

National Board of YMCAs

NATIONAL YOUTH PROJECT USING MINI-BIKES

FINAL REPORT

SECOND FUNDING YEAR: SEPTEMBER 2, 1972 - NOVEMBER 15, 1973

to the

California Council on Criminal Justice
and
Law Enforcement Assistance Administration

Discretionary Grant No. 72-DF-09-0055
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U.S. DEPARTMENT OF JUSTICE

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January 15, 1974

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C O N T E N T S

REPORT OF PROJECT DIRECTOR - FRED Y. HOSHIYAMA.....	1
- Overview of NYPUM Status (Table I).....	13
- Referrals (Table II).....	14
- Report of Local Operators' Consultation.....	15

E X H I B I T S

REPORTS OF NATIONAL STAFF MEMBERS:

Alan F. Kumamoto, Associate Project Director.....	A-1
Reuben L. Davis, Associate Project Director.....	A-2
Mary Lou Mesplou, Assistant Project Director.....	A-3
- Analysis of Workshops	
- Chart of Expenditures and Elapsed Time	
- Chart of Number of Local NYPUMs	
Thomas E. McNulty, Financial Officer.....	A-4

REPORTS OF REGIONAL DIRECTORS:

S. Diane Paige, Indianapolis.....	B-1
Lon Rosheim, Minneapolis.....	B-2
Thomas Angelone, Pittsburgh.....	B-3
Jerome Taylor, Atlanta.....	B-4
Bart Roen, Dallas.....	B-5
Michael Van Winkle, Seattle.....	B-6
Joseph Montez, San Francisco.....	B-7

ROSTER OF LOCAL NYPUMS.....	C
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YOUTH STUDIES CENTER, UNIVERSITY OF SOUTHERN CALIFORNIA.....	D
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National Board of YMCAs

FINAL REPORT - FISCAL YEAR II

September 2, 1972 - November 15, 1973

FRED Y. HOSHIYAMA, NATIONAL PROJECT DIRECTOR

January 15, 1973

PREFACE

AN IDEA THAT GREW

NYPUM started as an idea in the mind and heart of twelve year old Jimmy* who was on probation. His eyes sparkled every time he saw a motorcycle go by.

"Why don't you get us some mini-bikes? We dig 'bikes'," implored this youngster to the local YMCA youth director.

Efforts were made to explore this idea. A Japan-based corporation subsidiary, American Honda Motor Company, Inc., was contacted and they came up with a trial gift of fifteen mini-trails. Eighteen boys, 11-14 years of age, were referred by the nearby school and the Los Angeles County Probation Officer. Gas and oil were donated by the corner service station owner. The YMCA Executive and Board gave approval. The idea became a reality.

Unusual and outstanding things happened. Delinquency-prone boys gave up delinquent behavior. School grades improved and truancy decreased. The probation officer was so pleasantly surprised that he asked, "Do you tie these kids up on weekends?" These boys were "clean" for six months, an unheard-of performance until they joined the Y-Riders project. The name of the project changed to NYPUM (acronym for National Youth Project Using Mini-Bikes) to emphasize that this is a Youth project and that the mini-bikes are effective "tools".

A NATIONAL PILOT PROJECT

One successful example does not make a national project. This idea needed to be tested and demonstrated. We needed more mini-bikes to be used as tools. We needed staff to give direction, provide training, technical assistance, and to coordinate the pilot project. We needed to evaluate the demonstration.

The National Board of YMCAs released budget and staff time. American Honda gave 10,000 mini-bikes, a start-up grant of \$25,000 and paid for a semi-documentary film of the pilot study, entitled "Y-Riders." Western Center Consultants was employed to evaluate the pilot Y-Riders project involving 26 local member associations.

Western Center's evaluation study was completed in April 1971. Positive changes in behavior of youth and an excellent safety record, plus an honest working relationship with the local police and probation in the majority of the 26 communities, were facts. A nationwide youth delinquency prevention project was tenable and desirable.

Armed with Western Center's report, the "Y-Riders" film, and a proposal, the YMCA went to the U.S. Department of Justice, Law Enforcement Assistance Administration, and to the Department of Health, Education and Welfare's former Youth Development

*Jimmy was one of the original Y-Riders (1969)

and Delinquency Prevention Administration for funding. LEAA's Discretionary Grant for \$422,073 was secured in July, 1971.

A unique national youth project using a "now" tool, the mini-bike, to reach the "hard to reach" youth was born.

NOTE: Mini-bikes have been declared a menace by some. Mini-bikes as a tool can be a "blessing" or a "menace," depending on how they are used. Doug Toms, former Federal Administrator of the Bureau of Highway Safety, Department of Transportation, says: "It is better to work above-board with youth, teaching them positive values, safety attitudes and safety skills, rather than driving them underground."

NYPUM's focus is on conservation and preservation of young lives who are America's greatest asset. In our energy concerns and its use we must give the highest priority to the development of our precious resource, the youth of our land.

THE NATIONAL BOARD OF YMCAS LAUNCHES NYPUM

In July, 1971, the National Youth Project Using Mini-Bikes (NYPUM) was launched as one of the YMCAs new thrusts to "change the conditions which foster alienation, delinquency and crime," one of the five National YMCA program goals. NYPUM was aimed at the 11-15 year old "hard-to-reach" youth who invariably ended up in the juvenile justice system as unreached and unloved.

According to Richard W. Velde, Associate Administrator of the Law Enforcement Assistance Administration of the U.S. Department of Justice, "If a youth is a criminal at 18, the chances are overwhelming that he will be a criminal -- and a more adept one -- at age 24 or 28."

Half of the nation's serious crimes are being committed by juveniles. Youth crime is climbing at a rate four times faster than the youth population. Recidivism was keeping pace with the increasing juvenile delinquency.

The old ways of combating delinquency are simply not working. Hundreds of thousands of youth are being dehumanized in the official juvenile justice system, a system called "crime factories" by those intimately familiar with its workings. Across the nation, the crying need is for alternatives -- new and innovative ways of working with youth.

The human cost is devastating, but so is the dollars cost. (It costs an average of \$10,000 per year to incarcerate one youth in the juvenile correction institution.)

A UNIQUE NATIONAL YOUTH PROJECT -- COLLABORATION

NYPUM is a rare combination of community collaborative effort. The 70's and 80's demand collaboration as a way of life, locally, nationally and internationally, for survival.

Here is a national delinquency prevention youth project, sponsored by a private national youth organization, the YMCA, joining hands with the Federal Government and international and domestic corporations, inviting non-YMCA youth agencies to sponsor NYPUMs throughout the nation in behalf of youth in need of ego-strengthening, sustaining life values and exciting adventure.

NYPUM COLLABORATION NATIONALLY

National Board of YMCAs

Sponsorship, staff

U.S. Department of Justice, LEAA

\$422,073 - 1st year

\$715,515 - 2nd year

American Honda Motor Company, Inc.

5236 mini-bikes, 4 documentary
films \$100,000 grant

Total value \$1,282,188 used,
\$946,812 committed for future use.

Wellco Enterprises, Inc.

2,000 pairs of shoes
\$32,000 (1st 1 1/2 years only)

Safety Helmet Council of America

5,000 helmets at cost used
5,000 helmets committed for
future use.

THE NYPUM REPORT

By Fred Y. Hoshiyama, Project Director

This report covers the two years' cumulative history of the special juvenile justice project of the National Board of YMCAs, known as the National Youth Project Using Mini-Bikes (NYPUM).

FIRST YEAR (JULY 1971 - SEPTEMBER 1972)

The YMCA-NYPUM began its nation-wide juvenile delinquency prevention project on July 14, 1971. First year goals were to develop one hundred (100) local NYPUM programs, to train the NYPUM program directors to operate these projects and to provide the needed support and technical assistance to them.

At the end of FY-1, September 1, 1972, there were one hundred seventy-six (176) local NYPUMs. These NYPUMs enrolled 7,474 youth of whom 3,970 youth were referrals from the courts, probation, school, and the police. Eighteen (18) start-up training workshops and seven (7) cluster follow-up workshops were conducted involving 739 trainees. One hundred ninety seven (197) local NYPUM visits were made to monitor, to evaluate and to provide technical assistance. Full detailed ninety page report was submitted at the end of November 1972 to both the L.E.A.A. and the C.C.C.J.

THE SECOND YEAR (SEPTEMBER 1972 - NOVEMBER 1973)

The second year started on September 2, 1972 and ended on November 15, 1973 with the identical goals as FY-1 plus providing support and technical assistance to the on-going NYPUMs as well as to the newly developed NYPUMs.

LEAA Discretionary Grants No. 72-DF-09-0055 for \$498,761 and No. 72-ED-09-0006 for \$213,754, totalling \$712,515 were awarded to the National Board of YMCAs, a sub-grantee, through the California Council on Criminal Justice.

Two program objectives were added: (1) To eliminate racism; (2) To strengthen family communication and relationships.

A. PURPOSE AND GOALS

NYPUM is a national delinquency prevention project of the National Board of YMCAs. The National Youth Project Using Mini-Bikes (NYPUM) is one of the most viable and effective recidivism reducing programs of the National Board of YMCAs.

NYPUM works with junior high age youth, 11-15 years, of which 75% must be referrals from the juvenile justice system, police, and the schools. Mini-bikes are used as an effective "tool" to quickly establish rapport between the alienated youth and the NYPUM youth worker.

NYPUM is a national scope diversionary and delinquency prevention program using a small group outreach theory and methodology based on strong collaborative community effort to change the conditions that foster alienation, delinquency and crime.

B. NYPUM OBJECTIVES

During FY-2, NYPUM will start 100 new local NYPUM programs and enroll 2500 new youth. Additionally, NYPUM will monitor, evaluate, and provide technical assistance to 175 on-going local NYPUMs with 7500 youth participants. In all of the NYPUMs, the objectives are to:

1. Increase diversion from the juvenile justice system, to decrease arrest and recidivism.
2. Provide a viable alternative to the juvenile justice system.
3. Serve as a catalyst to develop a genuine community collaboration and partnership with the police, juvenile authorities, schools, businesses, community citizens, etc., in every NYPUM community.
4. Work at the task to eliminate sexism and racism through and within NYPUM projects across the nation.
5. Develop and strengthen family communication and relationship whenever and wherever possible.
6. Increase the relevancy and commitment of YMCAs and other youth serving organizations in behalf of troubled youth.
7. Strengthen the ego structure in each youth participant through development of competence in safety and riding skills, sense of belongingness, feeling of self-worth and decision-making power, and knowledge that someone cares.
8. Evaluate the total NYPUM project on the specific NYPUM objectives and goals by securing evaluative data from the youth, parents, operators of local NYPUMs, monitors, and community collaborators.
9. Provide on-site and telephonic consultation and technical assistance to "interested" local agencies and their communities so that they can become ready to attend a Start-Up Training Workshop.
10. Conduct Start-Up Training Workshops to train "pending" NYPUMs to become operating NYPUMs. (FY-2 goal: 100 new NYPUMs)
11. Develop a more functional team approach with the National YMCA Regional Offices and staff in providing services to member Associations throughout the nation on juvenile justice program thrusts.
12. Study and work on the best methods to train and to develop member Associations' NYPUM staff into self-help clusters.
13. Continue gathering evaluation data and support letters towards NYPUM refunding.

14. Provide technical assistance, consultation and monitoring to on-going NYPUMs and non-operating NYPUMs in order to assist them to re-start and/or to move them into "excellent" rating.

C. SUMMARY OF RESULTS

A brief summary of the FY-2 program accomplishments follows. A fuller and more detailed report on all phases of the YMCA-NYPUM project are included later in this report.

1. NEW NYPUMS

Ninety-three (93) new local NYPUMs were developed during FY-2 which makes 269 different diversionary programs available to Juvenile court judges in forty-five (45) states. Each of the local NYPUMs has a community based collaborative partnership with the police, courts, schools and other business and professional organizations.

2. YOUTH REFERRALS

6,254 youth were referrals from the juvenile courts, probation, police, schools and others. Total of 7,370 youth were involved in 449 groups of 10-15 year old youth at the end of FY-2. (Average longevity - 12 months. There are several two year participants still actively involved, but the mean length of time was computed to be 10-14 months.) Based on these figures we estimate that 14,844 youth have been involved in and benefitted from NYPUM during FY-1 and FY-2.

3. REPEATERS (recidivism) - 3.7%

232 referred youth out of 6,254 were picked up again (arrested) for negative behavior. 125 youth were rearrested for 2% rate;
107 youth were rearrested after they left the NYPUM program for 1.7% rate.
Total of 232 youth were recidivated for 3.7%.

4. NYPUM-GENERATED LOCAL MONEY AND IN-KIND

Over one million dollars (\$1,196,277) in cash and in-kind were generated in the 269 local communities for NYPUM. Additionally, many YMCAs reported increase in sustaining membership campaigns because the donors perceive NYPUM as meeting one of the community's real needs.

5. EXCELLENT SAFETY RECORD

The local NYPUM operations with an average of 7,000 youth/year, riding thousands of hours, the accident rate is very low. To date there have been 23 claims, including 6 thefts. We had several burns, abrasions and bruises and a few broken bones. Effective safety training and careful supervision are keys to this excellent low accident rate.

6. YEARLY COST PER YOUTH

\$284.00 for NYPUM and \$10,000 (National average) for juvenile institutions.

NYPUM is not for all adjudicated youth. Some few hard core delinquent youth may need institutional care. However, the majority of youth adjudicated for delinquency can be involved in NYPUM. Lancaster Youth Development Center, Trenton, Florida, has eighth and ninth time offenders of both sexes positively helped by involvement in NYPUM.

Annual cost per youth figured out to two hundred eighty-four dollars (\$284) by dividing 14,844 youth into \$4,208,977 (total of youth and both in-kind and cash costs for FY-1 and FY-2).

7. UNUSUAL COLLABORATION - THE HONDA GIFT AND COMMITMENT

The American Honda Motor Co., Inc. gifts of mini-bikes, films and grants and the L.E.A.A. grants have made NYPUM possible. Enough cannot be said about the sincere commitment and support the Honda people have given to the YMCA - NYPUM. There is no question that Honda derives a good public relations value to which we feel they should be entitled. Their commitment and support goes far beyond the commercial aspect. YMCA-NYPUM values the social and human concerns which the Honda management, from Mr. Soichiro Honda down to the local Honda dealers, have expressed and shown by in-kind gifts totalling nearly half a million dollars annually to the YMCA.

The Honda gifts, plus the Federal Government Grants, make possible the NYPUM staffing and training capabilities that make NYPUM effective.

8. SOUND GOVERNMENT INVESTMENT. \$97.00 PER YOUTH (\$712,515 - 7370 YOUTH)

The extremely low arrest and recidivism rate of 3.7% makes the government grants a very sound and productive investment. This investment coupled with solid community collaboration and local agency leadership and commitment has proven to be a successful formula to prevent and rehabilitate juvenile delinquents for those youth NYPUM reaches. The arithmetic is simple. Hundreds of millions of dollars are saved annually but far more important are the lives of youth who are saved.

9. ADMINISTRATIVE SUMMARY

- a. Staff: Ten Regional NYPUM Directors were hired and officed in nine locations throughout the United States. The Regional sites were: Akron, Atlanta, Dallas, Indianapolis, Los Angeles, Minneapolis, New York, Pittsburgh and Seattle. Akron and New York centers were closed and the work was transferred to Pittsburgh, Indianapolis and Atlanta. The Los Angeles Center moved to San Francisco/San Mateo.

At the end of FY-2 there are four National NYPUM Directors (Project Director, Assistant Project Director, two (2) Associate Project Directors) officed at Los Angeles (headquarters). There are seven full time and two part-time Regional NYPUM Directors on the staff. Each of the offices is staffed with a Secretary-Coordinator.

- b. Staff Training: Four in-depth training workshops were held to train the staff to acquire new training skills, to develop a consistent stance on NYPUM guidelines, and to develop teamness.

We brought together the entire office* and professional staff to one of the workshops.

1. Kellogg West, Pomona, California September 10 - 15, 1972
2. Francisco Torres, Goleta, California December 10 - 16, 1972
3. Le Pavillon, New Orleans, Louisiana February 12 - 15, 1973
4. *Surf Riders Inn, Santa Monica, California October 21 - 29, 1973

- c. Start-Up Workshops. Cluster Training and On-Site Visits:

Sixteen (16) start-up training workshops were held during FY-2. Four hundred forty-one (441) trainees were trained.

Two hundred seventy-two NYPUM Directors were certified.

Forty-one (41) Cluster Training Workshops were conducted by the Regional NYPUM Directors for the Local NYPUM Operators.

Three hundred forty-seven (347) persons were trained in the follow-up Cluster Workshops.

Six hundred ninety-seven (697) local on-site visits to Three hundred twenty-eight (328) local agencies were made to monitor, to provide technical assistance, and to meet with the community collaborators.

- d. Evaluation: Youth Studies Center of the Social Science Research Institute, University of Southern California was sub-contracted for the second year to evaluate NYPUM. The dimensions evaluated were the NYPUM objectives, the purpose being to provide for the National NYPUM Staff and to the local NYPUM operators, information which will assist them in determining the extent to which the program as a whole is reaching established objectives. A full detailed report by the Youth Studies Center/S.S.R.I./U.S.C. is presented later.

NYPUM OBJECTIVES MEASURED ARE:

1. Change in Individual Behavior
 - A. Positive self regard
 - B. Attitudes to institutions
 - C. Reduced deviant behavior
 - D. Reduced recidivism
2. Change in Nature of the YMCA
 - A. Community collaboration
 - B. Increase referrals
 - C. Movement to outreach
 - D. Receptiveness to change

3. Change in Image of YMCA

- A. Personal attitudes
- B. Institutional attitudes
- C. Media attitudes
- D. Image of motorcycle

4. Quality of NYPUM Performance

- A. Age group served (11-15)
- B. 75% referrals
- C. Small group design
- D. Percent of time non-bike
- E. Youth participation in decisions
- F. Safety
- G. Movement to non-NYPUM
- H. Effect on other programs

An over-all summary of the evaluation as given by the Youth Studies Center of the S.S.R.I./U.S.C. follows:

"Five sets of raters supplied estimates of the extent to which they felt the NYPUM program was achieving success in respect to over twenty dimensions of concern to the administrators of the program. Ratings were given on a scale of "0" to "100" with "0" representing the worst possible score and "100" representing the best possible score. A score of "50" was defined as "average", "so-so" or "neither good nor bad". Thus any score above "50" can be interpreted as favorable to the program and any below "50" as unfavorable. The five sets of raters were: youth in the program; parents of youths; District Directors of the program; Local Directors of the projects; and community residents familiar with the program. Where possible, ratings were given by the same respondents in several time periods in order to assess any changes over time which might occur. Because of this, the "numbers" indicated in the summary statements below refer to the number of responses rather than the number of respondents."

Summary of the EvaluationEstimates of Overall Program Success

Estimates by:	<u>Average Ratings</u>	<u>Number of Responses</u>
1. Youths in the program	75.40	1767
2. Parents of youths	77.65	766
3. District Directors	62.37	201
4. Local Director	64.00	311
5. Community Residents	76.08	185
OVERALL:	71.1	3230

"The lowest average rating by any set of respondents for any program objective was the rating of 55.5 given by District Directors as their estimate of the extent of success in meeting the goal of reducing racism. It is likely that this relatively low rating is more a reflection of the perceived difficulty of the task than of the effort put forth to achieve it. In no case did the average rating by any set of respondents for any program objective fall below the 50% mark, so all average ratings may be considered generally favorable to the program."

"The highest average rating by any set of respondents for any program objective was a rating of 83.9 given by parents of youths in the program as their estimate of the success of the program in helping kids get along better with one another."

"The highest average estimates of program success were supplied by parents. The lowest average ratings were supplied by the District Directors."

10. LOCAL OPERATORS' CONSULTATION - OCTOBER 17-19, 1973 SURF RIDER INN, SANTA MONICA, CALIFORNIA

The consultation was held for the purpose of providing direct feedback on the over-all functioning of the National NYPUM Project. So often the headquarters staff designs the plan which involves others without giving the others a voice and in-put. The open understanding and stated goal was "To retrieve, from a select group of NYPUM local operators, information on current NYPUM operations, that can be used as vital input to the National NYPUM Staff's planning for FY-3." Nineteen (19) local NYPUM Outreach operators attended. The results were extremely useful for developing FY-3 NYPUM plans.

A full report of this consultation is included as part of this document.

D. FINAL WORDS

The more complete reports by the individual national and regional NYPUM staff members follow. (See the table of contents for identification of subject matter and individual staff members.)

One final word is needed in this summary. The local NYPUM agencies operate the program. The National and Regional NYPUM staff and office provide training, technical assistance and the coordination of the mini-bikes as tools. Each local agency is autonomous and independent of the National NYPUM except for whatever assistance and persuasion they are willing to accept from us. So far it has been an effective collaborative relationship.

FINAL REPORT

September 2, 1972 - November 15, 1973

TABLE I - AN OVERVIEW OF NYPUM STATUS

<u>Description of Items</u>		<u>To Date</u>	<u>Goal</u>	<u>Percent Achieved</u>
A.	Total Local NYPUMs	269	275	98.0%
	1. New NYPUMs FY-2 only	93	100	93.0%
	2. Temporary Non-Operating	45		
	3. Dropped Out of Program	14		
B.	Current Youth Participants	7,370	7,500	98.0%
	1. Referral Youth	6,254	5,625	111.0%
	2. Non-Referral Youth	1,186		
	3. Number of Clubs/Groups	449		
C.	Total Recidivism ($232 \div 6184 = 3.7\%$)			3.7%
	1. Recidivated while in NYPUM	125		2.0%
	2. Recidivated after NYPUM	107		1.7%
D.	Total Expenditures of Cash and In-Kind	\$2,321,642		
	1. L.E.A.A. Grants	712,515		
	2. Cash and In-Kind to National NYPUM	412,900		
	3. Cash and In-Kind Generated to Local NYPUMs	1,196,227		
E.	Cost Per Youth Per Year			
	1. Total Overall Cost, including Local NYPUM Costs	\$284		
	2. Use of Federal Funds only	\$ 97		
F.	Training Workshops			
		<u>No. Workshops</u>	<u>No. Trainees</u>	
	1. National and Regional NYPUM Staff	4	64	
	2. Start-Up Training	16	441	
	3. Cluster Follow-Up	41	347	
G.	On-Site Local NYPUM Visits			
	1. Number of Visits	697		
	2. Number of Agencies Visited	328		

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TABLE II - REFERRALS

REGIONS	NYPUMs	Value* Contrib. Cash/In-Kind	No. of Groups	R E F E R R A L S					Recidivists		Wtg. List	TOTAL YOUTH	RECIDIVISM RATE %
				Courts Prob.	Police	Schools	Others	TOTAL	IN Pro.	OUT Pro.			
INDIANAPOLIS	34	127,604	67	226	129	495	235	1085	13	7	187	1093	1.8
MINNEAPOLIS	30	182,488	82	422	155	127	96	800	7	42	511	1059	6.1
PITTSBURGH	42	145,370	76	376	130	468	154	1128	21	7	171	1399	2.5
ATLANTA	30	21,240	62	373	852	254	43	1522	7	2	273	1877	.6
PACIFIC/SAN FRANCISCO	12	65,609	34	89	34	76	79	278	34	8	413	319	15.1
DALLAS	39	413,126	81	196	89	361	303	949	27	37	392	1079	6.7
PACIFIC/SEATTLE	23	240,790	47	172	29	178	113	492	16	4	217	544	4.0
TOTALS	210	1,196,227	449	1852	1418	1959	1023	6254	125	107	2164	7370	3.7

LOCAL NYPUM DIRECTORS CONSULTATION

October 17-19, 1973 - Santa Monica, Ca.

Final Report

INTRODUCTION

The first consultation involving local NYPUM Directors was held on October 17-19, 1973 at the Surf Rider Inn in Santa Monica, California. The consultation was called by the national NYPUM staff for the purpose of providing direct feedback on the overall functioning of the national project. The open understanding was that the information provided by the local Directors would be used by the national NYPUM staff in their planning for the third year of the project.

The participants were a selected group of local NYPUM Directors. The participants were each invited by their respective Regional Directors. Each Regional Director invited two local Directors. A total of nineteen local Directors participated. Participation by the national staff was limited to the Project Director and two of the three Associate Project Directors. The total list of participants appears on Appendix B.

Prior to the consultation, the convenor prepared a statement of goals and objectives, based upon his discussions with the national staff. This statement was shared with the total consultation group at the first session and, after a discussion, was accepted. The stated goal of the consultation was: "To retrieve, from a select group of NYPUM local Directors, information on current NYPUM operations, that can be used as vital input to the national NYPUM staff's planning for FY-3." The complete statement of goals and objectives appears on Appendix A.

Overview of Results

Strictly in terms of the basic goal, it is felt that the consultation was successful. Although the amount of information was uneven, comments were made on nearly all of the areas identified in the objectives. A few areas, however, clearly attracted the attention of the local Directors. These areas were start-up workshops and clusters, evaluation, and the role of the Regional Director.

The total success of the consultation depends on factors other than the achievement of the basic goal. However, as the writer also served as convenor, it is felt that a total assessment of the consultation can not be made in this Report.

The balance of the Report will summarize the information generated around six of the areas identified in the objectives. These are the areas which were, in the opinion of the writer, the objects of most of the substantive discussions, and therefore most helpful to third year planning. Detailed lists of significant bits of information generated on all the subject areas appear as additional Appendices to the Report.

The format of the summaries will generally be a listing of the major issues identified. Although the consultation was not designed to provide solutions or recommendations to the staff, for the purposes of this Report some information has been organized as suggestions. Although such information obviously reflects the thinking of the participants, it should not be interpreted as formal recommendations.

Start-up Workshops and Cluster Meetings

Issues Identified:

1. A dominant issue, expressed several times throughout the consultation, was the perceived deficiency in the start-up workshop design in providing training for working with troubled youth. During the consultation nearly every participant made at least one comment on this issue. Related to this issue was the feeling that start-up workshops do not currently emphasize training in outreach methods sufficiently.
2. Start-up workshops should have an extensive orientation to the juvenile justice system. Some of the content areas that need to be included in such an orientation are:
 - a. What happens to a youth when he or she gets arrested.
 - b. Trends in the juvenile justice system.
 - c. Strategies for changing the system.
 - d. Current practices related to girl offenders.
3. Start-up workshops should have less of an emphasis on the mechanics of operating a local NYPUM. This type of orientation, while important, should not take up the amount of time that the participants felt it does at start-up workshops.
4. There was a need expressed for training beyond the start-up workshop. Such training could be a process of on-the-job training in program development, community organization, family life and other issues. The idea of such on-the-job training was mentioned several times by various participants. The possibility of using cluster meetings as a vehicle for such training was also mentioned.
5. The basic issue relating to cluster meetings is that they have not provided the opportunity to work on substantive problem areas of working with youth. The opinion was expressed that too much time was devoted to the more mundane concerns of a local operation, such as problems related to riding sites. Again, these feelings were not expressed in deprecation of such concerns but out of the strong realization that NYPUM is a youth project. As such, as much time as possible needs to be spent in improving the local Director's ability to work with and help youth.

Suggestions:

1. The Regional Directors should make extensive visits to each pending local Director before the start-up workshop. Some of the purposes of the visits would be: 1) provide pending local Director with a basic orientation to the NYPUM concept and operation, 2) assess the agency's commitment to outreach methods, 3) get an idea of the local Director's training needs. It was the general feeling of the participants that such visits would improve the planning for the start-up workshops.
2. There was a similar feeling for the need for more advance planning for cluster meetings. A feeling was expressed that currently, cluster meetings tend to be too open-ended in structure; there is a need for an agenda that has been developed beforehand in conversations between the Regional Director and the local Directors.

Suggestions: (Cont'd)

3. Start-up workshops should have separate sessions for the Executive Directors of the various agencies. The Executive Directors' sessions should include extensive orientation to the NYPUM concept and operation.
4. Start-up workshops should provide skill building sessions in a variety of areas. Local Directors could then "elect" those which they wanted to attend.
5. Local Directors should be trained to be responsible for cluster meetings.
6. Cluster meetings should involve youth more frequently.

Evaluation

Issues Identified:

1. In the comments made on the FY-2 evaluation, nearly all of the participants expressed some degree of frustration with the process. There were several aspects to this frustration but one of the more dominant aspects which emerged was a lack of complete understanding, and perhaps acceptance, of the evaluation process. From the discussions, the assumption can be made that the evaluation was seen as a "lay-on" that satisfied needs external to the NYPUM concept and operation, such as LEAA requirements. The FY-2 evaluation was not seen as a process that could benefit the local Director and his of her operation.
2. Closely related to the local Directors' seeming ambivalence towards the evaluation process was the strong statement of the need for an evaluation process that provided direct feed-back to the local program. The local Directors felt that such feed-back could assist them in making improvements in their programs. Some types of information which the local Directors said they wanted were:
 - a. Degree of attitude and behavioral changes of youth in the program.
 - b. Relationship between youth and local NYPUM staff.
 - c. Types of referrals.
 - e. Types of youth involved in the program.
3. According to the local Directors, there is a need for local NYPUMs to keep better records of what happens to youths as they participate in the program.

Suggestions:

1. Use should be made of an open evaluation process in cluster meetings. The Regional Directors would conduct workshop sessions at the meeting on how to evaluate local programs. The local Directors would then be responsible to carry out an evaluation process.
2. An alternative approach suggested was the use of an evaluation team. The team would be made up of the Regional Director, a local Director from a different program, plus a third person knowledgeable of outreach programs. The team would spend 1-3 days evaluating a local program. This type of process was mentioned several times.

Suggestions: (Cont'd)

3. A general suggestion was made for the design of a process that could more objectively get data from youths, parents, and community residents on the overall disposition of the youths. The focus would be on what happens to the youths, with additional concerns for the type of feed-back the local program receives from parents and the community.
4. It was suggested that there be separate evaluations for Y-related and non-Y related NYPUMs. The reason stated was the in-application of several of the guidelines to non-Y NYPUMs.

The Role of the Regional Director

1. The comments made during the consultation seem to indicate that the role of the NYPUM Regional Director was the most salient issue of the consultation. The comments and discussions on the Regional Directors fully support a consideration of the Regional Director as the most critical element in the national NYPUM staff's system of support for local programs. The message was very clear that the local Directors present wanted and needed a support system that included a full complement of Regional Directors.
2. The local Directors seemed to be very aware of the support needs that they wanted the Regional Directors to meet. They were also very concerned about the volume of work of the Regional Directors and their ability to manage such a heavy work load.
3. There was a very strong feeling, expressed many times, for a continuation of direct contact with the Regional Director. Again, the local Directors see the Regional Directors as a valuable resource to assist them in some of the more substantive problem areas. These include:
 - a. General problem solving assistance.
 - b. Community organization and community collaboration.
 - c. Group process.
 - d. Working to change the juvenile justice system.
 - e. Internal working relationships with the parent agency, especially problems between local Director and the Executive and the Board of Directors.

The local Directors realized the time factors involved with direct contact with the Regional Director. This issue had such a priority, however, that the local Directors suggested, several times, that the emphasis in FY-3 should be on supporting on-going NYPUMs. Organizing new NYPUMs should be a more secondary priority for the Regional Directors.

4. There was a difference of opinion on the question of whether individual local visits or cluster meetings are the best way to provide direct contact between the Regional Director and the local Directors. From a time management perspective, cluster meetings were felt to be more advantageous. For major problems, nearly all the participants felt that the Regional Director should make a direct, local visit to the affected NYPUM.

Suggestions:

1. A process was suggested for organizing new NYPUMs. The Regional Director would have the responsibility to make the initial contact with the interested agency. The Regional Director would then refer the agency to a local Director in about a fifty mile radius. The local Director would then assist the interested agency in developing a NYPUM. It should be part of the local Directors contract that he or she be willing to assist interested agencies within a fifty mile radius of his or her program.
2. Regional Directors should fully develop, in pre-visit negotiations, the agenda of a local visit.

Future Direction of NYPUM

Issues Identified:

1. The local Directors were quite concerned with the direction of NYPUM after FY-3. They very clearly stated that the national NYPUM staff, especially those at Headquarters, should begin immediately planning for the possibility that FY-3 might be the last year of an extensive national support system. The local Directors also expressed a willingness to pick up some of the support functions in the fourth year.
2. It was totally assumed that NYPUM would exist at the local level after FY-3. The question involves the type of support structure for these NYPUMs after FY-3.

Support Systems

Issues Identified:

1. The basis issue in this area was the lack of adequate support from the local YMCA or the General Agency staff. This was tied to the general lack of support within the YMCA for outreach methods and programs. A few of the local Directors expressed an unwillingness to work with the General Agency's Regional staffs. The YMCA is not seen as being totally responsive to the social problems which NYPUM is concerned with.

Conclusion

As stated above, the consultation can be considered to have achieved its basic goal. A great deal of data was generated and most of it was directly related to the objectives of the consultation.

Finally, the writer would like to emphasize two significant observations which emerged from the consultation. The first is the enthusiasm of the local Directors for their work and their willingness to take an active part in the further development of NYPUM as a nation-wide program. If the participating local Directors are indeed a representative sample, then NYPUM is well graced with a core of people firmly committed to improving society's response to the needs of its youth.

Conclusion (Cont'd)

The second observation is related to the first. This is the importance of a strong support system to the development of a new program concept. The local Directors are, in many ways, working in a manner not completely traditional to the YMCA and other social agencies. It is the writer's hope that those people in responsible positions will continue to provide the means for a system of support to the local Directors so that they can continue to work with youth in trouble and their families and to work towards changes in the institutions that affect youth.

12/20/73

National Board of YMCA's

NATIONAL YOUTH PROJECT USING MINI-BIKES

FINAL REPORT

September 2, 1972 - November 15, 1973

ASSOCIATE PROJECT DIRECTOR - ALAN F. KUMAMOTO

For Fiscal Year II (FY-2), two major job categories were included: (1) responsibility for developing/operationalizing new NYPUMs (i.e., pre start-up workshop technical assistance visits for program readiness; planning and training implementation for start-up workshops); (2) responsibility for staff supervision of five regional NYPUM Directors (formerly called district directors) located in the North Central Eastern area at the NYPUM Akron, Indianapolis, Minneapolis, New York and Pittsburgh offices (i.e., job descriptions/performance reviews; periodic supervisory meetings/conferences; in service training.)

I. New NYPUMs

- A. By November 15, 1973, our National office statistical figures indicate 93 new NYPUM programs during FY-2. This number is seven less than our projected 100 new programs (refer to "Exhibits: Roster of Local NYPUMs" for district by district breakdown of actual local programs and bike order dates.)
- B. A review of Actual and Projection of Local NYPUMs Chart prepared by Assistant Project Director, Mary Lou Mesplou, indicates the number of new NYPUMs per month. The following provides a further refinement and analysis of the data:

Quarter	1st	2nd	3rd	4th	Extension
Season	Fall	Winter	Spring	Summer	Fall
Months	9/2 - 12/31	1/1 - 3/30	4/1 - 6/30	7/1 - 9/30	10/1 - 11/15
Number	14	16	27	31	5

- C. The increase in new programs in 3rd/4th quarters doubles from 1st/2nd quarters (58 to 30.) (Single greatest month for new NYPUMs was August [16].) Increase in the 4th quarter was 34% of total to date.
 1. This could indicate: (a) greater job experience/emphasis by regional directors to initiate new NYPUMs; (b) local agencies view NYPUM as a mini-bikes program not operable in the winter, therefore mentally prepare primarily in summer/fall; (c) YMCA and other agencies conduct fund raising activities during winter quarter and actual program year is geared towards summer/fall activities; (d) funding difficulties are overcome during Spring/Summer quarters.

2. The drop off during the Extension quarter is consistent with previous fall seasonal lows and also the "unsuredness" of FY-3 funding.
- D. Pending programs still remain in the 50+ level (extension quarter data indicates 56 pending programs remain carried over into FY-3 with starting dates ranging from November to early Spring.) Information only still is close to 300 (287 during this past extension quarter.) The above indicates a continuing interest by agencies. Interest mailings such as Regional Director, Joseph Montez contacts to all local YMCAs in his area attract a certain number of inquiries.
- E. Start-up Workshops generally provide the final negotiation between NYPUM and local agencies before bikes are ordered and the program becoming operational. Fifteen such training workshops were conducted during FY-2.

Workshops per quarter/number per month/locations:

First Quarter (2): October (1)/November (1)
1 - New Haven, Connecticut
2 - Minneapolis, Minnesota

Second Quarter (3): January (1)/February (1)/March (1)
1 - Akron, Ohio
2 - New Orleans, Louisiana
3 - Oakland, California

Third Quarter (5): April (1)/May (2)/June (2)
1 - Little Rock, Arkansas
2 - Atlanta, Georgia
3 - Seattle, Washington
4 - Indianapolis, Indiana
5 - El Paso, Texas (limited to Dallas office area)

Fourth Quarter (5): July (2)/August (2)/September (1)
1 - Chicago, Illinois (joint NYPUM/National Training Center workshop)
2 - Los Angeles, California (shortened workshop with executive/board member attending for entire time)
3 - Woodburn, Oregon (specifically for MacLaren School for Boys Correctional Institution)
4 - Detroit, Michigan - (joint NYPUM/National Training Center workshop)
5 - Milwaukee, Wisconsin (limited on-site workshop geared for Milwaukee association and branches)

1. During the first three quarters (10 workshops - 67%), Western Center provided consultation/technical assistance in planning, implementation, and evaluation of each workshop. During the final quarter (2 workshops - 13%) emphasis was placed on utilizing the National Training Center (also known by National Center for Youth Outreach Workers) as a member of the YMCA Urban Action and Program Division staff. Both arrangements were adequate and satisfactory. Three workshops (20%) were conducted without the use of training consultants.

2. Flexibility of design for each workshop is dictated by the range of participants attending each training event. The needs of each agency is taken into account while covering essential content areas. A written pre-workshop agency commitment emphasizing levels of knowledge/experience for participants may be helpful. Skill practice and actual experiential elements need to be expanded especially in the area of group work emphasis. The workshops of at least 3 1/2 days duration is essential with 5 days desirable.
3. Special Clusters for retraining of local agencies with new directors seem a practical solution to meet the specialized needs of operating NYPUMs. Two of these were conducted during FY-2 (i.e., Akron/Indianapolis Regions.)

II. Staff Supervision

- A. Originally five directors were hired for regional NYPUM offices:

1. Akron - David Whalen
2. Indianapolis - S. Diane Paige
3. Minneapolis - Lon Rosheim
4. New York - Larry Harris
5. Pittsburgh - Tom Angelone

Two directors left NYPUM positions to integrate into other YMCA functions/roles (i.e., Larry Harris to join the Tri-State Conference staff as regional associate; David Whalen to join Akron YMCA Metropolitan staff in charge of outreach programs.) This created the combining of the New York and Pittsburgh areas under Tom Angelone / Akron and Indianapolis program services under S. Diane Paige.

- B. Job descriptions were written for each regional director with performance appraisals and an annual review for each position. Periodic supervisory meetings were conducted with two-way feedback also provided as part of supervisor/supervisee relationship. In-service training was conducted at National NYPUM total staff/unit meetings.
- C. Each regional director has contributed uniquely to the NYPUM thrust. Much of the credit for the successful work accomplished during FY-2 must be attributed to these field staff. Often they are placed in the difficult middle role between local agency concerns and NYPUM operational necessities/changes. With their direct NYPUM supervision being many miles away each director has developed a closer support base to help as added resources. Their hard work, conviction, compassion and concern is exemplified in the successful local programs.

NATIONAL BOARD OF YMCAS

NATIONAL YOUTH PROJECT USING MINI-BIKES

FINAL REPORT - FY-2

September 31, 1973 - November 15, 1973

ASSOCIATE PROJECT DIRECTOR - REUBEN L. DAVIS

I. ASSOCIATE PROJECT DIRECTOR'S PRIORITIES, OBJECTIVES FOR EXTENSION PERIOD.

- A. Assist staff on their training needs.
- B. Develop agenda, training, location, and program for fall staff workshop.
- C. Development of NYPUM material.
- D. Attend training workshop on family, racism, and transactional analysis.
- E. Develop agenda, travel arrangements, site location and process for conducting a local director's consultation meeting.
- F. In association with Assistant Director develop processes for closing of FY-2.
- G. Assist Project Director on FY-3 funding and budget planning.
- H. Develop plans for starting of FY-3.

II. PERFORMANCE

- A. During the latter part of the fourth quarter a need assessment was obtained from each staff person for the fall staff workshop. These need assessments were correlated to form the three operating agendas used for the nine days staff training workshop held in October. In addition, several meetings were held with the headquarter staff team to gain their insight and inputs on development of this training agenda.
- B. Southern California, namely, Santa Monica was picked as the training site for our workshop. This information along with the dates and the tentative training agenda was shared with the entire staff both non-exempt and exempt. Directors were given the opportunity to take part in the training program through use of 3 days as a laboratory experience for testing their trainers skills. The Office Support Staff was given a board base office managers course under the general format of AMA Excel Course. To facilitate this training and to make training inputs, two consultants were obtained, one to work with the Office Support Staff and one with Directors Staff. Commendations, meals, transportation, expense arrangements were made with the assistances of the Assistant Project Director. The development and supplying of a huge quantity of support materials and supplies for the workshop were done with the assistants and the support of the office staff. A copy of the training program agenda is attached to this report.
- C. In association with Assistant Project Director the following NYPUM materials updated and developed for re-supplying of NYPUM Offices;
 - (1) A Program Handbook
 - (2) The NYPUM Brochure
 - (3) NYPUM Application and Information Booklet

- D. During this extension period this director attended a 5 day workshop on the family, entitled Family Focus. In addition, he attended and played a major role in the National Ban-Wys Conference held in New Orleans dealing with racism. In addition, this director attended a 2 day workshop with 2 of the Regional Directors on design and development of transactional analysis materials for use in cluster workshops.
- E. During the early part of October, it was decided by the headquarter's team that the best resource for obtaining information of the effects of NYPUM, and the needs of local programs were the local directors themselves. This writer assumes responsibility for the coordination and conducting this meeting which we called the "Local NYPUM Directors Consultation Meeting". The meeting was held in Santa Monica, California the 2 1/2 days preceeding the total NYPUM Staff Meeting. This meeting was used for input to the total staff at the staff meeting and for purposes of FY-3 evaluation. The meeting produce an enormous amount of data and was extremely helpful to the total NYPUM team. A report of this meeting is on file at the NYPUM Headquarter's Office. The meeting was attended by two local directors from each of the NYPUM Regions and in addition, there were three other local supervisors who attended at their own expense. The development of materials, arrangements for transportation, housing and the supplies needed for the conducting of the meeting were done by this director with the most able support and help of the Assistant Director and the Office Support Staff. A staff member of the Urban Action and Program Division was used as a consultant in the Local Directors Consultation Meeting. The follow up to the local directors in attendance on this meeting will be done by this director during the first quarter of FY-3.
- F. In association with the Assistant Project Director up dating form was developed to be used in conjunction with each local program by the Regional Directors. The procedure for handling that form and the records of each Regional Office was distributed to the Regional Staff.
- G. Provided input and two revised budgeting alternatives for the Project Director consideration for FY-3. In addition, after receiving government assurance of FY-3 funding at a level below the requested grant, this director accompanied the Project Director to a meeting with the American Honda Corporation Executives to secure the additional funds needed for the operation of the third year of the NYPUM Project.
- H. This period, plans were made for implementation of new operating procedures under the FY-3 Proposal. These planning procedures includes a staff meeting of the 4 directors I am to supervise and development of materials related to that staff meeting and process for the FY-3 first quarter. Considerable time was also spent in collection of a vast amount of training materials and training tools for use by this director and his team members in the conducting of start-up workshops and cluster workshops during the FY-3 program year. The two day meeting of this staff team was held in San Mateo, California during November.

III. SUPERVISION

During this extension period due to the number of meetings and the work load of this director extensive supervisory conferences were not held with all directors. However, during free times and between meetings a planned conferences were conducted with supervision given to each of the four directors to which this director is responsible. A written statement on the evaluation on their performance is on file in the NYPUM Headquarter's Office. During FY-3 I will continue supervision of the same four persons and will develop 4 yearly supervisonal dates for each and supply the usual written reports required under YMCA Personnel Policy. During FY-3 it is expected that I will have more contact with the office managers related to each of the Regional Directors I supervise and this activity will be coordinated with the Assistant Project Director and where possible in conjunction with her.

IV. CLUSTER WORKSHOPS

As indicated in the Final Quarterly Report FY-2 this director has done some work on the development of cluster tools. Materials have been gathered from various training arms of the National YMCA and our being reproduced and modified in some cases for use by total NYPUM Staff for cluster meetings. This director shall follow through on that development as part of his commitment under priorities of FY-2 Fourth Quarter. For a report on attendance number of cluster meetings and expenditures related to cluster meetings please see Assistant Director's Administrative Report.

V. GENERAL COMMENTS

It is this writer opinion, despite the long wait for refunding and anxieties that it caused among all staff persons, FY-2 was completed in a professional and meaningful way. Youth, local directors, NYPUM Staff, and agencies have all grown during this year and much has been accomplished towards the achievements of the NYPUM Goals and Objectives. Through the able direction and supervision of the Project Director NYPUM continues to provide meaningful services to troubled youth and has the potential to touch the life of thousands of other youth in trouble.

National Board of YMCA's
NATIONAL YOUTH PROJECT USING MINI-BIKES

FINAL REPORT

September 2, 1973 - November 15, 1973

ASSISTANT PROJECT DIRECTOR - MARY LOU MESPLOU

FINANCIAL PROCEDURES

Grant funds and in-kind contributions for NYPUM's Fiscal Year VI were managed with accounting procedures established for FY-1 and modified to incorporate two grants - one from Part C funds (70%) and one from Part E funds (30%). The budget as originally established needed to be re-adjusted during the last month of FY-2 to reflect a change in expenditures in several categories. An official request to make such changes was filed with CCCJ November 12, 1973.

Letters of agreement between NYPUM and other agencies performing services for NYPUM as well as all NYPUM employees were written and countersigned at the beginning of the funding year. Written notice of termination date for such agreements were sent during the last months of operation.

Each NYPUM office was given an operating fund of \$200.00 for use during the year. Bank statements and cancelled checks for such funds for each Regional Office are on file with the Assistant Project Director.

Four months elapsed between the date the grants were awarded and the receipt of the first request for grant funds. During that period, NYPUM operated on money advanced to the Project by the National Board of YMCAs. The advance, including payroll, totaled \$180,000. This was returned to the National Board within three months after NYPUM began receiving Federal funds.

The Financial Officer's Budget Report for period ending December 31, 1973 is attached as Exhibit A-4.

SUPERVISION OF NATIONAL NYPUM OFFICE

The National NYPUM Office staff includes two secretaries and one coordinator for Action/Volunteers in Justice Project (formerly the office assistant for the Los Angeles NYPUM Region). Both NYPUM secretaries positions were vacated once during the year and replacement persons were employed, trained, and evaluated under the personnel policy of the National Board of YMCAs.

In addition to performing the normal secretarial duties involved for a staff of four Directors, it is the function of the National NYPUM Office to order bikes, keep accurate files and statistics on each local NYPUM, each Regional operation, and all start-up workshops and cluster meetings. Training materials and office

forms are developed, printed, and supplied to each Regional Office. An inventory of such material is maintained along with a film and resource library record - keeping system.

The VIJ Administrative Coordinator is supervised by the Assistant Project Director and her activities are coordinated with those of the National NYPUM Office.

All three persons attended the National NYPUM Staff Training Meeting in October 1973 and successfully completed an American Management Association EXCEL Course for Office Assistants. Co-Trainers were: Kenneth Vogt, Associate General Director for Staff Development, Los Angeles YMCA, and Mary Lou Mesplou, NYPUM Assistant Project Director.

SUPERVISION OF REGIONAL OFFICE ADMINISTRATION

All of the Regional Offices were visited at least one by the Assistant Project Director. Each visit included: Review of filing system and records, review of financial record-keeping and reporting, assessment of time and office management and working relationship between the Regional Director and the Office Assistant, conference with administrative assistant and controller of "landlord" agency and a review of their system for determining costs incurred by NYPUM, and a final conference with the Regional Director and the Office Assistant in answering specific questions and sharing observations with them.

Each visit was followed up with a written report outlining observations and making specific recommendations. These visit reports are on file in the National NYPUM Office. On-going supervision was given through correspondence and telephone calls.

A detailed procedure manual was developed for use by both the Regional Office Secretaries and the Regional Directors. The manual was distributed to Regional Directors at the first NYPUM Staff Training Workshop in September and was reviewed in detail at that time. Use of the manual has resulted in uniformity of practice with regard to administrative details handled by the Regional Offices.

Office Assistants participated in the AMA EXCEL Course mentioned above, with the exception of one part-time person (Shirley Turnquist, Minneapolis) and Barbara Pagano (Pacific Region/San Mateo).

The following persons were employed to replace those who resigned:

Pacific/San Mateo	- Barbara Pagano
Pacific/Seattle	- Kathleen Noble
Indianapolis	- Margaret Hardy
Southeast/Atlanta	- Rebecca Williams (formerly at Akron)

Employment, training, and evaluation are provided the Regional Office Assistant according to the personnel policy of the National Board of YMCAs and in cooperation with the Regional NYPUM Directors.

Two Regional Offices, Akron and New York, were phased out. Both Regional Directors accepted positions with other YMCA agencies. One office assistant, (Rebecca Williams) moved to Atlanta, Georgia and was subsequently re-employed by the Atlanta NYPUM Office. Lorna Biggs, New York, left YMCA employment and a reserve for unemployment insurance benefits needed to be set up for her.

The closing of the two offices was supervised by the Assistant Project Director to guarantee compliance with a written "Close-Out Procedure Check List" so that all administrative and financial records were promptly and correctly filed with the National NYPUM Office.

One Regional Office, Pacific/Los Angeles, moved operations to San Mateo, California. The move and setting up the new office was managed by the Assistant Project Director.

TRAINING

The Assistant Project Director received training and served as a member of the training team at the following staff meetings:

Pomona	-	September 1972
Santa Barbara	-	December 1972
New Orleans	-	February 1973
Santa Monica	-	October 1973

In addition, the Assistant Project Director participated in a five-day Family Focus Workshop in Minneapolis in September 1973.

STATISTICAL REPORTS

Attached:

- Analysis of Start-Up Workshops and Clusters.
- Budget expenditures and Elapsed time.
- Number of Local NYPUMs and Elapsed Time.

ANALYSIS OF START-UP WORKSHOPS AND CLUSTER MEETINGSFULL FY-8 REPORTFOR PERIOD: SEPTEMBER 2, 1972 - NOVEMBER 15, 1973

<u>Place/Date</u>	<u>No. Agencies</u>	<u>No. Trainees</u>	<u>No. Exp. Vouchers Submitted</u>	<u>Trainee Cost</u>			<u>Other Costs</u>		<u>TOTAL COST</u>
				<u>Per Diem</u>	<u>Travel</u>	<u>Total</u>	<u>Local Con- sultants</u>	<u>Meeting Rooms</u>	
<u>START-UPS</u>									
16	201	441		\$25,981	\$13,701	\$39,682	\$1268	\$1471	\$42,419
<u>CLUSTERS</u>									
41	189	347		\$ 3,846	\$ 1,558	\$ 5,370	\$ 605	\$ 283	\$ 6,191
<hr/>									
TOTALS 57	390	788		\$29,827	\$15,259	\$45,086	\$1873	\$1754	\$48,713 *

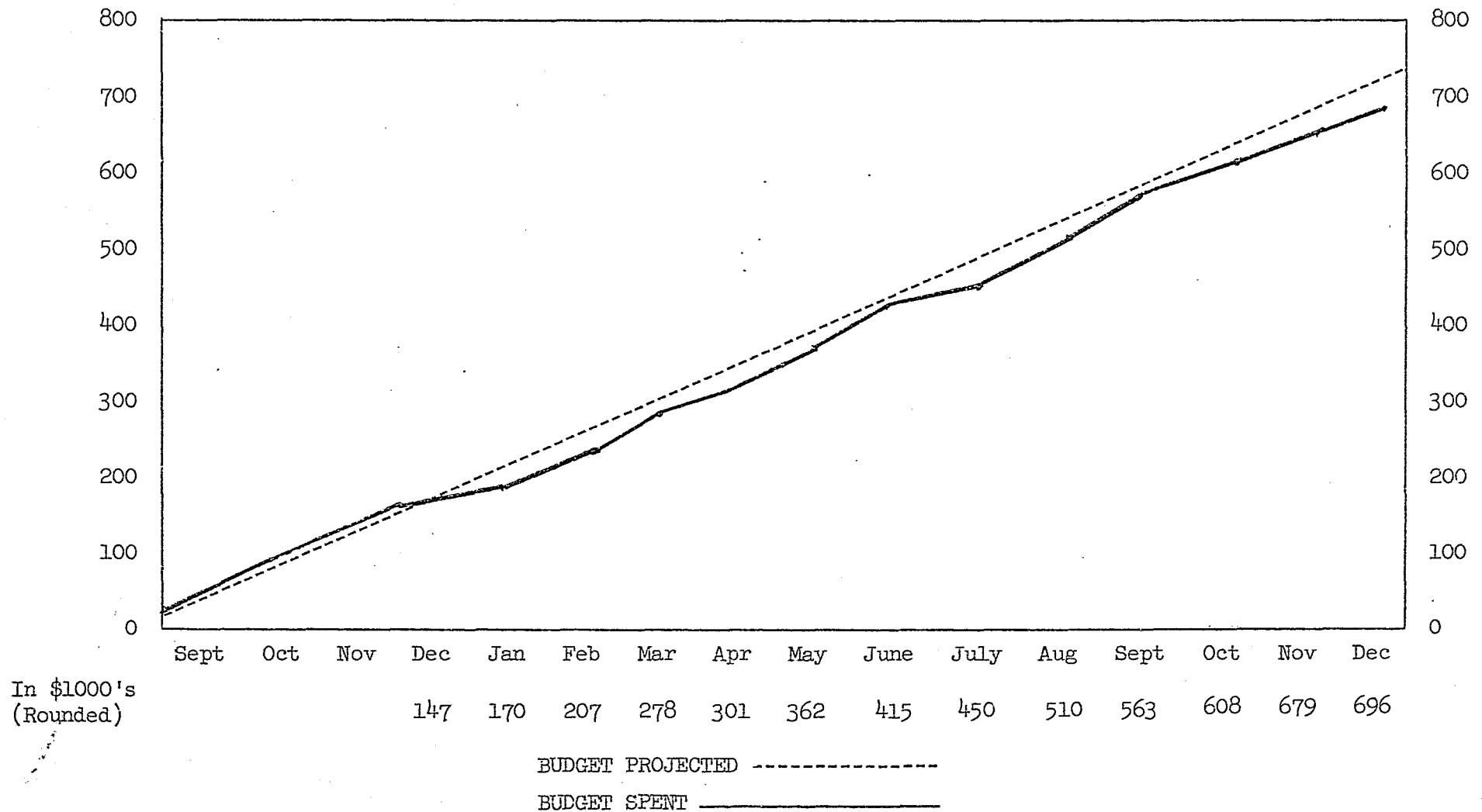
* Discrepancy in total of totals is result of "rounding off" figures for each quarterly report.

National Board of YMCA's - NYPUM

BUDGET EXPENDITURE AND ELAPSED TIME

SEPTEMBER 1972 - SEPTEMBER 1973

In \$1000's

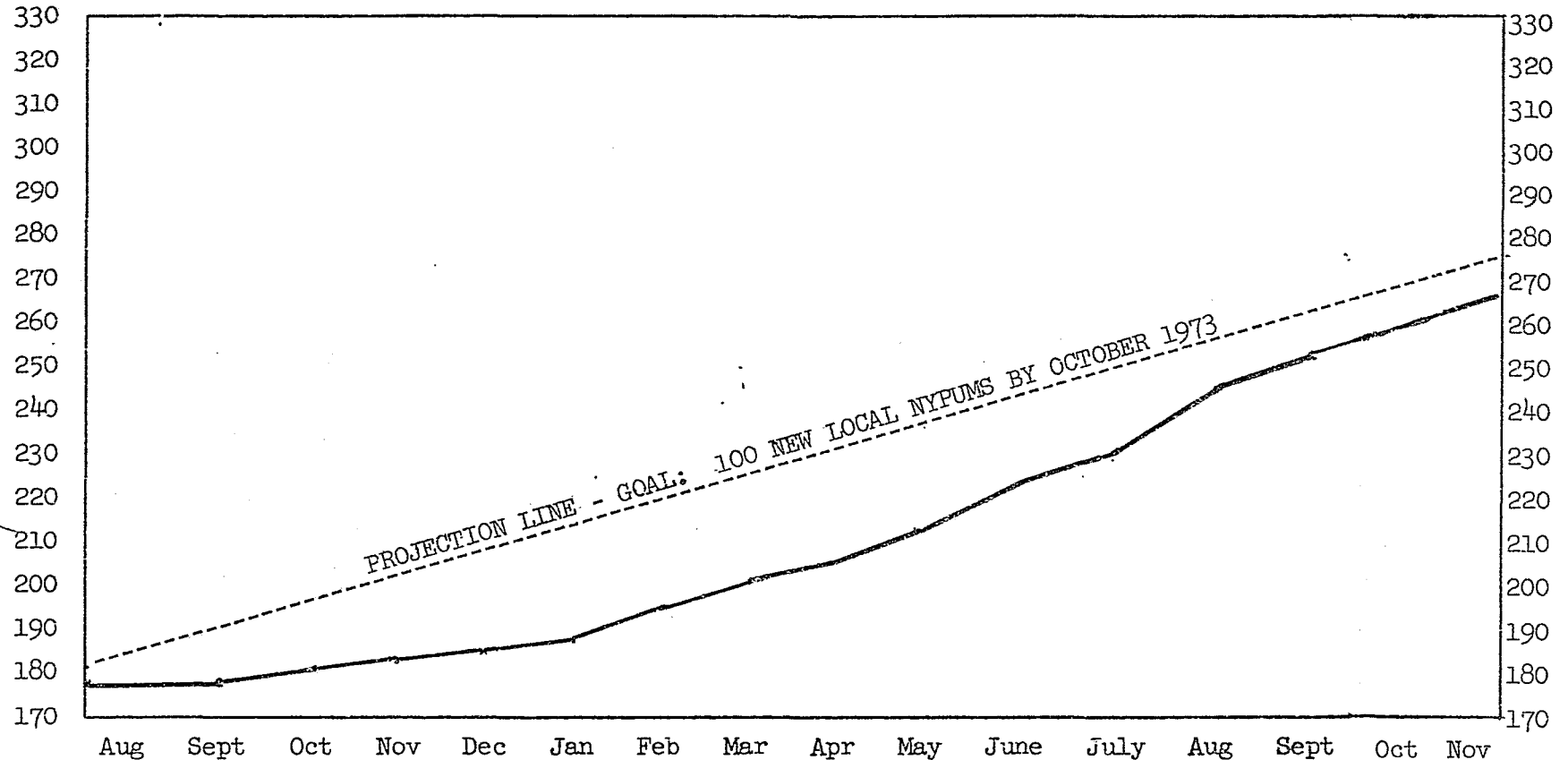


National Board of YMCA's - NYPUM

ACTUAL AND PROJECTION OF LOCAL NYPUMS

SEPTEMBER 1972 - SEPTEMBER 1973

Number of
Operating
NYPUMs



176 End of
FY-1

NEW NYPUMS

TOTALS

Temporarily
Not Operating

Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov
	1	8	2	3	4	6	6	7	9	11	8	16	7	3	2
176	177	185	187	190	194	200	206	213	222	233	241	257	264	267	269
		(3)	(1)	(7)	(2)		(11)	(11)	(10)	(11)			(28)		(32)

Form LEAA-OLEP-157
(Ed. 12-29-69)Bureau of Budget No. 43-RO471
Approval Expires 3-31-71U. S. DEPARTMENT OF JUSTICE
LAW ENFORCEMENT ASSISTANCE
ADMINISTRATIONREPORT OF EXPENDITURE AND STATUS OF
DISCRETIONARY GRANT FUNDSFrom: (Name and Address of Subgrantee)
National Board of YMCA's - NYPUM
714 West Olympic Blvd. - Suite 409
Los Angeles, California 90015

LEAA Grant No.

72-DF-09-0055

Date of Report

12-31-73

Report No.

5

Type of Report

- ☒ Regular Quarterly
☐ Special Request
☐ Final Report (detailed schedules must be attached)

Short Title of Project:

National Youth Project Using Mini-Bikes

Report is submitted for the Period: October 1st, 1973 through December 31st, 1973

Major Program Category:

Discretionary

Required matching contribution:

35.8 %

Section I. Status of Federal Grant Funds

1. Amount of Grant Award.	\$ 498,761.00	4. Amount Expended During Report Period.	\$ 79,269.59
2. Total Advances Received to End of Report Period.	\$ 498,761.00	5. Total Amount Expended to Date (Total of items 3 and 4).	\$ 476,284.87
3. Amount Expended to Beginning of Report Period.	\$ 397,015.28	6. Unexpended Cash Balance at End of Report Period (Item 2 minus item 5)	\$ 22,476.13

Section II. Expenditure by Object Class

Object	Budget - Total Approved	Total Project Expenditures During Period	To Date	Federal Grant Fund Expenditures to Date
Personnel	\$ 226,294.00	\$ 28,820.46	\$ 218,855.74	\$ 218,855.74
Professional Services	104,966.00	25,617.35	88,316.42	88,316.42
Travel	106,593.00	16,190.17	110,936.13	99,684.45
Equipment	311,236.00	67,230.29	312,760.25	10,392.25
Supplies and other operating expenses	61,572.00	7,276.72	59,036.01	59,036.01
TOTAL	\$ 810,661.00	\$ 145,134.99	\$ 789,904.55	\$ 476,284.87

NOTE: Furnishing of false information may constitute a violation of applicable State and Federal law.

CERTIFICATION: I certify that the above data are correct, based on the grantee's official accounting system and records, consistently applied and maintained, and that expenditures shown have been made for the purposes of, and in accordance with, applicable grant terms and conditions.

Typed Name Thomas E. McNulty

Signature

and Title Financial Officer

Received by Grantee State Planning Agency:

Official

Date

NATIONAL BOARD OF YMCA'S - NYFUM (National Youth Project Using Mini-Bikes)

(AS REVISED 1/23/73)

SECOND REVISION: 11/12/73

For Period Ending _____

EXPENDITURE ITEM	ALLOTMENTS		EXPENDITURES				Unexpended Balance
	Federal	Matching	Federal		Matching		
			This Month	To Date	This Month	To Date	
<u>Personnel Services</u>							
Salaries and Wages	\$191,411.00		328.45	190,432.47			978.53
Staff Benefits	34,883.00		4.05	28,423.27			6,459.73
Total	\$226,294.00		332.50	218,855.74			7,438.26
<u>Travel</u>							
National Staff	*\$ 20,768.00		204.28	21,989.61			(1,221.61)
District Staff	* 41,478.00		571.91	44,942.56			(3,464.56)
Trainees	31,255.00	\$ 11,900.00	-0-	31,560.14	-0-	11,251.68	343.18
New Employees	1,192.00		-0-	1,192.14			(.14)
Total	\$ 94,693.00	\$ 11,900.00	776.19	99,684.45	-0-	11,251.68	(4,343.13)
Includes local travel							
<u>Consultant Services</u>							
Western Center	\$ 19,756.00		-0-	16,705.62			3,050.38
Research Institute,USC	79,522.00		-0-	62,469.33			17,052.67
Training & Educational	5,688.00		-0-	9,141.47			(3,453.47)
Total	\$104,966.00		-0-	88,316.42			16,649.58
<u>Operating</u>							
Office	\$ 7,840.00		20.92	7,539.26			300.74
Training Supplies	3,745.00		-0-	3,462.06			282.94
Printing	4,970.00		-0-	3,242.25			1,727.75
Telephone	17,500.00		39.95	18,316.72			(816.72)
Postage	4,830.00		(16.43)	4,787.81			42.19
Rent	15,033.00		136.85	14,681.69			351.31
Overhead	7,654.00		13.57	7,006.22			647.78
Total	\$ 61,572.00		194.86	59,036.01			2,535.99
<u>Equipment</u>							
Office Equipment	\$ 11,236.00		(34.00)	10,392.25			843.75
American Honda		\$300,000.00			-0-	302,368.00	(2,368.00)
Documentary Film		--					
Wellco Boots		--					
Total	\$ 11,236.00	\$306,000.00	(34.00)	10,392.25	-0-	302,368.00	(1,524.25)
TOTALS	\$498,761.00	\$311,900.00	1,269.55	476,284.87	-0-	313,619.68	20,756.45

Form LEAA-OLEP-157
(Ed. 12-29-69)

Bureau of Budget No. 43-RO471
Approval Expires 3-31-71



U. S. DEPARTMENT OF JUSTICE
LAW ENFORCEMENT ASSISTANCE
ADMINISTRATION

REPORT OF EXPENDITURE AND STATUS OF
DISCRETIONARY GRANT FUNDS

From: (Name and Address of Subgrantee)
National Board of YMCA's - NYPUM
714 West Olympic Blvd. - Suite 409
Los Angeles, California 90015

LEAA Grant No. 72-ED-09-0006
Date of Report 12-31-73
Report No. 5

Type of Report

- ☒ Regular Quarterly
☐ Special Request
☐ Final Report (detailed schedules must be attached)

Short Title of Project:

National Youth Project Using Mini-Bikes

Report is submitted for the Period: October 1, 1973 through December 31, 1973

Major Program Category:

Discretionary

Required matching contribution:

35.8 %

Section I. Status of Federal Grant Funds

1. Amount of Grant Award.	\$ 213,754.00	4. Amount Expended During Report Period.	\$ 37,928.67
2. Total Advances Received to End of Report Period.	\$ 213,754.00	5. Total Amount Expended to Date (Total of items 3 and 4).	\$ 204,204.58
3. Amount Expended to Beginning of Report Period.	\$ 166,275.91	6. Unexpended Cash Balance at End of Report Period (Item 2 minus item 5)	\$ 9,549.42

Section II. Expenditure by Object Class

Object	Budget - Total Approved	Total Project Expenditures During Period	To Date	Federal Grant Fund Expenditures to Date
Personnel	\$ 96,983.00	\$ 12,351.62	\$ 93,795.43	\$ 93,795.43
Professional Services	44,984.00	10,978.86	37,849.92	37,849.92
Travel	45,683.00	6,938.71	46,581.51	42,809.41
Equipment	-0-	-0-	-0-	-0-
Supplies and other operating expenses	111,204.00	7,664.28	125,216.71	29,749.82
TOTAL	\$ 298,854.00	\$ 37,933.47	\$ 303,443.57	\$ 204,204.58

NOTE: Furnishing of false information may constitute a violation of applicable State and Federal law.

CERTIFICATION: I certify that the above data are correct, based on the grantee's official accounting system and records, consistently applied and maintained, and that expenditures shown have been made for the purposes of, and in accordance with, applicable grant terms and conditions.

Typed Name Thomas E. McNulty

Signature Thomas E. McNulty

and Title Financial Officer

Received by Grantee State Planning Agency:

Official

Date

NATIONAL BOARD OF YMCA'S - NYPUM (National Youth Project Using Mini-Bikes)

(AS REVISED 1/23/73)

For Period Ending

SECOND REVISION - 11/12/73

EXPENDITURE ITEM	ALLOTMENTS		EXPENDITURES				Unexpended Balance
	Federal	Matching	Federal		Matching		
			This Month	To Date	This Month	To Date	
Personnel Services							
Salaries and Wages	\$ 82,033.00		140.76	81,614.00			419.00
Staff Benefits	14,950.00		1.73	12,181.43			2,768.57
Total	\$ 96,983.00		142.49	93,795.43			3,187.57
Travel							
National Staff	* \$ 8,898.00		87.55	9,460.26			(562.26)
District Staff	* 17,779.00		245.10	19,312.12			(1,533.12)
Trainees	13,395.00	\$ 5,100.00	-0-	13,526.12	-0-	3,772.10	1,196.78
New Employees	511.00		-0-	510.91			.09
Total	\$ 40,583.00	\$ 5,100.00	332.65	42,809.41	-0-	3,772.10	(898.51)
Includes local travel							
Consultant Services							
Western Center	\$ 8,466.00		-0-	7,159.57			1,306.43
Research Institute, USC	34,081.00		-0-	26,772.57			7,308.43
Training & Educational	2,437.00		-0-	3,917.78			(1,480.78)
Total	\$ 44,984.00		-0-	37,849.92			7,134.08
Operating							
Office	\$ 3,360.00		8.98	3,224.19			135.81
Training Supplies	1,605.00		-0-	1,462.74			142.26
Printing	2,130.00		-0-	1,389.51			740.49
Telephone	7,500.00		17.12	7,898.63			(398.63)
Postage	2,070.00		(7.02)	2,051.75			18.25
Rent	6,443.00		58.65	6,313.35			129.65
Overhead	8,096.00		14.13	7,409.65			686.35
Total	\$ 31,204.00		91.86	29,749.82			1,454.18
Equipment							
Office Equipment							
American Honda							
Documentary Film		\$ 65,000.00			-0-	80,766.67	(15,766.67)
Wellco Boots		15,000.00			-0-	14,700.22	299.78
Total		\$ 80,000.00			-0-	95,466.89	(15,466.89)
TOTALS	\$213,754.00	\$ 85,100.00	567.00	204,204.58	-0-	99,238.99	(4,589.57)

(F)

National Board of YMCAs

NATIONAL YOUTH PROJECT USING MINI-BIKES

FINAL REPORT

September 2, 1973 - November 15, 1973

REGIONAL DIRECTOR - S. DIANE PAIGE

INDIANAPOLIS REGIONAL OFFICE

I. REGIONAL DIRECTOR'S PRIORITY OBJECTIVES:

1. Establish working relationship with Region I staff and collaborate to deliver the best possible resources and technical assistance to local associations.
2. Set up regional office and procedures to respond to the needs of local associations.
3. Monitor and lend technical assistance to all operating NYPUMs.
4. Lend assistance to all pending programs to prepare them to attend a start-up workshop, and assist "Information Only" agencies in reaching pending status.
5. Prepare and coordinate locally for Indianapolis Start-Up Workshops.
6. Prepare for the assimilation of the Akron Region NYPUMs' into the Indianapolis Regions service area.
7. Hold cluster workshops for on-going NYPUMs.
8. Work with women's groups of the YMCA on development of a planned approach to the problems of women and girls (staff, lay, constituents) in the YMCA.
9. To plan for third year funding and enlist support of local NYPUMs to attain that funding.
10. Have local NYPUMs fill out and return evaluation forms.

II. PERFORMANCE:

1. Office procedures set up with accurate records and files being kept and communication lines open between local associations, Region I Office and National NYPUM Office and this Regional NYPUM Office.
2. Time was spent arranging for an easy takeover of the Akron Region's NYPUM programs.

II. PERFORMANCE: (CON'T)

3. Start-up workshops went well and as a result nine new programs were started.
4. Cluster workshops were held which served as training and sharing sessions for the participating agencies.
5. Women's Task Force met in New York and Chicago with major thrusts identified.
6. Local programs wrote and called LEAA, senators, judges in support of the NYPUM program.
7. Evaluation reports were slow to come in but there was measurable success.

III. STATISTICAL REPORTS (INCLUDES AKRON DISTRICT'S VISITATIONS)1. Local Visits

Agencies	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	5th Qtr.	TOT	BASIC PURPOSE
Cgo/Urban Programs South/YMCA, Ill.		2		1		3	monitor
Dixon Family YMCA, Ill.						0	
Kankakee YMCA, Ill.			1	1		2	monitor
LaSalle County YSB/YMCA, Ill.		1			1	2	t.a.
Moline/Upper Rock Island YMCA, Ill.	1		1			2	t.a./monitor
Rockford YMCA, Ill.	1		1			2	monitor
Springfield/Boys Club, Ill.			1			1	Tech. assist.
Springfield YMCA, Ill.			1			1	" "
*** Mishawaka YMCA, Ind.	1		1			2	monitor
Richmond YMCA, Ind.	1		1			2	monitor
Terre Haute YSB., Ind.		1		1		2	t.a.
Valparaiso/Porter Cty. YMCA, Ind.	1	1				2	monitor
*** Grand Rapids/Central YMCA, Mich.	1	1	1			3	monitor
Grand Rapids/Y.F.C., Mich.		1	1			2	t.a.
Holland YFC/Mich. #1	1		2			3	monitor
Holland YFC/Mich. #2			1			1	t.a.
Kalamazoo YMCA, Mich.	1					1	monitor
Muskegon Y.F.C.A., Mich.	1		1			2	monitor
Petoskey Y.F.C., Mich.		1		1		2	monitor
Port Huron Y.F.C. #1, Mich.	1					1	monitor
Port Huron Y.F.C. #1, Mich.						0	
*** Kansas City West Branch YMCA, Kansas	1		1			2	monitor
Springfield YMCA, Mo.	1					1	monitor
St. Louis West Cty. YMCA, Mo.	1	1				2	t.a./monitor
*** Akron Youth Services Bureau, Ohio	2		1			3	monitor
Akron YMCA Urban Programs/Via House			1	1		2	t.a.
Akron YMCA Urban Progs./Ext. Services				2		2	t.a.
Canton/Northeast YMCA, Ohio		2		1		3	monitor
Cleveland/Glenville YMCA, Ohio		1	1			2	monitor
Columbus/Eastside YMCA, Ohio	2	1	1			4	monitor
Hamilton YMCA, Ohio	1	1	1			3	monitor
Lima YMCA, Ohio	2					2	monitor
Mansfield YMCA, Ohio	1	4				5	monitor
*** Charleston/Central YMCA, West Va.	1		1	1		3	monitor

III. STATISTICAL REPORTS1. Local Visits

Agencies	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	5th Qtr.	TOT	Basic Purpose
<u>"Pending" Agencies:</u>							
Cgo/Mid-South District YMCA, Ill.	1	1				2	t.a.
Cgo/Sears Roebuck YMCA, Ill.	1	1				2	t.a.
Joliet YMCA					1	1	t.a.
*** Indpls. Central/NESCO, Ind.			1	1	1	3	t.a.
Indpls. Central/Northside, Ind.	1	1		1	1	4	t.a.
Indpls. Westside Community YMCA, Ind.	1	1	1	1		4	t.a.
Marion/Grant County NYPUM, Inc., Ind.	1	1				2	t.a.
Michigan City YMCA, Ind.						0	
Vincennes/Sullivan Cty. E.O.C., Ind.						0	
*** Detroit Boys Clubs, Mich.		1	2	2		5	t.a./consultation
Detroit Y.F.C./Youth Guidance, Mich.				2		2	t.a.
<u>Not Operating NYPUM's:</u>							
Freeport YMCA, Ill.	1	1	1	1		4	monitor
Peoria/Project H.O.W., Ill.	1		1			2	monitor
*** Martinsville/Morgan County YMCA, Ind.						0	
*** * Traverse City Y.F.C., Mich.			1			1	t.a.
Kansas City Clay/Platte YMCA, Mo.	1		1			2	t.a.
Kansas City/Urban Services YMCA, Mo.	1		1			2	t.a.
*** * Dayton YMCA, Ohio				2		2	t.a.
* first phase of operation							
<u>"Out of Program" NYPUM's:</u>							
Naperville YMCA, Ill.	1					1	t.a.
Indpls., COP-E, Inc., Ind.	3		1	2		6	monitor/t.a.
Kokomo YMCA, Ind.	2					2	monitor
Detroit/Wayne-Westland YMCA, Mich.	1					1	monitor
Saginaw YMCA, Mich.	1					1	t.a.
St. Louis Mid-County YMCA, Mo.	1	1				2	t.a.
St. Louis North County YMCA, Mo.	1	1				2	t.a.
<u>"Interested" Agencies:</u>							
Cgo/Lathrop Boys Club, Ill.	1					1	t.a.
LaGrange/West Suburban YMCA, Ill.	1					1	t.a.
Rock Falls/Whiteside Cty. Prob. Dept. Ill.			1			1	t.a.
Flint YMCA, Mich.		2				2	consult.
Harrison Youth Council, Mich.			1			1	t.a.
Lansing YMCA, Mich.			1			1	consult.
Jefferson City YMCA, Mo.			1			1	t.a.

III. STATISTICAL REPORTS

1. Local Visits

Agencies	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	5th Qtr.	TOT	Basic Purpose
Akron/East YMCA, Ohio	1					1	consult.
Akron Firestone Park YMCA, Ohio	2					2	consult.
Akron Y.S.B. Satellite, O.	2	1				3	t.a.
Cleveland Ridgewood YMCA, O.	1					1	consult.
Columbus/Salesian Boys' Club, O.			1			1	consult.
Findlay YMCA, O.			1			1	consult.
Toledo/West YMCA, O.	1					1	consult.
TOTALS	47	34	36	21	4	142	

III. Statistical Reports (Continued)

2. Rating of Operating NYPUMs

Group Ranking	List of Agencies	RATING		
		0 Low	50 Avg.	100 High
(1) Excellent	Porter County YMCA			90
(2) 50% Above Guidelines	Dixon Family YMCA			80
	Mishawaka YMCA			80
	Columbus/Eastside YMCA			80
	Lima YMCA			75
	Holland/Y.F.C. #1			75
	Port Huron Y.F.C. #1			70
	Port Huron Y.F.C. #2			70
	Akron YMCA/Ext. Services			70
(3) 25% Above Guidelines	Springfield YMCA, Mo.			70
	Akron YMCA/Via House, O.			65
	LaSalle County Y.S.B., Ill.			65
	Hamilton YMCA, O.			65
	Cleveland/Glenville YMCA, O.			60
	Akron Y.S.B., O.			60
	Terre Haute Y.S.B., Ind.			60
	Kankakee YMCA, Ill.			60
	Kalamazoo YMCA, Mich.			60
	Richmond YMCA, Ind.			60
	Rockford YMCA, Ill.			60
	Chicago Urban South, Ill.			55
(4) Meets Guidelines	Charleston/Central, W. Va.			55
	Grand Rapids Y.F.C., Mich.			55
	Holland Y.F.C. #2, Mich.			55
	Petoskey Y.F.C., Mich.			55
	Mansfield YMCA, O.			50
	Muskegon Y.F.C.A., Mich.			50
	Moline/Upper Rock Island, Ill.			50
	Springfield Boys' Club, Ill.			50
	Springfield YMCA, Ill.			50

III. Statistical Reports (Continued)

2. Rating of Operating NYPUMs

Group Ranking	List of Agencies	RATING		
		0 Low	50 Avg.	100 High
(4) Meets Guidelines (cont'd.)	St. Louis West Cty. YMCA, Mo.			45
(5) Below Guidelines	Canton/Northeast, Ohio			40
	Grand Rapids/Central YMCA, Mich.			30
	Kansas City/ West Branch YMCA, Kansas			30

III. Statistical Reports (Continued)

3. Operating NYPUMs

AGENCY	Value* Contrib. Cash/In-Kind	No. of Groups	R E F E R R A L S					Recidivists		Wtg. List	TOTAL YOUTH	Recidivism Rate %
			Courts Prob.	Police	Schools	Others	TOTAL	IN Pro.	OUT Pro.			
Cgo/Urban South, Ill.	No/ \$1,328	2	0	5	34	0	39	0	0	0	39	0 %
Dixon YMCA, Ill.		2	1	0	15	0	16	0	0	40	16	0
Kankakee, Ill.	\$900/\$7000	2	0	0	28	0	28	0	0	0	28	0
LaSalle Y.S.B., Ill.	No/\$3088	2	0	8	9	0	17	0	0	0	17	0
Moline/Upper Rock Island, Ill.		2	4	22	25	4	55	1	2	0	60	5.5
Rockford, Ill.	\$1873/\$728	1	3	10	79	9	101	0	0	0	106	0
Springfield Boys' Club, Ill.	\$4,872.	1	0	0	8	0	8	0	0	0	8	0
* Springfield YMCA, Ill.		1	2	1	10	4	17	0	0	0	17	0
Mishawaka, Ind.	No/ \$600	2	0	11	6	27	44	2	0	10	44	4.5
Richmond YMCA, Ind.	No/ \$300	1	33	1	0	4	38	1	0	0	40	2.6
Terre Haute Y.S.B., Ind.		1	4	0	3	3	10	0	0	0	10	0
Valpo/Porter Cty. YMCA, Ind.	No/\$713	3	14	0	50	0	64	1	0	0	72	1.6
Grand Rapids YMCA, Mich.		2	0	0	21	10	31	0	0	0	35	0
Grand Rapids Y.F.C., Mich.		5	26	28	13	0	67	0	0	0	67	0
Holland Y.F.C. #1, Mich.		2	7	11	2	2	22	0	0	6		0
Holland Y.F.C. #2, Mich.		1			12		12	0	0			0
Kalamazoo YMCA, Mich.		2	16		14	11	31	1		7	31	3.2
Muskegon Y.F.C.A., Mich.		2		7	8		15					0
Petoskey Y.F.C., Mich.		1	0	1	11	0	12	0	0	0	12	0
Port Huron Y.F.C. #1	\$250.	6	0	4	0	53	57	2	0	10	57	3.5
Port Huron Y.F.C. #2		2	0	6	0	4	10	0	0	0	10	0
Kansas City West Branch Y, Mo.		2	0	0	9	14	23	0	1	12	25	4.3
Springfield YMCA, Mo.	\$300/265	2	2	4	33	17	56	0	0	7	72	0
St. Louis West Cty YMCA, Mo.	\$125	3	0	0	26	0	26	0	0	0	79	0
Akron Y.S.B., Ohio		2	16	2	11	6	35	1	1	15	35	5.7
Akron YMCA/Via House, Ohio	Gas & Oil	2	20	0	4	5	29			0	29	
Akron YMCA/Ext. Services, O.		1	11	0	11	0	22			0	22	
Canton/Northeast		1	13	0	5	0	18		1			5.5
Cleveland/Glenville YMCA, O.	INACTIVE											
Columbus/Eastside, O.		3	0	0	15	45	60	2	1	80	60	5.0
Hamilton YMCA, O.	INACTIVE											
Lima YMCA, O.		6	30	2	30	7	69	2	0	0	69	2.9
Mansfield YMCA		1		6		7	13		1			7.7
Charleston YMCA/W. Va.	22,342	1	24	0	3	3	30	0	0	0	33	0
TOTALS	8,320/14,022	67	226	129	495	235	1085	13	7	187	1093	1.8 average

* Springfield, Ill. - Pick-up truck and trailer

* Next page for explanation of value of contributions (if needed)

III. Statistical Reports (Continued)

4. Use of Days

TYPE OF ACTIVITY	NO. OF DAYS (INCL. TRAVEL)					TOTAL
	1st Qtr.	2nd Qtr.	3rd Qtr.	4th	5th	
(1) Local Visits	25	18	17	10	2	72
(2) Workshops:						
- Cluster Region I Cgoland Program		3	4	3	1	11
- Start-Up		6	8	5		19
- Other V.I.J., LaSalle Y.S.B., Ill Staff Training	1	1			8	10
(3) YMCA Staff Events:						
- Training	17	3		3	18	41
- Regional	1	4		2		7
- Other		5		4		9
(4) Conferences: (Please list)						
Elkhart J.J. Symposium			3		1	4
(5) Individual Conferences	4	5	8	2	1	20
(6) Office	31	20	15	23	17	106
(7) Vac/Compensatory Overtime	3		10	15		28
TOTALS	82	65	65	67	48	327

III. Statistical Reports (Continued)

5. List of Pending NYPUMs:

Tentative Start-Up Date

Cgo/Mid South District YMCA, Ill.
Cgo/Sears Roebuck YMCA, Ill.
Joliet YMCA, Ill.
Indpls./Central YMCA/NESCO, Ind.
Indpls./Westside YMCA, Ind.
Marion/Grant County NYPUM, Inc., Ind.
Michigan City YMCA, Ind.
Vincennes/Sullivan County E.O.C., Ind.
Detroit Boys Clubs, Mich.
Detroit Y.F.C./Youth Guidance, Mich.

Spring, 1974
January, 1974
January, 1974
Spring, 1974
January, 1974
Spring, 1974
December, 1973
Spring, 1974

6. List of Interested Agencies:

Information Only	Follow-Up Contact
---------------------	----------------------

Illinois

Chicago/Lathrop Chicago Boys Club, Ill.
E. Peoria/Fon Du Land YMCA, Ill.
Elgin/YMCA of Greater Elgin, Ill.
Galesburg/Knox County YMCA, Ill.
LaGrange/West Suburban YMCA, Ill.
Oaklawn/Southwest YMCA, Ill.
Quincy/Chaddock Boys School, Ill.
Rock Falls/Whiteside Cty. Prob. Dept., Ill.
Rockford/West Side Community Organ., Ill.
Urbana/Dean W. Pulliam, Ill.
Wood Dale/The City of Wood Dale, Ill.

2/73	X
9/72	X
5/73	XX
6/73	
12/72	X
7/73	X
10/72	X
6/73	X
10/73	
11/73	

Indiana

Auburn/DeKalb Cty. YMCA, Ind.
Boonville/Ex-Offenders Placement Prog., Ind.
Columbus/Coop-Ext. Svc., Ind.
E. Chicago/Al McLain, Ind.
E. Chicago/Twin City Comm. Svcs., Ind.
E. Chicago/Youth Service Bureau, Ind.
Elwood/Elwood YMCA, Ind.
Evansville/Coop Ext. Svc., Ind.
Evansville/Evansville Boys Club, Ind.
Evansville/YMCA, Ind.
Ft. Wayne/Kiwanis Branch YMCA, Ind.
Gary/Coop Ext. Svc., Ind.
Gary/City Attorney's Office, Ind.
Greensburg/Decatur Cty. YMCA, Ind.
Hammond/Hammond Area YMCA, Ind.
Indpls/Baxter YMCA, Ind.
Indpls/Coop Ext. Svc., Ind.
Indpls/Marion County Juvenile Court, Ind.
Jeffersonville/Clark County YMCA, Ind.
Lafayette/YMCA, Ind.
Rockville/Rockville Training Center, Ind.
South Bend/YMCA, Ind.
Vincennes/YMCA, Ind.
Washington/Daviess County YMCA, Ind.

7/73	X
7/73	
7/73	
7/73	
12/72	X
3/73	X
10/72	X
3/73	X
1/73	
10/72	
10/72	X
10/72	X
10/72	X
6/73	
11/73	
5/72	
7/73	X
3/73	X
6/73	X
3/73	X

III. Statistical Reports (Continued)

6. List of Interested Agencies: (cont'd.)

	<u>Information Only</u>	<u>Follow-Up Contact</u>
<u>Michigan</u>		
Benton Harbor/St. Joseph YMCA, Mich.		
Harrison/Mid-Michigan Community College, Mich.		
Hersey/Eagle Boys Village, Mich.		
E. Detroit/South Macomb YMCA, Mich.		
<u>Missouri</u>		
Columbia/Columbia Drug Abuse Council, Mo.	8/73	X
Hannibal/N.E. Missouri Coordinated Youth Svcs., Mo.	7/73	
Jefferson City/Jefferson City YMCA, Mo.	10/72	X
Jefferson City/Missouri Law Enforcem. Asst. Council, Mo.	7/73	X
Kansas City/Carver Community Center, Mo.	8/73	XX
Marshall/Butterfield Boys' Ranch, Mo.	7/73	
St. Louis/Harold Waidmann, Mo.	7/73	
<u>Ohio</u>		
Cleveland/Southern Hills YMCA, Ohio		
Columbus/Salesian Boys Club, Ohio		
Dayton/Nicholas Youth Center, Ohio	11/73	
Delaware/Liberty Community Center, Ohio	11/73	
Findlay/YMCA, Ohio		
Norwood/Northeastern Branch YMCA, Ohio		
Pepper Pike/Orange School District/Rec. Dept., Ohio		
Tiffin/Seneca County Juvenile Division, Ohio		
Tiffin/YMCA, Ohio		
Toledo/Indiana Ave. Branch YMCA, Ohio		
Toledo/Inner City YMCA, Ohio		
Toledo/YMCA, Ohio		
Toledo/West Toledo YMCA, Ohio		
Van Wert/Youth for Christ - Lifeline, Ohio	11/73	

IV. OBSERVATIONS, COMMENTS, RECOMMENDATIONS:

1. Evaluation data has been difficult to obtain. The evaluation needs to become a part of each local directors on-going design. They need to feel an ownership with an evaluation such as this and really understand what part the evaluation plays in the total scope of things.
2. Community support system on the local level needs to be really strong in order to obtain the objectives and goals of NYPUM. They cannot be reached in isolation of the rest of the community.
3. The use of the NYPUM program is working well to increase the youths sense of responsibility and building a group cohesiveness. The most marked and obvious behavioral changes in the participants come from programs with structured preventative maintenance and safety training programs.

National Board of YMCAs

NATIONAL YOUTH PROJECT USING MINI-BIKES

FINAL REPORT

September 2, 1973 - November 15, 1973

REGIONAL DIRECTOR - LON ROSHEIM

MINNEAPOLIS REGIONAL OFFICE

I. REGIONAL DIRECTOR'S PRIORITY OBJECTIVES:

1. Provide technical assistance, consulting and monitoring to all NYPUMs.
2. Provide pre-workshop technical assistance to pending programs so as to insure readiness for start-up workshops.
3. Develop a working relationship with Mid-America Regional Office.
4. Involve youth serving agencies such as the Boys' Club in NYPUM.
5. Identify future funding sources for National and Local associations.
6. Have 34 NYPUMs by end of funding year.
7. Gathering evaluation forms.

II. PERFORMANCE:

1. All programs visited and assistance given where needed.
2. Pre-workshop technical assistance given to pending agencies.
3. An excellent working relationship was established with Mid-America Region. Head way is being made to phase NYPUM into the regional functions.
4. 30 NYPUMs at end of funding year, with 5 additional programs to start by April 1, 1974.
5. 90% evaluation forms sent to S.S.R.I.

III. STATISTICAL REPORTS1. Local Visits

Agencies	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Finl	TOT	Basic Purpose
Aberdeen, South Dakota YMCA	1		1			2	Monitor, TA
Beloit, Wisconsin YMCA	1					1	Monitor, TA
Bismarck, North Dakota YMCA			1			1	P.Wkshp, TA
Council Bluffs, Iowa YMCA	1			1		2	P.Wkshp, TA
Dodge City, Kansas YMCA			1			1	Consult, TA
Elm Acres Youth Home, Girard, Kansas		1				1	Monitor, TA
Fremont, Nebraska YMCA	1					1	Monitor, TA
Garden City, Kansas YMCA		1				1	Consult, TA
Grand Forks, North Dakota YMCA	1	1				2	Consult, TA
IaCrosse, Wisconsin YMCA			1	1		2	P.Wkshp, TA
Lincoln/Central, Nebraska YMCA	2		1			3	Consult, TA
Madison/Central, Wisconsin YMCA	1	1		2		4	Monitor, TA
Mankato, Minnesota YMCA	1			1		2	P.Wkshp, TA
Milwaukee/South Shore YMCA	1	1		2		4	P.Wkshp, TA
Milwaukee/Southwest Suburban, Wis. YMCA	1	1	1	2		5	Monitor, TA
Milwaukee/Tri-County, Wis. YMCA				2		2	P.Wkshp, TA
Minneapolis Boys' Club	1	1	1	3	2	8	P.Wkshp, TA
Minneapolis/Eastside, MN YMCA	2	1	1	2	1	7	Monitor, TA
Minneapolis/Hiawatha, MN YMCA	1	1	1	1		4	Monitor, TA
Minneapolis/Northwest, MN YMCA				1		1	P. Wkshp, TA
Minneapolis/Urban W. Central, MN YMCA	2	1	2	3	1	9	Consult, TA
Nebraska Center for Children & Youth Lincoln, Nebraska			1			1	Consult, TA
Omaha, Nebraska YMCA	1					1	Monitor, TA
Racine, Wisconsin YMCA	1					1	P.Wkshp, TA
Rapid City, South Dakota YMCA	1					1	Monitor, TA
Rochester, Minnesota YMCA		1		1		2	P.Wkshp, TA
Salina, Kansas YMCA		1				1	Monitor, TA
Superior, Wisconsin YMCA	1				1	2	Monitor, TA
Topeka/Central, Kansas YMCA		2				2	Monitor, TA
Topeka/North, Kansas YMCA		2				2	Consult, TA
<u>"Pending" Agencies:</u>							
SEE PAGE 2 B							
<u>Not Operating NYPUMs:</u>							
Cherokee County Juvenile Court, Columbus, Kansas		1					T.A. Termination
TOTALS	27	23	16	17	5	76	

III. STATISTICAL REPORTS1. Local Visits

Agencies	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Finl	TOT	Basic Purpose
<u>"Pending" Agencies:</u>							
Ames, Iowa YMCA		1			1	2	P.Wkshp, TA
Cedar Falls, Iowa YMCA	1			1		2	P.Wkshp, TA
Cedar Rapids, Iowa/Marion Branch YMCA	1					1	P.Wkshp, TA
Fargo, North Dakota YMCA	1	1			1	3	P.Wkshp, TA
Junction City, Kansas YMCA		1				1	P.Wkshp, TA
Menomonee/Marinette YMCA, Menomonee, Mich			1			1	P.Wkshp, TA
Milwaukee/Southwest Suburban, Wis. YMCA			1	1		2	P.Wkshp, TA
Milwaukee/Northwest, Wisconsin YMCA		1		2		3	P.Wkshp, TA
Inner City Development Project Milwaukee, Wisconsin			1	1		2	P.Wkshp, TA
Scottsbluff, Nebraska YMCA	1					1	P.Wkshp, TA
St. Paul/Eastside, Minnesota YMCA			1	1		2	P.Wkshp, TA
St. Paul/Midway YMCA, Minnesota				1		1	P.Wkshp, TA
St. Paul/Northwest Family YMCA, MN	1	1	1			3	P.Wkshp, TA
Waterloo, Iowa YMCA	1			1		2	P.Wkshp, TA
Winona, MN YMCA			1	2		3	P.Wkshp, TA
TOTALS	6	5	6	10	2	29	

III. Statistical Reports (Continued)

2. Rating of Operating NYPUMs

Group Ranking	List of Agencies	RATING		
		0 Low	50 Avg.	100 High
(1) Excellent	Grand Forks, North Dakota			X
	Minneapolis/Urban West Central			X
	Omaha, Nebraska			X
	Rapid City, South Dakota			X
(2) 50% Above Guidelines	Beloit, Wisconsin			X
	Elm Acres Youth Home, Girard, KS			X
	Fremont, Nebraska			X
	Madison, Wisconsin			X
	Mankato, Minnesota			X
	Milwaukee/Southwest Suburban, Wis.			X
	Minneapolis/Eastside, Minnesota			X
(3) 25% Above Guidelines	Aberdeen, South Dakota		X	
	Bismarck, North Dakota			X
	Dodge City, Kansas			X
	LaCrosse, Wisconsin			X
	Lincoln/Central, Nebraska			X
	Milwaukee/Tri-County, Wis.			X
	Nebraska Center, Lincoln, Neb.		X	
	Racine, Wisconsin			X
	Rochester, Minnesota			X
	Council Bluffs, Iowa			X
(4) Meets Guidelines	Garden City, Kansas		X	
	Milwaukee/South Shore		X	
	Minneapolis Boys' Club		X	
	Minneapolis/Hiawatha, MN			X
	Minneapolis/Northwest, MN			
	Superior, Wis.		X	
	Salina, Kansas	X		
	Topeka/Central, Kansas	X		
(5) Below Guidelines	Topeka/North, Kansas	X		

III. Statistical Reports (Continued)

3. Operating NYPUMs

AGENCY	Value* Contrib. Cash/In-Kind	No. of Groups	R E F E R R A L S					Recidivists		Wtg. List	TOTAL YOUTH	RECIDIVISM % RATE
			Courts Prob.	Police	Schools	Others	TOTAL	IN Pro.	OUT Pro.			
Aberdeen, South Dakota YMCA	2,255	3	2	14	8 (6)	1 (1)	25	1	1	4	29	8.%
Beloit, Wisconsin YMCA	26,152	8	40	13		10	63	1	0	4	79	1.6%
Bismarck, North Dakota YMCA	1,155	4	8	0	6	4	18	0	0	15	25	0
Council Bluffs, Iowa YMCA	495	1	5	5	0	0	10	0	0	0	10	0
Dodge City, Kansas YMCA	10,730	1	4	5	2 (2)	0	11	0	1	17	28	9.1%
Elm Acres Youth Home, Girard	1,485	1	18	0	0	13	31	0	0	7	41	0
Fremont, Nebraska YMCA KS	5,775	1	11	0	1 (1)	0	12	0	2	2	14	16.7%
Garden City, Kansas YMCA	1,126	1	14	0	0	0	14	0	0	97	14	0
Grand Forks, N.D. YMCA	10,380	6	40	10	0	2 (2)	52	2	2	15	67	7.7%
LaCrosse, Wisconsin YMCA	1,227	2	6	0	15	3	24	0	0	102	32	0
Lincoln/Central, Neb. YMCA	10,098	3	20	12	6 (1)	0	38	0	2	11	56	5.3%
Madison/Central, Wis. YMCA	24,873	3	20	0	11 (1)	0	31	0	3	0	24	9.7%
Mankato, MN YMCA	1,512	8	10	8	0	7	25	0	0	30	45	0
Milwaukee/South Shore, Wis.	810	Bikes have not arrived and groups have not yet been formed										
Milwaukee/Southwest Sub. YMCA	2,928	1	5	12	0	0	17	0	3	0	17	17.6%
Milwaukee/Tri-Co. YMCA	5,000	1	5	5	4	0	14	0	0	40	14	0
Minneapolis Boys' Club	780	Bikes have not arrived and groups have not yet been formed										
Minneapolis/Eastside YMCA	4,262	4	30	8	10 (10)	0	48	1	2	8	80	6.2
Minneapolis/Hiawatha YMCA	3,437	1	7	2	7	0	16	0	1	4	20	6.2
Minneapolis/Northwest YMCA	985	2	3	2	13	0	18	0	0	20	20	0
Minneapolis/Urban/W. Central	32,312	10	45	25	15 (15)	15 (5)	100	1	15	25	125	16.0
Nebraska Center for Children & Youth, Lincoln, Neb.	1,278	2	15	0	0	0	15	0	0	12	15	0
Omaha, Nebraska YMCA	3,505	4	30	8	5 (5)	2	45	0	5	15	60	11%
Racine, Wisconsin YMCA	3,437	3	15	5	7 (1)	0	27	0	0	12	27	0
Rapid City, S.D. YMCA	11,825	5	35	14	2 (1)	5 (5)	56	1	3	5	61	7%
Rochester, MN YMCA	1,443	1	2	0	5	1	8	0	0	25	8	0
Salina, Kansas YMCA	4,262	1	5	0	10 (10)	0	15	0	1	5	25	7%
Superior, Wisconsin YMCA	1,477	1	6	0	0	13 (2)	19	0	0	19	19	0
Topeka/Central, Kansas YMCA	3,450	2	11	7	0	10	28	0	0	10	38	0%
Topeka/North, Kansas YMCA	4,034	2	10	0	0	10	20	0	1	7	66	5.0%
TOTALS	182,488	82	422	155	127	96	800	7	42	511	1,059	6.1%

* Next page for explanation of value of contributions (if needed)

III. Statistical Reports (Continued)

4. Use of Days

TYPE OF ACTIVITY	NO. OF DAYS (INCL. TRAVEL)					
	1st Qtr.	2nd Qtr.	3rd Qtr.	4th	Finl	TOT
(1) Local Visits	35	30	18	32	6	121
(2) Workshops:						
- Cluster	8	6	6	0	0	20
- Start-Up	4	0	6	8	0	18
- Other	0	3	3	5	1	12
(3) YMCA Staff Events:						
- Training	11	6	3	2	9	31
- Regional	3	10	7	5	3	28
- Other	-	1	2	2	1	6
(4) Conferences: (Please list)						
National Board Meeting - New Orleans		4		0		4
(5) Individual Conferences						
With Alan Kumamoto	2	3	3	2	4	14
(6) Office	28	24	29	21	18	120
TOTALS	91	87	77	77	42	374

III. Statistical Reports (Continued)

5. List of Pending NYPUMs:

Tentative Start-Up Date

Ames, Iowa YMCA	5/1/74
Burlington, Iowa YMCA	4/1/74
Cedar Falls, Iowa YMCA	4/1/74
Cedar Rapids/Marion Br., Iowa	
Fargo, North Dakota	4/1/74
Inner City Development Project	
Milwaukee, Wisconsin	
Junction City, Kansas YMCA	
Menomonee, Michigan YMCA	4/1/74
Milwaukee/Northwest, Wisconsin YMCA	4/1/74
Milwaukee/Southwest, Wis.	4/1/74
Minnesota Home School, Sauk Center, MN	2/1/74
Scottsbluff, Nebraska/Big Brothers	
St. Paul/Eastside, YMCA, MN	4/1/74
St. Paul/Midway, MN YMCA	
St. Paul/Northwest Family, MN YMCA	
Waterloo, Iowa	4/1/74
Winona, MN YMCA	4/1/74

6. List of Interested Agencies:

Information Follow-Up
Only Contact

Brainerd, MN	YMCA	X	X
Clinton, Iowa	YMCA	X	
Davenport, Iowa	YMCA	X	
Des Moines, Iowa	YMCA	X	X
Duluth, MN	YMCA	X	X
Eau Claire, Wisconsin	YMCA	X	
Grand Island, Neb.	YMCA	X	
Green Bay, Wis.	YMCA	X	
Janesville, Neb.	YMCA	X	X
McCook, Neb.	YMCA	X	X
Manitowoc-Two Rivers, Wis.	YMCA	X	X
Mason City, Iowa	YMCA	X	X
Minneapolis/Minnesota Valley	YMCA	X	
Minneapolis/Southdale	YMCA	X	X
Minneapolis/West Suburban	YMCA	X	X
Minot, N.D.	YMCA	X	X
Omaha/North Br., Neb.	YMCA	X	X
Pierre, S.D.	YMCA	X	
Pittsburg, Kansas	YMCA	X	X
Scottsbluff, Nebraska	YMCA	X	X
Sioux City, Iowa	YMCA	X	X
Sioux Falls, S.D.		X	X

III. Statistical Reports (Continued)

6. <u>List of Interested Agencies:</u>		<u>Information Only</u>	<u>Follow-Up Contact</u>
Sioux Indian Conference	YMCA	X	
Dupree, S.D.			
St. Cloud, MN	YMCA	X	
St. Paul, MN	YMCA	X	X
Stevens Point, Wis.	YMCA	X	
Waterloo/Central, Iowa	YMCA	X	X
Worthington, MN	YMCA	X	
Rapid City, S.D.	Boys' Club	X	X
Aberdeen, S.D.	Northern State College	X	
Austin, MN	Boys' Ranch	X	
Bemidji, MN	Gilfillan Center Residential Treatment for Adolescents	X	X
Britt, Iowa	Boys Scouts	X	
Burnsville, MN	Police Dept.	X	X
DeForest, Wis.	Police Dept.	X	X
Duluth, MN	Rogers Honda Village	X	
LeSueur, MN	Park Elementary School	X	
Indianola, Iowa	Mike Cycle Ranch	X	
Golden Valley, MN	Human Rights Comm.	X	
Grand Rapids, Mich.	Itasca Youth for Christ	X	
Mankato, MN		X	
Mequon, Wis.	Police Dept.	X	
Milbank, S.D.	Recreation Dept.	X	X
Milwaukee, Wis.	Boys' Home	X	
Milwaukee, Wis.	Children's Court Center (Probation Dept.)	X	
Milwaukee, Wis.	St. Charles Boys' Home	X	
Minneapolis, MN	Hospitality House	X	X
Minneapolis, MN	University of Minn. Police	X	X
Mitchell, S.D.	Honda of Mitchell	X	
Olathe, Kansas	Parks & Recreation Dept.	X	
Orfordville, Wis.	Police Dept.	X	X
Red Wing, MN	State Training School	X	X
St. Paul, MN	O.E.O.	X	
Zumbrota, MN	Citizens Action Council Inc.	X	

IV. OBSERVATIONS, COMMENTS, RECOMMENDATIONS:

1. One major concern is that local agencies need to be better prepared before they become on-going NYPUM programs. The time prior to the start-up workshop is vital to the performance of a program once it gets underway. A poorly prepared agency runs a weak program.
2. There has been a drop in the number of youth involved in individual NYPUM programs which has raised the quality of the programs. The small group approach has had a definite impact on the recidivism rate. . Time and love are essential to reaching the "hard to reach" youth.
3. The working relationship with Mid-America Region staff has been advantageous. The development of a team approach is an excellent way to serve the local NYPUMs. There has been a real receptiveness on the part of the Mid-America staff to NYPUM and other Juvenile Justice Projects.
4. There needs to be changes in the evaluation tool used to reflect more data on adjudicated youth and systems changed.
5. There needs to be more opportunities for Regional Directors to receive training and broaden personal growth.

National Board of YMCAs

NATIONAL YOUTH PROJECT USING MINI-BIKES

FINAL REPORT

September 2, 1973 - November 15, 1973

REGIONAL DIRECTOR - THOMAS ANGELONE

PITTSBURGH REGIONAL OFFICE

I. REGIONAL DIRECTOR'S PRIORITY OBJECTIVES:

1. Conduct thorough pre-workshop evaluations and assistance.
2. Establish better communications with Regional Office, giving them a better idea of what NYPUMs goals and objectives are.
3. Improve leadership in NYPUM programs through cluster and start-up workshop training and technical assistance.
4. Encourage local NYPUMs to include more blacks and girls in their programs.
5. Bring pending agencies up to operating status.
6. Secure evaluation materials from all operating programs.
7. Secure response from all operating NYPUMs to Regional LEAA.
8. Monitor and assist all operating NYPUMs.
9. Effectively assimilate programs from the New York Region into the on-going Pittsburgh operations giving them the same service and assistance afforded agencies in Pittsburgh Region.
10. Organize and conduct a region-wide rodeo.

II. PERFORMANCE:

1. Evaluation forms were received from on-going programs. Some programs responded poorly.
2. Consultation and technical assistance were provided all on-going agencies.
3. Pending programs were brought up to operational status.
4. Assistance was given to interested agencies.
5. Over half the local NYPUMs wrote letters, made personal contacts and telephone calls in support of the NYPUM programs in an effort to secure funding for the national NYPUM program for another year.

II. PERFORMANCE: (CON'T)

6. New York Regional Office records were received and an up-date of all programs was made. Contact was made with all programs to alert them to the change over in Regional NYPUM assistance.
7. Region-wide rodeo was held with three local NYPUMs and 55 youths participating.

III. STATISTICAL REPORTS1. Local VisitsKey

M - Monitor

C - Consultation

TA - Technical Assistance

TG - Training

Agencies	9-15 11-15	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	TOT	Basic Purpose
Beaver County YMCA		1		1	1	3	M
Bethesda-Chevy Chase YMCA		1		1		2	M
Boston Wheels YMCA	1			1		2	C
Burlington YMCA		1		1		2	M
Butler YMCA		1	1	1	2	5	M
Canandaigua YMCA		1	1		1	3	M
Davisville Naval C.B.C.		1		1		2	M
Frost Valley				1	1	2	M
Harrisburg/Camp Curtin YMCA	1			1	2	4	C, TA
Homewood-Brushton YMCA					1	1	C, TA
House of Culture				1	2	3	TA
Kingston YMCA		1		1	1	3	M
Lakeland Hills/Denville		1				1	C
Lakeland Hills/Montville				1		1	TA
Lakeland Hills/Parsippany			1			1	TA
Louisville/Chestnut YMCA		1		1		2	M
Louisville/Downtown YMCA		1		1		2	M
Lowell YMCA				1		1	C
Malden YMCA				1		1	C
Meadville YMCA		1	1		1	3	M
Nassau-Suffolk/East Hampton YMCA				1		1	TA
Nassau-Suffolk/W. Nassau YMCA				1		1	TA
New Haven/Milford Orange YMCA		1	1			2	M
New Kensington YMCA	1	1	1	1	2	6	C, TA
New York/Central Queens YMCA		1	1			2	M
Niagara Falls		1		1		2	M
Niagara County Youth Board				2		2	C, TA, TG
Norfolk YMCA		1		1		2	M
Norwin YMCA					1	1	C, TA
Phoenixville YMCA	1			1	1	3	C, TA
Pittsburgh/Hazelwood Outreach	1		1	1	2	5	C, TA
Providence/Central YMCA		1		1		2	M
Raritan Bay Area YMCA	1	1		1		3	M
Richmond YMCA	1	1		1		3	M
Rochester YMCA			1		1	2	M
Sewickley YMCA					1	1	C, TA
Shore Area YMCA	1	1		1		3	M
South Communities YMCA					1	1	C, TA
Summit Area YMCA					1	1	C, TA
Wilmington YMCA		1	1			2	M
YMCA Camp Ralph S. Mason	1	1				2	C, M
York YMCA		1	1	1	1	4	M, TG
Young Life		1	1		1	3	TG, M
Providence/Barrington YMCA		1		3	1	5	C
Waterbury Area YMCA		1				1	C
TOTALS	9	26	12	32	25	104	

III. STATISTICAL REPORTS1. Local VisitsKey

M - Monitor

C - Consultation

TA - Technical Assistance

TG - Training

Agencies	Q-15 11-15	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	TOT	Basic Purpose
<u>"Pending Agencies":</u>							
Baltimore/Northeast YMCA							
Buffalo/Metropolitan YMCA	1			1		2	TA
Chautauqua County YMCA							
Homewood-Brushton YMCA					1	1	C,TA
Lakeland Hills/Boontown							
Nassau-Suffolk/S. Shore Five			1			1	TA
Nassau-Suffolk/Union County			1			1	TA
Nassau-Suffolk/Westfield YMCA			1			1	TA
New Haven/Metropolitan Outreach							
Red Bank/Community YMCA	1			1		2	C,TA
TOTALS	2	0	3	2	1	8	

III. Statistical Reports (Continued)

2. Rating of Operating NYPUMs

Group Ranking	List of Agencies	RATING		
		0 Low	50 Avg.	100 High
(1) Excellent	Bethesda-Chevy Chase YMCA			95
	Butler YMCA			90
	Malden YMCA			90
	Niagara Falls, N.Y.			90
	Norfolk YMCA			85
	Phoenixville YMCA			85
(2) 50% Above Guidelines	Beaver Valley YMCA			80
	Burlington YMCA			80
	Canandaigua YMCA			80
	Kingston YMCA			80
	Lakeland Hills/Denville			80
	Lakeland Hills/Montville			80
	Lakeland Hills/Parsippany			80
	Rochester YMCA			80
(3) 25% Above Guidelines	Harrisburg/Camp Curtin YMCA			75
	House of Culture			75
	Louisville/Chestnut YMCA			60
	Louisville/Downtown YMCA			60
	Richmond YMCA			60
	Shore Area YMCA/Camp Zehnder			60
(4) Meets Guidelines	Boston Wheels YMCA		50	
	Davisville Naval C.B.C.		50	
	Frost Valley YMCA		50	
	Lowell YMCA		50	
	Meadville YMCA		50	
	Nassau-Suffolk/E. Hampton YMCA		50	
	Nassau-Suffolk/W. Nassau YMCA		50	
	New Haven/Milford Orange YMCA		50	
	New Kensington YMCA		50	
	New York/Central Queens YMCA		50	
	Niagara County Youth B/Lockport		50	
	Niagara County Youth B/Lewiston-Porter		50	
	Niagara County Youth B/Newfane		50	
	Niagara County Youth B/N.Tonawanda		50	

III. Statistical Reports (Continued)

2. Rating of Operating NYPUMs

Group Ranking	List of Agencies	RATING		
		0 Low	50 Avg.	100 High
(1) Excellent				
(2) 50% Above Guidelines				
(3) 25% Above Guidelines				
(4) Meets Guidelines	Pittsburgh/Hazelwood Outreach Providence/Central YMCA Summit Area YMCA Wilmington YMCA Young Life York YMCA		50 50 50 50 50 50	
(5) Below Guidelines	Providence/Barrington YMCA Raritan Bay Area YMCA Waterbury Area YMCA YMCA Camp Ralph S. Mason		20 30 20 30	

III. Statistical Reports (Continued)

3. Operating YPCMs

AGENCY	Value* Contrib. Cash/In-Kind	No. of Groups	R E F E R R A L S					Recidivists		Wtg. List	TOTAL YOUTH	RECIDIVISM RATE %
			Courts Prob.	Police	Schools	Others	TOTAL	IN Pro.	OUT Pro.			
Beaver County YMCA	\$12,500	4	7	2	32 (4)	3	44	2	1	0	50	6.8%
Bethesda-Chevy Chase YMCA	14,000	2	12	0	16 (4)	0	28	2	0	18	28	7%
Boston Wheels YMCA*												
Burlington YMCA	400	1	4	0	8 (2)	0	12	0	0	0	12	0%
Butler YMCA	9,900	2	4	0	6	2	12	0	0	8	18	0%
Canandaigua YMCA	900	1	14	0	5	0	19	4	2	0	19	32%
Davisville Naval C.B.C.	0/\$7200	3	0	0	0	0	0	0	0	0	52	0%
Frost Valley YMCA	600	1	0	0	0	20	20	0	0	0	40	0%
Harrisburg/Camp Curtin Y	850	4	28	30	40 (6)	14	112	0	0	40	120	0%
House of Culture	7,000	4	12	0	42 (4)	26	80	0	0	0	144	0%
Kingston YMCA	1,200	1	6	2	8	0	16	1	0	8	16	6%
Lakeland Hills/Denville	\$1500/\$800	4	3	25	18	20	66	0	0	0	86	0%
Lakeland Hills/Montville	\$1500/\$800	4	3	25	18	20	66	0	0	0	86	0%
Lakeland Hills/Parsippany	\$1500/\$800	4	3	25	18	20	66	0	0	0	86	0%
Louisville/Chestnut YMCA	3,500	1	5	1	11	0	17	0	0	6	17	0%
Louisville/Downtown YMCA	400	1	4	0	8 (3)	0	12	0	0	0	12	0%
Lowell YMCA	\$3000/\$400	1	9	0	1	0	10	0	0	20	10	0%
Malden YMCA	\$7500/\$820	3	30	0	1	7	38	0	0	0	45	0%
Meadville YMCA	600	1	6	2	8 (2)	0	16	0	0	10	16	0%
Nassau-Suffolk/E. Hampton*												
Nassau-Suffolk/W. Nassau*												
New Haven/Milford Orange	\$100/g&0	1	7	1	5	0	13	0	0	3	13	0%
New Kensington YMCA	9,500	1	4	2	15	0	21	0	0	0	21	0%
New York/Central Queens	0/\$300	2	23	0	0	7	30	0	0	0	37	0%
Niagara Falls	12,000	2	30	0	0	0	30	0	0	12	35	0%
Norfolk YMCA	11,500	6	80	2	18	0	100	2	2	8	105	4%
Phoenixville YMCA	16,000	2	3	2	30 (6)	0	35	0	0	2	35	0%
Pgh./Hazelwood Outreach	750	1	2	2	10	4	18	0	0	10	22	0%
Providence/Central YMCA	\$7500/\$400	2	0	0	16	1	17	4	0	0	18	23.5%
Raritan Bay Area YMCA	\$100/\$50	1	40	5	5	0	50	0	0	20	50	0%
Richmond YMCA	600	2	6	0	15	0	21	1	1	0	21	9.5%
Rochester YMCA	\$3500	1	10	2	6	0	18	0	0	0	18	0%
Shore Area YMCA	0/\$0	1	0	0	20	0	20	0	0	0	20	0%
Summit Area YMCA*												
Wilmington YMCA	3,000	2	4	2	18 (4)	0	24	1	1	0	24	8.3%
TOTALS					CONTINUED NEXT PAGE							

* Next page for explanation of value of contributions (if needed)

Statistical Reports (Continued)

3. Operating NYPUMs

AGENCY	Value* Contrib. Cash/In-Kind	No. of Groups	R E F E R R A L S					Recidivists		Wtg. List	TOTAL YOUTH	RECIDIVISM RATE %
			Courts Prob.	Police	Schools	Others	TOTAL	IN Pro.	OUT Pro.			
YMCA Camp Ralph S. Mason*												
York YMCA	\$1,500	8	12	0	48 (6)	5	65	3	0	6	80	4.6%
Young Life	900	2	5	0	22 (2)	5	32	1	0	0	40	3.1%
Niagara Co./Lewiston-Port*												
Niagara Co./Lockport*												
Niagara Co./Newfane*												
Niagara Co./N. Tonawanda*												
*No data available at time of report												
TOTALS	\$145,370.00	76	376	130	468 (43)	154	1128	21	7	171	1399	2.5%

* Next page for explanation of value of contributions (if needed)

III. Statistical Reports (Continued)

4. Use of Days

TYPE OF ACTIVITY	Q -15 11-15	NO. OF DAYS (INCL. TRAVEL)				TOTAL
		1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	
(1) Local Visits	14	33	15	30	24	116
(2) Workshops:						
- Cluster		2	12	8	6	28
- Start-Up		8	7	9	7	31
- Other	3					3
(3) YMCA Staff Events:						
- Training	15	20	7	0	0	42
- Regional	2	2	5	6	2	17
- Other	2	2	8	2	2	16
(4) Conferences: (Please list)			1 2			1 2
(5) Individual Conferences	3	9	9	10	6	37
(6) Office	14	50	53	38	25	180
TOTALS	53	126	119	103	72	473

III. Statistical Reports (Continued)

5. List of Pending NYPUMs:

	<u>Tentative Start-Up Date</u>
Baltimore/Northeast YMCA	March 15, 1974
Buffalo YMCA	January 15, 1974
Chautauqua County YMCA	January 15, 1974
Homewood-Brushton YMCA	Spring, 1974
Lakeland Hills/Boontown	Spring, 1974
Nassau-Suffolk/S. Shore Five Town	Spring, 1974
Nassau-Suffolk/Union County YMCA	Spring, 1974
Nassau-Suffolk/Westfield YMCA	Spring, 1974
New Haven/Metropolitan Outreach	Spring, 1974
Red Bank/Community YMCA	Spring, 1974

6. List of Interested Agencies:

	<u>Information Only</u>	<u>Follow-Up Contact</u>
South Communities YMCA		X
Warren, Pa. YMCA		X
Richmond/Tuckahoe YMCA		X
Bellows Falls, Vt./YMCA		X
West Chester YMCA		X
Norwin YMCA		X
Olean YMCA		X
Lawrenceville Community Center		X
San Juan, Puerto Rico YMCA		X
Washington, Pa. J.C.'s		X
Hanover School for Boys		X
Concord YMCA		X
Ewing Township YMCA		X
Marblehead-Swampscott YMCA	X	
Hawthorne Youth Center	X	
Bristol YMCA	X	
Hawthorne Boys' Club	X	
Stamford Boys' Club	X	
West Hudson-S. Bergen Boys' Club	X	

III. Statistical Reports (Continued)

5. List of Pending WYPUMs:

Tentative Start-Up Date

6. List of Interested Agencies:

<u>Information Only</u>	<u>Follow-Up Contact</u>
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Morristown YMCA	X
Pateron Boys' Club	X
YMCA of Morristown	X
Youth Services Agency, N.Y.	X
School for Deaf, R.I.	X
Miller Memorial Church, Brooklyn	X
Philadelphia Metro. YMCA	X
Newark YM-YWCA	X
Westfield YMCA	X
New York/McBurney YMCA	X
Nassau-Suffolk/N. Shore Branch YMCA	
Jamestown YMCA	X
Brookwood Center for Girls	X
Syracuse, N.Y./YMCA	X
Hickory United Presbyterian Church	X
Northeast Boys' Club	X
Nyzack, N.Y./House of Power	X
Kent County YMCA	X
YMCA of Eastern Union County	X
Dennis Casey/Pgh. Pa.	X
Grenville Baker Boys' Club, Inc.	X
Wm. J. Cammarata/Dir. of Youth Svcs.	X
YMCA of Burlington County	X

III. Statistical Reports (Continued)

5. List of Pending NYPUMs:

Tentative Start-Up Date

6. List of Interested Agencies:

<u>Information</u> <u>Only</u>	<u>Follow-Up</u> <u>Contact</u>
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Alexandria/Metro. Branch YMCA	X
YMCA/Greenfield, Mass.	X
City Hall/Dunkirk, N.Y.	X
Talbot County YMCA	X
Thomas Bentley/Ontario, Cananda	X
Brockton Area Drug Program	X
YWCA/Brockton, Mass.	X
Pgh./Arlington Heights Outreach	X
Pgh./Northview Heights Outreach	X
Pgh./Garfield Outreach	X
Pgh./Lower Hill Outreach	X
Pgh./Homewood-Brushton Outreach	X
City of Pittsburgh/#5 Police Department	X
Bruce Brewer/Durham, N.H.	X
South Shore YMCA/YWCA	X

IV. OBSERVATIONS, COMMENTS, RECOMMENDATIONS:

1. The NYPUM programs in the Pittsburgh Region seems to be meeting the NYPUM goals and guidelines well. The programs are working "with" not "for" the youth. Youth Advocacy is most definitely on the increase. Community collaboration, although well-organized, needs to be reaffirmed in several of the operating NYPUMs. Safety and bike maintenance is high. The one area in which there has been some trouble is budgetary planning. There has been some financial miscalculation which has affected several of the operating programs; agency commitment to NYPUM, however, is still high. More assistance must be offered agencies in locating financial resources.
2. All programs are doing well in de-emphasizing the mini-bike and are developing numerous spin-off activities geared to participant needs and interests.
3. Workshops have worked well throughout the year but certain recommendations can be made for future clusters and start-ups. More time needs to be given to imparting practical knowledge and program tools to the participant. Specific designs for working with racism, sexism and family communications need to be shared as these are areas which critically need attention.
4. There has been a large turnover of local NYPUM personnel which has hampered the continuity and impact of these programs. I am encouraging each sponsoring agency to hire at least one full time staff person for NYPUM if they do not currently have one, as the NYPUM program requires the effort of a full time person.
5. A more effective system needs to be devised for the retrieval of evaluation data and statistics. There has been a reluctance of agencies to fill out and return the evaluation forms.

National Board of YMCAs

NATIONAL YOUTH PROJECT USING MINI-BIKES

FINAL REPORT

September 2, 1973 - November 15, 1973

REGIONAL DIRECTOR - JEROME TAYLOR

ATLANTA REGIONAL OFFICE

I. REGIONAL DIRECTOR'S PRIORITY OBJECTIVES:

1. Establish relationship with on-going NYPUMs, pending programs and interested agencies.
2. Provide monitoring and consultation to all NYPUM programs.
3. Bring pending agencies to start-up readiness.
4. Establish on-going relationship with Regional Consultants.
5. Attend Regional Staff meetings.
6. Conduct cluster workshop for all operating NYPUMs.
7. Have a total of 40 operating NYPUMs by end of FY-2.
8. Help reorganize Atlanta YMCA/Outreach and Southside Branches and all Butler Street YMCA programs.
9. Provide consultation for programs with financial problems.
10. Encourage participation in "Ride for 24" Project by local NYPUMs.
11. Interest more Black YMCAs in NYPUM with the help of Regional Consultants especially Mr. Norman Urquhart.
12. Have pending agencies attend start-up workshops.

II. PERFORMANCE:

1. All programs monitored.
2. Total of 36 operating NYPUMs at end of FY-2.
3. Good relationship established with Southeast Region YMCA.
4. Good trust level and working relationship developed with NYPUMs.
5. Atlanta YMCA reorganized and NYPUM programs operating above standard.

II. PERFORMANCE: (CON'T)

6. Butler Street YMCA reorganized, but internal problems negated progress made.
7. Good response to program evaluation.
8. Evaluation reports written on all operating programs.
9. Three agencies planning on participating in "Ride for 24" in the winter.

III. Statistical Reports (Continued)

2. Rating of Operating NYPUMs

Group Ranking	List of Agencies	RATING		
		0 Low	50 Avg.	100 High
(1) Excellent	Atlanta/Youth For Christ			90
	Ft. Pierce/Indian Riverland YMCA			90
	Atlanta/Butler St. YMCA (Southside)			85
	Athens Police Community Dept.			85
	Tuscaloosa/Benjamin Barnes YMCA			85
	New Orleans/Dryades St. YMCA			70
(2) 50% Above Guidelines	Atlanta/Kirkwood Center School			80
	Kings Mountain Junior Police			80
	Chattanooga YMCA/Southside			80
(3) 25% Above Guidelines	Birmingham/4th Avenue Branch YMCA			70
	Boiling Springs Junior Police			70
	Cleveland County Jr. Police			70
	McDowell County Junior Police			70
	Old Fort Junior Police		65	
	Polk County Junior Police Deputy		65	
	Rock Hill YMCA		65	
	Sarasota YMCA		65	
(4) Meets Guidelines	Wilkes YMCA		50	
	Butler St. YMCA/East Central Branch		50	
	Lake Lure Junior Police		50	
	Atlanta YMCA/Outreach Branch		50	
	Atlanta YMCA/Southeast Branch		50	
	Jackson YMCA/Farish Street Branch		50	
(5) Below Guidelines	Butler St. YMCA/Northwest Branch	25		

III. STATISTICAL REPORTS1. Local VisitsKEY

M - Monitor

TA - Technical Assistance

C - Consultation

Agencies	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	TOT	Basic Purpose
Atlanta YMCA/Outreach Branch	1	1	2	1	5	M,TA,C
Atlanta YMCA/Southeast Branch	1	1	2	1	5	M,TA,C
Birmingham YMCA/4th Avenue Branch	1			1	2	M
Atlanta Butler Street YMCAs						
East Central Branch	1		2	1	4	M,TA,C
East Central Boys Department	1		1	1	3	M
Southside Branch	1		1	1	3	M,M
Northwest Branch	1		1	1	3	M,C
Chattanooga YMCA/Southside Branch			1	1	2	M
Ft. Pierce, Fla./Indian Riverland YMCA				1	1	M
Jackson, Miss. YMCA/ Farish Street Br.				1	1	M
Jackson, Tenn./Police Community Relations				1	1	M
Atlanta/Kirkwood Illimitable School		1	2	1	4	M,TA
Lancaster Youth Development Center				1	1	M
New Orleans/Dryades Street YMCA		2		1	3	M,M
Athens Police Community Relations Dept.	1	1	1	1	4	TA,TA,M
Picayune, Miss./Community Center				1	1	M
Boiling Springs, N.C./Junior Police	1	1		1	3	M,C
Cleveland County, N.C./Junior Police	1	1		1	3	M,C
Lake Lure, N.C./Junior Police		1		1	2	TA
Kings Mountain, N.C./Junior Police	1	1		1	3	M,C
McDowell County, N.C./Junior Deputy		1		1	2	M
Old Fort, N.C./Junior Police	1			1	2	M
Polk County, N.C./Junior Deputy	1			1	2	M
Rock Hill, S.C./YMCA	1			1	2	M
Sarasota, Fla./YMCA				1	1	M
Spencer Youth Center/Nashville, Tenn.				1	1	M
Tuscaloosa, Ala./Benjamin Barnes YMCA	1			1	2	M
North Wilkesboro, N.C./Wilkes YMCA	1			1	2	M
Atlanta/Youth For Christ		1	2	1	4	M,C,M
Georgia Ave. Presbyterian Church, Atlanta			1	1	2	TA
<u>"Pending" Agencies:</u>						
Brevard County YMCA		1		1	2	TA
Chattanooga/Henry Branch YMCA		1		1	2	TA
Jacksonville YMCA		1		1	2	TA
Miami Metropolitan YMCA		1		1	2	TA
Vicksburg YMCA/Jackson Street YMCA			1	1	2	TA
<u>Not Operating NYFUMs:</u>						
New Orleans/West Bank Branch YMCA						
TOTALS	16	16	17	36	84	

III. Statistical Reports (Continued)

 3. Operating NYFUMs

AGENCY	Value* Contrib. Cash/In-Kind	No. of Groups	R E F E R R A L S					Recidivists		Wtg. List	TOTAL YOUTH	RECIDIVISM RATE %
			Courts Prob.	Police	Schools	Others	TOTAL	IN Pro.	OUT Pro.			
Atlanta YMCA/Outreach Branch	1 Van \$800 1 Truck \$1200	3	5	0	17	0	22	0	0	0	22	0
Atlanta YMCA/Southeast Branch	Tools @ \$25	1	0	25	0	0	25	0	0	0	25	0
Birmingham YMCA/4th Avenue Br.	1 Van @ \$1800	1	12	0	0	3	15	2	0	2	17	13.3
Butler St. YMCA/East Central	1 Van @ \$250	1										
Butler St. YMCA/Northwest Br.	Tools @ \$20	1	0	0	8 (3)	0	8	1	0	0	8	12.5
Butler St. YMCA/Southside Br.	Tools @ \$20	1	0	0	14 (4)	0	14	1	0	0	14	7.1
Chattanooga YMCA/Southside	Bus @ 2000	2	3	1	25	2	31	1	0	0	31	3.2
Indian Riverland YMCA	Van \$1500	1	8	2	0	9	19	0	0	10	29	0.0
Jackson YMCA/Farish St. Br.	Van @ \$500	New Program - No data on youth										
Jackson Police Department	\$2345	New Program - No data on youth										
Kirkwood Ill. Center School	Recreation Equip. \$250	1	7	0	0	0	7	0	0	0	7	0
Lancaster Youth Dev. Center	State Trucks & Equip.	2	25	0	0	0	25	0	0	10	35	0
Dryades Street YMCA	Police Dept. Trucks, Tools @ \$30		40	0	0	6	46	0	0	0	46	0
New Orleans YMCA/West Bank Br.		Program in the process of restarting - end of November										
Athens Police Community Dept.	Storage Truck	1	2	0	2	2	6	0	0	0	6	0
Picayune Community Center		New Program - No youth data										
Boiling Springs Junior Police	2 Trucks @ \$500 ea. 1 Trailer @ \$400	2	9	20	7	0	36	0	0	0	36	0
Cleveland County Jr. Police	1 Trailer @ \$1000 4 Vans @ \$2400	16	200	300	103	3	606	0	0	150	756	0
Kings Mountain Junior Police	Bus @ \$1800	2	20	20	20	5	65	0	0	0	65	0
TOTALS												

CONTINUED NEXT PAGE

* Next page for explanation of value of contributions (if needed)

III. Statistical Reports (Continued)

3. Operating NYFUMs

AGENCY	Value* Contrib. Cash/In-Kind	No. of Groups	R E F E R R A L S					Recidivists		Wtg. List	TOTAL YOUTH	RECIDIVISM RATE %
			Courts Prob.	Police	Schools	Others	TOTAL	IN Pro.	OUT Pro.			
Lake Lure Junior Police		New Program		1								
McDowell County Junior Deputy	Bus @ \$1800	9	0	225	10	6	241	0	0	0	241	0
Old Fort Junior Police	NA	3	0	59	0	0	59	0	0	0	59	0
Polk County Junior Police	Recreation Equip. \$800	8	0	200	0	0	200	0	0	50	325	0
Rock Hill YICA	Tools @ \$25	1	10	0	0	0	10	0	2	0	12	20
Sarasota YICA	NA	1	1	0	8	0	9	0	0	6	16	0
Spencer Youth Center	Program in process of reorganization											
Tuscaloosa YICA/Ben Barnes Br.	Bus @ \$1300	1	8	0	6	3	17	0	0	13	30	0
Wilkes YICA	\$650	1	0	0	22	0	22	0	0	0	22	0
Atlanta Youth For Christ	Bus @ \$2000	2	23	0	0	0	23	2	0	0	27	8.7
Georgia Ave. Presbyterian Ch.	\$25	1	0	0	12	4	16	0	0	32	48	0
TOTALS	\$21,246	62	373	852	254	43	1522	7	2	273	1877	.6%

* Next page for explanation of value of contributions (if needed)

III. Statistical Reports (Continued)

4. Use of Days

TYPE OF ACTIVITY	NO. OF DAYS (INCL. TRAVEL)				Total
	1st Qtr.	2nd Qtr.	3rd Qtr.	4 Qtr	
(1) Local Visits	16	9	12	18	53
(2) Workshops:					
- Cluster		4	2	2	8
- Start-Up		3	5		8
- Other					
(3) YMCA Staff Events:					
- Training		7		14	21
- Regional	7	4	2		13
- Other					
(4) Conferences: (Please list)					
APD Program Conference		3			3
BAN-WYS Conference	4			4	8
(5) Individual Conferences	5	3	8	6	22
(6) Office	28	29	33	31	121
TOTALS	60	62	64	75	257

III. Statistical Reports (Continued)

5. List of Pending NYPUMs:

Tentative Start-Up Date

Baton Rouge/Baranco-Clark YMCA	Winter 1973
Brevard County YMCA	November 1973
Butler Street YMCA/Westside Branch	November 1973
Indian Riverland YMCA/Martin County Ext.	November 1973
Jacksonville YMCA/Central Branch	November 1973
Knoxville YMCA	September 1973
Miami Metropolitan YMCA	December 1973
Montgomery YMCA/East Branch	December 1973
West Volusia YMCA	November 1973
West Palm Beach YMCA/Brown Branch	December 1973

6. List of Interested Agencies:

<u>Information</u>	<u>Follow-Up</u>
<u>Only</u>	<u>Contact</u>

High Point, N.C./Youth For Christ	X	
Hendersonville, N.C./Community Center	X	
Tarboro, N.C./Honda Dealer		X
Greensboro, N.C./Hayes-Taylor YMCA		X
Columbia, S.C./Dept. of Juvenile Corrections		X
Atlanta, Georgia/Project SEYSO		X
Pensacola, Florida/Division of Youth Services		X

IV. OBSERVATIONS, COMMENTS, RECOMMENDATIONS:

POSITIVE:

1. Received two days of training in Corporate Planning under James Hardy. This training was extremely helpful.
2. A close relationship was developed between NYPUM Regional Office and Frank Fowler of the Georgia State Crime Commission.
3. Involvement of NYPUM Regional Director and several local NYPUM Directors with the Georgia Association of Police Community Relations Officers was established in order to create better collaboration between NYPUM and the Police.
4. There was an increasing interest in the NYPUM program as reflected in the large number of information requests and growing number of pending agencies.
5. There was an increase in the number of Programs and pending Programs within the Florida Division of Youth Services.
6. Two unique programs started in Region -- Kirkwood Center School, part of the Georgia Department of Human Resources and Lancaster Youth Development Center, an institution run by the Florida Department of Human Resources. This raises to three the number of state operated agencies dealing with juvenile offenders.

NEGATIVE:

1. There were very few programs expressing interest in the "Ride for 24" Project.
2. There was a loss of some good local NYPUM Directors.
3. Local Programs have suffered from the effects of the current economic situation.
4. There have been several cases of bike thefts.

National Board of YMCAs

NATIONAL YOUTH PROJECT USING MINI-BIKES

FINAL REPORT

September 2, 1973 - November 15, 1973

REGIONAL DIRECTOR - BART ROEN

DALLAS REGIONAL OFFICE

I. REGIONAL DIRECTOR'S PRIORITY OBJECTIVES:

1. Bring pending agencies to operating status.
2. Improve on evaluation returns.
3. Develop cluster transactional analysis training tool.
4. Lay ground work for independence of programs through cluster workshops.
5. Visit all operating programs.
6. Assist inactive and new agencies to begin operation.
7. Develop long range planning document.
8. Build a close relationship with the Southwest Regional Staff.

II. PERFORMANCE:

1. Evaluation returns are not 100%. This office meets a great deal of local resistance to evaluation.
2. All operating programs visited.
3. NYPUM Directors trained to enable them to begin programs.
4. Initial work done on development of transactional analysis tool.
5. Successful cluster workshops held.
6. Good relationship ever building between NYPUM and Southwest Region staff, with sharing of resources, materials and ideas.

II. PERFORMANCE (Achievement, Unfinished, Concerns)

CONCERNS (continued)

nearly 100%. This office meets a great deal of local resistance to evaluation.

III. STATISTICAL REPORTS**1. Local Visits**

Agencies	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	TOT	Basic Purpose
Abilene YMCA	1		1	2	4	1) Restart Assist. 2) Update 3) Tech. Assist. 4) Consultation
Albuquerque/Central Br. YMCA	1	1	1	1	4	1) Update 2) Cluster Prep. 3) Update 4) Tech. Assist.
Amarillo/North Central Br. YMCA	1	1			2	1) Update 2) Update
Ardmore YMCA	1		1		2	1) Pre-start Assist. 2) Update
Austin YMCA	1	1	1		3	1) Staff Training 2) Cluster 3) Update Cluster
Dallas/Downtown Br. YMCA	1			3	4	1) Update 2-4) Tech. Assist.
Dallas/Irving Br. YMCA	1				1	1) Update
Dallas/White Rock Br. YMCA			2	1	3	1) Assist in restarting 2) Staff Training 3) Monitor
Eagle Pass Boys' Club			1		1	1) Explain Program
El Paso Northern Pueblos	1	1	1		3	1) Update 2) Cluster 3) Update, Program Meeting
El Paso/Northeast Branch YMCA	1		1	1	3	1) Update 2) Update monitor 3) Start-up Workshop
El Paso VISTA	1		1	2	4	1) Staff Training 2) Update 3) Assist in re-starting 4) Tech. Assist.
Fort Worth/Cleburne Br. YMCA	1				1	1) Update
Fort Worth/McDonald Br. YMCA			1		1	1) Safety Presentation
Grants Boys' Club			1		1	1) Explain Program
Houston YMCA	1	1	1		3	1) Update 2) Staff Consultation 3) Update
Houston/Variety Boys' Club			1	1	2	1) Explain Program 2) Pre-start Consultation
TOTALS	(continued on next page)					

III. STATISTICAL REPORTS1. Local Visits

Agencies	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	TOT	Basic Purpose
Lawton YMCA			1		1	1) Update
Little Rock/G.W. Carver Br. YMCA	1		2		3	1) Update
						2) Safety & workshop talk
						3) Workshop
Lubbock YMCA	1		1		2	1) Update
						2) Update
Midland/Park Center Br. YMCA	1	1		1	3	1) Update
						2) Orient new director
						3) Consultation
New Orleans/Dryades St. YMCA	1				1	1) Start-Up Workshop arrangements
New Orleans/West Bank Br. YMCA	1				1	1) Orient new director
Odessa YMCA	1	1			2	1) Update
						2) Restart Assist.
Roswell YMCA	1	1	1		3	1) Pre-start Assist.
						2) Cluster Workshop
						3) Update, Cluster
San Angelo YMCA	1				1	1) Explain Program
San Antonio/Lackland YMCA	1		1		2	1) Update
						2) Update
San Antonio/Westside YMCA	1		1		2	1) Proposal Consultation
						2) Update
Santa Clara Pueblo				2	2	1) Plan Cluster Event
						2) Cluster Event
Wichita Falls Boys' Club			1		1	1) Explain Program
<u>"Pending" Agencies:</u>						
Corpus Christi YMCA	1				1	1) Explain Program
Dallas/University Br. YMCA			2	1	3	1) Explain Program
						2) Explain Program
						3) Pre-workshop Assist.
El Dorado Boys' Club			1		1	1) Explain Program
Fort Smith Boys' Club			1		1	1) Explain Program
Fort Worth/Arlington Br. YMCA				1	1	1) Consultation
Fort Worth/Northwest Br. YMCA	1				1	1) Explain Program
Galveston YMCA	1		1	1	3	1) Explain Program
						2) Staff Training
						3) Cluster Workshop
Los Alamos YMCA	1				1	1) Explain Program
Pine Bluff Boys' Club			1		1	1) Explain Program
TOTALS	(Continued on next page)					

III. STATISTICAL REPORTS

1. Local Visits

Agencies	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	TOT	Basic Purpose
Port Arthur YMCA	1				1	1) Explain Program
Shreveport/Carver Br. YMCA	1				1	1) Pre-start Assist.
<u>Not Operating NYPUMs:</u>						
El Paso/East Valley Br. YMCA				1	1	1) Assist to restart program
Wichita Falls YMCA	1		1		2	1) Update 2) Resolve bike situation
(pages 3, 4 & 5) TOTALS	29	8	29	18	84	

III. Statistical Reports (Continued)

2. Rating of Operating NYPUMs

Group Ranking	List of Agencies	RATING		
		0 Low	50 Avg.	100 High
(1) Excellent	El Paso/Northeast Br. YMCA			X
	Austin YMCA		X	
	San Antonio/Westside Br. YMCA		X	
(2) 50% Above Guidelines	Little Rock/G.W. Carver Br.			X
	San Angelo YMCA		X	
	Albuquerque/Central Br. YMCA		X	
(3) 25% Above Guidelines	Ardmore YMCA			X
	Amarillo/Y's Guys			X
	Amarillo/Stumpjumpers			X
	Beaumont/West End Branch YMCA			X
	Houston/Variety Boys' Club			X
	Longview/Rusk County Br. YMCA			X
	Wichita Falls Boys' Club			X
	Abilene YMCA		X	
	Dallas/Downtown Br. YMCA		X	
	Lawton YMCA		X	
	Dallas/White Rock Br. YMCA	X		
	Houston YMCA	X		
	Roswell YMCA	X		
(4) Meets Guidelines	Eagle Pass Boys' Club			X
	Grants Boys' Club			X
	Odessa YMCA			X
	Dallas/Irving Br. YMCA		X	
	El Paso VISTA		X	
	Fort Worth/Cleburne Br. YMCA		X	
	Lubbock YMCA		X	
	San Antonio/Lackland YMCA		X	
	Tulsa/Westside Br. YMCA		X	
	Fort Worth/Eastside Br. YMCA	X		
	Midland/Park Center Br. YMCA	X		

III. Statistical Reports (Continued)

2. Rating of Operating NYPUMs

Group Ranking	List of Agencies	RATING		
		0 Low	50 Avg.	100 High
(5) Below Guidelines	Dallas/Southeast Br. YMCA			X
	Fort Worth/McDonald Br. YMCA			X
	Greenville YMCA			X
	Nambe Pueblo		X	
	Picuris Pueblo		X	
	Pojaque Pueblo		X	
	San Ildefonso Pueblo		X	
	San Juan Pueblo		X	
	Santa Clara Pueblo		X	

III. Statistical Reports (Continued)

3. Operating NYPUMs

AGENCY	Value* Contrib. Cash/In-Kind	No. of Groups	R E F E R R A L S					Recidivists		Wtg. List	TOTAL YOUTH	RECIDIVISM RATE %
			Courts Prob.	Police	Schools	Others	TOTAL	IN Pro.	OUT Pro.			
Abilene YMCA	12,000.00	2	2 (2)	0	6	8	16	0	0	8	16	0 %
Albuquerque/Central YMCA	25,000.00	8	30 (15)	0	50 (10)	0	80	10	25	0	80	48 %
Amarillo/Y's Guys	9,000.00	5	10 (10)	3 (3)	20 (13)	5 (2)	38	4	?	50	38	10.5 %
Amarillo/Stumpjumpers	9,000.00	5	4 (4)	2 (2)	30 (23)	5 (2)	41	2	?	50	41	4.8 %
Ardmore YMCA	9,900.00	1	0	0	12	0	12	?	?	0	12	0 %
Austin YMCA	13,000.00	4	23 (23)	0	22	0	45	2	1	10	45	6.7 %
Beaumont/West End Br. Y	10,960.28	1	4 (4)	3 (1)	4	3	14	0	0	0	16	0 %
Dallas/Downtown Br. YMCA	11,000.00	1	20 (20)	0	0	0	20	0	1	6	20	5 %
Dallas/Irving Br. YMCA	9,000.00	1	0	0	0	0	0	0	0	0	7	0 %
Dallas/Southeast YMCA	8,000.00	1	0	0	0	0	0	0	0	0	13	0 %
Dallas/White Rock YMCA	12,000.00	1	1 (1)	0	9 (3)	0	10	1	0	30	10	10 %
Eagle Pass Boys' Club	4,297.33	1	4	0	0	0	4	0	0	0	4	0 %
Nambe Pueblo	7,258.08	2	0	0	0	18	18	?	?	0	18	0 %
Picuris Pueblo	4,002.83	1	0	0	0	4	4	0	0	0	10	0 %
Pojaque Pueblo	6,983.88	1	0	0	0	10	10	?	?	0	10	0 %
San Ildefonso Pueblo	6,483.88	2	0	0	0	25	25	?	?	0	25	0 %
San Juan Pueblo	6,316.50	1	0	0	0	10	10	0	0	0	16	0 %
Santa Clara Pueblo	10,258.08	3	0	0	0	33	33	?	?	0	33	0 %
El Paso/Northeast Br. Y	14,000.00	1	0	3 (3)	1 (1)	10 (5)	14	0	0	5	14	0 %
El Paso VISTA	16,000.00	2	4 (4)	2	24	0	30	0	0	10	30	0 %
Fort Worth/Cleburne Br.	11,000.00	3	0	0	19	18	37	0	0	10	37	0 %
Fort Worth/Eastside Br.	8,000.00	2	10	0	8	2	20	0	0	0	20	0 %
Fort Worth/McDonald Br.	8,000.00	1	0	2	11	0	13	0	0	0	13	0 %
Grants Boys' Club	9,690.50	1	8 (8)	2 (1)	3	0	13	0	0	0	15	0 %
Greenville YMCA	7,834.00	2	4 (4)	0	0	0	4	0	2	10	17	3 %
Houston/Variety Boys' C.	12,327.00	1	5	1	3	0	9	0	0	0	10	0 %
Houston YMCA	15,000.00	6	19 (19)	0	31 (10)	56 (16)	106	0	0	65	125	0 %
Lawton YMCA	8,000.00	1	0	0	0	10 (10)	10	2	0	12	10	20 %
Little Rock/Carver Br.	12,000.00	1	8 (8)	0	2	7	17	1	?	77	17	5.8 %
Longview/Rusk Co. Br. Y	10,864.50	1	4	0	2	3	9	0	0	0	10	0 %
Lubbock YMCA	8,000.00	2	2 (2)	3	11	4	20	0	0	20	20	0 %
Midland/Park Center Br.	9,000.00	2	5 (5)	5	10	10	30	0	0	25	30	0 %
Odessa YMCA	8,931.00	3	8 (8)	17 (10)	35 (5)	10	60	0	5	0	125	8.3 %
Roswell YMCA	10,000.00	1	0	10	0	0	10	0	0	0	16	0 %
TOTALS	(Continued on page 9)											

* Next page for explanation of value of contributions (if needed)

III. Statistical Reports (Continued)

3. Operating NYPUMs

AGENCY	Value* Contrib. Cash/In-Kind	No. of Groups	R E F E R R A L S					Recidivists		Wtg. List	TOTAL YOUTH	RECIDIVISM RATE %
			Courts Prob.	Police	Schools	Others	TOTAL	IN Pro.	OUT Pro.			
San Angelo YMCA	12,000.00	1	1 (1)	0	11	0	12	0	0	0	12	0 %
San Antonio/Lockland Ext.	14,000.00	1	8	0	6 (1)	2	14	1	0	0	8	7 %
San Antonio/Westside Br.	18,000.00	5	5 (5)	26	20 (5)	47 (47)	98	4	0	0	98	4.8%
Tulsa/Westside Br. YMCA	9,000.00	1	4 (3)	0	4 (3)	0	8	0	3	4	8	37.5%
Wichita Falls Boys' Club	17,018.00	2	3	10	7	3	23	0	0	0	30	0 %

III. Statistical Reports (Continued)

3. Explanation of Value Contributions

The monetary value of each program is computed on the basis of a projected annual budget. Naturally, this is going to vary according to the amount of in-kind donations secured while the project is operating and unforeseen cash donations or money-raising projects performed by the participants. The time and expense of the NYPUM National or District staff spent in training, consultation, evaluation or monitoring is not included in this value figure.

In-kind donations include such items as gas, oil, maintenance, volunteer time, mini-bike value, etc. The value figure is based largely on the number of bikes and the amount of leadership.

Explanation of Recidivism Rate

The average recidivism rate for all programs is quite low (2.32%). This figure should be tempered, however, with the fact that there are 8 new programs which have had the youth involved for a very short period of time. By the same token, programs which have been in operation for only 2 months or so may appear to have a quite large recidivism percentage. This can be explained by considering the fact that the program has only had a small number of youth involved and if one or two youngsters return to delinquent activity the recidivism percentage goes quite high.

III. Statistical Reports (Continued)

4. Use of Days

TYPE OF ACTIVITY	NO. OF DAYS (INCL. TRAVEL)				TOTAL
	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Q	
(1) Local Visits	31*	10	24	19	84
(2) Workshops:					
- Cluster	2	0	5	3	10
- Start-Up	0	4	5	7	16
- Other Staff Training	2	0	2	0	4
Roswell Cluster Event	0	0	0	2	2
Dallas Cluster Event	0	0	0	5	5
(3) YMCA Staff Events:					
- Training	14	2	0	5	21
- Regional	8	8	6	5	27
- Other National Staff Mtg.	0	3	0	0	3
NYPUM Staff Mtg.	0	2	0	8	10
Urban Action & Prog. Div. Mtg.	0	2	0	0	2
(4) Conferences: (Please list)					
(5) Individual Conferences	2	1	2	1	6
(6) Office	37	25	26	51	139
TOTALS	96	57	70	106	329

*The days spent on local visits during the first quarter reflect the local visits of the two district directors in the Dallas office. The other categories reflect just one district director.

III. Statistical Reports (Continued)

5. List of Pending NYPUMs:

Tentative Start-Up Date

Dallas/Neighborhood Youth Services	December 15, 1973
Dallas/University Branch YMCA	Unknown
Galveston YMCA	Unknown
Laguna Pueblo	December 15, 1973
Little Rock/EOA Pulaski County	Unknown

6. List of Interested Agencies:

<u>Information Only</u>	<u>Follow-Up Contact</u>
-----------------------------	------------------------------

Alamogordo/Otero County Boys' Club		X
Bartlesville Boys' Club		X
Bridgeport/CAP	X	
Dallas Boys' Club	X	
Dallas/East Dallas Christian Church		X
Denison Boys' Club	X	
El Dorado Boys' Club		X
El Paso/Aliviane		X
Fort Smith Boys' Club		X
Fort Worth/Arlington Branch YMCA		X
Georgetown/CAP		X
Giddings/Texas Youth Council		X
Jonesboro YMCA		X
Kingsville Boys' Club		X
Oklahoma City YMCA	X	
Okmulgee Town Boys' Club		X
Seabrook/Harris County Youth Village	X	
Sherman Boys' Club	X	
Temple/Ralph Wilson Boys' Club		X
Waco/Doris Miller Branch YMCA	X	

IV. OBSERVATIONS, COMMENTS, RECOMMENDATIONS:

1. NYPUM has continued to set standards and requirements that define the purpose and objectives for the program. For the most part each of these improvements has been appropriate and helpful. Yet, until such time as the local NYPUM directors begin initiating their own goals, guidelines and criteria for success and failure, then NYPUM will continue fire fighting (effective, but limited) rather than "changing the conditions fostering alienation, delinquency and crime."
2. One to two days visits seem to have limited value. It is difficult to adequately evaluate a program in that amount of time. It might be better to use that time and money for cluster meetings. The initial visitation to an agency is vital and visits by request of the local agencies are helpful and should be continued.
3. In examining NYPUMs plans for phasing the National structure into the established YMCA structure, I feel it is important the Regional NYPUM Directors have the flexibility to serve local YMCAs in more ways than NYPUM, i.e., Outreach Consultant, Juvenile Justice programs and relevant youth programming. From a YMCA Regional standpoint, it strengthens the view of the Regional NYPUM Director as part of the Regional staff and from a local YMCA standpoint, it better fortifies percentage support expenditures for agencies not involved in NYPUM.

National Board of YMCAs

NATIONAL YOUTH PROJECT USING MINI-BIKES

FINAL REPORT

September 2, 1973 - November 15, 1973

REGIONAL DIRECTOR - MICHAEL VAN WINKLE

PACIFIC/SEATTLE REGIONAL OFFICE

I. REGIONAL DIRECTOR'S PRIORITY OBJECTIVES:

1. Make monitoring visits to all operating programs.
2. Make pre-start-up workshop visitations to pending programs.
3. Receive completed evaluation forms from local NYPUMs.
4. Provide interchange between YMCA staff and state juvenile justice authorities.
5. Conduct cluster workshops for operating NYPUM programs.
6. Bring "Information Only" agencies up to pending status through technical assistance.
7. Have pending agencies attend start-up workshops and have them become operating NYPUMs.
8. Consult and offer assistance to inoperative programs to aid them in restarting their programs.
9. Host Seattle start-up workshop.
10. Launch letter writing and telephone campaign by local NYPUMs to secure funding for national NYPUM program for another year.

II. PERFORMANCE:

1. All operating programs visited twice, some three times.
2. Pending programs visited prior to start-up workshop attendance.
3. Evaluation forms returned by locals, but grudgingly.
4. Contact made with state Juvenile Justice authorities.
5. Cluster workshops held successfully.

II. PERFORMANCE: (CON'T)

6. Technical assistance provided to "Information Only" agencies.
7. Eight new NYPUMs started during year.
8. Several inoperative programs became operational other remained inoperative or dropped out of NYPUM altogether.
9. Seattle start-up workshop held with ten agencies in attendance.
10. Campaign run for securing NYPUM funding.

CONTINUED

1 OF 3

III. STATISTICAL REPORTS1. Local Visits

*M = Monitoring
 R = Restarting
 S = Starting

Agencies	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	4th Udt.	TOT	Basic Purpose
<u>COLORADO</u>							
Boulder County YMCA		1	1		1	3	M
Southwest Denver YMCA			1	1		2	M,S
Partner's Inc.		1	1	1		3	M
Pueblo YMCA		1	1	1		3	M
<u>IDAHO</u>							
Idaho Falls YMCA		1				1	M
Lewis & Clark Youth Service Bureau			1		1	2	M,S
<u>MONTANA</u>							
Butte YMCA		1	1			2	M,R
Great Falls YMCA		1	1			2	M,R
Helena YMCA		1				1	M
<u>OREGON</u>							
MacLaren School for Boys			1			1	S
Oregon State Correctional Institution	1		1		1	3	S,M
OSU YM-YWCA Roundtable			2		1	3	S,M
Portland Metropolitan YMCA	1	1	2		1	5	M,R
Salem YMCA	1	1				2	M
Medford YMCA	1		1		1	3	R
<u>UTAH</u>							
Salt Lake City YMCA	1		1		1	3	M
<u>WASHINGTON</u>							
Bremerton Armed Services YMCA	1	1	1	1		4	M
Olympia YMCA			1		1	2	S,M
Operational Emergency Center			3	1	1	5	S,M
Seattle Downtown YMCA	1		1		1	3	M
So. King County YMCA/K.A.Y.R.	1		1	1	2	5	M,R
Tacoma YMCA/Ujamaa Center			2	2	1	5	S,M
<u>Not Operating Agencies:</u>							
Billings YMCA, Montana	1		1			2	M,R
Cottage Grove Rec. Ctr., Oregon	1	1	1			3	M,R
Idaho Falls YMCA, Idaho (see above)							
Portland Metro. YMCA, Oregon (above)							
Central Lane YMCA, Oregon (discon't.)	1					1	R
TOTALS	11	11	28	8	13	71	

III. Statistical Reports (Continued)

2. Rating of Operating NYPUMs

Group Ranking	List of Agencies	RATING		
		0 Low	50 Avg.	100 High
(1) Excellent	Salt Lake City YMCA		X	
(2) 50% Above Guidelines				
(3) 25% Above Guidelines	MacLaren School for Boys Bremerton Armed Services YMCA		X	X
(4) Meets Guidelines	Boulder County YMCA Partner's Inc. Southwest Denver YMCA Butte YMCA Great Falls YMCA Helena YMCA (con't next page)	X	X X X X X	
(5) Below Guidelines	Pueblo YMCA Billings YMCA Idaho Falls YMCA Cottage Grove Rec. Assoc. Portland YMCA	X X	X X	X

III. Statistical Reports (Continued)

2. Rating of Operating NYPUMs

Group Ranking	List of Agencies	RATING		
		0 Low	50 Avg.	100 High
(1) Excellent				
(2) 50% Above Guidelines				
(3) 25% Above Guidelines				
(4) Meets Guidelines	Salem YMCA Lewis & Clark Youth Service Bureau Seattle Downtown YMCA Operational Emergency Center Olympia YMCA OSU YM-YWCA Roundtable	X	X X X X	X
(5) Below Guidelines				

III. Statistical Reports (Continued)

3. Operating NYPUMs

AGENCY	Value*		No. of Groups	R E F E R R A L S					Recidivists		Wtg. List	TOTAL YOUTH	RECIDIVISM RATE %
	Cash	In-Kind		Courts Prob.	Police	Schools	Others	TOTAL	IN Pro.	OUT Pro.			
<u>COLORADO</u>													
Boulder County YMCA	1469	8191	3	11	0	25	4	40	3	1	15	50	10.0
Partner's Inc.	11852	8223	1	14	0	1	0	15	1	0	1	15	6.7
Pueblo YMCA	3490	7184	1	9	0	9	0	18	0	0	5	18	0.0
Southwest Denver YMCA	5285	8036	2	9	0	12	0	21	1	0	4	26	4.8
<u>MONTANA</u>													
Billings YMCA (1)	575	6063	2	5	5	5	5	20	0	0	35	30	0
Butte YMCA	1164	5384	2	0	0	11	4	15	1	0	8	15	6.7
Great Falls YMCA	1759	7054	4	6	13	5	4	28	0	1	0	28	3.6
Helena YMCA	1560	8266	2	0	0	0	28	28	4	2	0	30	21.4
<u>OREGON</u>													
Portland Metro. YMCA	21200	1000	3	10	0	20	0	30	1	0	6	30	3.3
Salem YMCA	230	8143	3	3	3	18	0	24	0	0	10	35	0.0
OSU Roundtable (2)	462	6542	2	10	0	2	2	14	0	0	1	14	0.0
Cottage Grove Rec. Assoc. (1)	488	5306	1	0	0	3	2	5	0	0	0	14	0.0
MacLaren School for Boys (2)	2465	9360	2	36	0	0	0	36	?	?	14	36	?
Ore. State Corr. Insti. (3)	3786	9931	-	--	-	--	-	--	-	-	--	--	----
(continued next page)													
TOTALS	NEXT PAGE												

* Next page for explanation of value of contributions (if needed)

III. Statistical Reports (Continued)

3. Operating NYPUMs

AGENCY	Value*		No. of Groups	R E F E R R A L S					Recidivists		Wtg. List	TOTAL YOUTH	RECIDIVISM RATE %
	Contrib. Cash/In-Kind			Courts Prob.	Police	Schools	Others	TOTAL	IN Pro.	OUT Pro.			
IDAHO													
Idaho Falls YMCA	2500	6340	2	3	0	16	9	28	1	0	5	35	3.6
Lewis & Clark Y.S.B.	1386	7235	1	0	0	10	4	14	2	0	7	14	14.3
UTAH													
Salt Lake City YMCA	4482	10235	4	25	2	10	0	37	0	0	20	43	0.0
WASHINGTON													
Bremerton Armed Services Y	7900	2300	2	14	0	2	13	29	2	0	8	31	6.9
Seattle Downtown YMCA	1429	10137	2	0	0	14	0	14	0	0	15	14	0.0
Olympia YMCA (2)	488	8030	1	9	0	0	0	9	0	0	16	9	0.0
Operational Emer. Ctr. (2)	957	6902	2	3	0	6	15	24	0	0	0	14	0.0
Tacoma Y/Ujamaa Ctr.	70	7493	1	4	0	3	5	12	0	0	30	12	0.0
So. King Co. Y/K.A.Y.R.	2337	6101	4	1	6	6	18	31	0	0	0	31	0.0
* Value of Contributions is for one year's operation unless otherwise noted. (1) Temporarily Not Operating (2) For 2 Month's Operation (3) See 4th Quarterly Report													
TOTALS	77334	163456	47	172	29	178	113	492	16	4	217	544	4.1

* Next page for explanation of value of contributions (if needed)

III. Statistical Reports (Continued)

4. Use of Days

TYPE OF ACTIVITY	NO. OF DAYS (INCL. TRAVEL)					TOTAL
	1st Qtr.	2nd Qtr.	3rd	4th	4th U.	
(1) Local Visits	19	24	24	8	21	96
(2) Workshops;						
- Cluster		2	3			5
- Start-Up		5	5	6		16
- Other - Family Communication Wkshp.					3	3
(3) YMCA Staff Events:						
- Training	6					6
- Regional			2			2
- Other: Cluster (1), Big Sky C. (4)	3				2	5
E. Madison YMCA Board		1				1
(4) Conferences: (Please list)						
(see below)	12	11			11	33
(5) Individual Conferences	10	5	3	6	4	28
(6) Office	36	24	27	20	22	129
TOTALS	86	72	64	40	63	325

Conferences:

NYPUM Staff Meetings: 1st Qtr. - 12 days
 2nd Qtr. - 3 days
 4th Qtr. - 9 days

President's Conference - 2nd Qtr. - 3 days
 National Staff Meeting - 2nd Qtr. - 3 days
 Urban Action Division - 2nd Qtr. - 2 days
 P.N.W. International Y's Men's Conference - 4th Qtr. - 2 days.

III. Statistical Reports (Continued)

5. List of Pending NYPUMs:

Tentative Start-Up Date

none

6. List of Interested Agencies:

Information Follow-Up
Only Contact

ALASKA

Cooperative Extension Service, Anchorage	X	X
Greater Anchorage Area Community Action Agency	X	X
Rob Kocsis, Sr. Legal Counsel, Dept. of Labor, Juneau	X	
Greg Hansen, Community Services, Anchorage Police Dept.	X	X

CANADA

New Era Foundation, New Westminster, B.C.	X	X
Red Deer and District YMCA, Alberta	X	
YMCA of Greater Vancouver, B.C.	X	X

COLORADO

Boys Club of Boulder	X	
Grand Valley Boys Club, Grand Junction	X	
Mrs. Ruth Shaffner, Granby	X	

IDAHO

American Indian Cultural Center, Idaho Falls	X	X
Eastern Idaho Community Mental Health Center, Idaho Falls	X	X
Kamiah Jaycees, Kamiah	X	
Kootenai County Family YMCA, Coeur d' Alene	X	X
Nez Perce Youth Service Systems, Lapwai	X	X
Orofino Mental Health, Orofino	X	X

III. Statistical Reports (continued)

6. List of Interested Agencies:

	<u>Information Only</u>	<u>Follow-Up Contact</u>
<u>IDAHO</u>		
Pocatello R.R. YMCA, Pocatello	X	X
Western Idaho Community Action Program, Emmett	X	X
Youth Rehabilitation Division, Orofino	X	X
<u>MONTANA</u>		
ACTION/VISTA, Browning	X	X
Helping Services, Inc., Butte	X	X
University of Montana/U.Y.A., Missoula	X	X
Yellowstone Boys Ranch, Billings	X	X
<u>OREGON</u>		
Benton County YMCA, Corvallis	X	X
4-H Clubs of Oregon, Corvallis	X	
Kaiser Church of the Nazarene, Salem	X	
Police Department of Rosenberg	X	
Police Department of Woodburn	X	X
Tillamook County YMCA, Tillamook	X	X
Mid-Willamette Family YMCA, Albany	X	X
<u>UTAH</u>		
Brigham City Juvenile Court	X	X
Great Salt Lake Boys Scout Council, Salt Lake City	X	X
Ute Indian Tribe, Ft. Duchesne	X	X
<u>WASHINGTON</u>		
Aberdeen YMCA, Aberdeen	X	
Bellingham YMCA, Bellingham	X	X
Clallam County YMCA, Port Angeles	X	
Big Brothers, Seattle	X	X
Ellensburg YMCA, Ellensburg	X	X
4-C's Council, Lower Columbia College, Longview, Wash.	X	X
Green Hills School Drop-In Center, Chehalis	X	X
Holly Park Neighborhood House	X	X
Jake Evans, Lacey	X	
Rainier Boys Club, Seattle	X	X
Sgt. J.K. Cutlip, Olympia	X	
Tumwater City Hall, Tumwater	X	
West Seattle Branch YMCA	X	X
Yakima YMCA, Yakima	X	X

IV. OBSERVATIONS, COMMENTS, RECOMMENDATIONS:

1. Most of the programs in this Region have been highly successful in improving the self-esteem and self-worth of participants. They have worked well in achieving the objective of having the group make responsible decisions. Improvements are needed in the areas of family communications and relationships and dealing with the dehumanization issues of racism and sexism.
2. Community collaboration has been successful in this area. Numerous communities have set up advisory councils or consultative committees composed of representative from collaborative agencies to work with the NYPUM programs. Their main activities have revolved around screening of new participants, suggestions on program design, and suggestions regarding the development of evaluative tools.
3. There have been problems keeping some of the programs running which have seemed to revolve around securing full time staff and funding. The staffing problems has been somewhat resolved in several of the agencies with the placement of Accion - Volunteers in Justice with these agencies. Eight YMCAs within the Seattle NYPUM Region have received Volunteers. Hopefully, in the coming year additional Volunteers will be placed.
4. Contact has been made with all of the YMCAs within this Region which have not to date expressed an interest in the NYPUM program. Follow up work is being done on those with potential interest in NYPUM. Expansion of NYPUM beyond these agencies will come from contacts with other youth serving agencies such as Boys Clubs, YWCAs and the Big Brothers Associations.
5. Two exciting programs within this Region are the Oregon State Correctional Institution and MacLaren School for Boys, both of which are state correctional institutions. Oregon State Correctional Institution works with first offenders between the ages of 18-26, an age group otherwise not served by the NYPUM program. NYPUM has made a measurable difference in the behavior and attitudes of the men who have participated in the program, and has given them an added opportunity for vocational training. MacLaren School for Boys works with groups of boys 12-15 and 15-18. This program is too new to measure any results the NYPUM program has had.

National Board of YMCAs

NATIONAL YOUTH PROJECT USING MINI-BIKES

FINAL REPORT

September 2, 1973 - November 15, 1973

REGIONAL DIRECTOR - JOSEPH MONTEZ

PACIFIC/SAN FRANCISCO REGIONAL OFFICE

I. REGIONAL DIRECTOR'S PRIORITY OBJECTIVES:

1. Encourage local NYPUMs to utilize Management by Objectives process.
2. Instill a feeling of unity within on-going NYPUMs.
3. Impress the importance of the success of local programs.
4. Give technical assistance and support to local programs through visits, correspondence and calls.
5. Conduct Cluster workshops and instill a feeling of interdependency so that the attending agencies will continue to meet on their own.
6. Receive evaluation forms from local agencies.
7. Develop a monthly newsletter.
8. Have pending programs attend start-up workshops and attain operating status.
9. Have 40 programs by the end of the funding year.
10. Bring inactive programs up to operating status again.
11. Develop plan for using bikes from programs which drop out of NYPUM.
12. Contact YMCAs and YWCAs to tell them about the NYPUM program.

II. PERFORMANCE:

1. Several of the cluster groups have met as a group without the leadership of the Regional Director.
2. All operating programs returned at least some of their evaluation forms, but there was not 100% response.
3. Several inactive programs were reactivated and several dropped out of NYPUM altogether.

II. PERFORMANCE: (CON'T)

4. Cluster meetings were held for all agencies except the two in Hawaii.
5. A monthly newsletter was established.
6. All YMCAs and YWCAs in the Pacific Region area were contacted about the NYPUM program.
7. 10 new programs were started.
8. All programs were visited at least once and most of them twice.

III. STATISTICAL REPORTS1. Local Visits

Agencies	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Fi- nal	To- tal	Basic Purpose
Alameda County	1			1		2	Monitor/Re-
Anaheim YMCA		1		1		2	organize
Casa Maravilla			1	1	1	3	Monitor
Corona-Norco Good Samaritan Boy's Home		1		1		2	Refunding
Crescenta-Canada, YMCA		1		1		2	Monitor
Eagle Rock Seventh Day Adventist Church	1					1	Monitor
El Centro Host Lion's Club		1		1		2	Monitor/Re-
Honolulu/Kalihi Branch		1		1		2	organize
Kern County E.O.C.	1			2	1	4	Monitor
Long Beach/Lakewood Branch YMCA		1				1	Monitor/Clust
Long Beach/North Community	1					1	Workshop
Los Angeles/Northeast Branch		1		1		2	Monitor
Los Angeles/North Valley Branch				1		1	Monitor
Los Angeles/Southeast-Rio Vista				2		2	Monitor
Maui		1				1	Monitor/Long-
North Orange YMCA	1			1		2	range plan.
Orange YMCA	1					1	Pending visit
Orange Coast YMCA	1			1		2	Monitor
Orange/Saddleback Valley Branch	1			1		2	Monitor
Orange/Santa Ana-Tustin Branch	1			2		3	Monitor
Pomona Valley YMCA	1			1		2	Monitor/Start-
Reno YMCA		1				1	up workshop
Riverside		1				1	Monitor
Sacramento/Outreach Center				1		1	Monitor
San Diego/Southeast Branch YMCA	1			1		2	Monitor
San Diego County Probation Dept.				1		1	Monitor
Santa Rosa YMCA	1		1			2	Monitor
Sequoia YMCA	1		1			2	Monitor
Young Life Campaign			1			1	Monitor
Glendale/Outreach Center			1			1	Pending visit
Marin YMCA				2	2	4	Pre-pending
"Pending Agencies"							Pend/Monitor
Las Vegas				1		1	Pending
Yuba Sutter				1		1	Pending
Not Operating NYPUMs:							
Alameda County YMCA	1			1		2	Reorganize
TOTALS							

III. STATISTICAL REPORTS1. Local Visits

Agencies	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Fi nal	To- tal	Basic Purpose
Anaheim YMCA		1		1		2	Reorganize
Compton (Greater) YMCA				2		2	Monitor
Crescenta-Canada YMCA		1		1		2	Monitor
Eagle Rock Seventh Day Adventist	1					1	Monitor
El Centro Host Lions Club		1		1		2	Monitor/Re- organize
Kern County E.O.C.	1			2		3	Monitor/Merge
Long Beach/Lakewood		1		1		2	Monitor
Long Beach/North Community	1					1	Monitor
Southeast Rio-Vista Branch				2		2	Monitor/Long range planning
Verdugo Hills Branch				1		1	Monitor
Mount Diablo				1		1	Monitor
North Orange YMCA	1			1		2	Monitor
Orange YMCA	1					1	Monitor
Orange Coast YMCA	1			1		2	Monitor
Orange County/Saddleback Valley	1			1		2	Monitor
Pomona Valley YMCA	1			1		2	Monitor
Reno YMCA		1				1	Monitor
Riverside	1					1	Monitor
San Francisco Mission Branch				1	1	2	Monitor
Schowers Schools				1		1	Monitor
Sequoia	1		1			2	Monitor
Tulare County			1			1	Monitor
Young Life Campaign			1	1		2	Pre-pending
Modesto YMCA					1	1	Pre-pending
TOTALS	24	15	8	46	6	99	

III. Statistical Reports (Continued)

2. Rating of Operating NYPUMs

Group Ranking	List of Agencies	RATING		
		0 Low	50 Avg.	100 High
(1) Excellent	Casa Maravilla			X
	Los Angeles/North Valley Branch YMCA			X
	Orange/Santa Ana-Tustin Branch YMCA			X
	Sacramento/Outreach Center YMCA			X
(2) 50% Above Guidelines	Honolulu/Kalihi Branch YMCA			X
	San Diego County Probation Department		X	
	Glendale/Outreach Center YMCA			X
	Maui YMCA			X
(3) 25% Above Guidelines	Los Angeles/Northeast Branch YMCA		X	
	San Diego/Jackie Robinson Memorial Branch YMCA		X	
(4) Meets Guidelines	Santa Rosa YMCA		X	
(5) Below Guidelines	Reno		X	

III. Statistical Reports (Continued)

3. Operating NYPUMs

AGENCY	Value* Contrib. Cash/In-Kind	No. of Groups	R E F E R R A L S					Recidivists		Wtg. List	TOTAL YOUTH	Recidivism Rate %
			Courts Prob.	Police	Schools	Others	TOTAL	IN Pro.	OUT Pro.			
Casa Maravilla	\$150/\$800	10	12	10	15	30	67	0	8	200	67	11.9
Corona-Norco Good Samaritan Boys Home	0/0	1				20	20	0	0	12	22	0%
Glendale/Outreach Center YMCA	\$5,000/0	1	0	3	5	0	8	0	0	9	8	0%
Honolulu/Kalihi Branch YMCA												
Los Angeles/Northeast Branch YMCA	/\$50	1	11	0	3	0	14	0	0	44	22	0%
Los Angeles/North Valley Branch YMCA	\$300/\$800	8	0	9	15	20	44	3	0	100	95	6.8
Maui YMCA	\$300/\$40	1	8	1	5	0	14	1	0	0	22	7.1
Orange/Santa Ana-Tustin Branch YMCA	0/\$75	4	8	5	18	5	36	9	0	10	40	25.
Sacramento/Outreach Center YMCA	0/0	4	23	4	13	0	40	2	0	15	40	5.
San Diego/Jackie Robinson Memorial Branch YMCA	\$32/0	1	0	2	2	4	8	0	0	15	10	0%
San Diego County Probation Department	\$90/\$350	3	27	0	0	0	27	19	0	8	27	70.4
Young Life												
TOTALS	\$5,872/2,115 (7,987)	34	89	34	76	79	278	34	8	413	319	15.1

* Next page for explanation of value of contributions (if needed)

III. Statistical Reports (Continued)

4. Use of Days

TYPE OF ACTIVITY	NO. OF DAYS (INCL. TRAVEL)					TOTAL
	1st Qtr.	2nd Qtr.	3rd	4th	Fin.	
(1) Local Visits	21	17	13	21	3	75
(2) Workshops:						
- Cluster		2	9	0	1	12
- Start-Up	2	5	3	3		13
- Other						
(3) YMCA Staff Events:						
- Training	12	2		2	15	31
- Regional		1	2	1	1	5
- Other	5	3				8
(4) Conferences: (Please list)						
(5) Individual Conferences	6	11	6	12	4	38
(6) Office	16	17	20	24		73
TOTALS	62	58	53	63	23	255

III. Statistical Reports (Continued)

5. List of Pending NYPUMs:

Tentative Start-Up Date

Las Vegas YMCA	December 1, 1973
Yuba-Sutter YMCA	December 15, 1973
San Francisco/Marin Branch YMCA	October 15, 1973

6. List of Interested Agencies:

	<u>Information Only</u>	<u>Follow-Up Contact</u>
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Department of Recreation and Parks/Merced, California	X	
Los Angeles Probation Research Department/Downey, Calif.	X	
Los Angeles Psychiatric Service/Los Angeles, Calif.	X	
YMCA Waiakea Settlement/Hilo, Hawaii	X	
West San Gabriel Valley YMCA/Alhambra, California	X	
Westchester YMCA/Los Angeles, California		X
Waimanalo Teen Center/Honolulu, Hawaii	X	
Youth for Christ/Modesto, California	X	
Los Angeles County Special Schools/Los Angeles, California	X	
Boy's Club of Phoenix		X
Casa Placentia/Placentia, California		X
CEDU Foundation/Running Springs, California		X
El Proyecto del Barrio/San Fernando, California		X
Garden Grove Unified School District	X	
H&R Sports/Flagstaff, Arizona (Honda Dealer)		X
Healdsburg Recreation Department/Healdsburg, California		X
Honolulu/West Oahu Branch YMCA		X
Kayenta Elementary School/Navajo Reservation		X
La Casa Community Center/San Gabriel, California		X
Los Angeles County Department of Recreation and Parks		X
Los Angeles County Probation Department/Camp Afflebaugh	X	

6. List of Interested Agencies(cont.)

<u>Information</u>	<u>Follow-Up</u>
<u>Only</u>	<u>Contact</u>

Los Angeles Police Department/Community Relations Department		X
Los Angeles Psychiatric Service	X	.
La Sierra Family Health Services		X
Nevada Youth Council		X
Redlands YMCA		X
Rio Hondo/Pico Rivera Branch YMCA		X
Residential Intervention Center/Tucson, Arizona	X	.
San Diego/North Coast Branch YMCA		X
Shasta County YMCA		X
Ventura County Department of Environmental Health	X	
FINAL QUARTER		
City of Phoenix Parks and Recreation Dept.	X	X
Ms. Coughlin	X	X
Modesto YMCA	X	X
Frank Patino/ Cal. State L.A.	X	X
Monterey YMCA	X	X
Outreach Director, Palomar YMCA	X	X
Ted Beckles	X	X
Youth For Christ	X	X
San Jose YMCA	X	X

IV. OBSERVATIONS, COMMENTS, RECOMMENDATIONS:

1. Two exciting programs were started in the region during the year which deal primarily with adjudicated youth. They are San Diego County Probation Department and Schowers Schools. Schowers Schools is working with mentally retarded youth with I.Q.s ranging from 50-85 most of whom have been referred to the school by probation departments.
2. Cluster Workshops were spread out during this operational year. This seems to be a mistake. It seems like a better plan to have them back to back early in the year so the agencies can get to know one another and establish a working relationship. This would also be a good time in which to explain the evaluation forms and stress their importance. Hopefully, the result would be better response to the evaluation in the coming year. The needs of the agencies could be assessed at this time and a visitations could be planned where the Regional Directors assistance is needed.
3. An inclusive Regional NYPUM conference seems to be potentially a good idea. This would include local NYPUM directors, one youth from each local program, and the Regional Director. The initial planning would be to have it held at a camp and have mini-bike riding, swimming, etc. This could develop a cohesive feeling among the NYPUMs in the Region and be a good time for sharing of successes and problems on a personal basis. Hopefully this is an idea which can be implemented.

National Board of YMCAs
NATIONAL YOUTH PROJECT USING MINI-BIKES
List of NYPUMs as of November 15, 1973

INDIANAPOLIS REGION

Akron YMCA Urban Program/
Via House
80 W. Center Street
Akron, Ohio 44308
(216) 376-7711

Bill Cassidy

Akron YMCA Urban Program/
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80 West Center Street
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(216) 376-7711

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Canton, Ohio 44705
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Al Brown

Charleston/Central Br. YMCA
Davis Park
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Forrest Hairston

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Frederick N. Boeder

National Board of YMCAs

NATIONAL YOUTH PROJECT USING MINI-BIKES

List of NYPUMs as of November 15, 1973

MINNEAPOLIS REGION

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Colins McCance

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Joseph Markuson

Dodge City YMCA
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Ray Broughton

Elm Acres Youth Home, Inc.
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Bill Kemp

National Board of YMCAs

NATIONAL YOUTH PROJECT USING MINI-BIKES

List of NYPUMs as of November 15, 1973

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TABLE OF CONTENTS

Youth Studies Center, University of Southern CaliforniaEvaluation of the Second Year of the National Youth Project
Using Mini-Bikes (NYPUM)

<u>Section</u>		<u>Pages</u>
ONE	Historical Introduction	1 - 4
TWO	The Approach	5 - 6
THREE	Methods of Rating and Weighting	7 - 9
FOUR	Instruments and Procedures	10 - 21
	NYPUMS in the Evaluation Plan	11 - 14
	Specimens of Questionnaires Used (unpaged)	
FIVE	Periodic Reports on Responses	22 - 32
	The Administrative Summary (NDM)	28 - 29
	The Evaluation Summary (Raw Data)	31 - 32
SIX	Response	33 - 41
SEVEN	Results and Analyses	42 - 57
	<u>Report A: Final Weighted Ratings of Extent to Which NYPUM Program Was Successful in Meeting Its Stated Objectives</u>	43
	<u>Report B: Final Weighted Ratings of Extent to Which NYPUM Program Was Judged Successful by Five Sets of Raters</u>	44
	<u>Report C: Final Weighted Ratings Matrix -- Achievement on Individual Objectives by Type of Rater:</u>	
	November, 1972 - March, 1973	45
	April, 1973 - August, 1973	46
	November, 1972 - August, 1973	47

EVALUATION OF THE SECOND YEAR OF THE NATIONAL
YOUTH PROJECT USING MINI-BIKES (NYPUM)

SECTION ONE

HISTORICAL INTRODUCTION

This report presents the summary findings and recommendations of the second year of evaluation of the National Youth Project Using Mini-Bikes (NYPUM). The purpose of the evaluation is to provide program administrators from the local to the national level with information which will assist them in determining the extent to which the program is achieving its stated objectives.

A very substantial improvement has been registered between the first and second years, both in the number of NYPUMS contributing to the evaluation and in the perceived level of achievement on all major objectives of the program. The number of NYPUMS participating actively in the evaluation has more than tripled, from 60 to 186. The overall weighted average rating of success has risen almost ten points, from 56.46 the first year to 66.43 the second year (these scores may be thought of as representing percentages of plausible achievement--if the program had been judged perfect in all respects, it would have received a score of 100).

Four major objectives were set for the NYPUM program. These are:

- I. To contribute to a positive change in the behavior of individual youths in the program.
- II. To improve the general quality of program performance.
- III. To contribute to a positive change in the nature of parent agencies (usually YMCA's).
- IV. To contribute to a positive change in the image of the parent agency in the community.

The relative performance of the NYPUM program for the first two years on these major objectives is compared in Table I (1). This Table is intended to supply only a very general indication of the nature and direction of change since there were a great many differences both in the program and in evaluation procedures between the first and second years. Nevertheless, it is fair to say that the average ratings did rise and were based upon a sufficient number

of ratings (3,230 in the case of the second year) that the change is unlikely to be the result of chance.

TABLE I (1)

Relative Achievement on Four Major Objectives
for the First and Second Years

<u>Objectives</u>	<u>Weighted Average Score 1st Year</u>	<u>Weighted Average Score 2nd Year</u>	<u>Percent Change</u>
I. Change in Individual Behavior	62.66	69.83	+ 7.17
II. Quality of NYPUM Performance	61.56	67.01	+ 5.45
III. Change in Nature of Parent Agency	42.19	60.34	+18.15
IV. Change in Image of Parent Agency	55.79	65.50	+ 9.71

Not only was there improvement between the first and second year, there was also improvement between the first and second halves of the second year:

TABLE I (2)

Relative Achievement on Four Major Objectives
for the First and Second Periods
of the Second Year

<u>Objectives</u>	<u>Weighted Average 1st Period (11/72-3/73)</u>	<u>Weighted Average 2nd Period (4/73-8/73)</u>	<u>Percent Change</u>
I. Change in Individual Behavior	65.40	72.73	+ 7.33
II. Quality of NYPUM Performance	64.16	70.32	+ 6.16
III. Change in Nature of Parent Agency	57.75	64.02	+ 6.27
IV. Change in Image of Parent Agency	63.31	67.44	+ 4.13

A more detailed discussion of the weighted averages and their significance will be found in Section Seven of this report. A look at the unweighted raw scores provided by the five sets of raters (see Section Three for discussion of the raters and rating methods) for several of the sub-objectives of greatest general interest may help in providing a general overview of the program for this introduction. Table I (3) gives the unweighted average raw scores for the second year for each of the five sets of raters:

TABLE I (3)

Unweighted Estimates of Overall Program Success

<u>Estimates by:</u>	<u>Average Rating</u>	<u>Number of Responses*</u>
1. Youths in the program	75.40	1,767
2. Parents of youths	77.65	766
3. District Directors	62.37	201
4. Local Directors	64.00	311
5. Community Residents	76.08	185
OVERALL:	71.1	3,230

*Approximate only, since respondents sometimes did not answer all questions.

Table I (4) gives the unweighted average scores of each of the five sets of raters for six selected program sub-objectives of general interest.

The lowest average unweighted rating by any set of respondents for any program objective was the rating of 55.5 given by District Directors as their estimate of the extent of success in meeting the goal of reducing racism. It is probably safe to say that this low rating is more a reflection of the perceived difficulty of the task than of the effort put forth to achieve it. In no case did the average unweighted rating by any set of respondents for any program objective fall below the 50 per cent mark, so all average ratings may be considered generally favorable.

The highest unweighted average rating by any set of respondents for any program objective was a rating of 83.9 given by parents of youths in the program as their estimate of the success of the program in helping kids get along better with one another.

TABLE I (4)

Estimates of Success in Respect to Six
Selected Program Objectives

<u>Program Objectives</u>	<u>Average Ratings of Success</u>					<u>Overall</u>
	<u>Youths</u>	<u>Parents</u>	<u>Dist. Dir.</u>	<u>Local N.D.</u>	<u>Community</u>	
1. Reducing Recidivism	77.8	81.2	77.3	66.8	75.7	75.8
2. Reducing Delinquency	79.9	76.7	70.6	64.3	76.2	73.5
3. Improving Attitudes toward Institutions or Authorities	67.4	75.7	64.6	59.6	N/A	66.8
4. Improving Self-Regard of Youth	80.1	81.5	68.3	66.8	81.2	75.6
5. Reducing Racism	76.3	79.6	55.5	58.3	68.0	67.5
6. Strengthening Family	73.7	75.4	55.7	57.4	67.1	65.9

The highest average estimates of program success were supplied by parents of youths in the program. The lowest average ratings were supplied by the district directors.

Further analysis and discussion of findings will be found in Section Seven of this report. The next section provides a discussion of the methods and procedures by which the ratings were obtained and modified to produce the various evaluation reports supplied to the program administrators.

SECTION TWO

THE APPROACH

The purpose of the evaluation was to determine the extent to which each of the objectives was achieved during each year of program operation. In theory, the best way to demonstrate the effectiveness of any program is to employ a properly executed experimental control design. For social programming on the scale of NYPUM, however, experimental design procedures are impractical for a number of reasons, the most immediate of which is that adequate controls cannot be placed upon the conduct of the experimentation within the constraints of an acceptable research budget.

The design selected for the present evaluation does not provide independent objective proof of the extent to which the program has achieved success on the various criteria, but it does provide a systematic means of aggregating opinions and impressions of program success from a variety of sources which the program directors have identified as significant to their decision-making processes.

As a practical matter, the success of the program cannot be measured independently of the way the program is viewed by certain key audiences. Regardless of what the objective evidence might be, the program could not succeed if parents, community referral sources or kids in the program thought it was a failure and refused to cooperate. Most readers will probably accept the notion that if everyone connected with the program believes it is bad, it probably is. Less convincing, however, is the corollary that a good opinion of the program is satisfactory evidence of success on such difficult criteria as the reduction of delinquency and recidivism. There are, however, certain indications which tend to support confidence in the judgments of success of the program when aggregated across all the respondents. When asked whether the NYPUM program has helped them stay out of trouble, the kids in approximately 23 per cent of the responding programs during the first year indicated that they generally did not think the program was helping in that respect. Although the average ratings for the program as a whole were above the 50 per cent mark during the second year, the ratings for individual NYPUMS occasionally range very low on the difficult objectives such as reducing racism or strengthening family relations. Such variation in the distribution of responses generally increases confidence that the judgments are not the result of an indoctrination designed to produce a whitewash of the program. As much as the young people like the mini-bikes, they still show an ability to distinguish variable levels of success in respect to different objectives of the program. It should also be noted that independent and confidential judgments of success have been acquired from important audiences such as teachers and police, probation and court officers and other community residents, who have no personal stake in the success or failure of the program. Over time, perhaps

the most revealing non-judgmental indications of success in respect to delinquency and recidivism reduction will be the number of referrals received from criminal justice agencies. It is a very difficult matter to prove the effectiveness of a program in one or two hundred localities, but a fairly convincing operational definition of success will be the extent to which police or court officials are willing to refer the youngsters with whom they come in contact. If the principal weakness of the evaluation design selected for this program is that it does not provide objective "proof" of the effects of the program in respect to a few select variables, its greatest strength is that it provides some indication of program effectiveness in respect to all major objectives and from all major sources directly concerned with the operation and outcome of the program in the local communities. Furthermore, it is possible to aggregate these judgmental indicators across individual projects to provide a grasp of the overall effectiveness of the total program in a manner not possible with the more conventional experimental-control design unless the present design were superimposed on it (an ideal, but unacceptably expensive, alternative).

The information acquired from the first two years of study serves several functions. From data presented in this report it is possible to see where the total program is succeeding and where it is failing in respect to all identified objectives and in the view of all identified major audiences. From the distribution of the responses, it is possible to determine where the training and technical assistance provided to NYFUM operators has been effective or ineffective. In addition, (although for the sake of brevity all the working documents have not been included in this report) a diagnostic tool has been developed which will be provided to district directors and individual project operators to enable them quickly and easily to compare individual project performance on all objectives from all points of view with the cumulative distributions of all projects on each objective and from each point of view.

The remainder of this report will detail procedures and provide summaries of major findings, but it is the development of the diagnostic materials (examples are provided) which will present to program operators an accessibility to relevant data seldom possible in social programming of this complexity.

SECTION THREE

METHODS OF RATING AND WEIGHTING

Five sets of raters supplied estimates of the extent to which they felt the NYPUM program was achieving success in respect to over twenty dimensions of concern to the administrators of the program. Ratings were given on a scale of 0 to 100, with 0 representing the worst possible score and 100 representing the best possible score. A score of 50 was defined as "average," "so-so," or "neither good nor bad." Thus any score above 50 can be interpreted as favorable to the program and any score below 50 as unfavorable. The five sets of raters were: youths in the program; parents of youths; District Directors of the program; Local Directors of the projects; and community residents familiar with the program. Where possible, ratings were given by the same respondents at several time periods in order to assess any changes over time which might occur.

For this reason, the "numbers" given in reporting raw scores refer to the number of responses rather than the number of respondents. The "numbers" given in reporting weighted average scores in District, Area, and National reports refer to the number of NYPUM projects from which reports were received. The actual number of respondents is obtainable from the summary reports for the individual NYPUMS. Since there are 186 such reports of five pages each, they are not included in this final report. Discussion of the questionnaires and forms used by the five sets of raters and the frequency of their distribution and return will be found in Sections Four, Five, and Six.

In order to obtain the weighted scores for the final evaluation summary, it was necessary to have the program administrators provide an indication of the relative importance which they attached to each program objective and sub-objective and for each set of raters in respect to each objective. A discussion of the participation of District Directors, National Office staff (and certain others directly involved in establishing policy) in establishing the relative importance weights for the four major objectives at a meeting in New Orleans in early February of 1973 will be found in the Second Quarterly Progress Report (March 31, 1973). As a result of the New Orleans meeting and subsequent consultation with the National Office staff, the complete table of weights was established in early May. The evaluation staff served only as facilitators and did not participate directly in contributing to the formulation of the importance weighting.

Table III (1) gives the complete chart of importance weights for all objectives, respondents and sub-objectives:

TABLE III (1)

Weights of Objectives and Sub-Objectives

<u>Main Objectives</u>				<u>Percentage</u>	
I.	Change in Individual Behavior			38.0	
II.	Quality of NYPUM Performance			33.5	
III.	Change of Nature of Parent Agency			21.5	
IV.	Change in Image of Parent Agency			7.0	
				<u>100.0%</u>	
<u>Respondents</u>					
<u>For Obj. I</u>		<u>%</u>	<u>For Obj. II</u>		<u>%</u>
Youth		28	Youth		26.9
Parent		20	Parent		15.4
Dist. Dir.		16	Dist. Dir.		19.2
Local ND		20	Local ND		23.1
Community		16	Community		15.4
		<u>100%</u>			<u>100%</u>
					<u>100%</u>
					<u>100%</u>
<u>Sub-Objectives</u>					
				<u>%</u>	<u>%</u>
IA. Positive Self-Regard. . . .				30	
				Youth Question #12	34.5
				Youth Question #13	34.5
				Youth Question #8	31.0
					<u>100%</u>
				Parent Question #6	.60
				Parent Question #7	40
					<u>100%</u>
B. Reduced Harmful Behavior. .				30	
C. Reduced Recidivism. . . .				25	
D. Attitudes to Institutions .				15	
				<u>100%</u>	
				Youth Question #4	45.4
				Youth Question #5	27.3
				Youth Question #6	27.3
					<u>100%</u>
				Parent Question #9	45.4

	<u>Percentage</u>
IIA. Community Collaboration	14.5
B. Movement to Outreach Methods	14.5
C. Referrals from Legal System	13.0
D. Strengthening Family	10.0
E. Youth Participation in Decisions	10.0
F. Safety of Program	9.0
G. Movement to Other Programs	7.0
H. Receptiveness to Change	6.0
I. Reducing Racism	6.0
J. Overall Judgments of Quality	10.0
	<u>100%</u>
IIIA. Community Collaboration	24.0
B. Movement to Outreach Methods	24.0
C. Strengthening Family	20.0
D. Reducing Racism	16.0
E. Receptiveness to Change	16.0
	<u>100%</u>
IVA. Change in Institutional Attitudes	32.0
B. Change in Personal Attitudes	32.0
C. Change in Media Attitudes	16.0
OVERALL JUDGMENTS	20.0
	<u>100%</u>

Final weighted scores were obtained by multiplying the average raw scores given by individual raters on individual questions or sub-objectives by the appropriate weights for that set of raters on that question or sub-objective. The resultant scores were then aggregated, averaged and multiplied by the appropriate weights to obtain the final average weighted scores for the major objectives and the overall weighted average.

The resulting data were summarized and distributed as described in Section Five II B.

SECTION FOUR

INSTRUMENTS AND PROCEDURES

The Evaluation Period

Early in the planning, a decision was made to collect evaluation data relative to the ten-month period, November 1, 1972 through August 31, 1973. The months of September and October, 1972, were taken up with the planning process, the development, in concert with the National NYPUM Office, of a new evaluation design which would take into account two newly-created NYPUM objectives, the design of the instruments of evaluation, the printing, packaging and mailing of the various questionnaires and letters of instruction to be used.

The NYPUMS to be Evaluated

In contrast with the 1971-1972 evaluation process, which was restricted to a selected 81 NYPUMS that had been in operation prior to December 1, 1971, the intention in 1972-1973 was to attempt to evaluate each and every NYPUM operating during the evaluation period. This was an unknown quantity, since there was no means of estimating exactly how many new NYPUMS would manage to get started during the period, or indeed, how many of the existing NYPUMS would be operating or would, for various reasons, drop out of the program.

The first step made was to obtain from the National NYPUM Office a list, by District, of all those NYPUMS to which bikes had already been shipped and which therefore might be expected to be in operation at any rate some time during the evaluation period. The list turned out to contain 163 NYPUMS and was to form the core for the first mailing of evaluation materials. As new NYPUMS were formed, they would be added to the list.

The various difficulties that arose when NYPUMS were transferred to another District, were combined, split, became defunct or were removed from the evaluation program are discussed in Section Five. Suffice it here to say that, by August 31, 1973, the above core of 163 NYPUMS had grown to 238 NYPUMS which had received some part, if not all, of the evaluation materials and are therefore here regarded as participants in the evaluation plan, although some of them, as will be later described, made no returns of data and were therefore not capable of evaluation.

A list follows of the 238 NYPUMS considered as having been in the evaluation plan:

NYPUMS CONSIDERED AS HAVING BEEN IN EVALUATION PLAN¹

AKRON DISTRICT

Canton/Northeast YMCA, Ohio
Cleveland/Glenville YMCA, Ohio
Columbus/Eastside YMCA, Ohio
Youth for Christ/Petoskey,
Michigan
Grand Rapids/Central YMCA,
Michigan
Hamilton/Central YMCA, Ohio
Kalamazoo YMCA, Michigan
Lima YMCA, Ohio
Mansfield YMCA, Ohio
Muskegon YMCA, Michigan
Youth for Christ/St. Clair Co. #1,
Port Huron, Michigan
Youth for Christ/Greater Holland,
Michigan
Youth Services Bureau, Akron, Ohio
Charleston/Central YMCA, West
Virginia
Youth for Christ/St. Clair Co. #2,
Port Huron, Michigan
*Akron YMCA Urban Programs, Ohio
*Youth for Christ/Grand Rapids,
Michigan
*Akron YMCA Urban Programs Extension Services, Ohio

ATLANTA DISTRICT

Atlanta/Community Outreach Center
YMCA, Georgia
Atlanta/Southeast YMCA, Georgia
Butler Street/East Central YMCA,
Boys' Dept., Atlanta, Georgia
Butler Street/East Central YMCA,
Youth Dept., Atlanta, Georgia
Butler Street/Northwest YMCA,
Atlanta, Georgia

Butler Street/Southside YMCA,
Atlanta, Georgia
Indian Riverland YMCA, Fort
Pierce, Florida
Reg. C: Cleveland Co. Jr. Police,
Shelby, North Carolina
Reg. C: Kings Mountain Jr. Police,
North Carolina
Reg. C: McDowell Co. Jr. Deputy,
Marion, North Carolina
Reg. C: Old Fort Jr. Police,
North Carolina
Rock Hill YMCA, South Carolina
Sarasota YMCA, Florida
Tuscaloosa/Benjamin Barnes YMCA,
Alabama
Wilkes YMCA, North Wilkesboro,
North Carolina
Youth for Christ, Atlanta, Georgia
Chattanooga/Southside YMCA,
Tennessee
Spencer Youth Center, Nashville,
Tennessee
New Orleans/Dryades Street YMCA,
Louisiana
New Orleans/West Bank YMCA,
Louisiana
Birmingham/4th Avenue YMCA,
Alabama
Reg. C: Boiling Springs Town Hall,
North Carolina
Reg. C: Polk Co. Jr. Police,
Columbus, North Carolina
Georgia Community Mental Health
Center, Athens, Georgia
Kirkwood Center School, Atlanta,
Georgia
Trenton/Howell E. Lancaster Youth
Development, Florida
Town of Lake Lure, North Carolina
Jackson Police Dept. Community
Relations, Tennessee

¹Early in the program, two further NYPUMS, not included in this list, were dropped from the evaluation plan:

Eight Northern Indian Pueblos Council, San Juan Pueblo, New Mexico
Oregon State Correctional Institution, Salem, Oregon

The former was dropped because of the special organizational structure of the pueblo complex; the latter because it was an experimental adult program with no direct relevance to the investigation into juvenile delinquency.

ATLANTA DISTRICT (ctd.)

Picayune Community Center,
Mississippi
Georgia Avenue Presbyterian
Church, Atlanta, Georgia
*Jackson/Farish Street YMCA,
Mississippi

DALLAS DISTRICT

Albuquerque/Central YMCA,
New Mexico
El Paso/Northeast YMCA, Texas
El Paso/VISTA, Texas
Abilene YMCA, Texas
Amarillo/N. Central/"Y's Guys,"
Texas
Austin YMCA, Texas
Dallas/Downtown YMCA, Texas
Dallas/Moorland YMCA, Texas
Dallas/Southeast YMCA, Texas
Fort Worth/Cleburne YMCA,
Cleburne, Texas
Fort Worth/McDonald YMCA, Texas
Greenville YMCA, Texas
Houston YMCA, Texas
Lawton YMCA, Oklahoma
Lubbock YMCA, Texas
Midland Park Center YMCA,
Midland, Texas
Odessa YMCA, Texas
San Angelo YMCA, Texas
San Antonio/Lackland Extension
YMCA, Texas
San Antonio/Westside YMCA, Texas
Dallas/White Rock YMCA, Texas
Dallas/Irving YMCA, Irving, Texas
Dumas YMCA, Texas
Houston/Urban Outreach YMCA, Texas
Little Rock/Geo. Washington Carver
YMCA, Arkansas
Amarillo/N. Central/"Y Stump-
jumpers," Texas
Roswell YMCA, New Mexico
Ardmore, YMCA, Oklahoma
Tulsa/Westside YMCA, Oklahoma
*Beaumont/West End YMCA, Texas
*Longview/Rusk Co. YMCA,
Henderson, Texas
*Houston/Variety Boys Club, Texas
*Boys Club of Wichita Falls, Texas
*Grants Boys Club, New Mexico
*Boys Club of Eagle Pass, Texas

INDIANAPOLIS DISTRICT

Chicago/Urban Programs South
YMCA, Illinois
C.O.P.E. Academy, Indianapolis,
Indiana
Freeport YMCA, Illinois
Kansas City/West YMCA, Kansas
Naperville YMCA, Illinois
Peoria YMCA, Illinois
Porter County YMCA, Valparaiso,
Indiana
Rockford YMCA, Illinois
South Bend/Mishawaka YMCA,
Mishawaka, Indiana
Springfield YMCA, Missouri
St. Louis/North Co. YMCA,
Missouri
Upper Rock Island Co. YMCA,
Moline, Illinois
Kankakee YMCA, Illinois
Kansas City/Urban Services YMCA,
Missouri
St. Louis/West Co. YMCA,
Manchester, Missouri
Richmond YMCA, Indiana
Kansas City Clay-Platte YMCA,
Missouri
*Morgan County/Martinsville YMCA,
Martinsville, Indiana
*LaSalle Co. Youth Services Bureau,
Illinois
*Dixon Family YMCA, Illinois
*Springfield/Illinois YMCA,
Illinois
*Boys Club of Springfield, Illinois

LOS ANGELES DISTRICT

Anaheim YMCA, California
Alameda Co. YMCA, Oakland,
California
Casa Maravilla, Los Angeles,
California
Central & So. Orange Co.: Saddle-
back Valley YMCA, El Toro,
California
Central & So. Orange Co.: Santa
Ana-Tustin YMCA, California
Compton (Greater) YMCA, California
Crescenta-Canada YMCA, La Canada,
California
Eagle Rock 7th Day Adventist
Church, Los Angeles, California

LOS ANGELES DISTRICT (ctd.)

El Centro Host Lion's Club,
California
Honolulu/Kalihi YMCA, Hawaii
Kern Co. E.O.C., Bakersfield,
California
Long Beach/Lakewood YMCA,
California
Long Beach/North Community YMCA,
California
Los Angeles/Northeast YMCA,
California
Los Angeles/Verdugo Hills YMCA,
Tujunga, California
Mount Diablo YMCA, Pleasant Hill,
California
North Orange Co. YMCA, Fullerton,
California
Orange YMCA, California
Orange Coast YMCA, Newport Beach,
California
Pomona Valley YMCA, California
Riverside YMCA, California
San Diego/Southeast YMCA,
California
San Francisco/Mission YMCA,
California
Santa Rosa YMCA, California
Sequoia YMCA, Redwood City,
California
Tulare Co. YMCA, Porterville,
California
Corona-Norco Good Samaritan Boys
Home, California
Reno YMCA, Nevada
Schowers Schools/Borrego Springs,
California
Sacramento Outreach Center YMCA,
California
Los Angeles/North Valley YMCA,
Mission Hills, California
San Diego Co. Probation Dept.,
California
Young Life/Antioch, California
Maui YMCA, Wailuku, Hawaii
*Los Angeles/Southeast-Rio Vista
YMCA, Huntington Park,
California
*Glendale/Outreach Center YMCA,
California
*San Francisco/Marin Branch YMCA,
San Rafael, California

MINNEAPOLIS DISTRICT

Aberdeen YMCA, South Dakota
Beloit YMCA, Wisconsin
Cherokee Co. Juvenile Court,
Columbus, Kansas
Dodge City YMCA, Kansas
Elm Acres Youth Home, Inc.,
Girard, Kansas
Fremont YMCA, Nebraska
Grand Forks YMCA, North Dakota
Lincoln/Central YMCA, Nebraska
Madison/Central YMCA, Wisconsin
Mankato YMCA, Minnesota
Milwaukee/Southwest Suburban
YMCA, West Allis, Wisconsin
Minneapolis/Eastside YMCA,
Minnesota
Minneapolis/Hiawatha YMCA,
Minnesota
Minneapolis/Urban W. Central
YMCA, Minnesota
Omaha YMCA, Nebraska
Rapid City YMCA, South Dakota
Superior YMCA, Wisconsin
Salina YMCA, Kansas
Topeka/Central YMCA, Kansas
Topeka/North YMCA, Kansas
Racine YMCA, Wisconsin
Rochester, Minnesota YMCA,
Minnesota
*La Crosse YMCA, Wisconsin
*Council Bluffs YMCA, Iowa
*YMCA of Metropolitan Milwaukee,
Inc., Menomonee Falls,
Wisconsin
*Missouri Valley Family YMCA,
Bismarck, North Dakota
*Nebraska Center for Children
and Youth, Lincoln, Nebraska

NEW YORK DISTRICT

Boston/Roxbury YMCA, Massachusetts
Central New Jersey Camps YMCA,
Blairstown, New Jersey
Jersey City YMCA, New Jersey
Lakeland Hills/Denville YMCA,
Mount Lakes, New Jersey
Lowell Youth Care Center, Dracut,
Massachusetts
Naval Construction Battalion
Center, Davisville, Rhode Island

NEW YORK DISTRICT (ctd.)

New Haven/Milford-Orange YMCA,
Connecticut
Princeton YMCA, New Jersey
Providence/Barrington YMCA,
Barrington, Rhode Island
Providence/Central YMCA, Rhode
Island
Raritan Bay YMCA, Parlin, New
Jersey
Salem YMCA, Massachusetts
Shore Area YMCA, Asbury, New
Jersey
Waterbury YMCA, Connecticut
Greater N.Y./Central Queens YMCA,
Jamaica, New York
Lakeland Hills/Parsippany YMCA,
Mount Lakes, New Jersey
Nassau-Suffolk Co.: East Hampton
YMCA, East Hampton, New York
Lowell YMCA, Massachusetts
Greater Boston YMCA, Massachusetts
Malden YMCA Outreach, Massachusetts
*Nassau-Suffolk/W. Nassau YMCA,
Elmont, New York
*Lakeland Hills/Montville YMCA,
Mount Lakes, New Jersey
*Summit Area YMCA, New Jersey

PITTSBURGH DISTRICT

Beaver Valley YMCA, New Brighton,
Pennsylvania
Burlington YMCA, Vermont
Butler YMCA, Pennsylvania
Canandaigua YMCA, New York
City of Niagara Falls, New York
Kingston & Ulster Co. YMCA,
New York
Louisville/Chestnut YMCA, Kentucky
Louisville/Downtown YMCA, Kentucky
Meadville YMCA, Pennsylvania
New Kensington YMCA, Pennsylvania
Norfolk/Central YMCA, Virginia
Richmond/Central YMCA, Virginia
Washington/Bethesda-Chevy Chase
YMCA, Bethesda, Maryland
Wilmington YMCA, Delaware
York & York Co. YMCA, Pennsylvania
Young Life/Pittsburgh, Pennsylvania
Harrisburg/Camp Curtin YMCA,
Pennsylvania

Pittsburgh/Hazelwood Detached
Worker Program, Pennsylvania
Pittsburgh/House of Culture,
Inc., Pennsylvania
Frost Valley YMCA, Montclair,
New Jersey
Phoenixville Area YMCA,
Pennsylvania
Rochester & Monroe Co. YMCA,
New York

SEATTLE DISTRICT

Billings YMCA, Montana
Boulder YMCA, Colorado
Bremerton Armed Services YMCA,
Washington
Butte YMCA, Montana
Cottage Grove Recreation
Association, Oregon
Great Falls YMCA, Montana
Helena YMCA, Montana
Idaho Falls YMCA, Idaho
Medford YMCA, Oregon
Portland YMCA, Oregon
Pueblo YMCA, Colorado
Salem YMCA, Oregon
Salt Lake City YMCA, Utah
Seattle/Downtown YMCA, Washington
Seattle/S. King Co. YMCA, Auburn,
Washington
Partners, Inc., Denver, Colorado
*Denver Metro/Southwest YMCA,
Colorado
*Lewis-Clark Youth Services Bureau,
Lewiston, Idaho
*MacLaren School for Boys,
Woodburn, Oregon
*Seattle/Operational Emergency
Center, Control, Washington
*Olympia YMCA, Washington
*Oregon State University YM-YWCA,
Corvallis, Oregon
*Ujamaa Culture & Rec., Tacoma-
Pierce Co. YMCA, Washington

TOTAL NYPUMS IN
EVALUATION PLAN: 238

*The 33 NYPUMS asterisked may or may not have received their bikes in
time to become operational.

In all cases so marked, the bikes were ordered as late as June, July
or August, 1973.

The Initial Planning - Involvement of NYPUM

The planning of evaluation procedures and instruments has throughout been a cooperative effort, the evaluation staff (Youth Studies Center, University of Southern California) having worked in close collaboration not only with the staff of the National NYPUM Office but also with the various NYPUM District Directors. To "keep an ear to the ground," Youth Studies Center staff attended two NYPUM Training Workshops, which were of considerable value in establishing communication and rapport with the District Directors and in obtaining their input to the question of evaluation needs. These meetings were held on:

Sept. 11-15, 1972, at Kellogg West, Pomona, California and
Dec. 10-16, 1972, at Goleta, Santa Barbara, California

The direct, active involvement of the District Directors in the evaluation procedures has been a new and important strategic feature of this year's evaluation plan. The District Director has been the funnel through which all evaluation material has been channeled and the link between NYPUMS and the National NYPUM Office on the one hand and NYPUMS and the Youth Studies Center, on the other. All outgoing evaluation materials were mailed by Youth Studies Center to the appropriate District Director for further transmission to the various NYPUMS in his district; all incoming responses from NYPUMS and NYPUM youth were routed first to the District Office and then on to the National NYPUM Office before they finally were passed on to Youth Studies Center for evaluation -- in this way, District and National Offices were able to record without delay any data of interest to them and to take appropriate actions; further, District Directors were asked to maintain a constant pressure upon their NYPUMS to render their returns on schedule and have been most helpful in this respect. It is felt that this arrangement has led to closer working relationships among all concerned.

The Evaluation Instruments

Data for the measurement of the NYPUM objectives were acquired solely by means of questionnaires. Six separate questionnaires were developed as follows:

- Form NDM (green)...Local NYPUM Director's Monthly Report
- Form NDP (buff)...Local NYPUM Director's Periodic Assessment Form
- Form DDP (pink)...District Director's Periodic Assessment Form
- Form CRR (blue)...Community Reaction Report
- Form Y (salmon)...Youth Questionnaire
- Form P (gray).....Parent Questionnaire

Specimens of these forms are shown at the end of Section Four.

With the exception of the first-mentioned of these forms (Local NYPUM Director's Monthly Report), which solicited factual data chiefly concerned with the administration of the local NYPUM and is of interest,

primarily, to the National NYPUM Office as an omnibus reporting vehicle, all of the five remaining questionnaires were designed to be used as evaluation instruments. While each was individually tailored to fit the respective respondent, all had certain common elements in both thrust and format: they asked the respondent (the local director, district director, community member, youth or parent) to rate numerically on a scale ranging from 0 to 100 (in the case of Youth, from 0 to 10) the success of the local NYPUM in achieving each of the stated NYPUM objectives with which the respondent was likely to have familiarity; and (except in the cases of the Youth and Parent questionnaires) they also invited narrative comments and descriptions of specific actions illustrative of the NYPUM's achievement.

Local Nypum Director's Periodic Assessment Form

This form was designed to be returned four times during the evaluation period, the Local NYPUM Director being asked to rate his own NYPUM's achievement for the periods November 1, 1972 - January 31, 1973; February 1, 1973 - March 31, 1973; April 1, 1973 - June 30, 1973; and July 1, 1973 - August 31, 1973. A summary of some of the narrative observations made by the NYPUM Directors on this form is contained in a separate Appendix to this Report.

District Director's Periodic Assessment Form

A form very similar to the above, but with slight variations, was designed for use by the District Director after each visit made by him to a NYPUM in his district.

Community Reaction Report

All NYPUMS were liberally supplied with copies of this form, which they were asked to distribute freely (together with a post-paid return envelope as supplied) to all persons in their community who were familiar with a specific NYPUM. The general purpose of the Community Reaction Report was to enable the evaluators to determine how various agency professionals and the general public were reacting to the NYPUM project in their community. Emphasis was laid upon a wide distribution of the form, on a regular, ongoing basis, particularly to professionals of the juvenile justice system and to school authorities. Parents of participating youth and employees of the NYPUM or its parent agency were not permitted to respond on this questionnaire.

This form was not returnable through NYPUM channels. The return envelope supplied was preaddressed direct to Youth Studies Center to allow respondents to feel as free as possible in their commentary.

The narrative comments made by respondents on these forms are reproduced in full in a separate Appendix to this Report. They are almost unanimous in their expression of a positive attitude to NYPUM.

The Youth Questionnaire

It was envisioned that NYPUMS would administer these forms to their youth members in a group situation, returning the completed questionnaires in a batch direct to the District Director.

The questions on the forms designed for youths were phrased in as simple a language as possible, and youths were not required to use any language at all when replying, but simply to circle a number on a rating scale ranging from 0 to 10. The form was also available in Spanish, on request.

The distribution of this form (and of the Parent Questionnaire) required special handling since there was a very wide variation in the numbers of youth members in each NYPUM (the spread was from 6 to 300). To ascertain the proper amount of forms that should be packaged for each NYPUM and to avoid mailing to NYPUMS that were temporarily inactive, each District Director was canvassed for an estimate of each of his NYPUMS' likely requirements, and packages were made up according to his specifications.

It was found possible to administer only two such mailings during the evaluation period since many NYPUMS had been late in getting started. Those who could do so were invited to have their members respond twice on these questionnaires, the second response being initiated after a time-span of at least one or two months after the first response. To assist District Directors in gauging the best time for presenting each NYPUM with its second batch of Parent and Youth Forms, Youth Studies Center provided each Director with a record of the dates when each of his NYPUMS had completed the Youth Questionnaire of the first mailing.

The Parent Questionnaire

At the same time as the Youth Questionnaires were being administered, a Parent Questionnaire was given out by the NYPUM to one parent or guardian of each youth in his program. The parent also received a post-paid addressed envelope for returning the response direct to Youth Studies Center. It was felt that parents might respond more freely in this way than they would if their replies were channeled through NYPUM offices.

As with the Youth Questionnaire, parents were requested to respond at two separate intervals during the evaluation period. Forms were also available in Spanish, on request. In actuality, these were requested by one NYPUM only.

Schedule of Mailing of Evaluation Materials

The following Schedule of Mailing summarizes much of what has been described above and also indicates the dates when the various evaluation packages were mailed to District Directors throughout the period. It will be noted that forms for the regular, ongoing returns were mailed out en bloc in two deliveries, each containing the requisite number of forms, enclosed in clasp envelopes individually pre-addressed to each NYPUM within a district. The office work of the District Director was thereby reduced to a minimum since his main function was to mail each pre-addressed envelope to each NYPUM that he knew was in a position to use the forms.

The Schedule also indicates, under "Evaluation Reports," the approximate dates when computerized feedback might be anticipated by NYPUM.

Volume of Mailing

Following is an indication of the approximate volume of questionnaires and return envelopes that were mailed out during the entire evaluation period:

Local NYPUM Director's Monthly Report (NDM).....	2,436
Local NYPUM Director's Periodic Assessment Form (NDP)...	763
District Director's Periodic Assessment Form (DDP).....	900
Community Reaction Report (CRR).....	8,700
Youth Questionnaire (Y).....	13,220
Parent Questionnaire (P).....	13,220
Return Envelopes for Use with (CRR) and (P).....	21,920

In addition, all District Directors were supplied with "spares" of each form for emergency use.

Plans for the Handling of Returned Questionnaires

1. Questionnaire Identification System

To identify the thousands of anticipated returns of these various questionnaires and to coordinate them so that returns from all sources in respect of any particular NYPUM might readily be segregated, the following numbering system was devised. Each questionnaire, on its return, would be allocated an I.D. number.

REVISED SCHEDULE OF MAILING OF NYPUM EVALUATION MATERIALS

April 24, 1973

<u>Date</u> (Approx.)	<u>NYPUM Director's Periodic</u> <u>Assessment Form</u>	<u>Parent & Youth</u> <u>Questionnaires</u>	<u>Regular Ongoing</u> <u>Returns*</u>	<u>Evaluation</u> <u>Reports**</u>
November 22			5 months supply of Forms NDM, CRR & DDP	
January 19	Form NDP, 1st mailing (Nov. 1 - Jan. 31)			
February 16		P & Y Questionnaires 1st mailing		
March 16	Form NDP, 2nd mailing (Feb. 1 - Mar. 31)		5 months supply of Forms NDM, CRR & DDP	
May 28		P & Y Questionnaires Final mailing		
May 31		Deadline for receipt of returns on P & Y 1st mailing		Evaluation Report (to March 31) **
June 15	Form NDP, 3rd mailing (Apr. 1 - June 30)			
August 1				Evaluation Report (Apr. 1 - June 30)
August 15		Deadline for receipt of returns on P & Y final mailing		
August 17	Form NDP, 4th mailing (July 1 - Aug. 31)			
October 1				FINAL REPORT

*Form NDM = Local NYPUM Director's Monthly Report
Form CRR = Community Reaction Report
Form DDP = District Director's Periodic Assessment Form

**In fact, three computerized reports were presented to NYPUM as feedback during the evaluation period, as described in Section Five: two Administrative Summaries on April 23 and August 27; and an Evaluation Summary on June 5.

Where an eighth and ninth digit exist (in the case of the Community Reaction Reports) or an eighth, ninth and tenth digit (in the case of the Youth and Parent Questionnaires), in all of which cases the maximum number of such returns could not be anticipated, these digits represent the sequential number of that particular form for that particular NYPUM.

The following outline summarizes the numbering system:

- 20 -

2. Records

A comprehensive register of all Identification Numbers was prepared, for in-house use, to log in the date of receipt of each response and log it out and in for keypunching and return.

3. Plans for Computerized Reporting

This subject is more fully dealt with elsewhere in this report. It will suffice here to state that all data received were keypunched for computerization shortly after receipt and registration. Meantime, two of three projected computer programs were in process of development. It was planned to provide NYPUM initially with the output of the following two programs as "feedback" material:

1. An Administrative Summary of all data obtained from the Local NYPUM Director's Monthly Report (Form NDM), capable of reproduction monthly on an ongoing basis, if so required;
2. An Evaluation Summary of all ratings received from Local NYPUM Directors, District Directors, community respondents, youths and parents (Forms NDP, DDP, CRR, Y and P).

A third computerized evaluation program was planned for development after the end of the evaluation period.

3. The Final Evaluation, utilizing weighted ratings of program success.

LOCAL NYPUM DIRECTOR'S
MONTHLY REPORT

Return this form to your
DISTRICT DIRECTOR

For the Month of _____

To be completed by the local NYPUM Director on
the last day of each month.

NAME OF NYPUM: _____

Address: _____

Name of local NYPUM Director returning this form: _____

Check the current status of this program:

New program this month? ()

Ongoing program? ()

Inoperative this month? ()

If so, date terminated _____

Reason for termination: _____

Expected to restart? No () Yes, (date) _____ ()

The data requested on this form will be used by NYPUM and the Youth Studies Center, University of Southern California.
If your NYPUM Program was inoperative this month, you need not complete the rest of this form, but please return it, in
any case, with the above information.

A. NUMBER AND NATURE OF YOUTHS IN THIS NYPUM PROGRAM

1. As of the last day of this month, state the number in your program of

All youths in program ()

Other minority (identify) ()

Of these, referrals ()

Blacks ()

Girls ()

Spanish speaking origin ()

Youths on waiting list ()

2. As of the last day of this month, how many youths in your program were:

Under 11 years old ()

Aged 13, 14 or 15 ()

Aged 11 or 12 ()

Over 15 years old ()

3. State the number, during this month, of

New members joining ()

Of these, referrals ()

4. State the number of new referrals this month from each of the following sources:

Police ()

Other private agency _____ ()

Probation or court ()

Schools ()

Other source _____ ()

Other public agency _____ ()

B. SMALL GROUP DESIGN AND PERCENT TIME OFF BIKES

1. As of the last day of this month, state the number of

Groups in your NYPUM ()

Group leaders ()

2. If your NYPUM has more than one group, state how many youths in each:

Group I ()

Group III ()

Group II ()

Group IV ()

3. State the approximate total number of hours spent this month

On riding the bikes ()

On non-riding activities ()

4. List the above non-riding activities: _____

LOCAL NYPUM DIRECTOR'S PERIODIC ASSESSMENT FORM

Return this form to your
DISTRICT DIRECTOR

For the Period _____ to _____

To be returned by the local NYPUM Director on request.

The purpose of this form is to obtain subjective judgments of overall effectiveness of the NYPUM program during the period specified above. It covers all the major identified goals of the NYPUM program. The data requested on this form will be used by NYPUM and the Youth Studies Center, University of Southern California.

NAME OF NYPUM: _____

Address: _____

Name of Local NYPUM Director returning this form: _____

A. CHANGES IN INDIVIDUAL BEHAVIOR OF YOUTHS IN THIS PROGRAM

Please rate, on a scale ranging from 0% to 100%, such as

0	10	20	30	40	50	60	70	80	90	100
•	•	•	•	•	•	•	•	•	•	•
Low			Average				High			

the extent to which you feel that this NYPUM has been effective, during this period:

Rating

1. In improving the self-regard or self-confidence of the youths in this program.

_____ %

Any examples or special program activities illustrating this?

2. In improving the attitude of youths toward institutions and authorities within the community.

_____ %

Any examples or special program activities illustrating this?

3. In reducing the kinds of behavior which could result in arrest for the youths in this program.

_____ %

Any examples or special program activities illustrating this?

C. MOVEMENT OF NYPUM YOUTHS TO OTHER PROGRAMS

During this month, how many youths engaged in, or moved on to, other programs

Sponsored by your parent
agency (e.g. YMCA, EOC) ()

Sponsored by other
community agency ()

D. BIKES AND SAFETY

1. As of the last day of this month, state the number of bikes

In operation ()

Operable, but not in use

Not operable ()

for other reasons ()

2. State number of bikes stolen or vandalized during this month. Describe briefly.

Number stolen, vandalized ()

3. On the average, how much time did you spend this month on safety training during each riding session?

Number of minutes ()

4. State how many injuries (if any) there have been this month. If any major injuries, describe briefly.

Number of minor injuries ()

Number of major injuries ()

5. State how many insurance claims (if any) there have been this month. Describe briefly.

Number of claims ()

E. MEDIA COVERAGE

State approximate number of times your NYPUM has received coverage by the media this month

By newspaper ()

By radio ()

By TV ()

Briefly describe (or send copies of) any coverage from any media

F. TYPE OF CONTACTS MADE THIS MONTH

The purpose of this information is to indicate the level at which your NYPUM is currently in contact with your community

	Times Contacted	
	About Individual Youths	About Program In General
Probation and Court		
Police		
Schools		
Other Public Agencies		

	Times Contacted	
	About Individual Youths	About Program In General
Private Agencies		
Business and Professional		
Parents		
Other Community Residents		

Rating

4. In **reducing recidivism** (to what extent it has helped those youths who have already been in trouble with the law to keep out of further trouble).

_____ %

Any examples or special program activities illustrating this?

5. In encouraging youths to participate in **important planning and decision-making** activities.

_____ %

Any examples or special program activities illustrating this?

B. CHANGES WITHIN NYPUM, PARENT AGENCY AND THE COMMUNITY

Using the same scale, how would you rate the extent to which there has been in this period:

1. Effective **community collaboration** (a) with this NYPUM program

_____ %

(b) with your parent agency (e.g., YMCA, EOC, etc.)

_____ %

Any examples or special program activities illustrating this?

2. Effective use of **outreach philosophy and techniques**

(a) by this NYPUM program

_____ %

(b) by your parent agency

_____ %

Any examples or special program activities illustrating this?

3. **Receptiveness to change, experimentation or new attitudes and approaches**

(a) in this NYPUM program

_____ %

(b) in your parent agency

_____ %

Any examples or special program activities illustrating this?

4. Improvement in the way your parent agency is viewed

Rating

(a) by individuals within the community

_____ %

(b) by major institutions or agencies within the community

_____ %

(c) by the various community communications media

_____ %

Any experiences illustrating any of the above?

5. (a) Willingness and effort on the part of your parent agency to **reduce personal or institutional racism or its effects** in ways **other than** through NYPUM (e.g., via personnel hiring and promotional practices, business relations, community activities).

_____ %

Any examples or special program activities illustrating this?

- (b) Success on the part of this NYPUM program in reducing racism or the effects of racism.

_____ %

Any examples or special program activities illustrating this?

6. (a) Demonstrated effort on the part of your parent agency to **strengthen family communications and relationships** in ways **other than** through NYPUM (e.g., via programs oriented to family relationships, specific communication skills and practices).

_____ %

Any examples or special program activities illustrating this?

- (b) Success on the part of this NYPUM program in strengthening family communications and relationships.

_____ %

Any examples or special program activities illustrating this?

(over)

C. IMPACT OF NYPUM TRAINING ON PRACTICAL EXPERIENCE

Rating

1. Using the same scale, how would you rate the extent to which the NYPUM training and assistance you personally have received has been helpful to you during this period? _____%

2. Which aspects have been most helpful (e.g., start-up workshops, cluster meetings, visits by the District Director, etc.)? _____

3. What aspects have been inadequate, inappropriate or lacking? Any suggestions concerning training? _____

D. NYPUM DIRECTOR'S PERIODIC ASSESSMENT

1. Using the same scale, how would you rate the overall performance of this program at this time? _____%

2. What are some of its strong points? _____

3. What have been the major problems, needs or difficulties confronted during this period? _____

4. Have any new programs been developed during this period as a spinoff or result of the NYPUM program? Describe briefly. _____

5. Is there any good news about your program which, you feel, might be of interest to other NYPUMS (any special or unique success or feature not covered elsewhere)? _____

DISTRICT DIRECTOR'S PERIODIC ASSESSMENT FORM

Return this form to
the **NATIONAL NYPUM OFFICE**

To be returned by the NYPUM District Director
immediately following a visit to a NYPUM.

The purpose of this form is to obtain subjective judgments of overall effectiveness of the NYPUM program. It covers all the major identified goals of the NYPUM program. The data requested on this form will be used by NYPUM and the Youth Studies Center, University of Southern California.

NAME OF NYPUM: _____

Address: _____

Name of District Director returning this form: _____

Date of visit: _____

A. CHANGES IN INDIVIDUAL BEHAVIOR OF YOUTHS IN THIS PROGRAM

Please rate, on a scale ranging from 0% to 100%, such as

0	10	20	30	40	50	60	70	80	90	100
•	•	•	•	•	•	•	•	•	•	•
Low			Average				High			

the extent to which you feel that this NYPUM is presently effective:

1. In improving the self-regard or self-confidence of the youths in this program. Rating _____%

Any examples or special program activities illustrating this?

2. In improving the attitude of youths toward institutions and authorities within the community. _____%

Any examples or special program activities illustrating this?

3. In reducing the kinds of behavior which could result in arrest for the youths in this program. _____%

Any examples or special program activities illustrating this?

Rating

4. In **reducing recidivism** (to what extent it has helped those youths who have already been in trouble with the law to keep out of further trouble).

_____ %

Any examples or special program activities illustrating this?

5. In encouraging youths to participate in important planning and decision-making activities.

_____ %

Any examples or special program activities illustrating this?

B. CHANGES WITHIN NYPUM, PARENT AGENCY AND THE COMMUNITY

Using the same scale, how would you rate the extent to which there presently exists:

1. Effective community collaboration (a) with this NYPUM program

_____ %

(b) with this NYPUM's parent agency

_____ %

Any examples or special program activities illustrating this?

2. Effective use of outreach philosophy and techniques (a) by this NYPUM program

_____ %

(b) by this NYPUM's parent agency

_____ %

Any examples or special program activities illustrating this?

3. Receptiveness to change, experimentation or new attitudes and approaches

(a) in this NYPUM program

_____ %

(b) In this NYPUM's parent agency

_____ %

Any examples or special program activities illustrating this?

4. Improvement in the way the parent agency is viewed

Rating

(a) by individuals within the community

_____ %

(b) by major institutions or agencies within the community

_____ %

(c) by the various community communications media

_____ %

Any experiences illustrating any of the above?

5. (a) Willingness and effort on the part of the parent agency to **reduce personal or institutional racism or its effects** in ways other than through NYPUM (e.g., via personnel hiring and promotional practices, business relations, community activities).

_____ %

Any examples or special program activities illustrating this?

- (b) Success on the part of this NYPUM program in reducing racism or the effects of racism.

_____ %

Any examples or special program activities illustrating this?

6. (a) Demonstrated effort on the part of the parent agency to **strengthen family communications and relationships** in ways other than through NYPUM (e.g., via programs oriented to family relationships, specific communication skills and practices).

_____ %

Any examples or special program activities illustrating this?

- (b) Success on the part of this NYPUM program in strengthening family communications and relationships.

_____ %

Any examples or special program activities illustrating this?

C. IMPACT OF NYPUM TRAINING ON PRACTICAL EXPERIENCE

Rating

1. Using the same scale, how would you rate the extent to which the NYPUM training and assistance which this NYPUM Director has received is being helpful to him, judging from your current observation? _____%
2. Which aspects have been most helpful (e.g., start-up workshop, cluster meetings, visits by the District Director, etc.)?

3. What aspects have been inadequate, inappropriate or lacking? Any suggestions concerning training? _____

D. DISTRICT DIRECTOR'S PERIODIC ASSESSMENT

1. Using the same scale, how would you rate the overall performance of this program at this time? _____%
2. What are some of its strong points? _____

3. What are the major problems, needs or difficulties being confronted at the present time? _____

4. How many additional bikes (if any) could this NYPUM realistically use in an effective and efficient program, and of what type?

Type _____ () Type _____ ()

Type _____ () Type _____ ()

5. What recommendations, agreements and contracts (if any) were negotiated as a result of this visit? _____

COMMUNITY REACTION REPORT

For completion by persons from the community who are familiar with the local NYPUM program.

Return this form to:
Youth Studies Center
University of Southern California
University Park
Los Angeles, Calif. 90007

In order to succeed, the NYPUM program must establish good working relations with the individuals and agencies of its community. As a person who has some familiarity with this NYPUM program, it would be most helpful if you could share with us your impressions of the strengths and weaknesses of this project as you see them. Naturally, we want to hear good things about the program, but your frankness in pointing out areas of weakness is also highly important in order for us to learn how the program can be improved.

We would appreciate your completing this form and mailing it to us immediately in the post-paid return envelope provided.

Date: _____

NAME AND ADDRESS OF NYPUM: _____

Your Name: _____

Agency Affiliation or Profession: _____

Mailing Address (optional): _____

In what capacity do you come in contact with this NYPUM? _____

A. On a scale ranging from 0% to 100%, such as

0	10	20	30	40	50	60	70	80	90	100
•	•	•	•	•	•	•	•	•	•	•
Low					Average					High

how would you rate the following items?

Rating

1. The effectiveness of this NYPUM program as a program to prevent delinquency? _____%
2. Effectiveness as a program to help young people already in trouble with the law to stay out of further trouble? _____%
3. Effectiveness in improving the self-confidence and self-respect of the youths in the program? _____%
4. Effectiveness in working with other agencies or individuals in the community on issues of common concern? _____%

Rating

5. Effectiveness in providing a program to which police, probation or court officers can refer young people for help?

_____ %

6. Effectiveness in working to reduce racism or the effects of racism?

_____ %

7. Effectiveness in improving family communications and relationships?

_____ %

8. The overall value of this program to your community?

_____ %

B. 1. What do you feel are some of the **strong points** of this NYPUM program?

2. What do you feel are some of the **weak points** of this NYPUM program?

3. Other comments:

YOUTH QUESTIONNAIRE

Return this form to your
DISTRICT DIRECTOR

For completion by all youths currently in
this NYPUM program.

DATE: _____

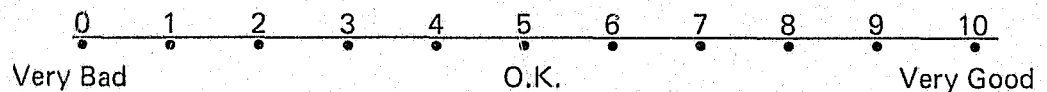
NAME of NYPUM: _____

Address: _____

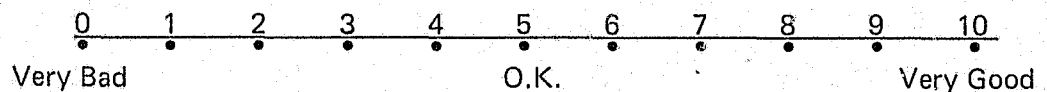
How old are you? _____ How many months have you been in this program? _____

On the scale under each of the following questions, please circle the number which comes closest to expressing
how good a job you think your mini-bike program does:

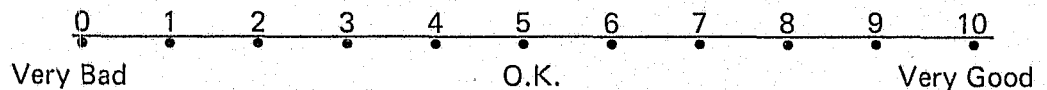
1. In teaching kids to ride safely?



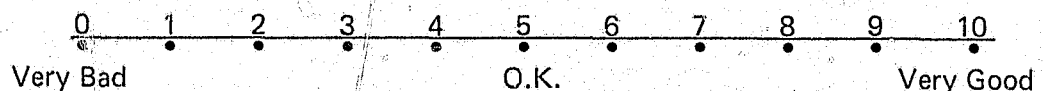
2. In helping kids get involved in other activities besides bike riding?



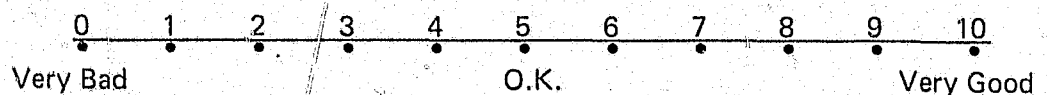
3. In letting kids take part in important decisions or vote about
the program?



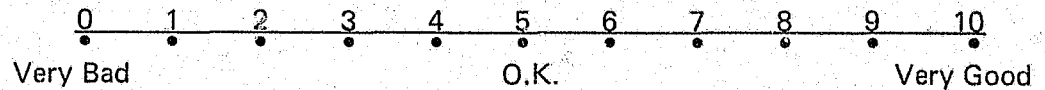
4. In helping kids have a better attitude toward school?



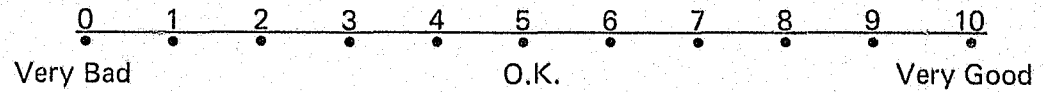
5. In helping kids have a better attitude toward police?



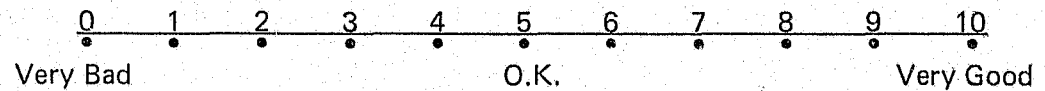
6. In helping kids have a better attitude toward courts or probation officers?



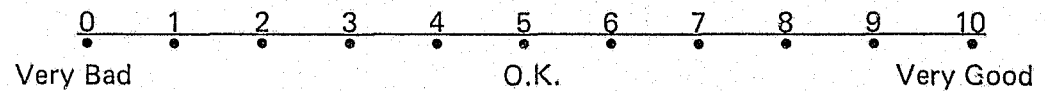
7. In helping kids and their parents get along better?



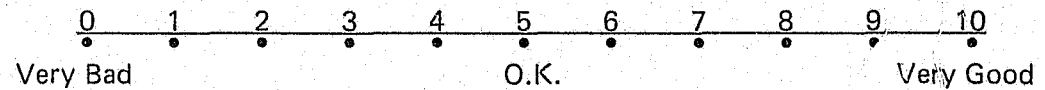
8. In helping kids get along better with one another?



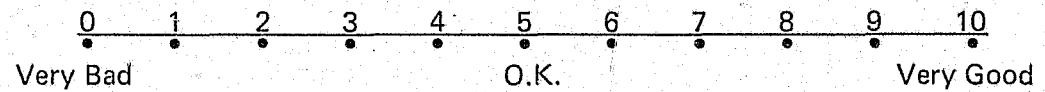
9. In helping kids have a better understanding and respect for people of other races and backgrounds?



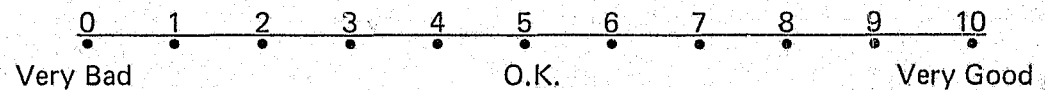
10. In helping kids keep out of trouble with the law?



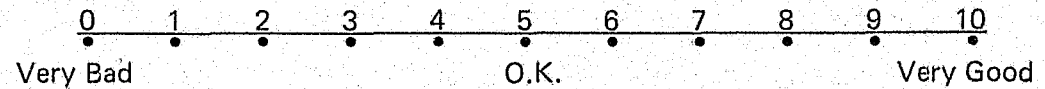
11. In helping kids who have already been in trouble with the law keep out of getting in trouble again?



12. In helping kids feel more sure of themselves?



13. In making kids feel good about themselves?



PARENT QUESTIONNAIRE

SECOND MAILING

Even if you have already filled in this form,
please do so again, as we need your evaluation
over a *period of time*.

Return this form to:
Youth Studies Center
University of Southern California
University Park
Los Angeles, Calif. 90007

Note to parents of all youths currently
in this NYPUM program.

In order to improve the NYPUM program it would be most helpful for us to have the opinion of one parent or guardian from the home of each youth in the program. Please complete this questionnaire and return it in the self-addressed envelope at your earliest convenience. We recognize that some of these ratings may be difficult to make, but we would still like to have your impressions of the program in respect to all of the questions asked on both sides of the sheet.

Please circle the number which most closely reflects the rating you would give the NYPUM program in respect to each question. A score of 50 on any item would mean that you felt the program is doing about average — not especially good, not especially bad. If you feel it is doing a pretty good job, you might circle one of the numbers above 50 or if you feel it is doing a pretty bad job, you might circle one of the numbers below 50. A score of 100 would mean you felt the program is doing an excellent or outstanding job. A score of 0 would mean you felt the program is doing a terrible job or no job at all.

(Note: Please write here the name and address of the *Minibike Club*— not yours or your child's).

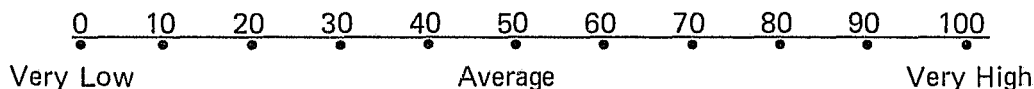
NAME of NYPUM: _____

Address: _____ City: _____ State: _____

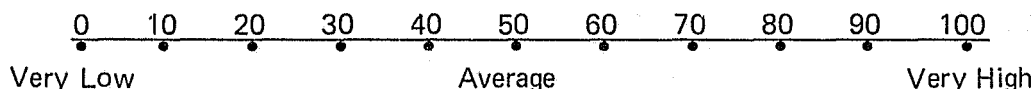
Date: _____

On the scale under each of the following questions, please circle the number which comes closest to expressing how effective you think this NYPUM program is:

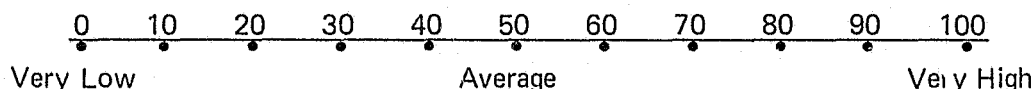
1. In teaching kids to ride safely and be safety conscious?



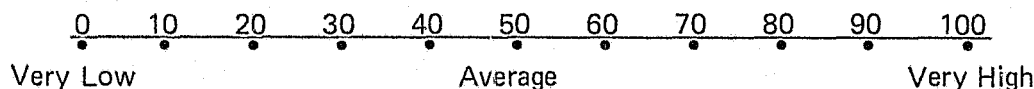
2. In helping kids get involved in activities other than bike-riding?



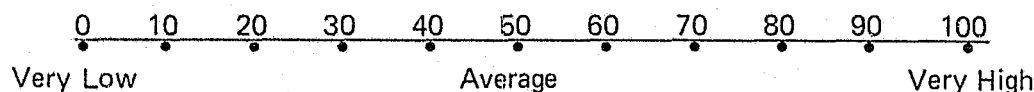
3. In encouraging parents to become involved in NYPUM activities?



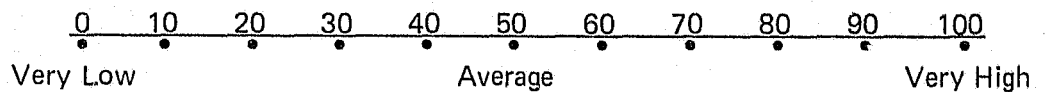
4. In its working with other agencies or individuals in the community on issues of common concern?



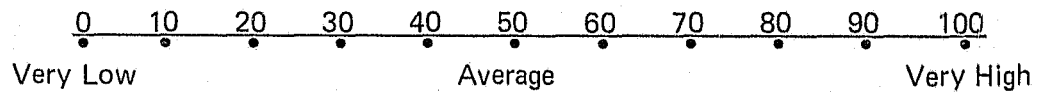
5. In improving the image in the community of the YMCA or other agency which sponsors this NYPUM?



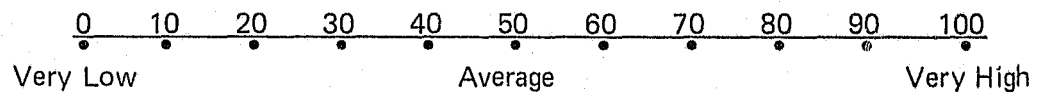
6. In improving the self-confidence and self-respect of the youths in the program?



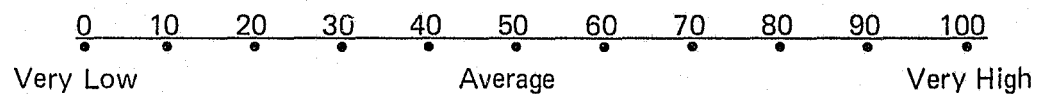
7. In helping kids learn to get along better with one another?



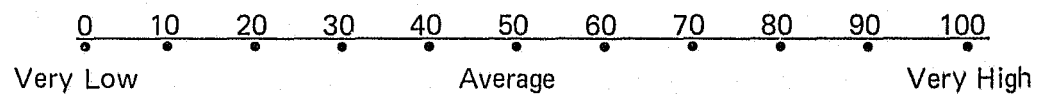
8. In improving family communications and relationships?



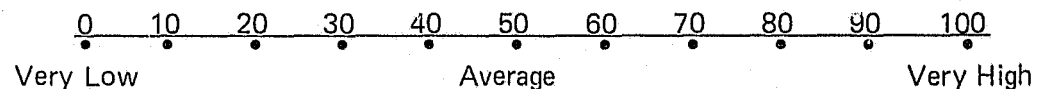
9. In improving kids' attitudes toward school?



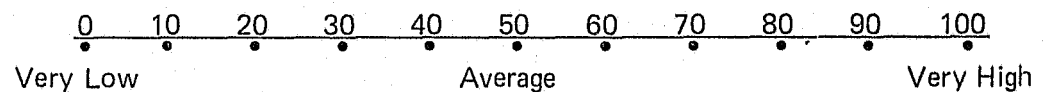
10. In improving kids' attitudes toward police?



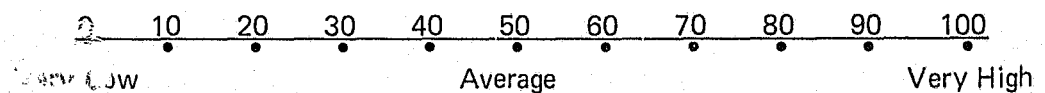
11. In improving kids' attitudes toward courts or probation officers?



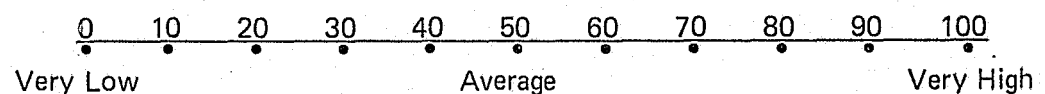
12. In helping kids already in trouble with the law stay out of further trouble?



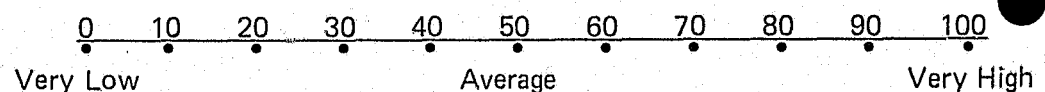
13. In providing a program to which police, probation or court officers can refer young people for help?



14. As a juvenile delinquency prevention program?



15. In working to reduce racism or the effects of racism?



SECTION FIVE

PERIODIC REPORTS ON RESPONSES

I. DIFFICULTIES CONFRONTED IN DATA-GATHERING

A. Fluctuations in the Population of NYPUMS to be Evaluated

One of the major problems facing the evaluation has been the fact that the population of NYPUMS to be evaluated has in no sense been a stable one. That the population would gradually increase in size as new NYPUMS were established was, from the onset, a foregone conclusion. What was not so well realized in the early stages of data collection was the fact that, from time to time and for various reasons, NYPUMS will temporarily suspend their operations and lie dormant, reentering the program as conditions allow. This off-and-on characteristic of NYPUM participation has made it virtually impossible for data-gatherers to have firm knowledge, at any given time, of the number of returns that could be expected and hence to estimate ratio of actual to expected response.

1. NYPUM Programs in Abc, Ace

The periods of discontinuance varied from one month to an indefinite period and often were unreported. Where reported, in many cases they were short program suspensions caused by "inclement," "too hot," or "too cold" weather conditions; in many other cases, they were automatic closures for three or four months during the summer "because we do not run the program when school is out," or "because camping program begins."

Among other reasons cited by the Local NYPUM Director were the following:

- Funding ran out
- Financial -- no insurance on bikes
- Resignation or transfer of the Local NYPUM Director
- Lack of adequate staff and time
- Lack of participants
- Lack of community acceptance
- Program being moved to Metropolitan YMCA
- Building a new facility -- no time to operate program
- Mechanical difficulties -- poor condition of equipment
- Stolen bikes
- Riding facilities not available -- camp operates on site during summer
- Objectives were not being met
- Not following guidelines; no Director; Board opposition
- Summer programs conflicted

2. Transfer of NYPUMS from one District to Another

As has been mentioned in Section Four, a change in the jurisdictions of NYPUM District Offices took place in January, 1973, involving the closure of two offices (in Atlanta and Dallas) and the redistribution of the NYPUMS formerly under their administration among several other districts. This change necessitated extensive reconstruction in the area of record-keeping since the Identification Number of each transferred NYPUM had to be changed and re-recorded both on every questionnaire that had emanated from that NYPUM and in the register.

As time passed, it became obvious that record-keeping would have to become flexible enough to cope at any time with such ID changes. For example, at various different dates during the evaluation period it has been necessary to transfer:

Richmond YMCA NYPUM from Akron District to Indianapolis
Charleston YMCA NYPUM from Pittsburgh District to Akron
Reno YMCA NYPUM from Seattle District to Los Angeles
Frost Valley YMCA NYPUM from New York District to Pittsburgh

3. Combination of Two NYPUMS

An example of such amalgamation is that of Omaha YMCA and Omaha Central YMCA, now combined under the name of Omaha YMCA.

4. Split of One NYPUM into Two for Evaluation

For evaluation purposes only, at the request of the Amarillo North Central YMCA and with approval of the NYPUM National Office, the two component groups of this NYPUM were separately handled as two NYPUMS under the titles of "Y's Guys" and "Y Stumpjumper."

5. Defunct NYPUMS

During the course of the evaluation period, a number of NYPUMS originally planned for evaluation were declared by the National NYPUM Office to be "defunct" (as opposed to temporarily inoperative). Some of these NYPUMS had already furnished some responses and are therefore included in the evaluation reports; others, which had furnished no evaluation data, are marked below with an asterisk:

St. Louis/North County YMCA, Missouri
C.O.P.E. Academy, Indianapolis, Indiana
Cherokee County Juvenile Court, Columbus, Kansas
Lowell Youth Care Center, Dracut, Massachusetts
*Jersey City YMCA, New Jersey
*Princeton YMCA, New Jersey
*Salem YMCA, Massachusetts

6. Late-starting NYPUMS

Thirty-three of the 238 NYPUMS in the evaluation plan did not have their bikes ordered till June, July or August, 1973 and may well have been incapable of operation during the evaluation period. These are asterisked on the list of NYPUMS appearing in Section Four.

B. Errors Made by Reporting NYPUMS

The submission of data that were patently in conflict with each other or were grossly incomplete caused considerable delay in processing during the early stages of data collection. However, after District Directors were alerted to watch for such discrepancies and omissions and to have them corrected before forwarding the forms, this difficulty was largely circumvented.

C. Slow Rate of Response

Although a supply of regular ongoing evaluation forms was in the hands of NYPUMS by November, 1972, a total of only 239 forms (in all categories) was all that had been received as of February 6, 1973. While this disappointing response could undoubtedly be partly attributed to the holiday period (Christmas and New Year) and partly to the fact that some NYPUMS had temporarily suspended operation during the winter months because of inclement weather, it became imperative to feed this information back at once to the District Directors in the hope that they might be able to promote a more active participation by NYPUMS in the data-gathering.

11. PERIODIC FEEDBACK TO NYPUM ON RESPONSES RECEIVED

While data collection was still in progress, feedback as to response was transmitted to the National NYPUM Office and to all District Directors both by typed report and by computer printout.

A. Typed Reports

These were of two kinds:

1. Itemized List of All Questionnaires Received from Each NYPUM

A specimen of the format of this report (for Los Angeles) appears on the following page. Similar reports were made up for all districts, indicating precisely which questionnaires (in all categories) had or had not been received as of a specific date from each NYPUM within a district and which of those received did or did not contain operating data for the various months covered by the report.

Individual reports of this type were mailed out to NYPUM offices on February 6, April 18 and July 24, 1972.

REPORT OF RETURNS RECEIVED AS OF JULY 24, 1973

LOS ANGELES

	NDM Months of <u>N D J F M A M J</u>	NDP Period End. <u>Jan Mar Jun</u>	DDP Months of Visit <u>N D J F M A M J J</u>	Total Returns from <u>CRR Youth Par.</u>			<u>Latest Reported Status Information</u>
Anaheim.....	/ / / / / / /	/ /	/	3	20	6	
Alameda Co.....	/ / + + + + +	+	+				No known restart date
Casa Maravilla.....	/ / / / / /	/ /	/	1			
Saddleback Valley.....	+ / / / / / /	/ /	/				
Santa Ana-Tustin.....	/ / / / /	/ /	/	6	13	13	
Compton.....	+ + + + + + +	+ +					Not expected to restart
Crescenta-Canada.....	/ / / / / / / +	/ / /	/	1	19	9	Expect restart September
Eagle Rock 7th D.A.....	/ / / / + + +	/ /					
El Centro Host Lions...	+ + + + +	+ +					No known restart date
Honolulu/Kalihi.....	/ / / / / / / /	/ /	/		11	3	
Kern Co. E.O.C.....	/ / + + + + +	+ +					No known restart date
Long Beach/Lakewood....	/ / + + + + +	/ +	+				No known restart date
Long Beach/N. Comm.....	/ / / + + / /	/ /	/				
Los Angeles/Northeast..	/ / / / / / /	/ /	/	1	6	3	
Los Angeles/Verdugo H..	+ + + + + + +	+ +					No known restart date
Mount Diablo.....	+ + + + + + +	+ +	+				No known restart date
N. Orange Co.....	/ / / / / / /		/				
Orange.....	/ + / / / / /	/ /	/	4	26	2	
Orange Coast, Newport..	/ + + + + + +	/ +	+				No known restart date
Pomona.....	/ / / / + + +	/ /	/		7	7	No known restart date
Riverside.....	/ / / / / / /		/		14	13	
San Diego/S.E.....	/ / / + + + +		/	1			
San Francisco/Mission..	+ + + + + + +	+ +					No known restart date
Santa Rosa.....			/				
Sequoia.....	+ + / /	/	/				
Tulare Co.....	+ + + + + + +	+ +	+				No known restart date
Corona-Norco Good Sam..	/ / / / / /	/ /	/				
Reno.....	/ / / / / / /	/	/		17	5	
Schowers School.....	/ /	/			9	6	
Sacramento.....		/			22		
Mission Hills.....	/ /	/		3			
San Diego Co. Probation							
Young Life/Antioch.....							
Maui.....							
L.A./Southeast-Rio V...							
Glendale/Outreach.....							

KEY: / = Report received with operating data.
+ = Report received with no operating data.

2. Matrix of Total Responses by Category and District

The format of this type of report was similar to that of Table VI (1) which follows in Section Six. This Table, the fifth and final reproduction of such information, shows total number of all forms in each category and from each District received as of the end of the evaluation period, August 31, 1973.

Tables of this type were compiled as of March 15, April 18, June 15, July 24 and August 31 and were published in the Quarterly Reports for March, June and August. Together, they summarize and compare the rate of progress achieved in data collection by each district and from each category of respondent, sampled at the above-mentioned dates. Since the information contained in four of them has now been superseded by the data contained in Table VI (1), they are not reproduced in this report. It will suffice to say that the total of all valid forms received from all districts rose from 239 on February 6 to 424 on March 15, to 1,519 on April 18, to 2,680 on June 15, to 3,033 on July 24 and finally, on August 31, to 4,508.

B. Computerized Printouts

Two types of interim computerized reports were provided to NYPUM National and District Offices during the period November, 1972 through August, 1973. These were:

1. The Administrative Summary
2. The Evaluation Summary

A further printout of both of these types of summary, updated to August 31, 1973, will be distributed to NYPUM Offices together with this report and the Final Evaluation Printout (using weighted ratings of program success).

1. The Administrative Summaries

These were intended primarily as reporting vehicles and administrative aids to NYPUM National and District Offices, and summarize solely the factual data solicited on the Local NYPUM Director's Monthly Reports (items such as the number and nature of youths in the program, small group design, percent of time off bikes, etc.).

Summaries were formulated by month and by jurisdiction:

- (a) Each of the 9 District Directors received a set of monthly summaries showing the combined administrative data (by totals and by averages) received from all the NYPUM responding from his district.
- (b) Each of the 2 Associate National Directors received a similar set of summaries showing combined data (by totals and by averages) emanating from his Area (North Central/Eastern Area and Southeast/Southwest/Pacific Area respectively).
- (c) The National NYPUM Project Director received a similar set of summaries showing combined data from all NYPUMS reporting nationwide.

This type of summary has been distributed as feedback on two separate occasions, in the amounts of sets shown above:

1973

April 23 - 4 summaries of monthly data, November-February
August 27 - 8 summaries of monthly data, November-June

A third similar summary will be distributed to NYPUM with this report:

December - 10 summaries of monthly data, November-August

A specimen of the format of the nationwide summary for the month of August, 1973, is shown on the following two pages.

2. Evaluation Summaries

These were based on data received on the remaining five "evaluation questionnaires," which solicited ratings of each NYPUM's program performance on each NYPUM objective from Local NYPUM Directors, District Directors, Community Respondents, Youths and Parents.

Separate summaries were made in respect of each NYPUM rated.

The summaries showed, for each of the above five categories of respondent and on each objective, the average of the ratings received during the specified period by a NYPUM and the total number of responses upon which these averages were based.

ADMINISTRATIVE SUMMARY
OF
LOCAL NYPUM DIRECTORS MONTHLY REPORTS
FOR THE MONTH OF AUGUST

FOLLOWING IS THE SUMMARY OF REPORTS FROM NATIONAL NYPUM OFFICE (F.Y. HOSHIYAMA)
PLEASE NOTE THAT ALL RESPONDENTS MAY NOT HAVE ANSWERED ALL QUESTIONS

STATUS REPORTS

01. NUMBER OF NYPUMS REPORTING.....	104.	04. NUMBER OF INOPERATIVE PROGRAMS.....	52.
02. NUMBER OF NEW PROGRAMS THIS MONTH....	3.	05. NUMBER EXPECTED TO RESTART.....	42.
03. NUMBER OF OPERATING PROGRAMS.....	52.		

SECTION A. NUMBER AND NATURE OF YOUTHS IN OPERATING NYPUMS

	TOTAL	AVERAGE		TOTAL	AVERAGE
01. NUMBER IN ACTIVE PROGRAMS..	1457.	28.0	12. NUMBER NEW MEMBERS JOINING..	208.	4.0
02. NUMBER OF REFERRALS.....	1117.	21.5	13. NUMBER OF NEW REFERRALS.....	103.	2.0
03. NUMBER OF BLACKS.....	298.	5.7	14. REFERRALS FROM POLICE.....	17.	0.3
04. NUMBER OF SPANISH SPEAKING..	232.	4.5	15. FROM PROBATION OR COURTS...	37.	0.7
05. NUMBER OF OTHER MINORITY...	42.	0.8	16. FROM SCHOOLS.....	29.	0.6
06. NUMBER OF GIRLS.....	113.	2.2	17. FROM OTHER PUBLIC AGENCIES..	22.	0.4
07. NUMBER ON WAITING LISTS....	726.	14.0	18. FROM OTHER PRIVATE AGENCIES	2.	0.0
08. NUMBER UNDER AGE 11.....	62.	1.2	19. FROM ALL OTHER SOURCES.....	12.	0.2
09. NUMBER AGES 11 AND 12.....	307.	5.9			
10. NUMBER AGES 13, 14, 15.....	881.	16.9			
11. NUMBER OVER AGE 15.....	266.	5.1			

SECTION B. SMALL GROUP DESIGN AND PERCENT OF TIME ON NON-BIKE ACTIVITIES

01. TOTAL NUMBER OF GROUPS.....	140.	06. AVERAGE NO. OF KIDS PER GROUP.....	10.2
02. AVERAGE NUMBER OF GROUPS PER NYPUM..	2.5	07. AVERAGE NO. OF KIDS PER LEADER.....	8.6
03. TOTAL NUMBER OF GROUP LEADERS.....	159.	08. AVERAGE PERCENT OF TIME ON BIKES...	44.1
04. AVERAGE NO. OF LEADERS PER NYPUM...	2.9	09. AVERAGE PERCENT OF TIME OFF BIKES...	55.9
05. AVERAGE NO. OF GROUPS PER LEADER...	0.9		

SECTION C. MOVEMENT OF NYPUM YOUTHS TO OTHER PROGRAMS

	TOTAL	AVERAGE		TOTAL	AVERAGE
01. MOVED WITHIN PARENT AGENCY..	321.	6.2	02. MOVED TO OTHER AGENCY.....	211.	4.1

SECTION D. BIKES AND SAFETY

	TOTAL	AVERAGE
01. NO. OF BIKES IN OPERATION..	747.	14.4
02. NO. OPERABLE BUT NOT IN USE	27.	0.5
03. NO. NOT OPERABLE.....	190.	3.7
04. TOTAL NO. OF BIKES.....	964.	6.2
05. NO. BIKES STOLEN-VANDALIZED	17.	0.3
06. NO. OF MINOR INJURIES.....	45.	0.9
07. NO. OF MAJOR INJURIES.....	1.	0.0
08. NO. OF INSURANCE CLAIMS.....	4.	0.1

09. PERCENT OF BIKES IN OPERATION.....	77.5
10. PERCENT OPERABLE BUT NOT IN USE.....	2.8
11. PERCENT NOT OPERABLE.....	19.7
12. AVERAGE NUMBER OF MINUTES SPENT IN SAFETY TRAINING PER RIDING SESSION...	19.3

SECTION E. MEDIA COVERAGE

	TOTAL	AVERAGE
01. NUMBER OF TIMES-NEWSPAPER..	18.	0.3
02. NUMBER OF TIMES-TELEVISION.	5.	0.1

	TOTAL	AVERAGE
03. NUMBER OF TIMES-RADIO.....	6.	0.1

SECTION F. TYPE OF CONTACTS MADE WITH THE COMMUNITY

CONTACTS WITH:				ABOUT INDIVIDUAL YOUTHS			ABOUT PROGRAM IN GENERAL			ABOUT BOTH		
	TOTAL	AVERAGE	PERCENT		TOTAL	AVERAGE	PERCENT		TOTAL	AVERAGE	PERCENT	
01. COURTS-PROBATION.....	175.	3.4	18.3		55.	1.1	7.6		230.	4.5	13.7	
02. POLICE.....	66.	1.3	6.9		79.	1.6	10.9		145.	2.9	8.6	
03. SCHOOLS.....	111.	2.3	11.6		62.	1.3	8.6		173.	3.5	10.3	
04. OTHER PUBLIC AGENCY.....	74.	1.5	7.7		51.	1.0	7.1		125.	2.5	7.4	
05. PRIVATE AGENCIES.....	15.	0.3	1.6		55.	1.1	7.6		70.	1.4	4.2	
06. BUSINESS PROFESSIONAL.....	35.	0.7	3.7		135.	2.6	18.7		170.	3.3	10.1	
07. PARENTS.....	433.	8.5	45.2		189.	3.7	26.1		622.	12.2	37.0	
08. COMMUNITY RESIDENTS.....	49.	1.0	5.1		97.	1.9	13.4		146.	2.9	8.7	
TOTAL AVERAGE PERCENT												
09. TOTAL OF ALL CONTACTS MADE ABOUT INDIVIDUALS..	958.	18.8	57.0									
10. TOTAL OF ALL CONTACTS ABOUT PROGRAM GENERALLY.	723.	14.2	43.0									
TOTAL OF BOTH KINDS OF CONTACTS.....				1681.	33.0	100.0						

The distribution of the Evaluation Summaries was similar to that of the Administrative Summaries:

- (a) Each of the 9 District Directors received a set of printouts, one for every rated NYPUM in his district, each showing the average ratings and total responses received for that NYPUM.
- (b) Each of the 2 Associate National Directors received one printout showing the combined averages and totals for all rated NYPUMS in his Area.
- (c) The National NYPUM Project Director received one printout showing the combined averages and totals for all NYPUMS rated, nationwide.

This type of summary, containing raw evaluation data, was distributed as feedback on one occasion during the evaluation period in the amounts of sets as shown above:

1973

June 5 - Summaries by NYPUMS of 6 months' ratings, November-April

Three further similar summaries will be distributed to NYPUM with this report. The first two will cover 5-month periods to enable a comparison over two equal periods of time. The third will cover the 10-month evaluation period:

December - Summaries by NYPUMS of 5 months' ratings, November-March

Summaries by NYPUMS of 5 months' ratings, April-August

Summaries by NYPUMS of 10 months' ratings, November-August

A specimen of the nationwide summary for the period November-August is shown on the following two pages.

QUESTIONNAIRE RESPONSE SUMMARY

FOR THE PERIOD OF
NOVEMBER TO AUGUST

FOLLOWING IS A SUMMARY OF THE AVERAGE RATING OF NYPUM PROGRAM PERFORMANCE GIVEN IN RESPONSE TO EACH QUESTION ON EACH QUESTIONNAIRE FROM

9015 NATIONAL NYPUM OFFICE (FRED Y. HOSHIYAMA)

THE RATINGS ARE BASED ON A SCALE RANGING FROM 0% TO 100%, SUCH AS:

0 10 20 30 40 50 60 70 80 90 100
(LOW) (AVERAGE) (HIGH)

THE SCALE ON THE PARENT AND YOUTH QUESTIONNAIRES IS 0 TO 10 BUT IS CONVERTED TO THE 0 TO 100 SCALE FOR EASE OF COMPARISON

PLEASE NOTE THAT ALL RESPONDENTS MAY NOT HAVE ANSWERED ALL QUESTIONS

SECTION I AVERAGE RATINGS FROM DISTRICT DIRECTOR AND LOCAL DIRECTOR PERIODIC ASSESSMENTS

RESPONDENTS WERE REQUESTED TO RATE THE
EXTENT TO WHICH PROGRAMS ARE EFFECTIVE IN:

	RESPONSE FROM DISTRICT DIRECTORS		RESPONSE FROM LOCAL DIRECTORS	
	RATING - (AVERAGE)	NUMBER	RATING - (AVERAGE)	NUMBER
01. IMPROVING YOUTH SELF REGARD AND SELF-CONFIDENCE.....	68.3	194.	66.8	311.
02. IMPROVING ATTITUDES TOWARD INSTITUTIONS - AUTHORITIES..	64.6	193.	59.6	310.
03. REDUCING BEHAVIOR WHICH COULD RESULT IN ARREST.....	70.6	192.	64.3	305.
04. REDUCING RECIDIVISM.....	77.3	194.	66.8	299.
05. ENCOURAGING YOUTHS TO PARTICIPATE IN DECISION-MAKING...	68.2	194.	69.1	307.
06. IMPROVING COMMUNITY COLLABORATION - WITH NYPUM PROGRAMS	68.0	201.	64.4	309.
07. IMPROVING COMMUNITY COLLABORATION -WITH PARENT AGENCIES	64.8	199.	69.1	300.
08. USE OF OUTREACH TECHNIQUES-PHILOSOPHY-IN NYPUM PROGRAM.	68.1	200.	68.7	304.
09. USE OF OUTREACH TECHNIQUES-PHILOSOPHY-IN PARENT AGENCY.	56.9	197.	60.1	281.
10. RECEPTIVENESS TO CHANGE-NEW APPROACHES-IN NYPUM PROGRAM	72.0	201.	72.6	304.
11. RECEPTIVENESS TO CHANGE-NEW APPROACHES-IN PARENT AGENCY	62.0	200.	64.7	292.
12. IMPROVING IMAGE OF PARENT AGENCY-WITH INDIVIDUALS.....	66.0	187.	62.6	295.
13. IMPROVING IMAGE OF PARENT AGENCY-WITH INSTITUTIONS ETC.	67.6	185.	63.5	294.
14. IMPROVING IMAGE OF PARENT AGENCY-WITH THE MEDIA.....	66.1	176.	59.1	284.
15. REDUCING RACISM OR ITS EFFECTS-ON PART OF PARENT AGENCY	56.0	192.	59.6	280.
16. REDUCING RACISM OR ITS EFFECTS-ON PART OF NYPUM PROGRAM	55.5	192.	58.3	291.
17. STRENGTHENING FAMILY RELATIONS-ON PART OF PARENT AGENCY	55.7	195.	57.4	289.
18. STRENGTHENING FAMILY RELATIONS-ON PART OF NYPUM PROGRAM	57.1	192.	57.9	297.
19. RATING OF EFFECTIVENESS OF TRAINING AND ASSISTANCE.....	65.9	195.	65.5	300.
20. RATING OF OVERALL PROGRAM PERFORMANCE AT THIS TIME.....	66.7	196.	69.8	305.

SECTION II AVERAGE RATINGS FROM PARENT AND YOUTH QUESTIONNAIRES

RESPONDENTS WERE ASKED TO RATE THE EXTENT
TO WHICH PROGRAMS ARE EFFECTIVE IN:

	PARENTS		YOUTHS	
	RATING - (AVERAGE)	NUMBER	RATING - (AVERAGE)	NUMBER
01. TEACHING KIDS TO RIDE SAFELY-BE SAFETY CONSCIOUS	82.0	766.	82.4	1763
02. HELPING KIDS GET INVOLVED IN OTHER KINDS OF ACTIVITIES.	79.6	766.	74.6	1767
03. IMPROVING KIDS ATTITUDES TOWARD SCHOOL.....	74.7	754.	69.2	1757
04. IMPROVING KIDS ATTITUDES TOWARD POLICE.....	76.7	756.	66.9	1755
05. IMPROVING ATTITUDES TOWARD COURTS OR PROBATION OFFICERS	75.8	731.	66.0	1688
06. IMPROVING FAMILY COMMUNICATIONS AND RELATIONSHIPS.....	75.4	757.	73.7	1726
07. REDUCING RACISM OR THE EFFECTS OF RACISM.....	79.6	744.	76.3	1729
08. HELPING TO REDUCE DELINQUENT BEHAVIOR.....	76.7	756.	79.9	1729
09. HELPING TO REDUCE RECIDIVISM RATES.....	81.2	743.	77.8	1716
10. HELPING KIDS GET ALONG BETTER WITH ONE ANOTHER.....	83.9	762.	78.5	1726
11. HELPING KIDS FEEL MORE SURE OF THEMSELVES.....	N/A	N/A	78.6	1736
12. MAKING KIDS FEEL GOOD ABOUT THEMSELVES.....	N/A	N/A	81.5	1739
13. LETTING KIDS TAKE PART IN IMPORTANT DECISION MAKING....	N/A	N/A	74.9	1767
14. ENCOURAGING PARENTAL INVOLVEMENT IN PROGRAM.....	66.2	752.	N/A	N/A
15. WORKING WITH OTHER AGENCIES-INDIVIDUALS IN COMMUNITY...	73.1	745.	N/A	N/A
16. IMPROVING IMAGE OF YMCA OR OTHER PARENT AGENCY.....	79.0	752.	N/A	N/A
17. IMPROVING SELF-CONFIDENCE AND SELF-RESPECT OF THE KIDS.	81.5	760.	N/A	N/A
18. PROVIDING PROGRAM TO WHICH OFFICIALS CAN MAKE REFERRALS	79.4	745.	N/A	N/A

SECTION III AVERAGE RATINGS FROM COMMUNITY REACTION QUESTIONNAIRES:

	RATING - (AVERAGE)	NUMBER
01. PROVIDING A PROGRAM TO PREVENT DELINQUENCY.....	76.2	182.
02. PROVIDING A PROGRAM TO REDUCE RECIDIVISM RATES.....	75.7	181.
03. IMPROVING SELF-CONFIDENCE AND SELF-RESPECT OF THE KIDS.	81.2	185.
04. WORKING WITH OTHER AGENCIES - INDIVIDUALS IN COMMUNITY.	76.9	178.
05. PROVIDING PROGRAM TO WHICH OFFICIALS CAN MAKE REFERRALS	80.6	181.
06. WORKING TO REDUCE RACISM OR THE EFFECTS OF RACISM.....	68.0	153.
07. IMPROVING FAMILY COMMUNICATIONS AND RELATIONSHIPS.....	67.1	160.
08. OVERALL VALUE OF PROGRAM TO YOUR COMMUNITY.....	82.9	183.

SECTION SIX

RESPONSE

As has been noted in Section Five, continual fluctuation in the NYPUM population to be evaluated and the fact that many NYPUMS were late in getting started preclude, except in the most general terms, any correlation between the number of forms distributed and of those returned; or between the number of NYPUMS in the evaluation plan and of those that furnished data, either in whole or (more commonly) in part.

In all, 4,542 responses were received from all sources. Of these, 34 were discarded as invalid. Valid responses totalled 4,508.

1. Invalid Responses

Thirty-four responses could not be used for the following reasons:

Respondent failed to identify the NYPUM discussed	
Number of Parent Questionnaires	5
Number of Community Reaction Reports	1
Respondent was ineligible to render a Community Reaction Report (was a parent of a participant or was an employee of the NYPUM or its parent agency)	27
Response was received too late for inclusion	<u>1</u>
Total Invalid Responses:	34

2. Valid Responses

Total valid responses, by category of form and NYPUM District are shown in the following three tables:

Table VI (1) shows gross returns received as of the end of the evaluation period, August 31, 1973. Of these 4,508 responses from all sources, some gave data or ratings whereas others merely reported a NYPUM as having been non-operational during the period in question.

Table VI (2) provides a breakdown of the above 4,508 responses into those that furnished data or ratings and those that did not.

Table VI (3) totals the number of NYPUMS within each district about which these responses were made. The format resembles that of Table VI (2) by distinguishing operating from non-operating NYPUMS and Administrative from Evaluative responses.

TABLE VI (1)

TOTAL NUMBER OF VALID RESPONSES RECEIVED BY CATEGORY AND
DISTRICT AT END OF EVALUATION PERIOD, AUGUST 31, 1973

DISTRICT	NO. OF NYPUMS IN EVAL. PLAN	REGULAR ONGOING FORMS (Responses with and without data or ratings)					YOUTH & PARENT FORMS (Responses with ratings)			TOTAL ALL FORMS
		NDM	NDP	DDP	CRR	TOTAL NDP, DDP & CRR	Y	P	TOTAL	
Akron	18	99	29	14	12	55	138	47	185	330
Atlanta	31	74	45	41	23	159	397	238	635	818
Dallas	35	91	35	27	27	89	105	46	151	331
Indianapolis	22	118	40	32	9	81	167	58	225	424
Los Angeles	37	271	97	25	20	142	172	81	253	666
Minneapolis	27	142	60	25	34	119	240	75	315	576
New York	23	52	19	10	13	42	95	34	129	223
Pittsburgh	22	107	41	33	30	104	288	162	450	661
Seattle	23	164	60	32	24	116	172	27	199	479
Totals:	238	1,109	426	239	192	857	1,774	768	2,542	4,508

KEY: Form NDM = NYPUM Director's Monthly Report
 Form NDP = NYPUM Director's Periodic Assessment
 Form DDP = District Director's Periodic Assessment
 Form CRR = Community Reaction Report
 Form Y = Youth Questionnaire
 Form P = Parent Questionnaire

CONTINUED

2 OF 3

TABLE VI (2)

NUMBER OF VALID RESPONSES WITH (OR WITHOUT) DATA OR RATINGS

<u>DISTRICT</u>	Total all Valid Responses	<u>Admin. Form</u>		<u>EVALUATION FORMS</u>								Total Eval. Responses	
		data	no data	NDP		DDP		CRR		Y P		rated	no rat.
				rated	no rat.	rated	no rat.	rated	no rat.	with ratings			
Akron	330	81	9	29	0	14	0	12	0	138	47	240	0
Atlanta	818	68	6	39	6	35	6	23	0	397	238	732	12
Dallas	331	40	51	22	13	19	8	27	0	105	46	219	21
Indianapolis	424	89	29	33	7	23	9	8	1	167	58	289	17
Los Angeles	666	139	132	52	45	20	5	18	2	172	81	343	52
Minneapolis	576	116	26	52	8	21	4	33	1	240	75	421	13
New York	223	34	18	13	6	10	0	13	0	95	34	165	6
Pittsburgh	661	94	13	39	2	29	4	30	0	288	162	548	6
Seattle	479	94	70	37	23	32	0	24	0	172	27	292	23
Totals:	4,508	755	354	316	110	203	36	188	4	1,774	768	3,249	150
<u>Totals by Forms:</u>		1,109		426		239		192		1,774	768	3,399	

TABLE VI (3)

NUMBER OF NYPUMS WITH VALID RESPONSES, WITH (OR WITHOUT) DATA OR RATINGS

36-

DISTRICT	Nypums in Eval. Plan	Nypums returning Administration Form(s)			NYPUMS RETURNING SOME TYPE OF EVALUATION FORM(S)									
		Total	NDM w/data	no data	Total	with rating	no rating	Nypums returning Form(s) in the following categories, all rated.						
								NDP	DDP	CRR	Y	P		
Akron	18	17	16	1	16	16	0	14	12	6	9	8		
Atlanta	31	25	24	1	31	29	2	20	27	11	16	15		
Dallas	35	27	18	9	34	23	11	14	19	6	5	6		
Indianapolis	22	21	15	6	22	16	6	16	12	4	9	5		
Los Angeles	37	32	25	7	35	27	8	24	17	8	12	13		
Minneapolis	27	20	17	3	25	22	3	19	21	10	12	12		
New York	23	14	11	3	13	11	2	9	9	4	6	5		
Pittsburgh	22	22	20	2	22	22	0	16	21	10	16	14		
Seattle	23	22	20	2	21	20	1	16	18	6	8	6		
Totals:	238	200	166	34	219	186	33	148	156	65	93	85		

3. General Observations on Response

As a guide to the understanding of the Tables, it may be of assistance to be aware not only of the factors contributing toward the absence of data (these were discussed in Section Five), but also of the presence or absence of constraints limiting the number of possible responses in each category.

For example, if a NYPUM were fully operative during the entire 10-month period, it could generate the following forms with data and ratings:

10 Forms NDM (Administrative Form; NYPUM Director's Monthly Report)

4 Forms NDP (Quarterly assessment by NYPUM Director)

As many Forms DDP as the District Director had made a visit to the NYPUM

As many Forms CRR as could be obtained from community contacts

Twice as many Youth Forms as the NYPUM's total membership

Twice as many Parent Forms as the NYPUM's total membership

Since only the first two items are constants, the impossibility of quantifying a typical NYPUM response becomes evident.

Nevertheless, some general observations may be made:

(a) Not All NYPUMS Responded

Table VI (3) shows that out of 238 NYPUMS in the Evaluation Plan, 166 furnished some data (however fragmentary) on an Administrative Form NDM. A further 34 submitted these forms, but without data. This leaves 38 NYPUMS that made no response on NDM at all, either, it must be assumed, because they were inoperative throughout the period or because they were uncooperative.

Similarly, out of 238 NYPUMS, 186 furnished some type of rating on one or more of the five "evaluation" forms. A further 33 sent in forms without ratings. This leaves 19 NYPUMS that made no response on any of these forms throughout the period.

(b) Response in Many Categories Was Fragmentary

Tables VI (1) and (2) indicate that 4,508 forms of all kinds were received. Of these, 1,109 were Administrative Form NDM, of which only 755 contained data.

The remaining 3,399 were Evaluation Forms of one kind or another, 3,249 of which contained some form of ratings. Excluding the Youth and Parent Forms, there were 857 evaluation forms returned, of which 707 provided some kind of a rating and 150 did not.

(c) Many NYPUMS Did Not Submit Youth and/or Parent Questionnaires

The overall response by Youth and Parents makes an impressive appearance in Tables VI (1) and (2) on account of the large numbers of total respondents, but as Table VI (3) reveals, these responses were extremely localized. This Table raises the question, for example, as to why in one District with 18 NYPUMS that were able to furnish some administrative data and with 23 NYPUMS in respect of which some type of evaluation ratings were returned (and which therefore must have been in operation at least some time during the evaluation period), there were only 5 NYPUMS that sent in any Youth Questionnaires and only 6 that sent in Parent Questionnaires.

(d) Community Reaction Reports Were Few and Localized

Similarly, in Table VI (3) there is a low ratio of NYPUMS rated by community respondents to the number of NYPUMS that were apparently in operation. For example, in one District only 4 NYPUMS were so rated even though 16 NYPUMS were apparently capable of rating by the Local NYPUM Director.

Over 8,000 of these forms had been furnished to NYPUMS nationwide, on the assumption that each NYPUM might well find enough interested community contacts to provide an ongoing flow of community-based returns at the rate of some four or five per month. However, only 192 valid reports (188 with ratings) were received from community members over the entire 10-month period. Moreover these returns reported on only 65 NYPUMS.

Table VI (4) which follows shows how localized these responses were. In two cases, the Local NYPUM Director was able to stimulate a return of 13 community responses on behalf of his particular NYPUM, but in 25 other cases, response was no more than a single questionnaire. Over 100 other NYPUMS failed to stimulate any community response whatsoever although they were apparently in operation during some part of the 10-month period, judging by their other returns.

The text of the narrative responses made on the 192 valid Community Reaction Reports received is displayed verbatim in Appendix B, presented separately from this report. They emanated from a wide variety of sources both within and without the juvenile justice system. Table VI (5) displays the number of these by type of agency affiliation or profession and by NYPUM District. The table is followed by a brief list of some of the affiliations of typical respondents in each category.

TABLE VI (4)

DISTRIBUTION OF VALID COMMUNITY REACTION REPORTS

<u>District</u>	<u># NYPUMS Responding</u>	<u>Total Responses</u>	<u>Frequency</u>
Akron	6	12	4 reports on 1 NYPUM 3 reports on 1 NYPUM 2 reports on 1 NYPUM 1 each on 3 NYPUMS
Atlanta	11	23	7 reports on 1 NYPUM 3 each on 2 NYPUMS 2 each on 2 NYPUMS 1 each on 6 NYPUMS
Dallas	6	27	13 reports on 1 NYPUM 5 reports on 1 NYPUM 3 reports on 1 NYPUM 2 each on 3 NYPUMS
Indianapolis	4	9	3 each on 2 NYPUMS 2 reports on 1 NYPUM 1 report on 1 NYPUM
Los Angeles	8	20	6 reports on 1 NYPUM 4 reports on 1 NYPUM 3 each on 2 NYPUMS 1 each on 4 NYPUMS
Minneapolis	10	34	13 reports on 1 NYPUM 8 reports on 1 NYPUM 3 each on 2 NYPUMS 2 reports on 1 NYPUM 1 each on 5 NYPUMS
New York	4	13	6 reports on 1 NYPUM 4 reports on 1 NYPUM 2 reports on 1 NYPUM 1 report on 1 NYPUM
Pittsburgh	10	30	9 reports on 1 NYPUM 5 reports on 1 NYPUM 3 each on 3 NYPUMS 2 each on 2 NYPUMS 1 each on 3 NYPUMS
Seattle	6	24	10 reports on 1 NYPUM 6 reports on 1 NYPUM 4 reports on 1 NYPUM 2 reports on 1 NYPUM 1 each on 2 NYPUMS

TOTALS: 65

192

TABLE VI (5)

NUMBER OF COMMUNITY REACTION REPORTS BY RESPONDENT'S AGENCY
AFFILIATION OR PROFESSION, AND BY DISTRICT

District	Police	Probation Court	School	Other Public Agency	Other Private Agency	Other	Total
Akron	5	1	5	0	0	1	12
Atlanta	3	4	4	6	1	5	23
Dallas	4	3	5	3	2	10	27
Indianapolis	2	1	3	1	0	2	9
Los Angeles	4	4	5	0	2	5	20
Minneapolis	2	10	9	8	2	3	34
New York	2	0	7	4	0	0	13
Pittsburgh	1	10	5	2	1	11	30
Seattle	2	3	4	10	3	2	24
Total:	25	36	47	34	11	39	192

Police

e.g., Chief of Police, Police Officers working in Juvenile Division, Drug Division, Safety Education, First Aid, School Resource Program, Community Liaison Unit, etc.

Probation &
Court

e.g., Judge of Juvenile Court, Probation Officers, Family Court official, Juvenile Court Counselor, caseworker, etc.

School

e.g., Director of Federal Programs for Public Schools, School District Executive Director, Principals and Vice Principals, teachers, Human Relations specialist, attendance supervisor, school social worker, etc.

Other Public
Agency

e.g., Director of Juvenile Delinquency Commission, Director of Youth Services Bureau, Chairman of County Youth Services System, social workers, counselors, psychiatrist from City Guidance Center, Family and Child Guidance Clinic, Dept. of Mental Health, Dept. of Public Welfare, University Youth Services Center, Mayor, Public Health nurse, etc.

Other Private
Agency

e.g., Board Member of Boys Club, Church Ministers, various officers of Community Service Centers, Youth Homes, Inc., social agency referral projects, Project HELP, counseling centers.

Other

e.g., Members of various Service Organizations, editors and managers of the various media, business and professional persons, Honda dealer, college students, volunteer youth workers, members of the general public.

SECTION SEVEN

RESULTS AND ANALYSES

Summary of the NYPUM Evaluation for the Period November, 1972 - August, 1973

The findings of the evaluation attempt to answer the question of how well the National Youth Project Using Mini-bikes succeeded in accomplishing its objectives during the period from November, 1972 through August, 1973. The evaluation was designed in such a manner that perfect success for the program in respect to all objectives and all NYPUMS, in the view of all raters, would have resulted in an overall index score of 100. The actual overall index score obtained was 66.43. This figure can be interpreted as a percentage of achievement so that it is possible to say that the program achieved 66.43% of what it hoped to achieve.

The overall findings for the period are presented in the three computer printout reports which follow immediately. Report A presents the average final weighted ratings for all objectives for the first period (November through March), for the second period (April through August), and for the whole period. Report B presents the average final weighted ratings for the five sets of raters for the same three time periods. Report C presents a matrix of final weighted ratings which makes it possible to see how each of the five sets of raters rated each objective for the same three time periods (which requires three pages of printout). Similar reports were also generated for each NYPUM, for all NYPUMS within each of the nine districts and for all districts within two area offices. The reports for the individual NYPUMS, the districts, and the area offices have been distributed to those concerned and are not presented in this final report since they amount to well over a thousand pages of data.

The ratings in this evaluation are presented in two ways: as "raw" scores (as exhibited at the end of Section Five preceding) and as "weighted" scores. The five sets of raters were asked to rate the success of individual NYPUMS in respect to the various objectives of the program on a scale of 0 to 100. The raw scores, and averages derived from those scores, are just what they appear to be. If one person rates a NYPUM at 80 for a given objective, and a second person rates it at 60, the average of those ratings will be 70. The advantage of using the raw scores is that they are easy to understand, manipulate mathematically, and talk about. The disadvantage of the raw scores is that they fail to reflect the fact that some objectives are more important than others. The overall average rating for all raters using the raw scores was 71.1. The difficulty of accepting this figure as a fair measure of program success is that it might mask the fact that the average resulted from high scores on relatively

REPORT A
FINAL WEIGHTED RATINGS OF EXTENT TO WHICH NYPUM PROGRAM
WAS SUCCESSFUL IN MEETING ITS STATED OBJECTIVES

	AVERAGE RATINGS NOV. 72- MAR. 73	(NO.)	AVERAGE RATINGS APR. 73- AUG. 73	(NO.)	AVERAGE RATINGS TOTAL PERIOD	(NO.)
I. CHANGE IN INDIVIDUAL BEHAVIOR	65.40	130	72.73	159	69.83	183
A. POSITIVE SELF-REGARD	66.67	130	72.70	159	70.48	183
B. REDUCE HARMFUL BEHAVIOR	66.09	130	73.53	156	70.49	182
C. REDUCE RECIDIVISM	67.26	129	76.41	157	72.44	182
D. ATTITUDES TO INSTITUTIONS	58.21	129	65.25	158	62.15	183
II. QUALITY OF NYPUM PERFORMANCE	64.16	135	70.32	162	67.01	186
A. COMMUNITY COLLABORATION	61.97	133	69.17	161	65.97	185
B. MOVEMENT TO OUTREACH METHODS	64.30	129	70.49	151	66.51	183
C. REFERRALS FROM LEGAL SYSTEM	79.04	51	77.05	89	77.98	105
D. STRENGTHENING FAMILY	56.24	131	63.58	152	60.06	178
E. YOUTH PARTICIPATE IN DECISIONS	65.96	128	70.91	154	66.97	181
F. SAFETY OF PROGRAM	81.92	51	81.76	86	81.75	103
G. MOVEMENT TO OTHER PROGRAMS	74.33	51	74.32	86	74.45	103
H. RECEPTIVENESS TO CHANGE	69.73	128	74.70	151	71.89	183
I. REDUCING RACISM	58.12	129	65.35	156	61.15	181
J. OVER-ALL JUDGMENTS OF QUALITY	65.77	130	72.14	155	68.76	182
III. CHANGE IN NATURE - PARENT AGENCY	57.75	129	64.02	153	60.34	182
A. COMMUNITY COLLABORATION	64.73	127	68.25	150	65.65	181
B. MOVEMENT TO OUTREACH METHODS	55.55	122	61.98	146	57.95	179
C. STRENGTHENING FAMILY	52.38	126	60.69	147	56.62	177
D. REDUCING RACISM	53.15	122	61.37	145	57.05	175
E. RECEPTIVENESS TO CHANGE	60.02	125	66.32	149	62.62	180
IV. CHANGE IN IMAGE OF PARENT AGENCY	63.31	129	67.44	154	65.50	179
A. CHANGE IN INSTITUTION ATTITUDES	62.61	125	67.96	147	66.08	177
B. CHANGE IN PERSONAL ATTITUDES	62.08	125	66.46	148	64.23	177
C. CHANGE IN MEDIA ATTITUDES	59.62	121	64.54	144	62.25	176
D. OVER-ALL JUDGMENTS OF CHANGE	80.70	39	74.47	70	76.25	85
OVERALL RATING	63.22	135	69.69	162	66.43	186

REPORT FOR 9015

NATIONAL NYPUM OFFICE (FRED Y. HOSHIYAMA)

REPORT B
FINAL WEIGHTED RATINGS OF EXTENT TO WHICH NYPUM PROGRAM
WAS JUDGED SUCCESSFUL BY FIVE SETS OF RATERS

	AVERAGE RATINGS NOV. 72- MAR. 73	(NO.)	AVERAGE RATINGS APR. 73- AUG. 73	(NO.)	AVERAGE RATINGS TOTAL PERIOD	(NO.)
I. RATINGS BY LOCAL NYPUM DIRECTORS	61.23	102	67.34	115	63.80	148
II. RATINGS BY DISTRICT DIRECTORS	61.75	85	69.61	104	66.34	155
III. RATINGS BY COMMUNITY RESIDENTS	73.02	24	79.19	53	77.26	65
IV. RATINGS BY YOUTHS IN PROGRAM	75.02	43	76.24	75	76.27	93
V. RATINGS BY PARENTS	79.19	39	75.88	70	76.94	85
OVERALL RATING	63.22	135	69.69	162	66.43	186

REPORT B FOR 9015 NATIONAL NYPUM OFFICE (FRED Y. HOSHIYAMA)

REPORT C
FINAL WEIGHTED RATINGS MATRIX--
ACHIEVEMENT ON INDIVIDUAL OBJECTIVES BY TYPE OF RATER

	RATINGS BY LOCAL DIRECTOR(NO.)		RATINGS BY DISTRICT DIRECTOR(NO.)		RATINGS BY COMMUNITY RESIDENT(NO.)		RATINGS BY YOUTH (NO.)		BY PARENTS (NO.)	
I. CHANGE IN INDIVIDUAL BEHAVIOR	60.86	100	65.29	82	73.57	24	75.68	43	81.27	39
A. POSITIVE SELF-REGARD	63.23	99	65.52	82	78.40	23	77.29	43	82.58	39
B. REDUCE HARMFUL BEHAVIOR	60.19	99	65.52	82	71.39	24	77.66	43	82.72	39
C. REDUCE RECIDIVISM	62.13	96	67.78	82	70.83	23	77.73	43	81.82	39
D. ATTITUDES TO INSTITUTIONS	55.57	99	60.23	82	0.0	0	65.11	43	74.87	39
II. QUALITY OF NYPUM PERFORMANCE	62.98	102	61.74	85	72.39	24	74.26	43	76.50	39
A. COMMUNITY COLLABORATION	60.37	101	64.96	85	68.58	23	0.0	0	70.43	39
B. MOVEMENT TO OUTREACH METHODS	56.51	98	64.11	84	0.0	0	0.0	0	0.0	0
C. REFERRALS FROM LEGAL SYSTEM	0.0	0	0.0	0	77.43	23	0.0	0	80.58	38
D. STRENGTHENING FAMILY	53.23	99	52.90	81	61.50	22	71.96	43	73.73	39
E. YOUTH PARTICIPATE IN DECISIONS	68.35	99	63.45	82	0.0	0	72.40	43	0.0	0
F. SAFETY OF PROGRAM	0.0	0	0.0	0	0.0	0	80.37	43	84.7	39
G. MOVEMENT TO OTHER PROGRAMS	0.0	0	0.0	0	0.0	0	73.07	43	76.3	39
H. RECEPTIVENESS TO CHANGE	69.99	98	69.49	85	0.0	0	0.0	0	0.0	0
I. REDUCING RACISM	53.92	97	52.22	80	0.0	0	73.88	43	76.14	39
J. OVER-ALL JUDGMENTS OF QUALITY	67.20	100	63.46	83	77.05	23	0.0	0	0.0	0
III. CHANGE IN NATURE OF PARENT AGENCY	59.28	101	55.98	83	0.0	0	0.0	0	0.0	0
A. COMMUNITY COLLABORATION	66.60	99	64.05	82	0.0	0	0.0	0	0.0	0
B. MOVEMENT TO OUTREACH METHODS	58.48	90	51.60	80	0.0	0	0.0	0	0.0	0
C. STRENGTHENING FAMILY	51.28	96	52.92	80	0.0	0	0.0	0	0.0	0
D. REDUCING RACISM	52.32	95	54.13	78	0.0	0	0.0	0	0.0	0
E. RECEPTIVENESS TO CHANGE	62.40	95	57.39	83	0.0	0	0.0	0	0.0	0
IV. CHANGE IN IMAGE OF PARENT AGENCY	57.94	98	65.83	79	0.0	0	0.0	0	80.70	39
A. CHANGE IN INSTITUTION ATTITUDES	58.73	98	67.34	76	0.0	0	0.0	0	0.0	0
B. CHANGE IN PERSONAL ATTITUDES	58.36	96	65.03	78	0.0	0	0.0	0	0.0	0
C. CHANGE IN MEDIA ATTITUDES	55.63	95	65.61	71	0.0	0	0.0	0	0.0	0
D. OVER-ALL JUDGMENTS OF CHANGE	0.0	0	0.0	0	0.0	0	0.0	0	80.70	39

REPORT C FOR 9015 NATIONAL NYPUM OFFICE (FRED Y. HOSHIYAMA)

NOVEMBER 1972 -- MARCH 1973

REPORT C
FINAL WEIGHTED RATINGS MATRIX--
ACHIEVEMENT ON INDIVIDUAL OBJECTIVES BY TYPE OF RATER

	RATINGS BY LOCAL DIRECTOR(NO.)		RATINGS BY DISTRICT DIRECTOR(NO.)		RATINGS BY COMMUNITY RESIDENT(NO.)		RATINGS BY YOUTH (NO.)		BY PARENTS (NO.)	
I. CHANGE IN INDIVIDUAL BEHAVIOR	68.00	113	75.20	102	79.81	53	77.04	75	77.82	70
A. POSITIVE SELF-REGARD	69.39	113	70.55	102	82.25	53	79.27	75	79.42	70
B. REDUCE HARMFUL BEHAVIOR	67.52	108	75.47	100	79.20	52	80.10	75	80.18	70
C. REDUCE RECIDIVISM	70.97	108	84.79	102	77.64	53	77.62	75	76.66	69
D. ATTITUDES TO INSTITUTIONS	62.91	113	68.37	101	0.0	0	65.48	75	71.77	70
II. QUALITY OF NYPUM PERFORMANCE	68.40	115	68.77	104	78.50	53	75.34	75	73.98	70
A. COMMUNITY COLLABORATION	66.86	114	70.65	104	78.72	52	0.0	0	68.42	70
B. MOVEMENT TO OUTREACH METHODS	69.88	111	71.22	104	0.0	0	0.0	0	0.0	0
C. REFERRALS FROM LEGAL SYSTEM	0.0	0	0.0	0	79.66	50	0.0	0	76.47	69
D. STRENGTHENING FAMILY	61.33	103	61.32	100	68.43	50	72.07	75	70.10	70
E. YOUTH PARTICIPATE IN DECISIONS	71.04	111	72.04	102	0.0	0	73.73	75	0.0	0
F. SAFETY OF PROGRAM	0.0	0	0.0	0	0.0	0	82.65	75	79.87	70
G. MOVEMENT TO OTHER PROGRAMS	0.0	0	0.0	0	0.0	0	73.40	75	76.36	70
H. RECEPTIVENESS TO CHANGE	74.98	109	74.66	104	0.0	0	0.0	0	0.0	0
I. REDUCING RACISM	62.17	106	58.80	102	0.0	0	75.35	75	77.47	69
J. OVER-ALL JUDGMENTS OF QUALITY	71.66	111	69.66	103	84.43	52	0.0	0	0.0	0
III. CHANGE IN NATURE OF PARENT AGENCY	65.10	114	62.83	104	0.0	0	0.0	0	0.0	0
A. COMMUNITY COLLABORATION	70.69	108	66.38	104	0.0	0	0.0	0	0.0	0
B. MOVEMENT TO OUTREACH METHODS	61.67	103	61.71	104	0.0	0	0.0	0	0.0	0
C. STRENGTHENING FAMILY	63.38	100	59.72	104	0.0	0	0.0	0	0.0	0
D. REDUCING RACISM	64.03	101	58.97	102	0.0	0	0.0	0	0.0	0
E. RECEPTIVENESS TO CHANGE	66.33	104	66.68	104	0.0	0	0.0	0	0.0	0
IV. CHANGE IN IMAGE OF PARENT AGENCY	66.18	106	67.60	102	0.0	0	0.0	0	74.47	70
A. CHANGE IN INSTITUTION ATTITUDES	68.50	103	68.61	101	0.0	0	0.0	0	0.0	0
B. CHANGE IN PERSONAL ATTITUDES	65.83	105	67.38	101	0.0	0	0.0	0	0.0	0
C. CHANGE IN MEDIA ATTITUDES	63.34	101	66.73	98	0.0	0	0.0	0	0.0	0
D. OVER-ALL JUDGMENTS OF CHANGE	0.0	0	0.0	0	0.0	0	0.0	0	74.47	70

REPORT C FOR 9015 NATIONAL NYPUM OFFICE (FRED Y. HOSHIYAMA)

APRIL 1973 -- AUGUST 1973

REPORT C
FINAL WEIGHTED RATINGS MATRIX--
ACHIEVEMENT ON INDIVIDUAL OBJECTIVES BY TYPE OF RATER

	RATINGS BY LOCAL DIRECTOR(NO.)		RATINGS BY DISTRICT DIRECTOR(NO.)		RATINGS BY COMMUNITY RESIDENT(NO.)		RATINGS BY YOUTH (NO.)		BY PARENTS (NO.)	
I. CHANGE IN INDIVIDUAL BEHAVIOR	63.68	144	70.65	153	78.12	65	77.10	93	78.73	85
A. POSITIVE SELF-REGARD	65.97	144	67.86	153	81.34	64	79.11	93	80.31	85
B. REDUCE HARMFUL BEHAVIOR	63.05	138	70.93	153	76.97	64	79.84	93	80.42	85
C. REDUCE RECIDIVISM	64.81	139	77.54	153	75.94	64	78.18	93	78.38	85
D. ATTITUDES TO INSTITUTIONS	58.68	144	64.23	153	0.0	0	65.81	93	72.81	85
II. QUALITY OF NYPUM PERFORMANCE	64.80	148	65.81	155	76.29	65	75.33	93	75.05	85
A. COMMUNITY COLLABORATION	63.75	146	67.99	155	75.56	65	0.0	0	68.97	85
B. MOVEMENT TO OUTREACH METHODS	65.67	143	68.31	155	0.0	0	0.0	0	0.0	0
C. REFERRALS FROM LEGAL SYSTEM	0.0	0	0.0	0	78.41	63	0.0	0	77.58	85
D. STRENGTHENING FAMILY	55.97	135	57.33	153	66.32	62	72.99	93	72.11	85
E. YOUTH PARTICIPATE IN DECISIONS	67.44	141	68.06	153	0.0	0	73.33	93	0.0	0
F. SAFETY OF PROGRAM	0.0	0	0.0	0	0.0	0	82.11	93	81.34	85
G. MOVEMENT TO OTHER PROGRAMS	0.0	0	0.0	0	0.0	0	73.21	93	77.04	85
H. RECEPTIVENESS TO CHANGE	71.82	140	72.78	155	0.0	0	0.0	0	0.0	0
I. REDUCING RACISM	58.19	139	56.62	153	0.0	0	75.43	93	77.95	84
J. OVER-ALL JUDGMENTS OF QUALITY	68.88	143	67.43	153	82.11	63	0.0	0	0.0	0
III. CHANGE IN NATURE OF PARENT AGENCY	62.34	146	60.21	154	0.0	0	0.0	0	0.0	0
A. COMMUNITY COLLABORATION	68.50	142	65.36	153	0.0	0	0.0	0	0.0	0
B. MOVEMENT TO OUTREACH METHODS	59.18	133	57.49	152	0.0	0	0.0	0	0.0	0
C. STRENGTHENING FAMILY	57.52	133	57.50	154	0.0	0	0.0	0	0.0	0
D. REDUCING RACISM	58.73	132	57.68	150	0.0	0	0.0	0	0.0	0
E. RECEPTIVENESS TO CHANGE	63.76	135	62.76	154	0.0	0	0.0	0	0.0	0
IV. CHANGE IN IMAGE OF PARENT AGENCY	62.52	139	67.08	151	0.0	0	0.0	0	76.25	85
A. CHANGE IN INSTITUTION ATTITUDES	64.56	136	68.28	149	0.0	0	0.0	0	0.0	0
B. CHANGE IN PERSONAL ATTITUDES	62.46	137	66.59	150	0.0	0	0.0	0	0.0	0
C. CHANGE IN MEDIA ATTITUDES	59.34	135	66.10	147	0.0	0	0.0	0	0.0	0
D. OVER-ALL JUDGMENTS OF CHANGE	0.0	0	0.0	0	0.0	0	0.0	0	76.25	85

REPORT C FOR 9015

NATIONAL NYPUM OFFICE (FRED Y. HOSHIYAMA)

NOVEMBER 1972 -- AUGUST 1973

less important criteria of success while low scores were received on more important criteria. The advantage of the weighted scores is that they take the importance factors into account and consequently give a more accurate picture of how well the program is doing for the purpose of making comparisons or of aggregating across a number of individual projects to gain an index of the overall success of the program. The disadvantage of the weighted scores is that while they look a lot like the raw scores, they don't behave quite the same way mathematically and create headaches for people who like to check numbers for themselves.

To better understand how the two types of scores are derived and how they can be used, let us take a hypothetical example. Suppose we wish to compare the performance of two NYPUMS in two cities. For the sake of simplicity, let us say that there are only two major objectives to the program but that one objective is nine times as important as the other:

NYPUM "A" (Hypothetical Data)

	<u>Importance Weight</u>	<u>Average* Raw Score</u>	<u>Raw Mean</u>	<u>Weighted Score</u>	<u>Weighted Mean</u>
Objective 1	.90	80	60	72	38
Objective 2	.10	40		<u>4</u>	
			Total:	76	

NYPUM "B" (Hypothetical Data)

	<u>Importance Weight</u>	<u>Average* Raw Score</u>	<u>Raw Mean</u>	<u>Weighted Score</u>	<u>Weighted Mean</u>
Objective 1	.90	40	60	36	22
Objective 2	.10	80		<u>8</u>	
			Total:	44	

*Rating of relative success on a scale of 0 to 100 where 0 is bad and 100 is good.

The example illustrates how the average of raw scores can be deceptive in comparing programs. The mean raw score for both NYPUMS is 60, but clearly NYPUM "A" is doing a much better job of accomplishing what is important than is NYPUM "B." How much better a job is it doing and how can we talk about the comparison? The weighted scores provide a way. The weighted scores are derived by multiplying the average raw score by the importance weight and allow us to see that NYPUM "A" is almost twice as effective in accomplishing what we want to accomplish as is NYPUM "B." The actual figure is 1.73 times as effective (divide either the weighted mean of "B" into the weighted mean of "A" or the total weighted score of "B" into the total weighted score of "A"). The weighted scores thus convey a more accurate evaluation than the raw scores. Individual weighted scores will, of course, always appear to be lower than their corresponding unweighted scores since they have been multiplied by a weighting factor (except in the case of a raw score of 0. Zeros do have the property of imparting a dreary sameness to other numbers when multiplied by them).

But this example also illustrates how confusion can arise in talking about weighted and raw scores. Suppose these two NYPUMS were the only projects in the entire program and we wanted some index of overall program performance. Adding the total weighted score for NYPUM "A" to the total weighted score of NYPUM "B" and dividing by two to give us the average weighted score provides a pretty good index of overall performance. The score we come up with by doing this happens to be 60 ($76 + 44 = 120 \div 2 = 60$). As a matter of coincidence, the score we get by taking an average of the mean raw scores also turns out to be 60 ($60 + 60 = 120 \div 2 = 60$). If we keep in mind how the two scores were derived, it is easy to see that although the numbers are the same, they have different significance. If we forget how they were derived, the whole matter becomes confused. The 60 derived from averaging the weighted scores remains a much better index of overall program performance than the 60 derived from averaging the mean raw scores, but unfortunately, the latter is much easier to explain than the former. It is also easier to check out from the computer output summaries. The computer output summaries for the weighted scores do not include all the weighting factors (it would create a hopelessly confusing mass of numbers for the average reader since there are weighting factors for each of the four major objectives, each of the sub-objectives, each of the questions on questionnaires from which the ratings for sub-objectives were obtained and for each of the five sets of raters). It is consequently not possible to check the derivation of the weighted scores and averages for yourself from the computer output summaries. It is also difficult to describe what they mean if you forget how they were derived. The important thing to keep in mind is that the weighted scores take into account the fact that all measures of success are not equally important. The overall average rating of the raw scores for the entire NYPUM program was 71.1. This means that the average rater responding to the average question for the average NYPUM gave a score of 71.1 on a scale of 0 to 100. The overall rating of success for the weighted scores is 66.43. Describing what this score means in words is rather complex. The easiest way to understand it is to return to the example just given to see how the weighted

scores are derived. This score of 66.43 corresponds to the average weighted score of 60 we derived in the example by adding the total weighted score of NYPUM "A" to the total weighted score of NYPUM "B" and dividing by two to obtain an average.

The overall score of 66.43 was obtained by averaging the weighted scores for all NYPUMS for all objectives and represents an index of overall program performance for the period November, 1972 through August, 1973. It is a lower number than the average for all raw scores, but that was expected. There is no way it could be higher, and it could be the same as the average raw score only if all raw scores were 0 or if all raw scores were 100. The weighted score of 66.43 is a more useful indicator of overall program success than the raw score average of 71.1 because it does not permit success on objectives of lesser importance to mask failure on more important objectives when averages are derived. To the extent that more important objectives are, generally, more difficult to achieve, the weighted score might be considered a "tougher" measure of success. In the example just cited, if NYPUM "A" managed to raise its average raw score for Objective 2 to 100, it would raise its mean raw score to 90, an impressive gain of thirty points. The effect on the weighted score, however, would be a gain of only 6 points since the importance weight of .10 on Objective 2 limits the possible contribution of Objective 2 to 10 points on the weighted score.

The primary utility of the weighted scores is that they provide a measure of confidence that when we compare success in one project with success in another, or when we add the success of one project to the success of another to see how the program is doing as a whole, what we are comparing or adding is more or less the same thing and reflects an achievement consistent with the relative importance attached to the various objectives of the program. When, for example, we see that the overall index of success improved from a score of 63.22 for the first period (November - March) to 69.69 for the second period (April - August), we know that although the gain of 6.47 points may seem relatively modest, it is "real" gain in the sense that it represents improvement where we feel it matters most.

The weighted average scores differ from the unweighted average scores in another important respect. The averages for the unweighted scores are based on the number of responses, while the averages for the weighted scores are based on the number of NYPUMS from which responses were received. The basic purpose of the evaluation was to assess the extent of success of a national program operating through individual projects spread all across the country. Deriving the averages for the weighted scores from the number of NYPUMS rather than the number of responses probably provides a better index of success for the program as a whole since it attaches equal importance to the evaluation of each NYPUM regardless of the number of ratings received from that NYPUM. This, again, may be a somewhat "tougher" measure of success if we accept the possibility of a correlation between the quality of a project and its ability to secure larger numbers of ratings from parents, youths, and community residents.

Changes in Level of Performance between the First and Second Periods

One of the primary uses of percentage ratings of success is to enable administrators to detect changes over time in the extent to which various program objectives are being met. Table VII (1) presents the direction and percent of change between the first half of the period covered and the second half of the period in respect to the program objectives.

On viewing this Table, it should be noted that the major objectives (roman numerals I - IV) represent weighted composites of their respective sub-objectives (capital letters) and cannot be treated independently of them. Since they are weighted composites, they are not the same as the straight average of the ratings given for their respective sub-objectives, though in most cases the two figures are fairly close to being the same.

Four Indications of Decline in Level of Achievement

Of the twenty-three sub-objectives, only four registered any decline between the first and second periods. For two of the four (II.F. "Safety of Program" and G. "Movement to Other Programs"), the decline was so slight that it might be fairer to say that little change was registered. Despite a slight decline of -0.16 percentage points, "Safety" still registered the highest success of any objective for the entire period (81.75). It is interesting that all four declines were registered in respect to those four sub-objectives from which substantially fewer NYPUMS were represented than was the case with any of the other 19 sub-objectives. During the second period, for example, the average number of NYPUMS from which ratings were received in respect to the four sub-objectives showing a decline was about 83, while the average number of NYPUMS responding to the other 19 sub-objectives was about 152 with a range of 144 to 161. One reason for the smaller number of NYPUMS with responses to these particular four sub-objectives is that for various reasons these questions were not asked of all five sets of raters.

Looking at Table VII (2), we can see that of the five sets of raters, only the average ratings by parents exhibited a decline from the first to the second period. Knowing that a decline was recorded in the ratings by parents helps to focus the search for the source of apparent decline in level of achievement. A check of the summary reports from the two Area Offices (not included in this report) shows that the decline in the average ratings by parents is largely confined to one of the Areas. The other showed a slight increase in the ratings by parents. Further checking back to the District summaries shows that the major part of the problem is apparently located within the territory administered by two District Offices, one of which registered a sharp decline in the average ratings by parents of 19.12 points and the other a decline of 10.30 points. It is then possible to go to the

TABLE VII (1)

DIRECTION AND PERCENT OF CHANGE FOR ALL OBJECTIVES BETWEEN THE
TWO TIME PERIODS NOVEMBER 72-MARCH 73 AND APRIL 73-AUGUST 73

	<u>Average Ratings</u> <u>Nov. - March</u>	<u>Average Ratings</u> <u>Apr. - Aug.</u>	<u>Percent</u> <u>Change</u>
I. <u>Change in Individual Behavior</u>	65.40	72.73	+7.33
A. Positive Self-Regard	66.67	72.70	+6.03
B. Reduce Harmful Behavior	66.09	73.53	+7.44
C. Reduce Recidivism	67.26	76.41	+9.15
D. Attitudes to Institutions	58.21	65.25	+7.04
II. <u>Quality of NYPUM Performance</u>	64.16	70.32	+6.16
A. Community Collaboration	61.97	69.17	+7.20
B. Movement to Outreach Methods	64.30	70.49	+6.19
C. Referrals From Legal System	79.04	77.05	-1.99
D. Strengthening Family	56.24	63.58	+7.34
E. Youth Participate in Decisions	65.96	70.91	+4.95
F. Safety of Program	81.92	81.76	-0.16
G. Movement to Other Programs	74.38	74.32	-0.08
H. Receptiveness to Change	69.73	74.70	+4.97
I. Reducing Racism	58.12	65.35	+7.23
J. Over-all Judgments of Quality	65.77	72.14	+6.37
III. <u>Change in Nature - Parent Agency</u>	57.75	64.02	+6.27
A. Community Collaboration	64.73	68.25	+3.52
B. Movement to Outreach Methods	55.55	61.98	+6.43
C. Strengthening Family	52.38	60.69	+8.31
D. Reducing Racism	53.15	61.37	+8.22
E. Receptiveness to Change	60.02	66.32	+6.30
IV. <u>Change in Image of Parent Agency</u>	63.31	67.44	+4.13
A. Change in Institution Attitudes	62.61	67.96	+5.35
B. Change in Personal Attitudes	62.08	66.46	+4.38
C. Change in Media Attitudes	59.62	64.54	+4.92
D. Over-all Judgments of Change (by Parents only)	80.70	74.47	-6.23

individual NYPUM summaries to further define the source of the decline and then to check with the local NYPUM Directors to see what the problem seems to be.

TABLE VII (2)

Percent and Direction of Change of Average Ratings
for the Two Time Periods for the Five
Sets of Raters

	<u>Local Dirs.</u>	<u>Distr. Dirs.</u>	<u>Comm. Res.</u>	<u>Youths</u>	<u>Parents</u>
Average Ratings 1st Period	60.27	62.21	72.98	74.97	79.49
Average Ratings 2nd Period	66.92	68.60	79.16	76.19	75.43
Percent Change	+6.65	+6.39	+6.18	+1.22	-4.07

The possibility that we have succeeded in accounting for a substantial part of the apparent decline in the level of achievement on the four sub-objectives which registered a loss is substantiated by examining the average ratings from the district which showed the sharpest decline in average ratings by parents. Concentrating on the two sub-objectives which showed the greatest overall decline for the period, we find that what happened in this one district contributed significantly to the overall decline and illustrates what happened in several other districts as well. The first of the two sub-objectives registering greatest decline is one which centers on the quality of the NYPUM program in respect to its ability to accept referrals from the legal system. Only parents and community residents were asked to provide ratings on this particular dimension. Local and District Directors were not asked to rate on this dimension since an objective measure of success could be obtained from the Administrative Monthly Reports. The best objective measure of how well a project functions as a referral agency for the legal system is simply the extent to which the legal system makes use of it. Almost all jurisdictions in the country today are in desperate need of agencies to which they can refer the youngsters with whom they come in contact for further help. Youth in the program were not asked the question since it was thought to be an unrealistic question to ask youngsters in this age group who had had no experience with the legal system, and as a matter of policy there was to be no segregation of youth in the evaluation process on the basis of previous involvement in the juvenile justice system. Nevertheless, there was

an interest in seeing how the program was perceived in the community, so the question was asked of parents and community residents.. In respect to the District Office with the sharpest decline in respect to this objective, an interesting thing happened. During the first period (November - March), the average ratings by parents from four reporting NYPUMS was 92.11. A cursory check of other districts indicates that no other district shows any average ratings in the 90's for any objectives or any raters. Looking at the summaries for the five individual NYPUMS which reported parent ratings for the second period in this district, it was found that the average score for the second period was heavily influenced by very low scores (average 39.66) from one NYPUM with only one parent reporting and by comparatively low scores (average 59.15) from another NYPUM with only five parents reporting.

The explanation for the decline in Objective IV, sub-objective D., "Overall Judgments of Change," is similar to that given above. In this case, there was a desire on the part of program administrators to see whether parents perceived any general improvement in the image of the parent agency (usually a YMCA) during the course of the NYPUM program. It was not felt that parents could make the detailed discriminations requested of Local and District Directors in respect to the other three sub-objectives comprising "Change in Image of Parent Agency," so the parents were asked only one general question. Here again, the sharpest decline occurred in the same district as for the previously discussed sub-objective, and for the same reason.

In summary, it can be said that the decline in level of achievement in the two cases where decline was most noticeable, is due mainly to a shift in the attitudes of parents. This shift, in turn, seems to reflect an adjustment in ratings in the direction of closer, and perhaps more realistic, agreement with other raters in respect to the same or similar sub-objectives. In the case of "Referrals from Legal System," for example, as a result of the drop from very high ratings in the first period to the more modest ratings of the second period, the overall average ratings of parents on this sub-objective for the entire program turn out to be almost identical to the overall average ratings of the only other set of raters responding on this particular dimension. The overall average rating of parents was 76.12, the overall average rating of community residents was 76.58. In the case of IV.D. "Overall Judgments of Change," the decline in ratings by parents during the second period still left the average parent ratings nearly eight points higher than the average of other raters in respect to the same major objectives. Incidentally, while the overall ratings of parents declined some six points in respect to this objective, the ratings of Local Directors rose over eight points.

Nevertheless, there remains reason to pursue further the cause of decline in parent ratings in at least four of the nine districts where the drop in average ratings was substantial. In only one district was there a substantial rise in the average ratings by parents, and of the remaining four districts, three showed a slight decline, while one showed a slight rise.

Overall Improvement in Ratings

Table VII (3) presents the overall percent and direction of change for the four major objectives and the five sets of raters between the first and second periods as derived from computer printout Report C for the periods November - March and April - August.

TABLE VII (3)

Percent and Direction of Change Between
November 1972-March 1973 and
April 1973-August 1973

<u>Objectives</u>	<u>Local Dirs.</u>	<u>Distr. Dirs.</u>	<u>Comm. Res.</u>	<u>Youths</u>	<u>Parents</u>
I	+7.14	+9.91	+6.24	+1.36	-3.45
II	+5.42	+7.03	+6.11	+1.08	-2.52
III	+5.82	+6.85	N/A*	N/A	N/A
IV	+8.24	+1.77	N/A	N/A	-6.23

*N/A = Not asked to rate on this objective.

Despite the sharp rise in the average ratings by Local and District Directors and the decline in the average ratings by parents, the average score of parents remained higher than that of either set of Directors. The range of average ratings during the first period between Local Directors (who had the lowest average) and Parents (who had the highest) was 17.96 points. During the second period, the range between these two sets of raters was narrowed to 8.54 points. It may be that many parents began with little real knowledge of the program other than their children's enthusiasm and gradually became better able to discriminate among levels of achievement as time progressed. The rise in ratings of Local Directors may result from starting with a great many difficulties in getting a new program under way and gradually seeing it improve over time. The ratings of youth remained high during the course of the entire period. The ratings of community residents started high and went higher. The greatest single change during the period is to be found in the average of District Directors' ratings in respect to achievement of the first and most important objective of the program--the average ratings rose nearly ten points.

While the average change in ratings of District Directors was a point or two higher than that of Local Directors, they seemed in general agreement on the extent of improvement except in respect to the fourth objective, where the District Directors saw comparatively little change although Local Directors reported a considerable improvement. What apparently happened here is that Local Directors started in the first period by giving the fourth objective a comparatively low rating of 57.94, while District Directors rated it at 65.83. By the second period, the Local Directors raised their rating 8.24 points, which made it agree closely with the average of the District Directors. By the end of the second period, the Local and District Directors were within two or three points of agreement on their average ratings for all major objectives except the first, where District Directors gave average ratings over seven points higher than those given by Local Directors.

During the second period, District Directors showed the greatest ability or willingness to discriminate levels of achievement among the various sub-objectives. The range between their highest and lowest average ratings was 25.99 points. The range for other sets of raters was: Local Directors, 13.65; community residents, 16.00; youths, 17.17; parents, 11.76. Generally speaking, the larger the range, the more confidence one has in the usefulness of the information. A small range suggests the possibility of a "halo effect," where raters who like the program rate everything high while those who don't like it rate everything low.

Summary

In summary, it appears that the NYPUM program as a whole has attained a quite high level of achievement in respect to all major goals of the program during the first two years of operation. Furthermore, a gain in average ratings for each of the four major objectives of the program between the first and last half of the program year suggests that the program as a whole is moving in the right direction. A drop in ratings was detected for only four of the twenty-three sub-objectives of the program. In all four cases it was determined that the drop was due primarily to a shift in the average ratings by parents. A significant portion of the shift could be traced to specific NYPUMS and some, at least, of the shift could be discounted as the result of certain NYPUMS failing to get enough parents to respond in order to achieve a balanced average rating. Some portion of the shift may also be attributable to a sort of "regression to the mean." The ratings by parents began by being some eleven points higher than the average of the other four sets of raters. The result of the drop in the average ratings by parents between the two halves of the program year is that by the second period the average ratings by parents were still about three points higher than the average for the other raters.

Overall averages are, of course, only part of the story. They are obtained by averaging high scores from some districts and projects

with low scores from other districts and projects. The real work of the evaluation comes in tracing through hundreds of pages of summaries from districts and individual NYPUMS to locate the specific strengths and weaknesses which make up the average for the program as a whole. Nevertheless, it is a remarkable achievement in large-scale social programming of this nature to be able to talk at all of the amount of rise or fall in the overall level of achievement for the program as a whole. Very seldom has any program with many projects located all across the nation made any attempt to identify, weight the relative importance of, and measure the level of achievement of, all its major goals and objectives within the context of a uniform mathematical model which makes it possible to compare and aggregate average scores in respect to various objectives and from various sources, to arrive at a single index of program performance which can be monitored over time.

In respect to having achieved almost two thirds of all it could possibly have achieved within the framework of its goal structure; in respect to having improved its overall level of performance by over six percent from the first to the second half of the program year and nearly ten percent from the previous year; and in respect to having established a model for the evaluation of social programming, the general conclusion of the evaluation is that NYPUM had a very good year, with most indicators pointing to an even better year to come.

END

7 dblets/min