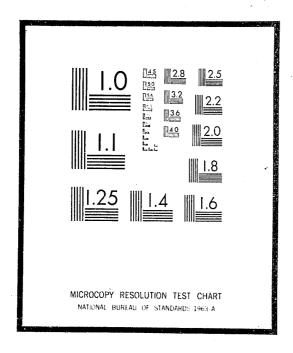
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U.S. DEPARTMENT OF JUSTICE LAW ENFORCEMENT ASSISTANCE ADMINISTRATION NATIONAL CRIMINAL JUSTICE REFERENCE SERVICE WASHINGTON, D.C. 20531 A PHOPOSAL TO THE IN PERSONS

UNDER THE MANPORER TRAINING ACT

1973 - 74

SUBMITTE: Y:

PACE Insidute, Inc. For The COOK COUNDEPT OF CORRECTIONS

John R. Falin, Executive Director

Jack Sole n, Director

2654

7/23/76

Date filmed,

APPLICATION FOR INSTITUTIONAL TRAINING PROJECT UNDER THE MANPOWER DEVELOPMENT AND TRAINING ACT

Check applicable boxes:

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oject Number:										
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raining Facility Cook County Depar (Name)						ngressional		:t}		
(Honie)										
									•	
					D	OT Code:				
A. Occupation	<u> </u>)				
B. No. of persons to be trained	SUMMARY									
TRAINING PROJECT INFORMATION	Proposed	Approved	I D T	raining Sch	odulo. No	o, of Section				~~~
A Length of Course	Рторозес	Approved		n No.	1	2	3	4	5	6
Total Number of Hours:	2080	 	Start.							
Hours Per Week:	40	 			11/5/7		117/	77/		
Number Instruction Weeks:	52		Ending		100	 -	11/4	OE OE	0E	
Total Weeks Incl. Vacation:	52	<u> </u>		rainees	100	<u></u>	** ***			
Vacation Period from to			NOTE			N TO BEGI ER START				
				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				====		
3, ESTIMATED MDTA PROJECT COSTS-	-SUMMARY		DDOD	OSED			ΔΡ	PROVE	·	
	٢	Number of I		Number		Total Cost	77	mber		Costs
	1	Number of	Average	NUMBER					, , , , ,	
		Trainees	Weekly	Weeks F	er	10101 0031		of	1	
		rainees	Rate Per	Weeks F Train ee	er	Total dost				
			Rate Per Trainee	Trainee	er	(4)	Tri	of	16	5)
Total Estimated Cost		(1)	Rate Per		er		Tri	of ninees	(6	5)
		(1) xxxx	Rate Per Trainee (2)	(3)	er	(4)	Tri	of ninees	(6	5)
Total Estimated Cost A. Training (DHEW) 1. Local Supervision		(1)	Rate Per Trainee (2)	Train ee (3)	er		Tri	of ninees 5) ××	(6	5)
A. Training (DHEW)		(1) ****	Rate Per Trainee (2) xxxx	(3) xxxx 52	er	(4)	Tri (!	of ninees 5) xx	(6	5)
A. Training (DHEW) 1 Local Supervision		(1) xxxx 300 xxxx	Rate Per Trainee (2) xxxx 11,01 xxxx	(3) xxxx 52 xxxx	er	(4)	Tri (!	of ninees 5) xx	(6	5)
A. Training (DHEW) 1. Local Supervision B. Allowances: ~ Total		(1) xxxx 300 xxxx	Rate Per Trainee (2) xxxx 11,01 xxxx	(3) xxxx 52 xxxx	'er	(4)	Tri (!	of ninees 5) xx	(6	5)
A. Training (DHEW) 1. Local Supervision B. Allowances: ~ Total 1. Training		(1) xxxx 300 xxxx	Rate Per Trainee (2) xxxx 11,01 xxxx	(3) xxxx 52 xxxx	'er	(4) 71,783	Tri (!	of ninees 5) xx	16	5)
A. Training (DHEW) 1 Local Supervision B. Allowances: ~ Total 1 Training a. Adults—Regular Allowances		(1) xxxx 300 xxxx	Rate Per Trainee (2) xxxx 11,01 xxxx	(3) xxxx 52 xxxx	'er	(4) 71,783	Tri (!	of ninees 5) xx	{{	
A. Training (DHEW) 1. Local Supervision B. Allowances: Total 1. Training a. AdultsRegular Allowances b. Youth		(1) xxxx 300 xxxx	Rate Per Trainee (2) xxxx 11,01 xxxx	(3) xxxx 52 xxxx	'er	(4) 71,783	Tri (!	of ninees 5) xx	{{	5)
A. Training (DHEW) 1. Local Supervision B. Allowances — Total 1. Training a. Adults—Regular Allowances b. Youth—Regular Allowances c. Youth—Youth Allowances		(1) xxxx 300 xxxx	Rate Per Trainee (2) xxxx 11,01 xxxx	(3) xxxx 52 xxxx	'er	(4) 71,783	Tri (!	of ninees 5) xx	{{E	5)
A. Training (DHEW) 1. Local Supervision B. Allowances — Total 1. Training a. Adults—Regular Allowances b. Youth—Regular Allowances c. Youth—Youth Allowances 2. Subsistence		(1) xxxx 300 xxxx	Rate Per Trainee (2) xxxx 11,01 xxxx	(3) xxxx 52 xxxx	'er	(4) 71,783	Tri (!	of ninees 5) xx	{{	5)

USDL USDHEW Form MT-2 R-7-65

Date Approved By BES-HEW Review Team

DEPARTMENT OF HEALTH, EDUCATION, AND WELFARE OFFICE OF EDUCATION WASHINGTON, D.C. 20202	(X one) X Section 231	<u>-</u>		JREAU NO. 51-R04
	Section 251 Nat'1	Contract		EXPIRES: 6/30/7
COST OF OCCUPATIONAL TRAINING MANPOWER DEVELOPMENT AND TRAINING ACT	Coupled OJT Other	(Specify)	PROJECT N	IUMBER
PART B			STATE	
IGNATURE AND TITLE OF LOCAL OFFICIAL RESPONSIBLE FOR	FUNDS ITEMIZED BELOW		I] DATE	linois
Rev. John R. Erwin. Executive Director . NAME AND ADDRESS OF LOCAL PUBLIC TRAINING AGENCY RI	Minimper Nasiliman neur koost kanada melejera sa pangala pangala sa pangala sa pangala sa pangala sa pangala s			tober, 1973
		RSE		
CO Institute, Inc. Cook County Department				
x one) Public Pace Institute, Inc. Cook	County Department	of Corre	ections	
Non-Publ2600 South California Aven	ue, Chicago, Illin	DOT CODE N		
Pre-Vocational & Vocational Tra	aining	VARIOU		
		VAICEOU		FOR STATE AND
	(Explain)	AMOUN		FOR STATE AND EDERAL USE ONL
X Budget estimate Budget revision Tentative final cost Actual cost PREVIOUS PROJECT No.	ο.	REQUESTE EXPEND	ED 📂	AMOUNT APPROVE
3. FACILITY COSTS	TOTAL	s 1,440	 	
1. FACILITY CHARGES (Include rent)	IUIAL	None		1
2. UTILITIES (Include telephone)		1,440		
3. MINOR REMODELING	······································	None		
ADMINISTRATIVE SALARIES	TOTAL	\$ 38,873		
1. ADMINISTRATION		None	-	<u></u>
2, CLERICAL AND ACCOUNTING		15,984		····
3, CUSTODIAL		None		
4. OTHER ADMINISTRATIVE COSTS		1,937	<u>-</u>	
5. EMPLOYER SHARE OF EMPLOYEE BENEFITS		20,952		
. INSTRUCTIONAL AND EDUCATIONAL COUNSELING SALARIES	TOTAL	\$133,466		
*. SUPERVISORS SALARIES		None		
2. GUIDANCE COUNSELORS SALARIES		20,640		
3. INSTRUCTORS SALARIES		112,826		
4. OTHER INSTRUCTIONAL PERSONNEL		None		
5. TRAVEL		None		
S. EQUIPMENT	TOTAL	\$ 11,874		\$
1. MAJOR INSTRUCTIONAL EQUIPMENT		9,738	1	
2. REPAIR AND SERVICING		600		
3. MINOR EQUIPMENT AND TOOLS		1,536		
4. RENTAL OF INSTRUCTIONAL EQUIPMENT		None		
5. OTHER CAPITAL EXPENDITURES	CONTRACTOR OF THE PROPERTY OF	None		-
6. OTHER MAINTENANCE AND REPAIR		None		
7. INSTRUCTIONAL MATERIALS AND SUPPLIES	TOTAL	\$ 5,224		\$
1. AUDIO VISUAL AIDS		54		
2, TEXTBOOKS AND REFERENCE BOOKS		379		
3. WORKBOOKS AND PAPERBACKS	and the second section of the sec	924		·
4. SUPPLIES AND MATERIALS		3,867		
8. OTHER COSTS NOT ELSEWHERE CLASSIFIED	TOTAL	\$ None		\$
1, TUITION	والمراجعة والمراجعة المراجعة المراجعة والمراجعة والمراجع	<u> </u>		
2. TRAINEE TRANSPORTATION		0		· · · · · · · · · · · · · · · · · · ·
3, OTHER MISCELLANEOUS COSTS		\$ None		\$
9. OTHER THAN PROJECT	TOTAL	1 10115		\$
10. TOTAL COST 11. AMOUNT OF FEDERAL FUNDS INCLUDED IN LINE 10	IVIAL	\$190,877		\$
12. AMOUNT OF MATCHING FUNDS INCLUDED IN LINE 10		\$171,789 \$ 19,088		\$
		13,000		
COST PER TRAINEF HOUR \$ 00		4	1	
COST PER TRAINEE HOUR \$ 92	100 0505			
TOTAL TRAINEES COMPLETING TRAINING (Number)	100 OFOF	RESENTATIVE		DATE

A PROPOSAL TO TRAIN PERSONS

UNDER THE MANPOWER TRAINING ACT

AT THE COOK COUNTY DEPT. OF CORRECTIONS

PAC: INSTITUTE

PART A - NARRATIVE DESCRIPTION

I. GENERAL INFORMATION AND AGREEMENTS

1.1 Name of agency to give immediate supervision to this project:

PACE Institute, Inc. and The Illinois State Division of Vocational and Technical Education, Manpower Unit.

1.2 Name, address, and telephone number of facility to be used for

Cook County Dept. of Corrections 92: -3675 PACE Institute, Inc. 2600 So. California, Chicago, Illinois 60608

1.3 Occupational Title (s) and DOT Code (s):

Basic Education - Pre-Vocational (various) Counseling and Job Placement - Foilow-up

1.4 Number of individuals to be trained:

A total of one hundred (100) men in open entry, open exit, annualized slots.

1.5 Length of training:

Give number of hours per week of training, average number of weeks and the estimated total hours of training per individual. Give hours of the day that training will be conducted.

The training will be for 40 hours per week.

Each trainee will complete 18 teeks of training.

Each trainee will complete a total of 720 hours of training.

The training will be conducted between the hours of 8:15 to 4:45 Monday thru Friday.

(e) The volunteer program hours are 7:00 P.M. - 9:30 P.M.

1.6 Schedule for trainee intake and completion:

Explain intake and completion procedures, including information as to how often trainees will be accepted into the program, the maximum number to be accepted at one time, and procedures for terminating and placing

1.6 - cont.

trainees who achieved the training objectives.

One hundred (100) men will be given eighteen weeks of training. The program is open-ended, as one man leaves the program another is added. The cycles will run an 18 week basis with individual continuation during the length of the contract.

Input Schedule: The training institution will accept section 2 upon completion of section 1, etc. The project will operate as an open entry, open exit project.

The trainees will be off on the following dates for this program:

Nov. 23, 24,	Thanksgiving
Dec. 25, 26,	Christmas '
Jan. 1, 2,	New Year's
Mar. 9,	Good Friday
May 28,	Memorial Day
Feb. 12,	Lincoln's Birthday
	Martin Luther King's Birthday
July 4	Independence Day
Sept.3	Lahor Day
Oct. 8	Columbus Day
Nov. 12	Veteran's Day

Terminations and Placements: In cooperation with the Illinois State Employment Service and utilizing Form #102 through proper channels.

1.7 If articles are constructed during this project, explain their disposition or if services are rendered describe their nature. The disposition of all services and articles constructed must be in a manner consistent with MDTA Regulations:

Articles constructed during this project become the property of the training agency or may be donated to tax supported institutions

1.8 Provide certification that the training facility will prepare a brief written evaluation of the instructional program, which includes assessment of: local administration; instruction; supervision; trainee achievement and placement; and recommendations for improving the instructional program. Such evaluations are to be submitted to the State Agency by the local supervisor with in 30 days after the completion of the activities included in this plan or at such other times as the State may request.

The training agency certifies to comply with the contents stated above.

1.9 Provide certification that employees of local school systems who are reimbursed for services provided to MOTA activities will provide such services beyond their normal work day.

2. COURSE THFORMA TON

2a. OCCUPATIONAL OBJECTIVE: To help of enders gain a favorable attitude toward work before these release from the institution. In the process of achieving this goal, attitudes toward self, toward occupational spheres, a ditoward people will be realt with. Both educational and counceling approaches will be utilized. It is expected that the program will reduce the stigma that a man acutely feels when he enters the jail. The recovery of sen to sociely and their families would more than pay the costs of this program. It costs \$1,700.00 per man per month to just house an immate in jail.

The enablitation of a immate inhoits the extension of the convict culture both in the jail and in the streets. Thus, the cores of self-perpetuating, anti-social attitudes are directly dealt with.

- 2b. EDUC TIONAL OBJECTIVE: Trainees will receive basic literacy instruction, preparation for 8th grale and high shool, and educational development examinations. Our basic literacy programs are programmed instructional learning sociations. Each trainee individually diagnosed as to learning diafficulaties, reaknesses, and achievement. Through item analysis we can pin-point where each woman should begin her individual prescription. It is es ential to unlerstand that each woman will be a "class" unto herself. In conjunct on with the academic training, the individual fill receive exposure to various vocabional areas through a work sampling program that is a part of the existing project.
- TOPICAL COURSE OUTLINE F MAJOR UNITY OF INSTRUCTION SHOWING THE CLOCK HOURS DEVOTED TO ACH:

TOPICAL COL SE OUTLINE

I. Remedial Readir

30 Hours

- A. Read less program for non-readers

 Basic auditory-visual discrimination skills

 Eye-hand coordination

 Directional ty

 Ability to ame, copy & recognize le ters of the alphabet

 A selie of ersonal organization

 The bility to pay attention & follor directions

 A ball c signt vocabulary of 90 words will be established
- B. Basic program for reading levels 1-3

 Acquisition of auditory discrimination skills

 Visual-functional and parceptual skills

 Extensive sight vocabulary

 Independence in work at tack

 Basic comprehension & study skills vital to both reading and listening skill

- a. Logical reasoning
- b. Drawing conclusions
- c. Making inferences
- d. Summarizing

Learning is accomplished in small steps, one particular facet being cemented before the learning proceeds.

C. Intermediate Program (Levels 4-6)
Enlarging the sight vocabulary
Enriching the work knowledge through awareness of
multiple meanings
Development of analythical, critical, appreciative, and
selective reading skills
Listening-auding skills
Study skills necessary for the mastery of independent reading

II. Elementary G.E.D. Program (Levels G-S)

28 Hours

60 Hours

Reading ability built to grade 8
Reading comprehension
Spelling
Vocabulary building
Essential math (functioning at grade 8)
Grammar & punctuation
Federal Constitution
State Constitution
Display of flag

III. High School G.E.D. Program (Levels 9-12)

80 Hours

Reading ability & study skills
Reading comprehension
Interpretation of English Literature
Communication skills (report writing, business letter writing, speech)
Vocabulary (advanced)
English grammar and punctuation
Essential math leading to algebra
Interpretation of reading in U.S. history
State Constitution
Federal Constitution
Display of flag

180 Hours

IV. Social Skills & Personal Development

100 Hours

A. Orientation

- Responsibility of student to program
 Responsibility of student to employer
- 3. Discussion of objectives of this phase

B. Personal Adjustment

- 1. Understanding self
- 2. Personality & job sucess
- 3. Attitudes What are they?
- 4. Keys to the improvement of personality
- 5. How to increase self-confidence

C. Job Adjustment

- 1. First Job
- 2. How Tearn a job
- 3. Establishing a job description
- 4. What employers want
- 5. Employer employee relations
- 6. Co-worker relations
 7. Progress on the Job

D. Understanding the World of Work

- 1. Money Management
- 2. Taxes & the worker
- 3. Social security
- 4. Worker and the unions
- 5. Legal problems of the worker
- 6. Insurance and the worker

E. Job Exploration - Worker Traits

- 1. Required Education
- 2. Looking at your interest
- 3. Understanding working conditions
- 4. Necessary aptitudes
- 5. Physical capacity needed
- 6. Exploring Jobs through occupational seminars

V. Work Sample (No Cost To Project)

Each individual in the Elementary & High School G.E.D. Programs will take part in the work sample. In addition to the above outline, he will undergo the JEVS system of work sampling. The instructor will be expected to develop other work sample tasks in each of the following shop areas.

VI. Occupational Cluster

Α.	Automotive Occupations Cluster	180 Hours
	 Shop procedures - schematics Small - cycle gas engines Outboard motors Automotive engines Automotive lubrication Engine charging system AC and DC Care and safety of engine Vocational opportunities 	15 Hours 45 Hours 10 Hours 85 Hours 15 Hours 6 Hours 2 Hours 2 Hours

Habits, Traits and Attitudes:

A personal plan with each student assuming specific responsibilities can help him in the development of desirable habits, traits and attitudes. The necessarily large amount of specialized, costly equipment in the laboratory will require the instructor to emphasize the care needed to maintain satisfactory operation and the degree of skill needed by the mechanic to repair mechanical equipment. The relationship of mechanics to science, mathematics and social studies and the correct use of language should be stressed.

B. Electronic and Electricity Cluster + Women

Electronic Circuity	100 11001 3
a. using the oscilloscope	15 Hours
b. alternating current electricity	15 Hours
c. meters & basic mathematics	25 Hours
d. vacuum tube & solid state dévices	15 Hours
e. T.V. & radio repair	45 Hours
f. schematics and drawing	15 Hours
g. small appliances & heating	20 Hours
h. communications devices	15 Hours
i. house wiring, lighting & electricity	15 Hours

Appreciation and Use:

Development in these areas can be enhanced by:

- 1. Stressing the importance of study and research in the evaluation of modern electrical and electronic circuits and devices.
- 2. Emphasizing the relationship between a good working knowledge of scientific laws and principles and the solution of technical problems of a practical nature.
- 3. Stressing the use of good design and construction.
- 4. Frequent attention to the use of electrical and electronic controls and machines in manufacturing processes and techniques.
- 5. Calling attention to the large number of persons within the labor force who are engaged in electrical and electronic activities.
- 6. The instructor should constantly emphasize the dangers to life and property that are brought about by faulty devices and incorrect use of electricity. All electrical and electronic activities should be conducted in a manner which illustrates correct health and safety procedures.

Health and Safety:

Throughout the course the instructor will call attention to the desirability of cleanliness, adequate ventilation and good lighting. Emphasis will be placed on safety of machines, presses, and paper cutting equipment.

Not only should the trainee develop an awareness of potential hazards to himself but he should also be concerned with the safety of his fellow trainees.

C. Metal Working Occupations Cluster

60 Hours

- 1. Machining Operations
 - a. orientation
 - b. bench operations
 - c. power sawing
 - d. drill press
 - e. lathe operations
 - f. milling machines operation
 - g. grinder operation

2.	Sheet Metal Industrial a. orientation b. precision measuring instruments c. layout tools d. combination protractor and square e. micrometer, vernier caliper f. vernier caliper g. filing, notcher, caper, shearing, forming h. foot-press	60	Hours
3.	Welding a. orientation (history & beginning projects) b. set-up and operation on equipment c. welding process and techniques d. forekand motion - backhand - flat e. fusian welding in sheet metal f. carring a puddle g. forehand - position and types h. brazing - welding - silver brazing i. oxy-acetylene cutting j. oxy-acetylene heating and flame treating k. types of welds and welded joints l. arc welding m. soldering repair jois	60	Hours
	Carpentry a. carpentry as a trade b. reading blue prints and drawings c. safety d. tools and their usage in the carpentry trade e. construction lumber and other building materials f. building insulation and its usage g. hardwards used in the carpentry trade h. adhesives and their usage i. devices made on the job j. advanced woodworking	60	Hours
2.	Masonry a. masonry salls b. masonry veneer walls c. blue print reading d. masonry machinery and tools e. concrete form work (1) floor, sidewalk, and chimney cap form	60) Hours

(2) reinforced concrete building

3. Rough Framing

60 Hours

- a. sills, columns, girders, joist, sub floor
- b. walls, scaffolding, modular construction
- c. movable interiors
- d. steel framing
- e. pre-stressed concrete construction

The instructor will point out that the building trade cluster varies and requires the application of acquired knowledge and sills to new situations. On-the-job situations may involved manipulative skills in the use of machine and hand tools or technical skill in drawing, interpreting blue prints estimating material and costs, and applying building trade mathematics and the related field.

Explanations will be given to each trainee involved, about each major division of the building trade cluster. Each division will be broken down into special areas of a trade.

In the wood area, for example, occupations can be described as lumber industry and lumber camps, saw mills, retail and wholesale yards, and planning mills. Other areas are the manufacturing industries which produce furniture, store fixtures, cabinets; the professional occupations which provide instructors, salesmen, designers, estimators, building inspectors, architects; and the construction industry which employs contractors, foremen, and carpenters under varied specialized categories.

2.3 List records to be kept in evaluating trainee progress and achievement.

Indicate schedule for trainee evaluating procedures and how such records will be incorporated into the guidance and counseling program.

The school will keep suitable records of each trainee's attendance, progress, and achievement and provide the records and reports as may be required in the operation of the course under the provisions of the Manpower Development and Training Act.

Trainees will be evaluated every four weeks throughout the course. These records will be made available to the counselor, the ISES Counselor, and the DVTE Consultant for their use in the guidance of the trainee.

2.4 <u>Civil Rights Statements</u>:

The State Director of Vocational and Technical Education certifies that this school has on file Form 441 properly signed.

2.5 The Training Agency realizes that this training project can be terminated at any time under the Manpower Development and Training Act.

2.6 The Training Agency agrees:

To furnish all texts, manuals, materials, tools, supplies and equipment necessary for the student to receive proper instruction during the training project.

2.7 The Training Agency agrees:

. That Manpower Training students will be kept in a separate class.

2. That a schedule will be available showing the schedule of classes and instructor assigned.

	DAILY CLASS SCHEDULE	
8:15-9:15	General Assembly Staff Meeting	Motivation Program; Social Skills
9:15-9:30	Morning Orientation Weekly Assignment	General Assembly
9:30-10:30	Administration Basic Education	Program Planning Vocational Planning Program Evaluation Human & Public Relations Reading Social Skills Math Science English General Testing
	Counseling	Group & Individual Counseling Work Sample Test & Evaluation
	Test & Evaluation	Individual Counseling Job training & Placement Follow-up Work Sample
10:30-11:00	Individual-Group Activities Basic Education School Traits Vocational Counseling Group Counseling Pre-Vocational Training	
	Films or Speaker	Question & Answers Leadership traits

Occupational Information

Heal th

11:00-12:00	Lunch		
12:00-3:45	Basic Education G.E.D. Vocational Counseling Pre-Vocational Training Placement & Follow-Up Administrative Planning		
3:45-4:00	Preparation for Dismissal		
4:00-4:45	Topical Film Program	Question Answer	&
4:00-5:00	Staffing of trainees for Vocational Choice		

3. FACILITY COSTS

\$1,440.00

3.1 Facility Charges

NONE

\$1,440.00

- 3.2 Utilities Estimated Cost
 Telephone @ 210 per month x 12 months = \$2,520.00
 PACE Institute 60. x 12 months
 Illinois State Employment Service
 staff are in agreement that they will
 share cost of telephone items 3.2 @ 30.00
 per month x 12 months \$360.00 balance to
 be paid bo MDTA
 \$2,520.00 \$1,080.00 = \$1,440.00
- 3.3 Minor Remodeling (Furnished by Jail)

NONE

ADMINISTRATIVE SALARIES

38,872.88

4.1 Administration

- none
- a. Director and Assistant Director of PACE Institute Inc. at no cost to program.
- b. No other administrative personnel on this budget.

The Project Director, Jack Solomon, will:

- 1. Report his activities to the Executive Director of PACE Institute, and Board of Directors.
- 2. Interview and screen prospective personnel needed for the project.
- 3. Conduct staff meetings and submit to the Executive Director, efficiency reports of his staff.
- 4. Plan, assign, and supervise the work of the counselors and instructors so as to develop a team approach in providing counseling, instruction, and follow-up service.
- 5. Participate in staff conferences for the purpose of reviewing, analyzing, and determining future action for assigned cases. He will consult with counselors and instructors regarding problems arising with trainees.
- 6. Personally counsel youths who are poorly motivated, alienated, hard-to-reach, and/or disillusioned. He will attempt to help these trainees.
- 7. He will contact employers by telephone and visit to solicit their job openings suitable for trainees. He will discuss potential referral supply and attempt to secure modification of hiring specifications to accommodate trainees. Also, represent program at conferences, meetings and speaking engagements. PACE and Cook County Dept. of Correction.

4.1 c. The Assistant Director, Joel Ayers, will:

He will be responsible to the Project Coordinator for all his duties. The day-to-day operation of the program in in all gacets will be his direct responsibility. He will be responsible for the development of a total on going curriculum designed to meet the changing needs of the trainee. He will b responsible for the development of training devices designed to increase the capability of both staff and trainees involved in the PACE project. Accordingly, he will be responsible for the development of materials designed to motivate individual trainees to change. He will work with the learning managers and counselors to provide a co-ordinated plan for academic and occupational orientation, vocational training and job placemen for the trainees. He will assist the counselors in determing ways in which to work with trainees who are poorly motivated and develop positive steps for their assistance. Also his responsibility is the development of programs to continue the work and philosophy of the project. On occasion he will speak to outside organizations and groups.

4.2 Clerical Personnel

15,984.00

(1) Senior Clerk 12 mos. x 552.00 = 6,624.00 (1) Senior Typist 12 mos. x 530.00 = 6,360.00 (1) Bookkeeper, PT. 12 mos. x 250.00 = 3,000.00(½ time) Senior Typist

She will perform general clerical work requiring the use of the typewriter in the majority of duties. She answers phones (jai and outside) and makes appointments for staff. She also greets vistors to the PACE program and see that they leave in a proper manner She orders supplies and makes an inventory of office supplies. She passes out mail to the staff and types contracts for traines to the payment unit. She makes out checks and receipt forms for trainees, keeping a record of such transactions. She types 95 B forms each week for trainees, regarding their MDTA allowances. She also types business letters, bills, reports and I.D. cards for volunteers and trainees of the program.

Senior Clerk

This person will be responsible for maintaining proper records for the project. She will supervise the clerks who will be responsible to her and the administration of the project. She will prepare any forms for the various departments of the project and see that they are maintained. She will type any reports about the project and will answer any inquiries for information. The preparation of statistical data will be her responsibility and she will work with the Director and Assistant Director to this end. She will make advance information available to outside voitors and see that they are properly scheduled. She will be responsible for typing any progress reports of the history of the project. The channelling and organization of all paper work in the project will be her direct responsibility.

Bookkeeper/Accountant

This person will assist the Director and Assistant Director on a part-time basis, ½ time per month, by preparing and revising expenditure classifications for all Manpower Programs. Initiates all claims made to the State for reimbursement to the PACE Institute. Advises the Director, through memoranda, of the status of all monies for the Manpower Programs. Receives and pays all invoices and keeps appropriate records of all transactions.

4.3 Custodial Personnel

NONE

4.4 Other Administrative Costs

1,937.32

IBM expendable selectric	
typeribbons 20dz. @7.28	145.60
Mimeo Ink	
24 tubes @1.78	42.72
Electronic Stencils	
50 in pkg. 12 @17.00	204.00
3M Copy Paper	
32 reams @18.00	576.00
3M Copy Rolls	
32 @17.00	544.00
Postage	425.00

4.5 Employer Share of Employee Benefits

20,951,56

Instructor (Social Security) 133,465.60 x .058 7,741.00 Clerical (Social Security) 15,984 x .058 927.07 Insurance and Hospitalization 7 x 12.50 x 52 wks 4,550.00 5 x 12.50 x 40 wks 3,250.00 (Employer' share with Aetna Insurance) Pension 149,449.60 x .03 4.483.49 (Employer's share of pension plan under Traveler's Insurance utilizing tax shelter annuities)

5. INSTURCTIONAL AND EDUCATIONAL COUNSELLING SALARIES

133,465

5.1 Supervisors Salaries

NONE

5.2 <u>Teacher Counselors Salaries</u>

20,640.00

a. (1) Evaïuating Counselor 52 weeks x 231.54 = 12,040.00

a. (1) Evaluating Counselor

He is a lead counselor who detects trainee learning disabilities through achievement test, aptitude tests, and intelligence test that are given to all men entering the program. He also counsels, using this data, with trainee, in the form of an item analysis chart which then is passed on to the learning manager assigned to the trainee. One month after the trainee has been in the program, the General Aptitude Test Battery is adminstered. The completed and scored tests are then turned over to the E.S. counselor assigned to the project. Approximately 6 weeks prior to the trainee's release date, the achievement and aptitude tests are administered again to measure the trainee's overall progress in the program. Also, monthly progress tests are administered to each trainee as he moves through his curriculum. This person, then, evaluates and counsels each trainee as he progresses.

b. (1) PACE Counselor 52 weeks x 165.40 = 8,600.00

She will work directly with the instructional staff to see to it that a prescription of each trainee's learning difficulties is made, and that a program is set up to overcome these difficult es. She will be responsible for group counseling, as well as individual counseling.

The problem of motivation will be her conern, in conjuction with the instructional staff. On occasion, she will contact the man's family as to what is happening in the individual's life. She will keep a master file on each trainee's progress through the project. She also will aid in contacting a trainee on the street for the purpose of charting gains of the inside program.

5.3 <u>Learning Managers Salaries</u>

112,825.60

a. (1) Basic Education, Head Department 52 weeks x 256.34 = 13,330.00

He is responsible for the development of new innovations in self-instructional programming. He will work to see that improvements are made in the programs of reading, math, and communication skills. He is responsible for keeping up-to-date educational records on each trainee and for working periodic reports on trainee progress. He will periodically review the education process with other staff and to incorporate any changes to up-grade the system.

- b. (1) Basic Education Learning Manager 52 weeks x 239.80 = 12.470.00
- c. (3) Basic Education Learning Managers 40 weeks x 223.27 = 8,930.80 30 8,930.80 = 26,792.40

d. Basic Education Learning Managers

These individuals will be under the direct supervision of the Basic Education Department Head in order to achieve the goals of the project.

With the assistance of the staff members, they will develop and implement the reading, math, communication skills, and social skills program for the entire project. They will work with the staff to diagnose and prescribe individual study programs for each trainee.

They will be responsible for the record keeping of a trainee's individual program. They will work with the other members of the staff to see that all study work is part of the man's vocational goal. Each instructional staff member will counsel with the inmates.

- e. (1) Vocational Learning Manager, Head of Department 52 weeks x 305.96 ≈ 15,910.00
 - (2) Vocational Learning Managers 52 weeks x 248.08 = 12,900 2 x 12,900.00 = 25,800.00
 - (2) Vocational Learning Managers
 40 weeks x 231.54 = 9,261.60
 2 x 9,261.60 = 18,523.20

Vocational Manager (1)

He reviews and writes lesson plans for each area of training. He interviews and counsels each man in the pre-vocational area to aid in the establishment or reinforcement of the trainees vocational goal. He will meet periodically with all the instructors to review methods, policies, and procedures of instruction. He will see to it that all equipment is in safe and proper operation condition. As needed, he will perform the duties of an instructor in one or more trade areas as needed.

Vocational Learning Managers (4)

Under the supervision of the Vocational Manager, these men will perform duties toward achieving the following goals for the pre-vocational shops:

- 1. Social intercommunication
- 2. Maintenance of physical efficiency
- 3. General mental efficiency
- 4. Specialized and unspecialized practical activities

They will each be responsible for the following trade clusters:

- 1. Automotive Cluster
- 2. Metal Trade Cluster
- 3. Electricity and Electronics Cluster
- 4. Building Trades Cluster

5.4 Other Instructional Personnel

None ·

25

a. Pre-release staff

These individuals are responsible for the following:

*. The pre-release interview

2. Pre-release contact into a trainee's home if necessary

3. The follow-up of the placement of each trainee on a job and

Volunteer Staff

They will be responsible for coordinating the regular MDTA training program held between the hours of 8:15 A.M. and 4:45 P.M. with the night program that begins at 7:00 P.M. and continues until 9:30 P.M. His hours are from 1:00 P.M. to 9:30 P.M. Fifty-five trainees who participate in the day educational process in Basic Education and Pre-Vocational training is continued during the evening program or the trainee use, which would enhance utilization of the day time

Activities of Volunteers:

1. Individual tutoring

2. Special seminars of Job getting and Job keeping

3. Seminars of financial budgeting civil law economics and black history. 4. Teachers of pre-vocational training areas in metal electronics, automotive and building trades. These volunteers daily occupations are in the above areas and their personal experiences are brought in to better equip our MDTA trainees for successful adjustment on

One of the strongest elements in the PACE program is the volunteer program. Our volunteers are known as vanguards.

Four (4) ISES Staff

(1) Employment Counselors

Under directions of Program Coordinator IV and working full time, on site, at the MDTA funded PACE project in Cook County Jail, plans, organizes, supervises and participates in a program to eliminate or reduce problems facing PACE inmates, and rehabilitation of these inmates through Employment Service testing and counseling, post release vocational training and job development.

1. Participates in the direction of the policy formation for the PACE project as it relates to employability development, pre and post-release training, job development and follow-up needs, and provision of employment services such as testing, counseling, Jewish educational and vocational service work samples techniques, to PACE inmates. Coordinates on-site Employment Service activities with those of PACE, the Board of Education, project volunteers, supportive service, the State Board of Vocational and Education, training facilities, community organizations employment service local and administrative offices and the Division of Unemployment Compensation.

- 2. Developes and maintains relationship with a wide variety of community organizations to interpret the employment service related PACE component to the business and general communities. Represents the employment service in making speeches to such groups. Provides information for release to the news media. Attends, as employment service representative, seminars and conferences conducted by Cook County Department of Correction.
- 3. Determines PACE inmates training needs, utilizing data obtained from the inmates, from testing, work sample, group and individual counseling records and through maintaining close working relationship with PACE administration and staff. Plans and develops training programs involving large numbers of inmates--each in an individual project. Coordinates these training programs with concerned educational, supportive service and community agencies, with Employment Compensation and with PACE.
- 4. Supervises an employment interviewer or employer relations representative involved in a job development program and employment counselors involved in the assessment of inmate employability development and job development needs and in the administration and evaluation of Jewish Educational and Vocational Services work samples. Participates in employability development planning with inmates and as part of the total PACE staffing effort.
- 5. Compiles data and prepares written and tabular reports as required on Employment Service related activities in PACE project.
- 6. Maintains appropriate records and reviews the record keeping of subordinate staff.

THREE EMPLOYMENT JOB DEVELOPERS III

- 1. Plans and develops a continuos program of personal visits, telephone contacts and correspondence with employers in the Chicago Metropolitan area. Develops training related jobs for PACE inmates pending release and for post-release trainees in MDTA vocational training programs. Participates in PACE follow-up efforts with employers and ex-inmates, developing new jobs for ex-inmates who have become unemployed, coordinates activities with appropriate employment service offices. Contacts officials of employing organizations, to explain the functions, policies and services of the employment service with emphasis on the PACE program and its MDTA training components.
- 2. Interviews individual PACE inmate-trainees, as part of prerelease planning to determine their job development needs, interviews post-release PACE trainees to determine their employment progress and present and future job development needs. Interviews PACE trainees in less-than-class MDTA training to prepare for job development and placement following training

completion and for part-time job development, if necessary, during training.

- 3. Assists employers to establish position providing skills training with possibilities of job upgrading. Develops on-the-job training contacts with employers for individual referrals of PACE ex-inmates.
- .4. Participates in PACE inmate staffings, provides labor market information to PACE staff, trainees, ex-inmates, employers and other agencies concerned with the program.
- 5. Maintains appropriate records and reports, required data to employment service office. Responsible for ESARS recording of employment service activities in the PACE Program.

5.5 TRAVEL

NONE

6. <u>EQUIPMENT</u>	11,673.53
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6.1	Major Instructional Equipme	ent	9,737.35
	2 set Lifter for 283 cut in Chev. Eng.	@ 35.00 70.0	0
	2 sets, 283 Chev. Eng. Rod & main bearing set	@ 20.00 40.0	0
	2 sets, 283 Chev. Eng. Push Rods	@ 16.50 33.0	0
	2 Briggs & Stratton engine model 60102	0 60.00 120.0	0
	2 Vacuum tube volt meters	0 125.00 250.0	0
	4 Shell Mills #826	@ 50.00 200.0	0
	1 Printing calculator, hermes #309	@ 114.95 114.9	5
	1 Grommet: machine stimpson R-1 Stan	n @ 125.00	0
	1 Pexto Hold - all 969	@ 298.00 298.0	0
	1 Pexto Rotary Machine # 7544	@ 118.00 118.0	0
	1 Pexto Rotary Machine # 622	@ 232.00 232.0	0
	1 Pexto Rotary Machine # 562	@ 348.00 348.0	0

	1 Pexto Rotary Machine # 644 3 477.00	477.00	
	1 Starret Vernier Heights Gage @ 129.00	129.00	
	1 Sun Diagnostic Center with 23" Scope Screen & infrared Tester @5,700.00	5,700.00	
	1 Snap-on Cylinder Service Tool Set VEN-1033 K-B 9 250.00	250.00	
	1 Sanp-on Electronic Shop Tool Set 1019 A K-B @ 300.00	300.00	
	1 Digital Readout Cal- culator (Teal 12 12) @ 200.00	200.00	
	2 Lincoln 225 Amp AC Welding Machine 0.100.00	200.00	
	2 Snap-on Refrigeration & Appliance Tool Set VEV-1028 K-B @ 50.00	100.00	
	1 Starret Outside 0-6 Micrometer Set @ 197.00	197.00	
	1 Starret Set of 4 Parallels S384J 9 67.35	67.35	
	1 Starret Set of 4 Parallels S384K @ 67.35	67.35	
	1 Perto Rotary Machine # 544 0 101.00	101.00	
6.2	Repair and Maintenance of Equipment	. 60	0.00
	Arc Welders	@ 100.00	
	16mm Projector	@ 20.00	
	Sun equipment	@ .40.00	
	Ken Cook Mark IX	@ 200.00	
	Autotutors	@ 125.00	
	Tool Sharpening	@ 45.00	
	Power Tools, Building Trades	@ 70.00	

6.3	Minor Equipment and Small 1	00	ols	1,535.88
	6 Back Saw	9	12.00	72.00
	10 Screwdriver 3/8 x 8"	9	4.00	40.00
	10 Screwdriver ¼ x 4"	0	2.50	25.00
	8 Pr. Welding Gloves	6	5.00	40.00
	6 Pr. Welding Gloves	6	5.00	30.00
	30 Safety Glasses	9	4.00	120.00
	5 Air Filters	0	6.00	30.00
	6 Intake Valve	0	2.00	12.00
	3 Carburetor rebuilt Pont. 1956 8 cyl	6	21.00	63.00
	2 Ignition wire set Ford 1957 6 cyl	@	4.00	8.00
	2 Ignition wire set Pont 1956 8 cyl	6	5.00	10.00
	5 Hammers 16 oz. curved	0	7.00	35.00
	5 Hammers 20 oz. straight	9	9.00	45.00
	5 Rip Saw	9	12.05	60.25
	5 Cross Cut Saw	0	12.05	60.25
	6 Exhaust Valve	0	2.00	12.00
	5 Piston Ring Sets	9	4.00	20.00
	1 Filiment Checker	6	10.00	10.00
	5 Rod Assem	6	2.10	10.50
	20 Gasket Set	0	1.20	24.00
	24 Flywheel Key	9	.20	4.80
	10 Dipper	9	.35	3.50
	10 Ignition Points Plunger	0	.30	3.00
	4 Ignition Points, cy. eng	9	1.85	7.40
	6 Carburetor rebuilt Chev 283 2 brl	0	30.00	180.00
	6 Ignition Wire Sets	9	10.00	60.00

6.3	Minor Equipment and Small	Γοι	ols - cont.	
	1 Compression	6	15.00	15.00
	3 Sets Intake Valves	0	14.00	42.00
	3 Sets Exhaust Release	9	14.00	42.00
	1 Starret Inside Micro- meter Set	6	43.00	43.00
	3 283 Gasket set	0	14.00	42.00
	3 Piston Ring set Chev 283	0	14.00	42.00
	1 Set Valve Springs Chev 283	6	20.00	20.00
	2 Set Oil Filters Chev 162	9	5.00	10.00
	2 Set Oil Filters 394 Olds 163	0	5.00	10 .00
	1 Starter, Ford 223 1957 6 cyl.	@	25.00	25.00
	3 Inspection Lamps	6	5.00	15.00
	1 Distributor Cap Ford 1957 6 Cyl.	@	1.55	1.55
	1 Distributor Cap Pont. 1956 8 Cyl	6	3.15	3.15
	3 Carburetor rebuilt Ford 1957 6 cyl.	0	13.00	39.00
	1 Pencil Sharpener (wall)	0	3.89	3.89
	1 Wall Clock	6	4.35	4.35
	2 Service Arch file clip board	@	2.59	5.18
	1 Paper punch-medium duty	0	5.19	5.19
	2 Round steel wastepaper baskets	0	2.09	4.18
	1 Paper Trimmer 10" x 10"	6	8.79	8.79
	3 Stanley Chalkline	@	4.40	13.20
	2 Stanley Iroundplex Rabbe Plane		17,50	35.00

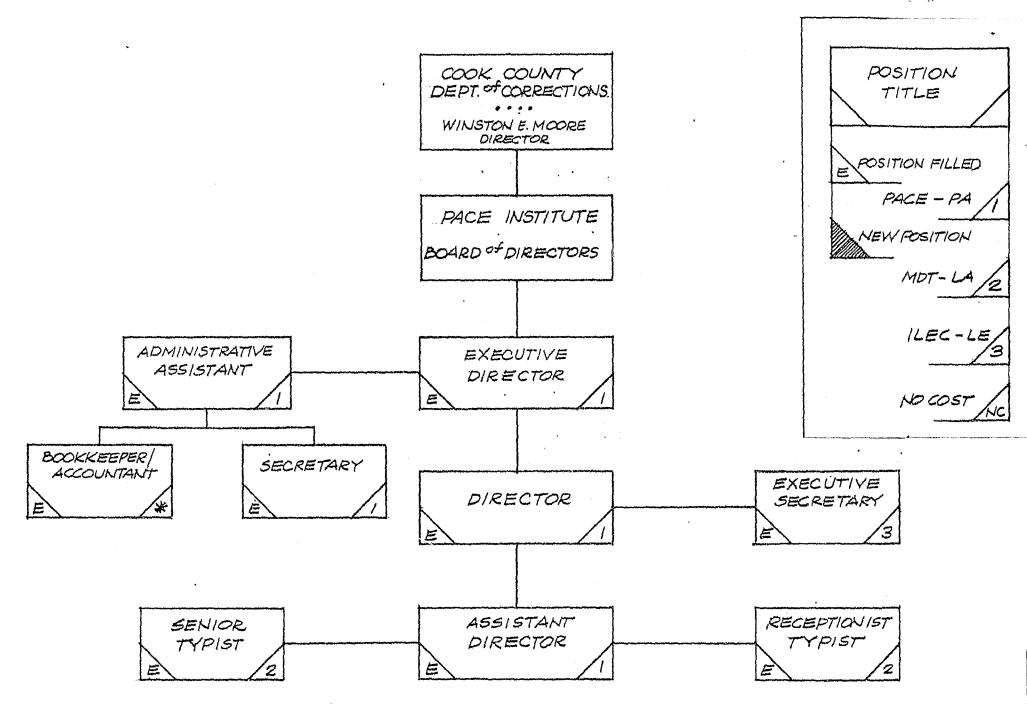
6.3	Minor Equipment and Small Tools - cont.				
	2 Stanley Bullnose Rabbet Plane	@ 5.20	10.40		
	2 Stanley Spoke Share	0 6.00	12.00		
,	2 Stanley Router Plane	0 18.00	36.00		
	10 Stanley Pliers	0 2.48	24.80		
	1 Electric Timer	@ 37.50	37.50		
6.4	Rental of Instructional Equ	ipment		NONE	
6.5	Other Capital Expenditures			NONE	
6.6	Other Maintenance and Repai	rs		NONE	
	INSTRUCTIONAL MATERIALS AND	SUPPLIES			5,223.65
7.1	<u>Audio Visual Equipment</u>			54.00	
	3 Doz. C 90 Casset Tapes,	blank	36.00		
	1 Doz. C 120 Casset Tapes, (For use in 6 Tape record		18.00		
7.2	Textbooks and Reference Boo	oks		379.00	
	12 Modern Welding Good Hart Willcox	@ 10.00	120.00		
	12 Building Trade Blue- print Reading - Part 1 & Part 2 (Amer. Tech. Society	y)@ 7.00	84.00		
	10 Machine Shop Operations Amer. Tech Society	@ 8.50	85.00		
	4() Elementary Blueprint Reading - Delmar Publica- tions	@ 2.00	. 80.00		·
	1 Metrópolitan Chicago Soc Welfare Dictionary	ial @ 10.00	10.00		
7.3	Workbooks and Paperbacks			923.95	
	2CO Revised Beta Examina- tion	@ 21.00 pkg	42.00		
	2 Pkg. Chicago Non-verbal Examination	@ 5.50 pkg	. 11.00		

7.3	Workbooks and Paperbacks - cont.
	1 pkg. Stanford Achievement Test Primary I Booklet @ 8.00 pkg. 8.00
	1 pkg. SAT Intermediate II (X) partial booklets @ 11.60 pkg. 11.60
·	1 Pk. SAT Primary I Answer Key @ 1.00 ea 1.00
	1 pk. SAT Primary II Booklets (W) @ 8.30 pkg. 8.30
	1 pk. SAT Primary II Booklets (X) 0 8.30 pkg. 8.30
	1 Pk. SAT Intermediate I Partial (N) Booklets @ 11.60 pkg. 11.60
	1 pk. SAT Intermediate I Partial booklets @ 11.60 pkg. 11.60
	2 pk. SAT Intermediate I Partial answer sheets @ 4.60 pkg. 9.20
	1 SAT Intermediate I Answer Key @ 2.80 2.80
	1 SAT Intermediate I Partial Answer Key @ 2.80 2.80
	1 pk. SAT Intermediate II Partial Booklets @ 11.60 11.60
	10 pk. SAT Intermediate II Fartial answer sheets @ 4.60 46.00
	1 pk. SAT Advances Booklets Partial (W) @ 11.60 11.60
	1 pk. SAT Advanced Booklets (X) @ 11.60
	4 pk. SAT Partial Answer Sheets @ 4.60 18.40
	1 pk. SAT High School Battery (W) @ 16.50 16.50
	1 pk. SAT High School Battery (X) @ 16.50 16.50
	1 SAT High School Battery Manual @ 1.20 1.20
	3 pk. SAT High School Battery Answer Sheets @ 4.60 13.80

7.3	Workbooks and Paperbacks - cont.	
	1 SAT High School Battery Answer Key (W) @ 3.50	3.50
	1 SAT High School Battery Answer Key (X) @ 3.50	3.50
	1 pk. California Achievement Test (CAT) W Elementary Bookless @ 7.35	7.35
	1 pk. CAT Elementary Booklets (Y) @ 7.35	7.35
	1 Box CAT Elementary Answer Sheets 7510 Reading @ 22.50	22.50
	1 Box CAT Elementary Answer Sheet 7510 Arithmetic @ 22.50	22.50
	1 Box (AT Elementary Answer Sheets 7530 Language @ 22.50	22.50
	1 SAT Flementary Hand Stencils Answer Key @ 2.25	2.25
	2 pk. CAT Junior High Booklets (W) @ 7.35	14.70
	2 pk. Junior High Booklets (X) @ 7.35	14.70
	2 Bexes CAT Junior High Answer Sheets 7540 Reading @ 22.50	45.00
	2 Boxes Junior High Answer Sheets 7550 Arithmetic @ 22.50	45.00
	2 Boxes Junior High Answer Shects 7560 Language @ 22.50	45.00
	1 CAT Junior High Answer Kcy @ 2.25	2.25
	1 pk. CAT Advanced Booklets (W) 0 7.35	7.35
	i pk CAT advanced Booklets (Y) @ 7.35	7.35
	1 Box CAT Advanced Answer Sheets 7570 Reading @ 22.50	22.50
	1 Box CAT Advanced Answer Sheets 7580 Arithmetic @ 22.50	22.50

7.3	Workbooks and Paperbacks -	- C	ont.				
	1 Box CAT advanced Answer Sheets 7590 Language		22.50	22.50			
	1 CAT Advanced Answer Key	0	2.25	2.25			
•	The above tests are used a counselor and by each inst	the evaluating					
	10 Programmed Blueprint Reading McGraw Hill	е	7.00	70.00			
	15 Auto Mechanics Fundamen Goodhart Willcos		s 8.00	120.00			
	40 Study Guide, Building Trade Blueprint Reading	6	2.15	86.00			
	20 Study Guide, Machine Shop		1.50	30.00			
7.4	Sumplies and Materials		1.00	30.00	3,866.70		
7.4a	Instructors' Supplies, such as 511.70						
	Drafting Tape Portfolio Extensions Clip Boards 2 Plastic Right Angles 28 Calendar Stands 28 Calendar Pads 12 Staplers 12 Staple Removers 10 Boxes Ball Point Pens 10 Pair 8" Scissors 20 12" Rulers 4 Hard Cover Loose Leaf Bin 12 Soft Cover Loose Leaf Bis 5 Dozer Steno Pads 5 Boxes File Folders Legal Size Pads	der					
7.4b	Trainees' Supplies, such as	••	. 51	7.00			
	100 Reams Writing Paper 300 Dozen Pencils		t				
7.4c	Electronic Shop Supplies, such as439.00						
	10 Spools Wire Aluminum Wire. Box Connection Couplers Pipe Connection Couplers Batteries						

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7.4
             Supplies and Materials - cont.
             Building Trade's Supplies. such as ...1,444.00
7.4d
             Wood Screws
             Masking Tape
             Wood Filler
             Wood Stain
             Sand Paper
             Plywood Sheets
             2" x 14" Boards
2" x 6" x 12" Boards
             2" x 12" x 6'0" Boards
             Conduit
             Sheet Rock
             2" x 8" x 12" Boards
7.4e
             Metal Trade's Supplies, such as ... 955.00
             Steel Strip
             Filler Rod
             Mild Steel Angle
             Oxygen Tank Rental
             Elbo Edging Roll
             Welding Rod
             Copper Tubing
Steel Tubing
             Tubing Fitting
             Steel Rod
             OTHER COSTS NOT ELSEWHERE CLASSIFIED
                                                                   NONE
8.1
                                             NONE
             Tuition
8.2
             Trainee Transportation
                                             NONE
8.3
             Other Miscellaneous Costs
                                             NONE
             OTHER THAN PROJECT
                                                                   NONE
             TOTAL COST
                                                               190,875.66
             AMOUNT OF FEDERAL FUNDS INCLUDED IN LINE 10
                                                               171,788.09
             AMOUNT OF MATCHING FUNDS INCLUDED IN LINE 10
                                                                19,087.57
                                                                       .92
             COST PER TRAINEE HOUR
                                                      100 OEOE
             TOTAL TRAINEES COMPLETING TRAINING
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*- FUNDING FOR BOOKKEEPER/ACCOUNTANT

END