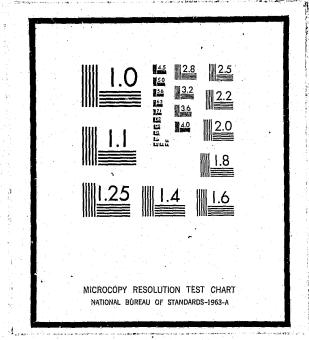
If you have issues viewing or accessing this file contact us at NCJRS.gov.

NCJRS

This microfiche was produced from documents received for inclusion in the NCJRS data base. Since NCJRS cannot exercise control over the physical condition of the documents submitted, the individual frame quality will vary. The resolution chart on this frame may be used to evaluate the document quality.

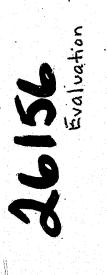


Microfilming procedures used to create this fiche comply with the standards set forth in 41CFR 101-11.504

Points of view or opinions stated in this document are those of the author(s) and do not represent the official position or policies of the U.S. Department of Justice.

U.S. DEPARTMENT OF JUSTICE LAW ENFORCEMENT ASSISTANCE ADMINISTRATION NATIONAL CRIMINAL JUSTICE REFERENCE SERVICE WASHINGTON, D.C. 20531

UTAH LAW ENFORCEM EVALL * 2 (UT)Weber County Police Legal Advisor - Fula Project Title Weber County Attorney's Office. Municipal Location 399-8377 Robert L. Newey Director - Phone 2-74-H-1-4 (June 11, 1974) Grant No. - Date Awarded 2-74-H-1-4 (June 11, 1974) Grant Amount (FED-State-Local-Total) July 1, 1974 to June 30, 1975 Project Period



11/5/75

Date filmed

	ATION AGENCY
31	ATION fron Cours
١	vation, FY 1975
7	04.1011 - 1 - 1 - 1 - 2 - 3
2	uilding, Ogden, Utah 84401
Ť	unung, oguen, otan offor
	Steve Voitecky
t	Steve Vojtecky
l	
	Jan 23, 1975
Ť	Date - Report Completed
	Sam 1925
T	Date To RAAC
	Fil- 1975
I	
	Date — To Council
	승규는 영화 방법을 다 가지 않는 것이 같을 수 있다.
	상태 등 일부는 것을 가지 않는 것이 없는 것이다.
	n an an an taon ann an an taon an taon an taon an taon an taon an taon ann an taon an taon an taon an taon an A Taon ann an taonachta an taon an taon an taon ann an taon an taonachta ann an taon an taointe an taon an taon a

-i-

SUMMARY

On July 1, 1973 the Weber County Attorney's Office began the Police Legal Advisor program. Since that time criminal complaints filed in District Court have increased 9%, criminal complaints closed have increased 27%, conviction rates have increased five percentage points, and dismissal rates have decreased nine percentage points (First two figures are 1972 versus 1973; last two figures are FY 1973 versus FY 1974). Part of these changes can be attributed to the police legal advisor who makes available the following services to all police and sheriff agencies in Weber County:

- Informal and formal legal opinions before complaints are issued.
- On-scene investigation.
- Training in investigation, search and seizure, courtroom demeanor, and other pertinent topics.
- Dissemination of information or, recent court decisions affecting police procedures.
- Liaison with court and police.
- Other legal services upon request.

Use of the police legal advisor services by the twelve police and sheriff agencies ranged from none to daily. Major users were satisfied with services and felt that the police legal advisor had helped increase conviction rates and decrease dismissal rates. Not all smaller agencies were satisfied with services. Recommendations for project improvement are made in:

- service to all agencies.
- Non-prosecution of cases.
- Office.

- Contacting all law enforcement agencies and providing adequate

- Maintenance of records on project operation and police statistics.

- Coordination with other activities in the Weber County Attorney's

TABLE OF CONTENTS

Summary	ii
Description and Objectives	
Budget	
Project Performance	
Accomplishment of Objectives	6
Solutions to Problem Identification	13
Challenges	13
Evaluation	15
Conclusions	20
Recommendations	21

-iv-

DESCRIPTION AND OBJECTIVES

The Weber County Police Legal Advisor Project has been operating since July 1, 1973. The project is receiving funds from a second LEAA grant that will end June 30, 1975. The organization of the thirteen-member office of the Weber County Attorney is outlined in Figure One. Prior to the implementation of the police legal advisor project the law enforcement agencies of Weber County did not receive the services of an attorney in all phases of investigation. The county attorney and his staff would generally not become involved in a case until the investigative work was completed. Prosecutors usually became involved at the time the complaint was filed. However, legal counsel needed to be available before complaints were issued, during and before investigation. The purpose of the project is to make legal counsel readily available to law enforcement agencies.

objectives are:

1. The primary objective of this project will be to continue carrying

out the police legal advisor activities of:

A. Informal legal opinions (unwritten)

police officer)

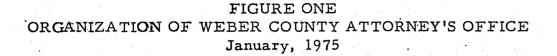
C. Case evaluations (opinions to any agency head)

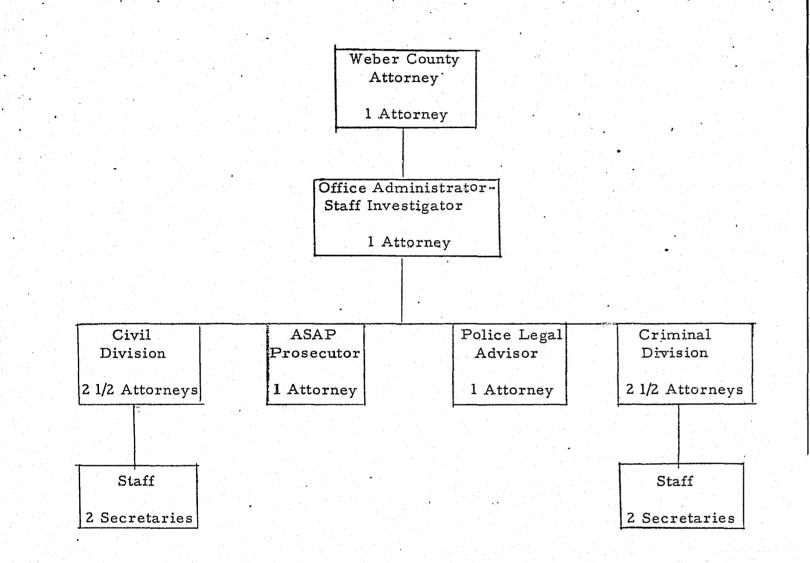
D. Attending staff meetings

E. Offering legal advice on-site as required

Objectives of the 1973 and 1974 grants are almost identical. 1974

B. Legal advisory evaulation reports (written opinion to any





-2-

- of police agency judicial procedures
- cutors
- on pending cases
- I. Liaison with police, courts, and community .
- and judicial decisions affecting police
- K. 24-hour availability

efficiency and the abilities of Weber County Peace Officers in the investigation of crime scenes, search and seizures, collection, packaging and/or processing of potential criminal evidence, and interviewing and interrogative testifying in court, etc. As the overall goal is achieved the results will include, but not be limited to, the following.

-3-

- Part I and Part II crimes by 5%.
- crimes by 5%.
- technicalities, etc. by 10%.

Source: Weber County Attorney's Office

F. Research of current law and court decisions and coordination

G. Training and continuing education of police officers and prose-

H. Public information dissemination guidelines for police agencies

J. Advise police of current practices in courtroom procedures

2. The overall goal of this project will be to continue to increase

A. Increase the number of arrests of alleged perpretators of

B. Increase the clearance rates of reported Part I and Part II

C. Increase the conviction rates of those arrested on charges related to Part I and/or Part II crimes by 10%.

D. Decrease the number of cases lost due to lack of evidence,

BUDGET (Grant No. 2-74-H-1-4)

Analysis of the current budget (conducted on December 3, 1974 with cost reports current through November 30, 1974) indicate that the expenditures are being made at 100% of the optimum rate. There have been no grant adjustments.

	ULEPA	Present Budget Local	Total
Personnel Travel Supplies & Operating	\$14,742.00	\$2,998.00 800.00 1,321.00	\$17,740.00 800.00 1,321.00
TOTAL	\$14,742.00	\$5;119.00	\$19,861.00

With 42% of the grant period gone:

	Budget	Actual	Actual ÷ Budget
ULEPA Personnel	\$14,742.00	\$6,142.50	41.7%
Local Personnel	2,998.00	1,250.00	41.7%
Local Travel	800.00	antina Antina Antina Antina Antina Antina Antina Antina Antina	0.0%
Local Supplies & Operating	1,321.00	895.00	<u>67.8%</u>
TOTAL	\$19,861.00	\$8,277.50	41.7%

It appears that the monthly cost reports have been prepared from budgeted costs instead of from actual costs.

The police legal advisor issues approximately four informal legal opinions per day, prepares written legal opinions (about 15 per quarter), and has provided on-site assistance upon request. Current legal opinions and relevant court case information are periodically disseminated to police agencies (past information included incident investigation [scope of witnesses interviewed], witness statements, inventory search of automobiles, assault on a police officer, and interrogations of juvenile offenders). Ten seminars on Utah's criminal code, courtroom demeanor, search and seizure, and other judicial matters have been provided by the police legal advisor to police agencies. Two seminars were provided to county prosecutors through the Statewide Association of Prosecutors. In addition the police legal advisor has delivered several lectures to probationers, participated in final correlation of state-federal violations on forest service lands and bail schedule, prepared an analysis of knowing and voluntary guilty plea concerning commitments to the Utah State Hospital, coordinated various police agencies on referral of offenses to magistrates and on complaint execution prior to arraignment, drafted affidavit forms for obtaining arrest warrants, distributed a MIRANDA warning form and waiver for Spanish speaking suspects, requested advisory opinions from city court judges on possession of controlled substances as related to search and seizure procedures, drafted policy statements on the relationship of police

PROJECT PERFORMANCE

-5-

and prosecutors as to plea bargaining, and prepared bond forfeiture judgment forms. Most complaints issued by the Weber County Attorney's Office are prepared by the police legal advisor.

Figures 2-7 indicate the number of cases, complaints, dispositions, and other activities handled by the Weber County Attorney's Office. The figures indicate an increasing case load (9% increase in complaints filed in District Court from 1972 to 1973) and more dispositions in District Court in FY 1973 than FY 1972 with almost twice as many cases dismissed in FY 1973 than in FY 1974. While the police legal advisor is available to all twelve police agencies in Weber County, it is estimated that more than 90% of his time is spent with the Ogden City Police Department and the Weber County Sheriff's Office.

Accomplishment of Objectives

Objective One: Provision of various services from legal opinions to training. This objective is being accomplished.

Objective Two: Increasing efficiency of police departments. This is discussed in the Evaluation section of the report.

Generally, data regarding arrests, conviction rates, clearance rates, and cases lost are not available. However, the 45% decrease in case dismissals in District Court (FY 1973 over FY 1974 - see Figure Five) could be construed as part of the intent of this objective. The low dismissal rate for FY 1974 could still be affected by the large portion of cases still pending.

-6-

(Narrative continued on Page 13)

COMPLAINTS IN SECOND JUDICIAL DISTRICT FOR WEBER COUNTY 1969 to 1973

	. 1969	<u>1970</u>	<u>1971</u>	1972	<u>1973</u>
Civil:					
Filed	1,691	1,814	1,872	1,990	2,136
Closed	993	1,712	2,512	1,238	2,217
		•			
Criminal:			and the second second		
Filed	284	295	314	387	. 421
% Increase	+3.9%	+6.4%	+23.2%	+8.8%	
Closed	304	268	250	331	421
Probate:					
Filed	194	229	201	223	266
Closed	168	272	325	263	264
				and a strange of the	

	. <u>1969</u>	<u>1970</u>	<u>1971</u>	1972	<u>1973</u>
Civil:	•				
Filed	1,691	1,814	1,872	1,990	2,136
Closed	993	1,712	2,512	1,238	2,217
					e Le statue
Criminal:			en e	•	
Filed	284	295	314	387	421
% Increase	+3.9%	+6.4%	+23.2%	+8.8%	
Closed	304	268	250	331	421
Probate:					
Filed	194	229	201	223	266
Closed	168	272	325	263	264
					1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 -

Source: Office of Court Administrator

FIGURE TWO

-7-

FIGURE THREE · Number of Cases and Types of Dispostions in District Court for Weber County January 1, 1974 to June 30, 1974

<u>C</u>	IVI	-	

	Complaint	Divorce	Personal Injury	Eminent Domain	Petitions	Total	Probate
Filings	462	713	52	0	31	1,258	179
New Trials	• 3	0	0	0	0	3	Ó
TOTAL:	465	713	52	0.	31	1,261	179

NICONSTITUNS

DISPUSITIONS			· · · ·	· · ·			
Dismissed	141	40	24	3	12	220	
Clerk Judgment	1	0	0	0	0	- 1	
Summary Judgment	9	0	0	0	0	g	
Defaults	357	356	4	0	7.	724	
Non-Jury	. 39	58	1	0	16 ·	114	
Jury	18	0	7	· 1	0	26	
TOTAL:	565	454	36	4	35	1,094	71
PERCENT CLOSED:		, , ,				86.7%	39.6%

N. . CRIMINAL .

	Murder	Burglary	G.L.	Drugs	Forgery	Robbery	Sex	Others	Total
Filings	3	26	0	21	17	13	7	93	180
New Trials	0	0	0	0	0	0	0	0	0
TOTAL:	3	26	0	21	17	13	7	93 ·	180

DISPOSITIONS									
Dismissed	0	8	0	4	3	2	2	7	26
Pleas	3	26	0	19	13	7	6	61	135
Non-Jury	· 0	٦,	0	1	0	0	0	0	2 '
Jury	3	0	0	0	0	2	. 2	3	10
TOTAL:	6	35	0	24	76	11	10	71	173
PERCENT CLOS	SED .								96.1%

-8-

Ogden City Court Misdemeanor & Felony Co State Traffic Citations Traffic Citations

Roy City Court State Highway Patrol Case Wildlife Citations Park & Recreation Citatio

Juvenile Court Delinquency Referrals Traffic

Source: Weber County Attorney's Office

Source: Office of Court Administrator

FIGURE FOUR Cases and Complaints Handled by Weber County Attorney FY 1973 and FY 1974

	July 1, 1972 to June 30, 1973	July 1, 1973 to June 30, 1974		
Complaints	1,578	1,769		
		5,482		
	3,730	· · · · · · · · · · · · · · · · · · ·		
ses	843	789		
	46	135		
lons	42	119		
	2,139	2,344		
	1,318	1,533		
	· · · · · · · · · · · · · · · · · · ·			

FIGURE FIVE

Prosecutions in the Second Judicial District Comprising Weber County July 1, 1972 to June 30, 1973 July 1, 1973 to June 30, 1974 ·

	July 1,	1972 to June 30, 1973	July 1, 1973 to June 30, 1974			
	No.	% of Dispositions	No.	% of Dispositions		
Prosecutions	381		377			
Dispositions	391	100%	486	1.0.2.01		
Convictions	247	63.2%	326	100%		
Acquittals	13	3.3%		. 67.1%		
Dismissals	79	20.2%	6 E 4	1.2%		
Pending	42	10.7%	54	11.1%		
Fines	10	2.6%	91 9	18.7% 1.9%		

ੇ ,

OGDEN

CIVIL CRIMINAL FILINGS: Cases State 770 Small Claims 382 City New Trials 0 New Trials TOTAL: 1,152 TOTAL:

FILINGS TOTAL:

DISPOSITIONS:

				e se ferre	
Dismissed	385	Dismissed	436	Dismissed	554
Defaults	309	Bound Over	166	Bail Forfeiture	9,654
Summary Jgmt	39	Pleas	541	Pleas	985
Non-Jury Trial	114	Bail Forfeiture	1,900	Non-Jury Trial	928
Jury Trial	0	Non-Jury Trial	584	Jury Trial	32
Clerk Jgmt	218	Jury Trial	57	•	
TOTAL:	1,065	TOTAL:	3,684	TOTAL:	12,153
	92.4%		108.72		34%

DISPOSITIONS TOTAL:

ļ ·

Source: Weber County Attorney's Office and Attorney General's Office

Source: Office of Court Administrator

FIGURE SIX Number of Cases and Types of Dispostions for Ogden City January 1, 1974 to June 30, 1974

TRAFFIC

1,740	Moving	5,373
1,649	• Non-Moving	1,626
0	Parking Tickets	28,713
3,389	TOTAL:	35,712

40,253

16,902 41.9%

FIGURE SEVEN

Number of Cases and Types of Disposition for the Second District Court January 1, 1974 to June 30, 1974

CIVIL

•	Complaint	Divorce	Personal Injury	Eminent Domain	Petitions	Total	Probate
Filings	723	1,043 .	73	10	48	1,897	278
New Trials	3	3	0	0	0	6	0
TOTAL:	726	1,046	73	10	48	1,903	278
DISPOSITIONS	-			•			
Dismi s sed	299	80	46	4	14	443	•
Clerk Judgment	1	0	0	0	0	1	
Summa ry Judgment	46	1	4	5	10	66	
Defaul ts	418	527	5	1	. 7	958	
Non-Jury	44	91	3	2	16	156	
Jury	18	0	10	• 7	0	35	
TOTAL:	826	699	68	19	47	1,659	168
PERCENT CLOSED:						87.1%	60.4%

CRIMINAL

•				CRIMINAL					
	Murder	BurgTary	G.L.	Drugs	Forgery	Robbery	Sex	Others	Total
Filings	6	41	0	34	22	21	14	128	266
New Trials	0	0	0	0	0.	0	0	0	0
TOTAL:	- 6	41	0	34	22	21	14	128	266
DISPOSITION	S			-					
Dismissed	1	10	0	10	3	4	3	11	42
Pleas	10	41	0	24	15	12	12	87	201
Non-Jury .	0	T.	0	2	0	0	0	1	4
Jury	4	0	0	0	0	2	· 4 ·	3	13
TOTAL:	15	52	0	. 36	18	18	19	102	260
PERCENT CLO	SED			• •					97.7

Source: Office of Court Administrator

In a strict evaluative sense the first objective (input of services) is being met, and the second objective (impact of project) could not be quantifiably measured.

Solutions to Problem Identification The problem of every police agency in Weber County not having access to legal counsel prior to complaint issuance appears to have been solved. Complaints, informal and formal legal opinions, and case evaluations are available upon request 24 hours per day.

Challenges

Lack of easily accessible data regarding the activities of this project has made evaluation difficult. Determining the actual impact of this project on the county attorney's office is not possible, since the police legal advisor's activities cannot be separated from the other operations of the entire office. The activities of the police legal advisor as to complaints, opinions, evaluations, etc. are not recorded. The monthly reports by the police legal advisor to the county attorney as to goals accomplished and work load handled, which were required in both grants, are not being written. No information on arrests, offenses, clearances, etc. has been gathered from police agencies (In the grant application the police legal advisor and his secretary were to gather this data in order to determine impact).

Although it is stated in both grants (1973 and 1974) that the police legal advisor will not prosecute cases, he has, on several occasions, prosecuted in preliminary hearings and city and district court trials.

-13-

Some conflict may exist between this project and Grant Number 2-74-H-1-1, Weber County Attorney's Office Administrator and Staff Investigator (first year project began May 1, 1974). The exact duties may not conflict, but the end results may. If both achieved the same results, it will not be possible to determine which succeeded, and the duplication of services may be unnecessary. Objectives (of the total eleven) of the Administrator-Investigator Project that may duplicate police legal advisor objectives are (2) provide the county attorney with an investigative capability, (6) aid in the collection of documentary and physical evidence in a form immediately useful to prosecutors, (7) reduce the number of cases that are dismissed for lack of evidence..., and (11) improve relations and understanding between prosecutors and law enforcement officers.

Both grants seek improvement in prosecution - one through a better police-prosecution relationship; and the other through better prosecution management, including the police-prosecution relationship.

Among the specific activities which may be duplicated are crime scene investigation evidence collection, determination of case deficiency prior to preliminary hearing, and coordination of prosecution activities with police agencies.

In order to discern the value and accomplishments of the Weber County Police Legal Adviosr, a survey of the police chiefs involved was conducted by the Comprehensive Data Center of the Utah Law Enforcement Planning Agency in November, 1974. Ten of the twelve agency administrators of Weber County law enforcement agencies were interviewed. The questions included in the survey centered around the types of service rendered by the police legal advisor, the impact or result of these services (in arrest and conviction rates), the agencies' satisfaction or dissatisfaction with the services, the availability of the legal advisor, and possible suggestions for improvement of this service. A tabulation of the results of this survey is shown in Figure Eight.

The opinions on the police legal advisor fluctuate from not being aware of this service to high commendation. Three agencies have never used this service (usually utilizing the services of the city attorney), and one of these agencies was not aware of the existence of the Weber County Police Legal Advisor. Two agencies were not satisfied with the services and felt that the legal advisor should be more willing to personally attend to certain cases. The other five agencies were satisfied with the services and stated that the legal advisor had been beneficial to the legal functions of these police agencies. Apparently, greater support of the police legal advisor service is centered in the larger agencies such as Weber County, Ogden City, and Riverdale. The types of services rendered were mainly opinions and complaints.

-14-

EVALUATION

-15-

Many of the agencies felt that services were rendered promptly, and only one agency had been refused services. However, one police chief stated that he could not immediately contact the legal advisor, and another chief stated that the legal advisor did not want to get personally involved in the actual case investigation.

Services rendered are concentrated in crime scene investigation and search and seizure matters with six agencies having recieved assistance in these two areas. Only two agencies received assistance from the legal advisor in the areas of evidence collection and evidence processing. Four agencies have never asked for or received assistance in any of these areas.

Regarding the impact of the police legal advisor's services, onlytwo police chiefs stated that they could document an increase in arrest and conviction rates due to the services rendered by the police legal advisor. However, three police chiefs felt that this service has resulted in increased arrest and conviction rates, although they could not document this increase. The other five police agencies have experienced no change in arrest or conviction rates that they could contribute to the help of the police legal advisor.

Five police chiefs had suggestions for improvement. Two felt there was a need for more manpower, two chiefs felt that the legal advisor should be more willing to render services, and one police chief suggested holding more classes in areas of search warrants, evidence collection, investigations, etc.

From the responses of police chiefs who utilized the police legal advisor's services, it appears that while some agencies are satisfied with this service, some agencies are being overlooked or are not actually familiar with the service. Also, several police agencies utilize the police legal advisor as they would any other county attorney and do not feel that he is rendering any service different from what they were getting in the past from the county attorney's office. It seems that the police legal advisor can and does aid police agencies in legal matters and does help to professionalize the police forces; however, he is not reaching the smaller police agencies which probably have a greater need for his services and information than the larger agencies. Since the police legal advisor is considered by several police chiefs as another attorney from the county attorney's office, it seems that the police legal advisor is not established as an advisor rendering specific and special services to police agencies.

FIGURE EIGHT

Survey of Police Agencies in Weber County as to Services of The Weber County Attorney Police Legal Advisor

1. How may requests for services have you made to the Weber County Police Legal Advisor in 1974?

> One or two times/week - 4 None - 3 Once - 1 Daily - 2

What types of services?

Opinions - 3 Search Warrants - 3 · Complaints - 6 Other - 3

2. Were services rendered promptly?

Yes - 6 No - 1

Could you contact immediately?

Yes - 3 No - 4.

3. Were services ever not rendered on your request?

No - 6 Yes -1

4. Has the police legal advisor helped you and your office in A) crime scene investigation, B) search and seizures, C) evidence collection, D) evidence processing ?

> Crime scene investigation - 5 Evidence Collection - 2 Search and seizure - 6 Evidence Processing - 2

5. Can you document an increase in arrest and/or conviction rates due to the police legal advisor? Can you document a decrease in cases lost due to lack of evidence, technicalities, etc.?

-18-

Arrest Rates - 2 Convictions - 1 Cases lost (decrease - 1

If no documentation, do you feel an increase in convictions and arrests and decrease in dismissal have occurred?

> Increased Arrests - 2 Increased Convictions - 2 Decreased Dismissals - 1

6. Do you have any suggestions for improvement of the Weber County Police Legal Advisor service?

> More manpower - 2 More willing to render services - 2 More classes - 1

Source: Comprehensive Data Center of the Utah Law Enforcement Planning Agency. November, 1974 survey of Weber County law enforcement agencies.

Conclusions

1. The Weber County Police Legal Advisor makes available necessary legal services to police agencies in Weber County. Major user agencies are satisfied with services and feel services have helped increase conviction rates and decreased dismissal rates.

2. Conviction rates in District Court in Weber County increased 4.9 percentage points during the period of this project. Dismissal rates decreased 9.1 percentage points

3. Not all police agencies are aware of the services offered and not all agencies are satisfied with the delivery of services.

4. Evaluation of the efficiency and of the impact of this project and administrative review of the usefulness, efficiency, and effectiveness of this project are not possible since adequate records of project operations are not maintained.

5. Discrepancies exist as to what activities were intended, as defined in the grant, and actual project operations. Specifically, these areas are:

A. Case prosecution not intended as duty of police legal advisor.

B. Monthly record of operations not made.

C. Crime statistics of police agencies not recorded.

6. Similar services to the same agencies are offered by the police legal advisor and the administrator-investigator. These services are case investigation, complaint review, and police-prosecution relations. (If unnecessary duplication exists, impact cannot be determined as to what

caused the change. At least three factors affect the outcome of these objectives - the police legal advisor, the administrator-investigator, and regular attorney operations. Improvement or non-improvement of problems in these areas cannot be determined because of the lack of information in these areas. Why and how improvements occurred cannot be determined because three factors influence each problem. 7. Modification of project objectives is needed. Increasing arrest and clearance rates should not be made the responsibility of the police legal advisor. Increased convictions and decreased case dismissals for police or prosecution error are objectives for which the police legal advisor could be held responsible. All objectives relating to rendering of services might be maintained, but they are input related - no impact necessary. The objectives could be modified to reflect result responsibilities (i.e. 95% of all search warrants to be issued within one hour of request).

Recommendations

Police legal advisor programs have been demonstrated as effective means to improve police performance relating to making arrests that result in convictions. The Weber County Police Legal Advisor Project is no exception to this rule. Improvements have occurred in the availability of an attorney to police officers prior to complaint issuance and in the knowledge of police officers related to what makes a prosecutable

-20-

-21-

case. However, major modifications are recommended in order to improve project and agency efficiency and effectiveness. These recommendations are:

1. The police legal advisor should personally contact all police agencies in Weber County and make certain they have a complete knowledge of the services he offers.

A. Particular attention should be paid to agencies who have not or have sparingly used his services.

B. All agencies should be contacted monthly in the future,to render services or to refresh the chiefs' knowledge on police

legal advisor services.

۰.

C. Suggestions for improvement of police legal advisor services should be solicited from all agencies.

2. A written report of goals accomplished and work load handled should be prepared by the police legal advisor at least monthly.

A. The report would detail numbers of complaints, legal opinions, case evaluations, etc. issued by the police legal advisor and quantifiably outline what other activities the police legal advisor completed.

B. Reports would be presented to the Weber County Attorney and attached to quarterly progress reports submitted to ULEPA.

3. Conviction rates and dismissal rates (for appropriate city and district courts) should be collected for each police agency by the police legal advisor and periodic reviews should be made of this information with police administrators.

-22 -

4. The police legal advisor should not actually prosecute cases.
.5. By March 1, 1975 the project must demonstrate implementation of these recommendations. This demonstration would include a written report prepared by the police legal advisor indicating how the recommendations were implemented.

6. Separate projects to improve the operation of the the Weber
County Attorney's Office should not be funded. One grant should identify all the problems and indicate how the various components (a police advisor, an investigator, all attorneys) will solve the problems. In this manner all operations and their impact can be followed and service delivery can be effectively analyzed and duplication prevented..
7. All objectives for the police legal advisor should be result oriented.

