteers meet to identify needs and implement programs that promote a drug-free community. Programs and activities include public information campaigns, server training classes, family and school educating events, youth conference and design contest projects, and traffic safety education. In addition to professionals, the program targets pre-school through community college students and their families.

Contact: Nancy Mathews, Program Assistant, 220 Fourth St., Kent, WA 98302  
(206) 859-4011

### **Drug Task Force - Elkhart, IN**

The Drug Task Force was formed to combat the flow of illegal drugs into the county. The task force has brought together several local police agencies to work together in drug control efforts. This task force targets mid- and upper-level narcotic dealers.

The sheriff's department and police department do not do any independent narcotics investigations, referring them to the task force. The Elkhart Police Department has established an anti-crime unit which is involved in street-level interdiction. The task force provides the unit with operating funds, intelligence information, and money to pay residents who report valuable information on criminal activity. The police department forwards all narcotics information to the task force. The task force works cooperatively with the state police and with the police departments in other jurisdictions within the county on a case-by-case basis. The task force members meet with deputy prosecutors for forfeitures, search and arrest warrants, and other assistance. The county prosecutor has made the part-time services of a private attorney available to the task force for civil forfeiture cases. The residents of Elkhart have donated more than half of the program's funding.

Contact: Sergeant William Wargo, PO Box 275, Elkhart, IN 46515 (219) 294-3784

### **Mayor's Coalition for a Drug-Free Galveston (MCDFG) - Galveston, TX**

The MCDFG seeks to empower the community in preventing alcohol and drug abuse by functioning as a networking organization for key leaders and concerned citizens. The office also serves as a clearinghouse for information on alcohol and drug abuse issues and concerns. The Mayor's Coalition has initiated three projects in the Galveston community:

- \* Safe Play - The program attempts to decrease drug and gang activity by providing supervised sports activities on weekend nights for high-risk youth between the ages of 16 and 25. Over 580 youths have registered with up to 200 youths participating each weekend.

- \* CHICKEN Club - The program has a speaker dressed in a chicken costume who makes a presentation to fifth and sixth grade students about the dangers of drugs. CHICKEN is an acronym for Cool, Head-Strong, Intelligent, Clear-Headed, Keen,

Energetic, and Not Interested in Drugs.

\* The Mayor's Gang Task Force - The task force seeks to educate parents and the general public about gang activity in the community. A special "Stop the Violence" forum was held to open lines of communication between gang members, parents, city officials, and concerned citizens.

Contact: Grayling Alexander, Executive Director, 523 24th St., Suite 101, Galveston, TX 77550 (409) 766-3378

### **Mayor's Drug Task Force - Greenville, NC**

The Mayor's Drug Task Force seeks to educate and prevent drug use among the general population, especially youth. The group obtains and distributes anti-drug literature and holds fund raisers to support other groups and organizations such as the DARE program.

Contact: Mayor Nancy Jenkins, PO Box 7207, Greenville, NC 27835 (919) 830-4419

### **Organized Crime/ Drug Enforcement Task Force - Greenville, NC**

The Organized Crime/Drug Enforcement Task Force targets drug traffickers. The task force was initiated to combine the efforts of local, state, and federal investigative agencies and resources to combat drugs. The task force focuses on the upper echelon of drug organizations through the use of investigative techniques and a state investigative grand jury.

Contact: Mr. S. Nelson, North Carolina Stat Bureau of Investigation, PO Box 3720, Greenville, NC 27835 (919) 756-4755

## **DIVERSION PROGRAMS**

### **Children At Risk (CAR) - Fort Pierce, FL**

CAR is an outreach program designed to target juveniles who are at-risk of committing criminal acts. The program provides children and families classes on decision-making skills and building self-esteem. CAR also refers them to local support services. The primary objective is to identify these children before they start committing crimes. A counselor is specifically charged with early identification, on-site assessment, intervention, counseling, coordination with available community services, and referrals for the child and family.

Contact: P.J. Williams, Juvenile Specialist, Fort Pierce Police Dept., 920 S. U.S. #1,  
P.O. Box 1149, Fort Pierce, FL 34954 (407) 461-3820

### **The Juvenile Diversion Program - Culver City, CA**

The Juvenile Diversion Program tries to rehabilitate minor offenders and to prevent criminal behavior. Program coordinators work on the participants' psychological, intellectual, and physical needs through a variety of activities. Parents are required to meet for ten one-hour group discussions to help identify parenting problems and to learn to cope with them. The program selects participants by receiving referrals from school administrators who have identified problem students or youths who have committed minor criminal offenses. Many of the students referred are from dysfunctional families or single parent households. The police department coordinator meets with both the participant and his or her parents to discuss and plan ways to help the youth address his or her problems.

The involved minors meet at the police station one night a week and receive counseling from a family counseling specialist in a group setting. During the 16-week program the police department coordinator personally meets with the group for an additional hour of activities. The coordinator guides the juveniles through reading sessions, communication and reasoning exercises, and field trips to expose them to the requirements for various professional careers. The coordinator also monitors their performance at school and arranges for tutoring as needed. A major component of the program is the camping trips. The police department has a program that teaches the minors water skiing, boating, water safety, and life-coping skills. The coordinator personally participates in each of the trips.

Contact: Ted Cooke, Chief of Police, 4040 Duquesne Ave., Culver City, CA 90230  
(310) 202-5600

### **Police Probation Team - Vallejo, CA**

The Police Probation Team tries to reduce the recidivism rate of youth offenders by empowering youth to become responsible, productive citizens. It gives youthful offenders an alternative to the traditional juvenile justice system by requiring them to participate in counseling programs and community service work, and to provide restitution for their offenses. The requirements attempt to teach youth accountability and provide positive channels for behavior.

Contact: Sergeant Tony Pearsall, Vallejo Police Dept., 111 Amador St., Vallejo, CA 94590 (707) 648-4338

### **The 22nd District Court Community Service Program - Inkster, MI**

The 22nd District Court Community Service Program is an alternative sentencing program, which provides punishment for non-violent offenders, reduces jail overcrowding, and serves several needs of the city. The plan allows the convicted non-violent offender to be punished while at the same time allowing him or her to live at home, care for his or her family, and maintain employment rather than occupy scarce jail space. Participants in the community service program serve the community by cleaning up vacant lots, streets, and alleys or performing work for public and non-profit private agencies. The offenders must pay a daily fee to cover all oversight costs. Court officers supervise workers participating in the community service program. Workers also assist in community service organizations, such as block clubs.

Contact: Ms. Karen Chastang, Director-22nd District Court Community Service Program, 27331 S. River Park Dr., Inkster, MI 48141 (313) 277-8207

### **Youth Jury - Naperville, IL**

The Youth Jury is designed to be an alternative to court for first-time juvenile offenders of non-serious offenses. These juvenile offenders do not have claim to restitution or extensive family problems. The program has two main goals:

- \* Deter first-time juvenile offenders from committing additional crimes by using a youth jury to exert positive peer pressure on offenders.
- \* Instill a sense of civil responsibility in youth by having them participate in crime prevention activities.

The Youth Jury is an organization of high school-aged students serving as an adjunct to the various diversion programs of the Youth Services Unit of the Naperville Police Department. The trial is intended to introduce first-time offenders to the judicial process in a non-threatening manner. The Youth Jury meets monthly to hear cases and assign consequences to first-time offenders who admit their guilt and agree to permit the Youth Jury to resolve the case. The consequences that are imposed generally consist of a

period of community service at an area service agency such as the recycling center, historical area, or park district. The Community service component benefits the entire community.

Contact: Sergeant David Hilderbrand, 1350 Aurora Ave., Naperville, IL 60540  
(708) 305-5485

## **DOMESTIC VIOLENCE**

### **Domestic Violence Squad - Louisville, KY**

The police department has created a Domestic Violence Squad to reduce the number of repeat cases. This four person team follows up on reports and ensures that the victims are receiving the necessary information and guidance on steps they can take to break the cycle of violence. This strategy assists those victims who have reported incidents of abuse. The squad is attempting to increase the amount of reported cases by making presentations to community groups on the need for residents to help the police department in identifying domestic violence cases. Presentations focus on what domestic violence is, what they can do about it, and some of the causal factor involved in the repetition of such offenses in family structures. In addition to victims and their families, police officers, college and high school students, neighborhood groups and women's organization are provided with the program's presentations. The Domestic Violence Squad plans in the future to monitor the treatment programs of the abusers.

Contact: Major James Friffiths, 633 W. Jefferson St., Louisville, KY 40202  
(502) 574-7050

### **Domestic Violence Task Force - Cambridge, MA**

The Domestic Violence Task Force tries to coordinate services and address the needs of domestic violence prevention and treatment groups. The City's Women Commission coordinates the group's monthly meetings, which take place at the police department. Members share resources, concerns, and ideas. Special topics are discussed, including the special needs of non-English speaking families and persons whose immigration status is problematic. Battered women's program advocates share particular needs and viewpoints on women who have been battered. Police officers share experiences of being the first responders to domestic violence incidents. Hospital staff have requested training by battered women's specialists to better identify and serve those who seek help from the emergency room.

Contact: Nancy Ryan, Executive Director, Cambridge Women's Commission, 57 Inman St., Cambridge, MA 02139 (617) 349-4697

### **Domestic Violence Unit - Newton, MA**

The Domestic Violence Unit educates victims, residents, and prevention and treatment groups on how to address domestic violence. The Unit created an action committee consisting of selected personnel in hospitals, the court, schools, religious institutions, and the police department. The committee meets monthly to discuss ways they can work together to address the problem and educate residents on how to participate in stopping domestic violence. The police department conducts training for groups on the dynamics and prevention of domestic violence. In addition, the police department distributes a

brochure - "You're Not Alone" - to victims and their families, neighborhood groups, and domestic violence prevention groups and agencies. The brochure contains information on victim assistance and how residents can help prevent domestic violence. The unit is producing a video on domestic violence that will be used during training sessions and shown on cable access television.

The police department also assists victims by assigning an officer full-time to investigate claims of violence and then take all necessary measures to assure that appropriate legal remedies are pursued. In addition, a victim-witness advocate from the district attorney's office is utilized to advise the victim as well as the police prosecutor and assistant district attorney.

Contact: Lieutenant Robert McDonald, Newton Police Dept., 1321 Washington St.,  
West Newton, MA 02165 (617) 552-7251

### **Operation Safe Home - Cambridge, MA**

The Operation Safe Home project targets police officers and the general public. The project involves developing a higher awareness of domestic violence - its origins, manifestations, and results - among patrol officers as well as developing coordinated services among groups involved in addressing battered women and their families' needs. The project's activities include providing awareness training classes for police officers, developing a computerized case data base, collecting profiles on domestic abusers, conducting a citywide public awareness campaign, and giving out personal alarm systems to victims at-risk of repeated violence.

Contact: Nancy Bryan, Executive Director, Cambridge Women's Commission, 57  
Inman St., Cambridge, MA 02139 (619) 349-4697

## **DRUG ABUSE EDUCATION**

### **Drug Abuse Resistance Education (D.A.R.E.)**

Through D.A.R.E. uniformed police officers teach regular classes in elementary schools on drug abuse and resistance to peer pressure to get involved with drugs.

#### **Bristol, CT**

Contact: Sergeant Schulz, 131 N. Main St., Bristol, CT 06010 (203) 584-7969

#### **Cambridge, MA**

Contact: Officer George Donovan, Cambridge Police Dept., 5 Western Ave., Cambridge, MA 02139 (617) 349-3341

#### **Elkhart, IN**

Contact: Sergeant Rollie Tuttle, 175 Waterfall Dr., Elkhart, IN 46516 (219) 295-7070 x214

#### **Galveston, TX**

Contact: Grayling Alexander, Executive Director, 523 24th St., Suite 101, Galveston, TX 77550 (409) 766-3378

#### **Inkster, MI**

Contact: Ms. Karen Chastang, Director-22nd District Court Community Service Program, 27331 S. River Park Dr., Inkster, MI 48141 (313) 277-8207

#### **Midwest City, OK**

Contact: Sergeant Kaye Anderson, Midwest City Police Dept., PO Box 10570 Midwest City, OK 73140 (405) 739-1339

#### **Salt Lake City, UT**

Contact: Jordan Hughes, Planning and Research, Public Safety Building, 215 E. 200 South, Salt Lake City, UT 84111 (801) 799-3821

#### **Schaumburg, IL**

Contact: Sergeant Thomas Smith, Schaumburg Police Dept., 1000 W. Schaumburg Rd., Schaumburg, IL 60194-4198 (708) 882-3534 x2350

#### **Sterling Heights, MI**

Contact: Sergeant Lee Hartson, Sterling heights Police Dept., 40333 Dodge Park Rd., Sterling Heights, MI 48313-4143 (313) 977-6123 x317

**Wilkes-Barre, PA**

Contact: Amy B. Swan, Mayor's Office, 40 E. Market St., Wilkes-Barre, PA 18711  
(717) 821-1177

**Drug Education for Children and Young Adults Program - Wilkes-Barre, PA**

The Drug Education for Children and Young Adults Program seeks to enable police officers to go into the schools to speak about the dangers of drugs and alcohol. Presentations utilize activities that include drug information videos, coloring books, brochures, badges, W-B police drug dog, drugs of abuse exhibit, posters, book covers, and "Officer Hoppy." Wyoming Valley Alcohol and Drug, Inc. (WVAD) trains police officers to be proactive community partners. The counselors at WVAD introduce the officers to other community services that are key links to attacking the problems from areas other than enforcement. These include detox units, inpatient rehabilitation centers, halfway houses, and mental health psychiatric facilities.

Contact: Amy B. Swan, Mayor's Office, 40 E. Market St., Wilkes-Barre, PA 18711  
(717) 821-1177

**Drug Free Schools - Elkhart, IN**

The Drug Free Schools Program aims to reduce drug use by educating and organizing teachers, school administrators, and police officers who work in schools. The police department works with the school system to gather information on drug-related issues. Program coordinators hold monthly meetings with and disseminate information to school staff and police officers on topics and that range from drugs to abuse to learning problems. School staff and police officers use this information to educate and assist students.

Contact: Sergeant Rollie Tuttle, 175 Waterfall Dr., Elkhart, IN 46516 (219) 295-7070

**Friends in Blue - Manchester, NH**

Friends in Blue educates people about the dangers of drug use through music. The band, a group of police officers, performs in police uniforms and carefully selects current music, blended with some standards and original anti-drug songs written and produced by the band. Songs like "Sending you a message" and "911" have become part of the band's trademark. The band performs upon request of local police departments and school administrators.

Contact: Officer Jeffrey Czarneck, Manchester Police Dept., 351 Chestnut St.,  
Manchester, NH 03101 (603) 668-8711

### **Networks Officers Program - Toms River, NJ**

The Networks Officer Program provides comprehensive drug-abuse education to school-aged youth. It combines the concepts of programs that include, Here's Looking at You 2000, Adopt-A-Cop, and Kids in Crisis (K.I.C.) Programs. The program involves a police officer, teacher, and drug-abuse counselor who teach courses on self-awareness, peer pressure, positive decision making attitudes, and the consequences of drug-use. A police officer is adopted in each of the grade schools and conducts lessons on drug prevention training for fifth and sixth graders. The lessons last six weeks and are one and a half-hour presentations. The police officer also is involved in the school's networks program, where he or she is part of a team of parents and teachers coordinating programs that address problems that confront students in the school ranging from eating disorders to self-esteem. Utilizing the Kids in Crisis Program, the officer is on call (by beeper) to answer and assist any child who wants to discuss a problem of drugs or alcohol upon request. The program also has juvenile officers who visit the high schools and intermediate schools two-hours a week and talk to students who have problems or who need help with their drug problems. They also have beepers and can be called by any student. The high schools have assembly programs, rap sessions, and networking with juvenile detectives.

Contact: Detective Leonard Luzky, Dover Township Police Dept., PO Box 876, Toms River, NJ 08754 (908) 349-0150 x212

### **Parents and Youth Against Drug Abuse (PAYADA) - Boise, ID**

PAYADA aims to provide a community of drug-free youth and targets fifth and sixth grade students and their families. The program offers expertise on drug and alcohol prevention to youth, their parents, school staff, city employees, and other community officials. Participants receive substance-abuse education and referral services. Parents and youth meet together once a week for four weeks in a classroom setting to discuss chemical abuse and its effects on society. Specific topics, such as drug identification, why kids use drugs, and how to talk to kids about drugs are covered in the classes. PAYADA also has community events that include health fairs, talent shows, and summer programs.

Contact: Brent Archibald, 7200 Barrister Dr., Boise, ID 83704 (208) 377-6656

### **The Street Heat Anti-Drug Band - Louisville, KY**

The Street Heat Band is an effort to educate youth about drugs through music. The rock and roll band is comprised of 21 individuals from eight local and federal law enforcement agencies. The band has travelled throughout Kentucky. In addition to its concerts, band members can be reached by children to discuss drug problems they may experience at school, at home, or in their neighborhood.

Contact: Lieutenant Marty McDermott, 633 West Jefferson St., Louisville, KY 40202 (502) 574-7660

## **ENVIRONMENTAL IMPROVEMENT PROGRAMS**

### **Code Team - Fort Lauderdale, FL**

The Code Enforcement Team enforces uniform minimum standards for the occupancy of a dwelling, hotel, and rooming structures and uniform minimum standards for the maintenance of premises occupied or adjacent to such structures, including vacant lots and business establishments. The code team is comprised of members from the police, fire, and building departments. The team utilizes municipal ordinances, minimum housing codes, building codes, county ordinances, and state laws to pressure owners to have their property cleaned, renovated, and secured. Program coordinators believe that if owners know that they face arrest and potential forfeiture of their property because of drug activity, they will exercise greater control of their business. The success of the Code Team is measured by a comparative analysis of the real and perceived crime levels for corresponding periods before and after the Team's inspection.

Contact: Kirk Girrback, Sergeant Dorris Seibert, 1300 W. Boulevard, Ft. Lauderdale, FL 33312 (305) 761-5627

### **Environmental Code Enforcement Team - Richmond, VA**

The Environmental Code Enforcement Team seeks to reduce drug-related and other criminal activity by reducing the environmental factors that contribute to and foster illegal activity. The team, consisting of building, zoning, and electrical inspectors and a police officer, targets building where drugs and criminal incidents are reported. The team asks residents if they can inspect the apartment or house for code violations. If code violations exist, the team informs the owners that repairs need to be made in 30 days or they face fines.

Contact: Lieutenant Herbert Nichos, Officer-in-Charge, Vice Unit, Richmond Police Dept., 301 W. Main St., Richmond, VA 23219 (804) 780-4287

### **Environmental Protection Section - Pinellas Park, FL**

The Environmental Protection Section attempts to ensure the preservation and protection of the quality of life of its citizens. The police department created "The Section" to concentrate on enforcement of various city ordinances. To accomplish this mandate, the Section has been staffed with one supervisor, eight environmental technicians, one secretary, and a Section coordinator who prepares the legal paperwork to bring non-compliance violators before the city's code enforcement board. The Section's daily work varies from complaints of illegal auto tags to lot-mowing problems. The Section deals with such issues as neighborhood outdoor storage and junk, noise, ground and water pollution, illegal sewage, zoning violations, and building and occupational license violations. In addition, the Section issues garage sale permits and notifies police officers of criminal activity in the neighborhoods. Officers report to the Section when they see

vacant house and unkept residences.

Contact: William Nelson, 7700 59th St., North, Pinellas Park Police Dept., Pinellas  
Park, FL 34665 (813) 541-0753

## **GANG PREVENTION AND ELIMINATION**

### **Community Gang Suppression Program - Schaumburg, IL**

The Community Gang Suppression Program attempts to curb escalating crime by Chicago-based street gangs. The program consists of three components:

\* Enforcement - The police department uses plain clothes tactical units in combination with marked patrol units in special enforcement of local ordinances and state laws.

\* Intelligence Gathering - The police department uses a local and multi-agency approach to intelligence gathering. All members of the tactical unit are trained certified gang specialists. The unit is responsible for gathering all gang information into one of two gang intelligence books. Due to the mobility of the gangs, a multi-agency intelligence group was formed consisting of representatives from local, county, and state law enforcement. A monthly meeting is held where gang information is exchanged among all participating agencies.

\* Public Education - Police department officials hold gang awareness seminars for parents, citizens, educators, and local business leaders. The purpose of the seminars is to encourage parents to monitor their children's activities and business people to report graffiti to the police for documentation and removal.

Contact: Sergeant Paul Bassett, 1000 W. Schaumburg Rd., Schaumburg, IL 60194  
(708) 882-3586

### **Fighting Back in our Neighborhoods - Schaumburg, IL**

Fighting Back in Our Neighborhoods educates parents, teachers, community groups, and law enforcement officers on enforcement issues, community impact, and parental awareness. Program coordinators write and distribute a gang book, Fighting Back in our Neighborhoods, and provide training seminars to inform residents on the problems of gangs, behavior patterns of gangs and gang members, and how to work with the police department in reducing gang activity.

Contact: Sergeant Thomas Smith, Schaumburg Police Dept., 1000 W. Schaumburg Rd., Schaumburg, IL 60194 (708) 882-3534

### **Gang and Drug Awareness Project - Naperville, IL**

The Naperville Gang and Drug Awareness Project has community teams which develop and recommend strategies for the prevention, intervention, and suppression of gang related criminal activities through an interagency multi-disciplinary approach. The

community teams consist of representatives from law enforcement, prosecution, housing, social services, park and school districts, and community members at-large. The team members receive training to promote awareness and recognition of the problems of gangs and drugs, justice system practices, behavior patterns of gangs and gang members, and current system practices and projects.

Contact: Sergeant David Hilderbrand, Naperville Police Dept., 1350 Aurora Ave., Naperville, IL 60540 (708) 305-5485

### **Gang Elimination Through Special Enforcement Tactics (GETSET) - Gastonia, NC**

The GETSET program aims to reduce gang and criminal activity by creating a task force and making police officers highly visible in public housing facilities. The members of the task force are police officials, property owners, school officials, and social service employees. Each member of the group addresses problems in public housing related to his or her field of responsibility. Police officers are assigned to work with task force members, tenant civic groups, churches, and community leaders. The police use apartments within the housing complexes as police sub-stations so that officers are more accessible to the tenants. The officers work during hours that most criminal activity occurs.

Contact: Captain Freddie Crawford, PO Box 1748, Gastonia, NC 28053  
(704) 866-6702

### **Southeast Asian Gangs to Clubs - Providence, RI**

Southeast Asian Gangs to Clubs targets 400 Southeast Asian youth, between the ages 12 to 18, who are members of gangs or are at-risk for joining gangs. Community-based service providers work closely with police to identify youth, confront gang members, and provide positive alternatives, such as socially acceptable clubs. Additional services include case management for targeted youth and their families; development of the Southeast Asian Parents' Association; year-round dropout prevention and educational support for youth, including a summer academy; and cultural awareness training for police, school, and service provider personnel. A community advocacy group aides the police department, which has established a special Southeast Asian gang unit. Intelligence and other information on gang activity and members is shared every week at meetings.

Contact: Steven Patriarch, Executive Director, Mayor's Council on Drug and Alcohol Abuse, 591 Charles St., Providence, RI 02904 (401) 421-7740 x334

### **Tying Neighborhoods Together (TNT)- Lakewood, CO**

TNT addresses the problems of youth and families through comprehensive services and focuses on preventing youth from becoming involved in gangs. TNT board members are focusing their efforts in the area of community education, providing after-school and weekend activities, expanded membership in TNT, legislative lobbying and fund raising

for the program. Each community forms a grassroots community committee that identifies the strengths and weaknesses of resources in the community, and then develops a plan to eliminate or reduce risk factors for youth in their community. The committee brings its community plan before a board of directors who reviews and suggests resources and strategies to the community. The program offers academic mentoring, graffiti paint out projects, a junior fire fighter program, a community volunteers program, sports programs, and a gang elimination program. The U.S. Department of Justice has chosen Tying Neighborhoods Together to build a national model for gang prevention.

Contact: Lieutenant Jim Kiekhaefer, 445 S. Allison Parkway, Lakewood, CO 80226-3105 (303) 987-7302

## **GENERAL CRIME PREVENTION**

### **Business Education Programs - Midwest City, OK**

Business Education Programs inform business owners and employees on crime prevention and safety. It includes shoplifting and robbery prevention, employee theft, self-protection, and security surveys. The community relations officer provides the training.

Contact: Sergeant Richard Bowman, Midwest City Police Dept., PO Box 10570, 100 N. Midwest Blvd., Midwest City, OK 73140 (405) 739-1331

### **Neighborhood Crime Control Services - Richmond, VA**

The Neighborhood Crime Control Services program is a multi-disciplinary team, which analyzes violent crimes committed in Richmond. The team consists of drug-substance abuse consultant, urban planners, a psychologist, and selected police department officials. The team evaluates contributing factors and makes recommendations on public and private interventions that could decrease the level of violence in the community. The team travels to the sites of violent crime.

Contact: Dr. Craig B. Fraiser, Police Training Academy, Richmond Police Dept., 1202 Graham Rd., Richmond, VA 23219 (804) 780-6720

### **Operation I.D. Program - Midwest City, OK**

Operation I.D. seeks to reduce the amount of theft and increase recovery by making two electric engravers available to residents to permanently mark and document their valuables. People are less likely to steal an item with social security numbers engraved on it because the item is harder to resell at pawnshops. The community relations officer trains residents on how to use the engravers.

Contact: Sergeant Richard Bowman, Midwest City Police Dept., PO Box 10570, 100 N. Midwest Blvd., Midwest City, OK 73140 (405) 739-1331

### **Public Education Program - Midwest City, OK**

The Public Education Program educates participants on rape and date rape, self-protection, child abuse, home security, and gang awareness. The programs are intended to prevent crime through proper education and increased awareness. The community relations officer provides the training.

Contact: Sergeant Richard Bowman, Midwest City Police Dept., PO Box 10570, 100 N. Midwest Blvd., Midwest City, OK 73410 (405) 739-1331

## **Salvage Yard Inspections - Jackson, MS**

The Salvage Yard Inspections program aims to decrease the number of auto thefts by reducing the market for stolen vehicles. The police department works with the Federal Bureau of Investigations, the county sheriff department, the State Highway Board, and the National Insurance Crime Bureau (car insurance companies use this bureau to investigate stolen cars) in routinely inspecting the salvage yards for stolen property. The department is also proposing a number of bills and city ordinances related to auto theft that include:

- \* An ordinance addressing wrecker services requiring that all towing vehicles display the company name and phone number in large letters and provide the police department with a record of all vehicles towed.

- \* A bill calling for mandatory prison sentence for persons committing car jacking with an additional penalty if a weapon is used in the crime.

Contact: Commander J.D. Savell, 327 E. Pascaqoula St., Jackson Police Department,  
Jackson, MS 39205 (601) 960-1363

## **IMMIGRANT ASSISTANCE PROGRAMS**

### **Immigrant Victim Assistance Program - Yonkers, NY**

The Immigrant Victim Assistance Program attempts to reduce crimes against illegal immigrants. The police department discovered that illegal immigrants are increasingly the targets of robberies. Analysis showed that because of the illegal status of the victims, few had social security numbers. Without a social security number, they are unable to open bank accounts or get pay checks. As a result illegal immigrants tend to carry large amounts of cash. These victims, however, are afraid to report and prosecute for various reasons including language barriers, fear and mistrust of the police, fear of deportation, and a lack of understanding of the police system.

The police department combatted this problem by creating several outreach programs on safety tips and to let immigrants know that they would not be questioned about their immigration status. To generate trust, police department officials attended various social and church functions with the assistance of community and religious leaders. After making initial contact with the immigrants, police department officials organized community meetings. Through meetings the immigrants have made several suggestions to the police department, which have been responded to, such as having more Spanish-speaking officers assigned in neighborhoods that are predominately Hispanic and providing Spanish language courses for officers.

Contact: Lieutenant Daniel Daly, c/o Police Commissioner's Office, 104 S. Broadway, Yonkers, NY 10701 (914) 377-7200

### **Job Center - Brea, CA**

The Brea Job Center is free and available to everyone, but the target population is primarily Hispanic unskilled and skilled workers who may not speak English or possess job hunting skills. The employment coordinators assist day laborers by connecting them with contractors, businesses, and residents in need of their services. Classes and information regarding job hunting, interview skills, English, grooming and career development are also offered.

Contact: Judy Campos, City of Brea, Number One Civic Circle, Brea, CA 92621 (714) 990-7776

## **IMPROVEMENTS IN POLICE SERVICE AND MANAGEMENT**

### **Alternative Funding Sources for Law Enforcement - Greenville, SC**

The Alternative Funding Sources for Law Enforcement initiative identifies and utilizes funding sources in addition to the municipal budget.

\* In 1990 the Greenville Police Department received a federal grant for the D.A.R.E. program, which paid for 75 percent of the officers' salaries, equipment, and benefits. Through negotiations, the Greenville County School District agreed to reimburse the city for the remaining 25 percent matching funds.

\* In 1991, the Greenville Housing Authority was awarded a Housing and Urban Development grant that provides the police department with two Community Patrol Drug Elimination Officers for city housing projects. In 1992, a second grant provided two more officers for use in these areas.

\* The Greenville Community Development Department was awarded a five-year, \$2.5 million dollar grant in 1992 that included a school resource officer's position. This grant allowed the police department to place an officer in the city's middle and high schools to develop programs for at-risk teenagers. Total funding for salaries, benefits, vehicle, uniforms, equipment, and training is reimbursed to the police department through this partnership.

\* On a smaller scale, office space, and utilities for police substations and community offices have been provided by area business associations and the Greenville Housing Authority.

Contact: Lieutenant G.S. McLaughlin, 4 McGee St., Greenville, SC 29601  
(803) 467-5222

### **Drug Impact Small Jurisdictions Grant - Fort Meyers, FL**

The Drug Impacted Small Jurisdiction Grant Program attempts to reduce drug-related crime in low-income neighborhoods. The program gives police officers on patrols the authority to make decisions on services that are needed in neighborhoods. For instance, if a patrol officer believes a street needs better lighting, the officer can speak directly to the appropriate city department about installing lights; the officer does not have to wait for approval from a superior. The program also encourages residents to work with the police officers in preventing crime. The program has started town hall meetings in the targeted neighborhood. At the first meeting, the police department introduced the program, recruited residents to participate in the neighborhood advisory committee, and described a survey to be initiated at a later date. Approximately half of the residents attending the meeting signed up to participate in the committee. The committee assists

in guiding the program direction. The police officers are trained in the fields of community policing, sensitivity training, and other specialized skills needed to effectively meet the goals of the program. To measure the success of the program, a crime assessment is conducted on a quarterly basis.

Contact: Lieutenant Hilton Daniels, 210 Peck St., Fort Myers, FL 33901  
(813) 338-2127

#### **Problem Solving Police Initiative - Richmond, VA**

The Problem Solving Police Initiative provides a comprehensive problem-oriented approach to crimes involving drugs and violence. The program has a crime analysis unit, enhanced beat enforcement, and a community coordinator. The analysis of crime data determines the deployment of strategic police manpower and other resources. Officers in street level drug enforcement increase interaction with residents through cellular telephones and pagers. A police sergeant and two civilian analysts are responsible for compiling department records and analysis of data. Analysis of criminal activities are distributed to requesting agencies, the city administration, and the city council. The community coordinator and administrative assistant coordinate the meetings with city department administrators and assist with overall programming activities.

Contact: Lieutenant Carol S. Nicely, Richmond Police Dept., 501 N. 9th St.,  
Richmond, VA 22319 (804) 780-6720

#### **Uniform Crime Investigation (UCI) - Port Orange, FL**

Through the UCI program case management is more efficient and organized. During routine investigations, UCI requires that the first responding officer on the scene of a case or an assigned officer investigate the case from its inception to closure. The program frees the detectives from routine investigations so that they can focus on the more intricate and difficult cases. Police department officials believe that given the amount of criminal complaints and the limited personnel, the detective division can not investigate every case.

Contact: Officer John Elliot, Port Orange Police Dept., 1395 Dunlawton Ave., Port  
Orange, FL 32129 (904) 756-5307

## **NEIGHBORHOOD-BASED CRIME PREVENTION**

### **Neighborhood Watch Coordinator - Richmond, VA**

The Neighborhood Watch Coordinator, who serves as a liaison between the police department and the community, manages and coordinates 1,850 neighborhood watch block programs. The police department created this position to increase community involvement and educate citizens on crime prevention techniques. In addition to organizing neighborhood watch programs, the coordinator assists communities in developing crime prevention services such as workshops and training seminars.

Contact: Ms. Tammi Dunnigan, Coordinator, Richmond Police Dept., Community Relations, 501 N. 9th St., Richmond, VA 23219 (804) 780-6842

### **Neighborhood Watch Program - Midwest City, OK**

The Neighborhood Watch Program encourages neighbors to work together to reduce crime. Citizens take an active role in crime prevention through improved home security, awareness, and the reporting of crimes or suspicious activity. Once residents form a Neighborhood Watch Group( 30 homes), police department officials draw up and keep records of a membership list and group by-laws. Groups must meet at least once a year and are encouraged to meet frequently. Patrol officers meet with neighborhood watch groups to discuss safety issues.

Contact: Officer Joan Stephenson, Midwest City Police Dept., 100 N. Midwest Blvd., PO Box 10570, Midwest City, OK 73140 (405) 739-1339

### **Neighborhood Watch Program - Omaha, NE**

The Neighborhood Watch Program involves the entire community in preventing crime and enhancing the quality of neighborhood life. The police department disseminates general information regarding Neighborhood Watch to residents. Through the program residents and police work together to identify safety problems and devise strategies to solve them.

Contact: Sergeant Thomas Zoucha, Prevention Programs Unit, Omaha Police Dept., 2028 Lake St., Omaha, NE 68110 (402) 444-5722

### **Safe Neighborhoods - Cambridge, MA**

Safe Neighborhoods assists residents to organize activities that encourage broader community participation. A number of crime watch, safe neighborhood groups have expanded and now include representatives of the clergy, the private sector, and school systems. Many of the current crime watch groups were formed in neighborhoods that experienced increased drug activity. The neighborhood groups' activities may include education workshops, forums for youth/police dialogue, block parties, and street sweeps. Most projects rely on volunteers. Many of the Safe Neighborhood groups receive staff

support and some clerical support through the City's Community Schools program.

Contact: Eileen Keegan, Director of Community and Youth Services, Dept. of Human Services, 51 Inman Street, Cambridge, MA 02139 (617) 349-6225

## **PATROL SERVICES**

Many police departments attempt to reduce crime by making police officers more visible and accessible. The officers patrol on bikes, horses, or foot. Patrol officers act as a direct link between the people in a neighborhood and the police. These officers speak to residents about problems and needs in the community. The patrols are utilized usually in highly populated area or during special events. Patrol uniforms may be more casual than normal police uniforms.

### **Alexandria, VA**

Contact: Lieutenant Michael Clancey, Alexandria Police Dept., 2003 Mill Rd., Alexandria, VA 22314 (703) 838-4241

### **Louisville, KY**

Contact: Captain Cynthia Shain, Louisville Division of Police, Second District, 416 N. 29th St., Louisville, KY 40212 (502) 574-7167

### **Midwest City, OK**

Contact: Sergeant Kaye Anderson, Midwest City Police Dept., PO Box 10570, 100 N. Midwest Blvd., Midwest City, OK 73410 (405) 739-1302

### **Orlando, FL**

Contact: Jack R. Stacey, Jr. Lieutenant, Orlando Police Dept., Special Enforcement Section, 100 South Hughey Ave., Orlando, FL 32801 (407) 246-2813

### **Wauwatosa, WI**

Contact: Barry Weber, Chief of Police, Wauwatosa Police Dept., 1700 N. 116th St., Wauwatosa, WI 53226 (414) 471-8430

## **POLICE/COMMUNITY PARTNERSHIPS**

### **Citizen Police Academy - Lakewood, CO**

The Citizen Police Academy brings together police and citizens for a nine-week period. Graduates of the program and members of the police department nominate residents for the course. The program tries to help citizens understand how police officers make decisions, including the underlying reasons and the stresses involved. It teaches course participants to understand that increasing the number of officers is not the solution to crime, rather it is the positive partnership between community residents and the police.

Officers developed a curriculum, which includes lectures on basic law, patrol procedures, narcotics, and SWAT units. The academy is limited to 15 participants so that the officers can have more personal interaction with the citizens. Citizens listen to 911 calls and comment on the reactions of responding officers. Hands-on training in firearm use/safety, arrest procedure, and building searches is offered to the participants. Mock crime scenes and role-playing domestic disturbances help citizens understand the trauma of crime and its impact on victims. At the graduation ceremony, the chief presents each graduate with a certificate and a commemorative Lakewood Police Department pen set. The graduates evaluate each aspect of the academy and offer suggestions on possible areas of improvement.

Contact: Agent Kubeck, 445 South Allison Pkwy., Lakewood, CO 80226  
(303) 987-7353

### **Citizen Volunteer Program - Jefferson City, MO**

The Citizen Volunteer Program takes advantage of volunteers who do not necessarily want to be involved in police duties. Volunteers assist with office work or D.A.R.E. programs. The volunteer group meets monthly to discuss issues and a police department representative provides training on an area of interest. The volunteer group has a steering committee that recommends personnel for appointments and compiles records.

Contact: Chief Gary Kemper, 401 Monroe St., Jefferson City, MO 65101  
(314) 634-6400

### **Civic Association Liaison Officer Program - Alexandria, VA**

Through the Civic Association Liaison Officer Program community problems are identified early so that action can be taken before they become unmanageable. The program has a police officer assigned to each of the 67 civic associations to listen to citizens' problems and hear their suggestions. In association meetings the officers answer questions and help residents identify and solve community problems. The police department measures the effectiveness of the program by surveying the association members on their satisfaction with their liaison officer.

Contact: Sergeant R. Giovannucci, Alexandria Police Dept., 2003 Mill Rd., Alexandria, VA 22314 (703) 838-4520

### **Community and Resource Exchange Center (C.A.R.E.) - Minneapolis, MN**

The Community and Resource Exchange Center attempts to address drugs, crime, and a decline in neighborhood livability in Minneapolis and Hennepin County. In the C.A.R.E. Program, city, county, school, and community agency representatives work in partnership with existing neighborhood organizations and community residents to intervene in problems that require coordination and cooperative action. The C.A.R.E. Program uses a collaborative approach to make neighborhoods safer and more pleasant places for residents to work, live, and raise families.

Contact: Robert Miller, Room 115, City Hall, 350 S.5th St., Minneapolis, MN 55415 (612) 673-5141

### **Community Radio Watch - Naperville, IL**

The Community Radio Watch program aims to expand the outreach of the police department by equipping citizen volunteers with police radios so that they can inform the police department of any criminal activity or public safety concerns, such as road hazards and disabled vehicles. The participants also help the police department in developing beat profile maps and designing a program that helps police locate homes during emergency services.

Contact: Sergeant John Gustin, 1350 Aurora Ave., Naperville, IL 60540 (708) 305-5477

### **Confidential Drug Tip Line - Jackson, MS**

The Confidential Drug Tip Line attempts to aid the narcotics division in gathering intelligence on known and suspected drug dealers. The Tip Line number (352-DRUG) has an answering machine and is checked twice daily by a supervisor who records the messages in a log book. The supervisor evaluates the information and decides which tips the police department can use to start or assist in an investigation.

Contact: Deputy Chief Bracy Coleman, PO Box 17, Jackson Police Dept., Jackson, MI 39205 (601) 960-1204

### **Crime Beat - Richmond, VA**

"Crime Beat," a weekly call-in television show provides crime prevention information and solicits help and information from the community in solving crimes. The cable TV show, which has expanded from a every other day, half hour broadcast to a daily, one-hour show, is rated the number one TV show on a local TV channel. The show averages 17 calls per show on topics that include personal safety, car jacking, business safety, and internal theft. Federal funding from the Justice Department supports production costs,

materials to promote public awareness of crime prevention, and a telephone number to provide information to police.

Contact: Sergeant Michael Randell, Detective Division, 501 N. 9th St., Richmond, VA 23219 (804) 780-6741

### **Operation Cooperation - Bridgewater, NJ**

Operation Cooperation is a panel consisting of police officers and citizens joined together to enhance the quality of life for residents through communication, joint efforts, and professional services. The panel has held outdoor meetings surrounded by police displays of special equipment, SCUBA teams, cars, and motorcycles. The meetings attempt to establish formal dialogue and impress upon the citizens that they are "a part of" and not "apart from" the police department. The panel has also organized festivals such as a Halloween festival for the community. The festivals are designed to provide safety and security while having fun. The festivals include free treats, fireworks, haunted trails, hay rides, "kiddie" rides, free refreshments, prizes, parades and free round trip transportation from four area schools.

Contact: Captain Stephen Obal, Bridgewater Police Dept., PO Box PD, Bridgewater, NJ 08807 (908) 722-4111

### **Partners Against Crime (PAC) - Rocky Mount, NC**

PAC attempts to involve citizens in the identification of public safety problems and in the development of programs and strategies to reduce crime. Police representatives enlist neighborhood support to work with them in planning and implementing crime identification, prevention, and enforcement programs for neighborhoods. Once the residents and police department officers have outlined an action plan to address safety problems in the community, police department officials draw up an informal agreement that states both parties will honor their commitments in implementing the action plan. If there are problems with particular strategies, PAC officials discuss them with residents and modify them.

Contact: Linda Kelder Jones, Community Services Supervisor, Rocky Mount Police Dept., One Government Plaza, Rocky Mount, NC 27803 (919) 972-1453

### **Police Community Partnership Program - East Orange, NJ**

The Police Community Partnership Program attempts to reduce crime in a low-income, high-crime area. Through interrelated components - the violent offender removal program, the establishment of community center, and neighborhood revitalization projects - the program attempts to remove the most violent criminals from a target zone and revitalize this area with a wide range of social and human services. The program also emphasizes the importance of community involvement in combatting the problems of drugs and crime.

Contact: Chief Harry Harman, East Orange Police Dept., 61 N. Main Ave., East Orange, NJ 07019 (201) 266-5050

### **Project Crackdown - San Jose, CA**

Project Crackdown aims to keep neighborhoods free from drugs and related crimes and to stabilize those neighborhoods through community empowerment. It is a multi-agency, multi-service approach which targets city, county, and private resources toward those neighborhoods most impacted by crime and blight. The project has two components -- specialized law enforcement, the Narcotics Enforcement Team (NET), and development of community action teams (CATS) to bring a variety of public and private resources into selected neighborhoods.

The NET - 25 police officers - patrols the same beats so that it can more effectively identify and eradicate criminal problems, as well as becoming acquainted with the law-abiding citizens. The officers contact appropriate departments and agencies about needed neighborhood improvements. The CATS consist of area residents who work closely with staff from the police and other city departments. The project also has neighborhood action centers with a full-time community coordinator and a group of volunteers.

Contact: Herm Shaver, Director of Neighborhood Outreach, Recreation, Parks, and Community Services Dept., 2072 Lucretia, San Jose, CA 95112  
(408) 277-5449

## **SAFETY EDUCATION PROGRAMS FOR CHILDREN**

### **Basics of Bicycling - Burlington, NC**

Basics of Bicycling attempts to reduce bicycle accidents and injury. It targets third and fourth grade children. Police department officials and physical education teachers present the "Basics of Bicycling" through a seven-lesson program. The program focuses on safety and consists of class room activities and hands-on experience with bicycles.

Contact: Sergeant J.S. Sheffield, 267 W. Front St., Burlington, NC 27215  
(919) 229-3519

### **Children Education Programs - Midwest City, OK**

Children Education Programs attempt to minimize the chance of criminal victimization of children through proper education and to make children feel more comfortable with police officers. The programs include Say No to Drugs, Bicycle and Traffic Safety, Stranger Danger, Officer Friendly, Halloween Safety, McGruff Visitations, Child I.D., and Police Department Tours.

Contact: Sergeant Anderson, Midwest City Police Dept., PO Box 10570, 100 N. Midwest Blvd., Midwest City, OK 73410 (405) 739-1338.

### **Crime Prevention Calendar - Naperville, IL**

The Crime Prevention Calendar is designed to broaden elementary-aged youths' understanding of personal safety and how they can be an important part of the crime prevention process. Letters are sent to principals and art instructors, along with a list of crime prevention tips they can use in their lessons on this project. Using the calendar to stimulate children's interest, an officer and community liaison officer visit each school and present a program on personal safety and crime prevention to kindergarten through fifth grade students. It is a collaborative effort between the schools, police department, and city and community organizations.

Children participate in the program through a crime prevention poster contest. Many children have an opportunity to be winners in the calendar contest, whether or not their posters are selected to be on the calendar. The program awards a first and second place certificate to each grade level at each school. The certificates are personalized with the child's name done in calligraphy. All children whose posters are represented on the calendar are honored by the mayor and police chief.

Contact: Sharon Murphy, Naperville Police Department, Community Education/Crime Prevention Unit, 1350 Aurora Ave., Naperville, IL 60540 (708) 420-6731

### **Safety City - Louisville, Kentucky**

Safety City attempts to reduce the risk of accidents to children. It instructs children in traffic safety and related subjects through explanation, demonstration, and practice. Classroom instruction covers pedestrian safety, bicycle safety, passenger safety, school bus safety, and general childhood safety, including making 911 calls, fire protection, and drug and alcohol abuse by drivers. Each student receives a classroom workbook covering the 4-1/2 hours curriculum, which is taught by a uniformed police officer. The program supplements the classroom work with a designed simulated city, which has small scale buildings, a street network and scaled down traffic devices, to provide practical experience in support of the safety principles taught in the classrooms. As an incentive and to enhance the simulations, small battery powered cars are provided to learn about experiencing the flow of traffic. The practical experiences not only include driving the miniature cars but also closely monitored walking trips through the simulation. At the conclusion of the course, a review session is held, questions are answered, and certificates of completion and badges are distributed.

Contact: Major Greg Smith, 2301 Douglas Blvd., Louisville, KY (502) 574-7161

### **Safety Town - Romeoville, IL**

Safety Town seeks to educate children in kindergarten through fifth grade on safety. It provides hands-on experience in teaching safety programs. The programs include bicycle safety, railroad safety, pedestrian safety, fire safety, animal safety, drug abuse prevention, abduction and molestation prevention, and vandalism prevention. Classes are taught by safety professionals. In addition Safety Town hosts a town-wide Trick or Treat party on Halloween.

Contact: Dale Keith, Romeoville Police Dept., 10 Montrose Dr., Romeoville, IL 60441  
(815) 886-7219

### **Winnie the Pooh - Burlington, NC**

The Winnie the Pooh Program is designed to help children with preplanned ideas of what to do if approached by a stranger and to familiarize them with the police as their friends and helpers. The program consists of a slide presentation of Winnie the Pooh meeting a stranger on the way to school. Before the slides are shown, the officer explains the definition of a stranger and other points of personal safety for a young child, including staying with parents in stores and not taking candy or money from strangers. The program concludes with an officer showing and explaining that the equipment on their utility belt is for safety.

Contact: Sergeant Sheffield, PO Box 1358, Burlington, NC 27216 (919) 229-3519

## **SENIOR SERVICE PROGRAMS**

### **Compute-A-Care - Grosse Pointe Woods, MI**

Compute-A-Care ensures that senior citizens who have health problems are called on daily to check their health status. The program uses a personal computer to make daily calls to eligible senior citizens, at no cost, and to send help if necessary. Senior residents may be included in the program if they live alone, they are ill and left alone on a daily basis because the care provider is at work, or they are alone for short or long periods of time. The home is automatically telephoned each day at a specific time with a recorded message. If the senior does not answer after two calls, a police officer is dispatched to the home. Records are kept at the police desk with information regarding each participant in the program. The recorded message tells the senior to hang on the line to answer questions and request medical help if needed. Compute-A-Care is a resident safety program initiated by the Grosse Point Woods's Department of Public Safety.

Contact: PSO John S. Albrecht, Jr., 20025 Mack Plaza, Grosse Pointe Woods, MI 48236 (313) 343-2410

### **Provide - West Warwick, RI**

Provide assists senior citizens by documenting their valuables with a video camera. Due to memory loss, many senior citizens have trouble describing stolen or misplaced items. A videotape of their valuable items helps senior citizens in describing them. Upon the request of a senior citizen, program coordinators or volunteers visit the senior citizen's home and videotape the valuable items. Program coordinators encourage senior citizen volunteers to do the videotaping of items.

Contact: Tom Iannitti, 1162 Main Street, West Warwick, RI 02893 (401) 822-4825

### **Retired Senior Volunteer Program (RSVP) - Fountain Valley, CA**

The RSVP program is designed to provide a way for active seniors 50 years or older to participate in community service. Working alongside regular police department employees, the retired program participants perform a variety of non-hazardous jobs in the police department. After a screening and selection process, the candidates enter a six-week training program. During this period, they receive classroom instruction covering a broad range of topics and are given several opportunities to ride with on-duty patrol officers. At the conclusion of the training period, they are assigned to work in pairs for both inside and outside assignments. Inside assignments include assisting the staff with duties that include: clerical, reception, assisting detective and lab personnel, crime prevention, and community relations. Outside assignments include going on "patrol" in specially marked vehicles. RSVP's wear uniforms which identify them clearly as volunteer members of the police department. The program allows the police department to provide

services such as vacation home checks and prompt graffiti identification and removal.  
Contact: William Denisi, 10200 Slater Ave., Fountain Valley, CA 92708  
(714) 965-4452

## **YOUTH PROGRAMS**

### **Adopt-A-Student Program - Orlando, FL**

Adopt-A-Student Program assigns police employees as mentors to at-risk students who are identified by school officials or school resource officers. The mentor meets with the student for at least one hour per week. The police department allows the mentoring to be on-duty time if staff loads permit. If employees do tutor during off-duty-time, they may be eligible to earn career development points. The purpose of the program is to provide the students with a positive role model who may be able to help with some of the problem these young people are facing. The mentor may help with homework provide a sympathetic ear to children who feel they need someone to talk to. The mentors reward improvements in mentee performance or behavior with small gifts such as lunch or a trip to an area attraction. Adopt-A-Student relies on donations from the community for these items since the department has no budget for the program.

Contact: Sergeant Donna Rivera, School Resource Unit, Orlando Police Dept., PO Box 913, Orlando, FL 32802 (407) 246-2196

### **Anti-Truancy Programs - Charleston, SC**

The Anti-Truancy Program targets children who are required by state laws to attend school. The police department implemented the program to encourage children to stay in school and decrease the number of burglaries and robberies committed by juveniles. During the school day, truancy officers search for students on the streets and return them to school.

Contact: Charles Francis, 180 Lockwood Blvd., Charleston, SC 29403  
(803) 720-2497

### **Bowling With Badges - Midwest City, OK**

Bowling With Badges, an annual event, targets at-risk youth, attempting to improve the relationship between the police department and youth. Each officer locates three youth between the ages of nine and 13 who could benefit from positive contact. The officers pick up the participants in patrol cars and drive them to the recreation center. At the center the children are provided with free bowling games, food, and drinks.

Contact: Sergeant Kaye Anderson, Midwest City Police Dept., PO Box 10570, 100 N. Midwest Blvd., Midwest City, OK 73140 (405) 739-1338

### **Chief's Corner - Greenville, NC**

Chief's Corner targets sixth grade students and encourages them to develop relationships with officers. Police officers give presentations on subjects ranging from safety to drugs. The program's schedule is from 2:00 PM to 3:00 PM each Wednesday during the school

year.

Contact: Chief Charles Hinman, PO Box 7207, Greenville, NC 27835 (919) 830-4333

### **Community Opportunity Programs For Youth (C.O.P.Y Kids) - Spokane, WA**

C.O.P.Y. Kids attempts to improve the relationship between young people and police officers and instill a sense of community responsibility. The eight-week program is designed to target 11 to 15 year old youth. Each week program staff - sworn and non-sworn police department officials - arrive at one of five community centers where participating youths are told to meet. The youths are then transported along with their chaperons to local sites where they are offered the opportunity to participate in community service. The day continues with lunch at a park, followed by activities that build self-esteem, decision-making skills, and conflict resolution skills. During this time period, the program also has recreational activities and role model interaction. The day ends with a tour of a local business or municipal organization and a ride back to the community center.

Each group of children participates in a similar routine for three days, Monday through Wednesday. On Thursdays the youths are driven to Fairchild Air Force Base Museum, treated to lunch at a local restaurant, and then given the opportunity at an area park to explore and reflect on the events from the previous four days. COPY Kids has the same format for each week of the program. On the final day of the program the youth visit a local bank, where an account with \$40 has been opened for each youth participating in the program. The \$40 reward is given to help the children realize a correlation between what they might accomplish through their own labor and receipt of appreciation for their efforts. A federal grant, city money, and local business donations fund the program.

Contact: Sergeant Gil Moberly, 1100 W. Mallow, Spokane, WA 99260  
(509) 625-4087

### **Foundation for the Future - Greenville, NC**

Foundation for the Future attempts to reduce the amount of criminal activity of eight to 15 year old, low-income African-Americans and to improve their life-skills and future opportunities. The program has after-school and evening programs that provide participants with educational support, positive role models, cultural activities, physical activities, and self-esteem building activities. It also focuses on providing low-income youth friendly contact with law enforcement officers and an alternative to the streets. Foundation for the Future requires one hour of after-school academics, concentrating on reading and math homework. Student progress reports and report cards furnished by the schools are reviewed by the staff and are used in helping students in academic areas where improvement needs are indicated. If a student does not have homework assignments on a given day, then the program staff assigns academic work at the appropriate academic level. Other activities include choir, drama club, African and

modern dance, basketball, and jump rope teams. The program operates from 4:00 PM to 8:00 PM Monday through Friday.

Contact: Captain C.J. Hardy, Greenville Police Dept., PO Box 7207, Greenville, NC 27835 (919) 830-4365

### **Hilltop Neighborhood Project (HNP) - Davenport, IA**

HNP attempts to reduce the over-representation of minority youth in the juvenile justice system by building positive relationships with residents in low-income neighborhoods. The program makes assessments through crime data and surveying students, families, and neighborhoods on community needs and impressions. The project coordinators also meet with neighborhood residents, African American pastors, and other leaders within the community to identify the issues and needs that they believe contribute to minority over-representation. HNP meets with parents and neighbors who express interest in working with the project. The purpose of these meetings is to discuss the needs and problems that contribute to involvement in crime and gang activity and to identify solutions. HNP coordinators and volunteers work with parents, families, and youth to prioritize and begin to implement solutions.

Contact: Susan Law Fensweiler, Family Resources, PO Box 190 Davenport, IA (319) 323-1852

### **New Start - Orlando, FL**

New Start attempts to have a positive effect on students in middle school who are at-risk of dropping out of school, using drugs, or becoming involved in criminal activity. The middle school resource officer identifies 10 students at the beginning of each semester for inclusion in the program. The students and their parents sign a contract stating that students must not have any unexcused absences, arrests, or referrals to the principals' office that would result in suspension. Weekly progress reports on participants must show an improvement in their grades, or they must maintain an acceptable level of academic performance. If they successfully complete the four to six week program, they are rewarded with a field trip to an area attraction such as Disney World. During the contract period the school resource officer can award smaller incentives for successful performances, such as gift certificates for food and movie passes.

Contact: Sergeant Donna Rivera, School Resource Unit, Orlando Police Dept., PO Box 913, Orlando, FL 32802 (407) 246-2196

### **Police Activities League (PAL) - Visalia, CA**

The PAL program is designed to provide role models and productive activities to disadvantaged young people between the ages of eight and 15. The program emphasizes a one-on-one mentoring relationship between police officers and youth. Members of the community who represent various occupations and professions also serve as mentors in the program. PAL activities include athletic events, tutoring

sessions, job skills training, and out-of-town trips to San Francisco, Alcatraz, Montana D'Oro and the Tulare County Fair.

Contact: Shawn Delaney, 303 South Johnson, Visalia, CA 93291 (209) 738-3257

### **PEP Kids - Tucson, AZ**

PEP Kids targets children of substance abusers who are in kindergarten through fifth grade. In the first phase of PEP, program coordinators educate school personnel such as teachers and administrators on a holistic approach to drug and alcohol prevention. The program uses an approach suggested by William Glasser, a prominent child psychologist, that focuses on coaching students on good decision-making skills. For instance, students learn the S.T.O.P. model to decision-making - Stop, Think, Options, and Pick and Proceed. School personnel are taught how to integrate this approach into their lesson plans and where to refer students and parents who need social services. School staff and faculty develop and identify carefully targeted school population resources and drug and alcohol issues. The community action plan details individual ways that each school can reach out and coordinate community, parent, and family resources in order to form a community coalition to address drug and alcohol abuse prevention and education issues. In the second phase of PEP, program coordinators educate parents on how to use this approach at home and social services available to them. PEP also encourages residents to guide the project's direction through participation on community steering committee.

Contact: Detective Skip Woodward, Tucson Police Dept. JSD/SRO, PL Box 1071, Tucson, AZ 85702 (602) 690-7793

### **People Reaching Out to Teens for Enrichment and Esteem Through Networking**

#### **(PROTEEN) - Greenville, NC**

PROTEEN aims to identify problems and form solutions for youth. It has a steering committee consisting of individuals from agencies and the private sector who are involved with or display an interest in youth. The committee identified eight critical issues of concern: teen pregnancy; race relations; family communication and dysfunction; school and community violence; choice of heroes and heroines; drug awareness; prevention; and intervention; peer pressure and self esteem; and AIDS and sexually transmitted disease awareness and prevention.

After identifying the primary concerns of youth, the steering committee organized a youth conference to create solutions to these concerns. A group of over 200 six to 12th grade students met in a theater-type setting to begin the youth conference. High school students performed two-minute thought provoking skits on each of the eight topics. Following the presentation of the skits, 40-minute sessions on each of the eight topics were conducted, with each student choosing two different morning sessions and afternoon sessions to attend. Each session had one professional from the field and a

social worker to facilitate. They attempted to keep the students talking and focused on the topic for the 40 minute session. Two or more college students were also present to write down the questions presented and the responses.

As an extension of the information obtained through the PROTEEN Conference and as an on-going function of PROTEEN, a networking system to address the concerns discussed by the conference youth has been established and is continuing to grow. The networking system is comprised of two people from law enforcement agencies, middle and high schools, social services, and the juvenile court system who act in a liaison capacity with the youth and the PROTEEN Executive Board of Directors. They cooperate in PROTEEN's efforts to effect beneficial solutions to youth problems. PROTEEN coordinators plan to have future summits and conferences.

Contact: Captain Cecil Hardy, Greenville Police Dept., PO Box 7207 Greenville, NC 27835 (919) 830-4365

### **School Resource Officer - Boise, ID**

Through the School Resource Officer program officers develop positive relationships with students and are accessible to schools. The program is a joint effort between the police and the schools. Officers deal with issues of truancy, neglect or abuse, and criminal activity. Officers act as counselors, investigators, and teachers. They provide lectures and activities on drug education, delinquency, criminal law, and crime prevention. Officers try to increase parental accountability through home visits and coordination of community services.

Contact: Sergeant Don Davis, 7200 Barrister Dr., Boise, ID 83704 (208) 377-6605

### **South Beach Alternative Middle School Program - Miami Beach, FL**

The South Beach Alternative Middle School serves youth who are deemed "at risk" of dropping out of school and/or have family or social behavior problems which have limited their ability to participate in regular public schools. Police department and school personnel select the students who are transferred to South Beach from other public schools. Approximately 65 percent of the student population are residents of Miami Beach. The Police department runs a program at the school called the Police & Youth Community Assistance Program, which provides career days, mentoring, summer and after-school jobs program, and community assistance service. Program coordinators and volunteers include police department officials, school staff, and community business people and residents.

Contact: Lieutenant Charles Garabedian, 1100 Washington Ave., Miami Beach, FL 33139 (305) 673-7945

### **The Teen Survival Guide - Santa Clara, CA**

The Teen Survival Guide is published as a resource for young people between the ages of 13 and 18. The 42-page booklet provides vital information on such subjects as drug and alcohol abuse, gang prevention, juvenile laws and truancy, and more than 50 community resource phone numbers to assist with the problems they encounter. The guide is distributed to health classes at the high schools and is available through many other community agencies.

Contact: Lieutenant Marvin Dixon, 23740 Magic Mountain Parkway, Santa Clarita, California 91355 (805) 255-1121

### **Youth and Family Services Program - Livermore, CA**

The Youth and Family Services Program targets families of delinquent, pre-delinquent, and "beyond control/runaway" youth. It employs six part-time licensed counselors who work with over 400 referrals per year. The program's creators believe that the family counseling approach is the most effective in diverting the delinquent behavior pattern and re-establishing the parents as the most powerful and effective influence in the lives of their children. Temporary crisis shelter is provided through the county probation department upon written request of the youth and parents. Crisis sessions are provided without fee and a sliding scale is used for continuing counseling with 20 sessions available per referral.

Contact: Leonard Lloyd, Manager, 3311 Pacific Ave., Livermore, CA 94550  
(510) 373-5373

## **OTHER PROGRAMS**

### **Crimes Against Children Unit (C.A.C.U.) - Louisville, KY**

C.A.C.U. provides a coordinated response and services to child abuse cases. The unit is comprised of detectives from the Louisville Police Department and the Jefferson County Police Department along with a social worker from the cabinet of human resources. A police detective and a social worker are teamed to investigate incidents of child abuse. This collaboration increases efficiency in prosecution, reduces duplication of effort, and allows immediate access to social services for the victim and for the family. The investigations place emphasis on the welfare of child victims and criminal prosecution of abusers. The unit also targets missing children, child exploitation, and the distribution of child pornography.

Contact: Lieutenant Jim Wintergerst, 436 South 7th St., Louisville, KY 40203  
(502) 574-2465

### **Rhythms in Blue - Louisville, Kentucky**

Rhythms in Blue is a music group that has six police officers singers and one civilian key boardist. The group sings various types of music ranging from gospel, to patriotic, barbershop, fifties and sixties, and contemporary. The group sometimes performs on duty but the majority of performances and rehearsals are done on the officers' own time. They perform at churches, senior citizen groups, nursing homes, conventions, civic events, and this past year performed at the National Law Enforcement Memorial Service in Washington, D.C. Band members wear their police uniforms during performances. All honorariums are donated to a local charity.

Contact: Major John Mills, 633 W. Jefferson St., Louisville, KY 40202 (502) 574-7133

## **About The United States Conference of Mayors**

The United States Conference of Mayors is the official nonpartisan organization of cities with populations of 30,000 or more. There are approximately 1000 such cities in the country today, each represented in the Conference by its chief elected official, the mayor.

The United States Conference of Mayors is in its second half-century of service to the mayors and the citizens of America's principal cities. Throughout its history the Conference has taken the lead in calling national attention to the problems and the potential of urban America. Since its founding it has carried the message of cities to every President, every Congress. This is the heritage of the Conference of Mayors. It is the heritage of every mayor who serves today.

Mayors participate on standing committees and task forces to shape urban legislation and national urban policy. The Conference also provides mayors and other local officials with opportunities to exchange information on effective approaches to municipal government.

With assistance from the National Institute of Justice, the Conference has built a significant record of working with mayors and police chiefs on the problems of crime and drugs:

- ◆ It has convened several national meetings which brought these officials together to share information on these problems in their cities, and on the solutions which they have developed.
- ◆ It has identified city drug policy directors in cities and brought them together to share information with one another.
- ◆ It has gathered a significant body of information on local crime and drug control programs through its clearinghouse on local policing programs, and it has published several reports which describe these programs.
- ◆ It has provided technical assistance to mayors and police chiefs, in matters ranging from police chief selection and dealing with corruption to instituting community policing programs and labor-management relations.