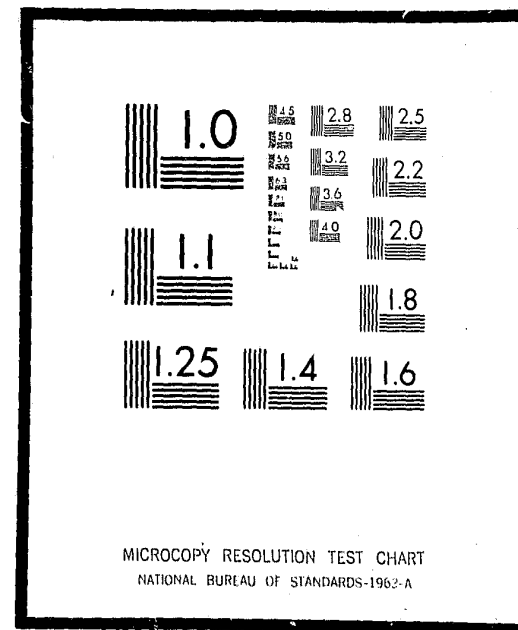


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U.S. DEPARTMENT OF JUSTICE  
LAW ENFORCEMENT ASSISTANCE ADMINISTRATION  
NATIONAL CRIMINAL JUSTICE REFERENCE SERVICE  
WASHINGTON, D.C. 20531

DIVISION OF PROBATION AND PAROLE SERVICES

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RICHMOND, VIRGINIA 23225

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SPECIAL PROGRAMS OPERATIONS

D. L. FARRIS, COORDINATOR  
COMMUNITY CORRECTIONAL CENTERS

Date filmed

8/3/76

## PREFACE

There are presently two Community Correctional Centers in the Commonwealth of Virginia operated by the Division of Probation and Parole Services of the Virginia Department of Corrections. Both have been made possible through awards of Law Enforcement Assistance Administration funds by the Virginia Council on Criminal Justice. One such Center is located in Roanoke (Watimka House) and the other in Richmond (Seven North Second).

Seven North Second opened its doors on March 25, 1974, and Watimka House on February 10, 1975. They have served as the beginning of an exciting community residential treatment centers concept in Virginia Corrections, and have provided the initial thrust necessary to begin to develop the community-based concept beyond the long-standing programs of Probation and Parole.

Two additional Community Correctional Centers are planned to begin operations during fiscal year 1976-77, and it is felt that, as funds become available, similar programs will begin to take root in every major population area in Virginia.

The data and information contained in this report were prepared by the Coordinator for Community Correctional Centers, Mr. Daniel L. Farris, who provided the initial leadership in the establishment of these Centers in the Commonwealth of Virginia.

R. J. Polisky  
Assistant Director

(1)

WATIMKA HOUSE COMPLETED ITS FIRST YEAR OF OPERATION ON FEBRUARY 10, 1976. DURING THIS PERIOD AS THE FOLLOWING TABLES WILL SHOW, 86 CLIENTS WERE RECEIVED INTO THE PROGRAM. AS OF FEBRUARY 10, 1976, 72 CLIENTS HAD BEEN DISCHARGED; 14 REMAINED IN RESIDENCE.

THE DIFFERENT CATEGORIES OF CLIENTS RECEIVED HAVE BEEN BROKEN DOWN BY RACE, AGE, TYPE OF DISCHARGE AND MEDIAN LENGTH OF RESIDENCY. SUCCESSFUL PROGRAM COMPLETION PERCENTAGES WERE CONSISTENTLY LOW THROUGHOUT ALL CATEGORIES OF STATE CLIENTS (FEDERAL CLIENTS WERE DECIDEDLY BETTER AT SUCCESSFUL COMPLETION OF THE PROGRAM). MOST SUCCESSFUL OF THE STATE CLIENTS BASED ON PROGRAM COMPLETION WERE THE PAROLEES DIRECT FROM PRISON. LEAST SUCCESSFUL USING THE SAME STANDARD WERE PROBATIONERS FROM THE CURRENT CASELOAD. THE STANDARD FOR "SUCCESS" IS DEFINED AS HAVING MOVED THROUGH A LEVEL SYSTEM WHICH MEANT WORKING, BEGINNING A SAVINGS PROGRAM AND WORKING ON IMPROVING SOCIAL SKILLS.

IN REVIEWING THE MAJOR CATEGORIES OF PAROLEES AND PROBATIONERS, THOSE IN BOTH CATEGORIES WHO CAME TO THE CENTER PRIOR TO BEING RELEASED TO "STREET SUPERVISION" DID CONSISTENTLY BETTER THAN THOSE WHO CAME TO THE CENTER AFTER A PERIOD OF SPORADIC ADJUSTMENT TO "STREET SUPERVISION". TWO THEORIES SEEM TO BE SUGGESTED HERE. ONE, IT APPEARS THE LONG STANDING ADAGE IN CORRECTIONAL PHILOSOPHY THAT AN OFFENDER'S MOTIVATION TO SUCCEED IS HIGHEST DURING THE PERIOD IMMEDIATELY FOLLOWING RELEASE FROM CONFINEMENT EXISTS HERE. TWO, THERE MAY EXIST IN THE FEELINGS OF THOSE WHO COME TO THE CENTER AFTER OTHER SUPERVISION AND TREATMENT EFFORTS HAVE NOT BEEN SUCCESSFUL, THAT THEY CAN CONTINUE "TO PLAY GAMES" WITHOUT ANY REPERCUSSIONS, IE, (RE)IMPRISONMENT.

BEYOND THE DIFFERENCES IN SUCCESS RATES AMONG THE VARIOUS CATEGORIES

(2)

OF CLIENTS IN LOOKING AT THE OVERALL RELATIVELY LOW SUCCESS RATE ANOTHER FACTOR APPEARS TO EXIST. THIS IS ONE OF A DILEMMA NATURE WHICH THE CENTER HAS BEEN FACED WITH. WHEN THE CENTER WAS OPENED THE COMMUNITY WAS ASSURED HEAVY EMPHASIS WOULD BE PLACED ON SCREENING OF PROSPECTIVE RESIDENTS TO INSURE THEIR (THE COMMUNITY) SAFETY. CONSEQUENTLY THE NUMBER OF CLIENTS SERVED IN THE EARLY MONTHS OF OPERATION WAS LOW. THE CENTER THOUGH WAS FACED WITH REFERRALS THAT WERE IN DEFINITE NEED OF THE PROGRAM THOUGH THEY DID NOT MEET THE STRINGENT SCREENING REQUIREMENTS. ON THE OTHER HAND A LOW NUMBER OF CLIENTS IN THE PROGRAM WAS PROVING TO BE NOT VERY COST-EFFECTIVE. IN AN EFFORT TO REACH A COMPROMISE SOME TRIAL AND ERROR PROCESS (REASONABLY LIMITED HOWEVER) TOOK PLACE IN ORDER TO PROVIDE A LEGITIMATE AND USEFUL SERVICE TO THE DISTRICT PROBATION AND PAROLE OFFICE. TO TEMPER THIS SITUATION CLIENTS COMING INTO THE PROGRAM WERE QUICKLY DISMISSED IF THEY FAILED TO ABIDE BY PROGRAM STANDARDS, HENCE THE HIGH PERCENTAGE OF THOSE DISCHARGED FOR "VIOLATION OF PROGRAM STANDARDS".

IT APPEARS THE DILEMMA IS DIMINISHING AS THE NUMBER OF REFERRALS INCREASE AND THE SCREENING COMMITTEE'S ABILITY TO SELECT LEGITIMATE CASES INCREASES. THIS IS PARTLY REFLECTED IN THE OCCUPANCY RATE IN THE LAST FEW MONTHS OF THIS FIRST YEAR OF OPERATION.

THE PROBLEMS MENTIONED ABOVE PRIMARILY CONTRIBUTED TO THE LOW COST EFFICIENCY FOR THE FIRST YEAR. IN REVIEWING THE "Net Costs" TABLE, HOWEVER, IT CAN BE SEEN THAT AS OCCUPANCY RATE INCREASES THE OVERALL NET COST IS LOWERED AND CONSEQUENTLY THE COST EFFECTIVENESS INCREASES. THE INITIAL MONTHS' INACTIVITY CONSIDERABLY REDUCED THIS OVERALL COST EFFECTIVENESS.

(3)

TO BE CONSIDERED AS AN ADDED ASSET TO THE CENTER'S FINANCIAL PICTURE IS THE FACT THAT RESIDENTS EMPLOYED AT COMMUNITY JOBS EARNED OVER \$31 THOUSAND DURING THE YEAR. THUS TAXES ARE BEING PAID ON THIS MONEY AND SELF-SUPPORT IS BEING FOSTERED RATHER THAN A RELIANCE ON PUBLIC FUNDS FOR SUPPORT OR IMPRISONMENT.

BEING COMMUNITY BASED, WATIMKA HOUSE RELIES HEAVILY UPON EXISTING COMMUNITY SOCIAL SERVICE AGENCIES. THIS RELIANCE DOES TWO THINGS. FIRST, IT KEEPS PERSONNEL COSTS FOR THE CENTER RELATIVELY LOW WHEN COMPARED TO THE COSTS FOR SPECIALIZED STAFF. SECONDLY, IT REDUCES THE AMOUNT OF DUPLICATION OF SERVICES AND ALLOWS, IF NOT FORCES, INTERAGENCY COLLABORATION, WHICH IS VIEWED TO BE PRODUCTIVE. FOR THE TWELVE MONTH PERIOD WATIMKA HOUSE AVERAGED 24 REFERRALS MONTHLY TO COMMUNITY SOCIAL SERVICE AGENCIES. REFERRAL SOURCES INCLUDED BUT WERE NOT LIMITED TO: VEC, CETA, HEGIRA HOUSE, DVR, MENTAL HEALTH, ALCOHOL SERVICES.

THE RAW DATA FROM WHICH THE FOLLOWING STATISTICAL TABLES ARE DERIVED ARE NOT INCLUDED WITH THIS REPORT. DATA, HOWEVER, IS ON FILE IN THE OFFICE OF THE COORDINATOR AND ANY READER WANTING TO REVIEW IT MUST NECESSARILY AVAIL HIMSELF TO THAT OFFICE.

## PAROLEES (DIRECT FROM PRISON)

NUMBER RECEIVED: 14

RACE - BLACK: 4 28.6%  
 WHITE: 10 71.4%

MEDIAN AGE: 22.5 (RANGE: 46-19)

NUMBER DISCHARGED: 12

	NUMBER	PERCENTAGE	MEDIAN STAY (DAYS)
A COMPLETED PROGRAM	6	50.0	75 (RANGE: 102-35)
D VIOLATED PROGRAM STANDARDS	2	16.6	37 (ONLY 2)
F ABSCONDED FROM PROGRAM	2	16.6	58 (ONLY 2)
G EMERGENCY REFERRAL, TEMPORARY STAY	2	16.6	4 (ONLY 2)

## PAROLEES (CURRENT CASELOAD)

NUMBER RECEIVED: 16 (INCLUDES 2 READMITTED)

RACE - BLACK: 6 37.5%  
 WHITE: 10 62.5%

MEDIAN AGE: 37 (RANGE: 53-20)

NUMBER DISCHARGED: 16

	NUMBER	PERCENTAGE	MEDIAN STAY (DAYS)
A COMPLETED PROGRAM	7	43.8	62 (RANGE: 94-44)
C TRANSFERRED TO ANOTHER TREATMENT FACILITY	1	6.2	14 (ONLY 1)
D VIOLATED PROGRAM STANDARDS	5	31.2	4 (RANGE: 37-2)
F ABSCONDED FROM PROGRAM	3	18.8	4 (RANGE: 16-1)

(6)

PROBATIONERS (DIRECT FROM COURT)

NUMBER RECEIVED: 11

RACE - BLACK: 2 18.2%  
WHITE: 9 81.8%

MEDIAN AGE: 18 (RANGE: 36-17)

NUMBER DISCHARGED: 9

	NUMBER	PERCENTAGE	MEDIAN STAY (DAYS)
A COMPLETED PROGRAM	4	44.4	79 (RANGE: 120-69)
D VIOLATED PROGRAM STANDARDS	2	22.2	44 (ONLY 2)
E ARRESTED AND INCARCERATED	1	11.1	14 (ONLY 1)
F ABSCONDED FROM PROGRAM	1	11.1	25 (ONLY 1)
G EMERGENCY REFERRAL, TEMPORARY STAY	1	11.1	7 (ONLY 1)

(7)

PROBATIONERS (CURRENT CASELOAD)

NUMBER RECEIVED: 31 (INCLUDES 3 READMITTED)

RACE - BLACK: 6 19.4%  
WHITE: 25 80.6%

MEDIAN AGE: 21 (RANGE: 46-17)

NUMBER DISCHARGED: 26

	NUMBER	PERCENTAGE	MEDIAN STAY (DAYS)
A COMPLETED PROGRAM	6	23.2	96 (RANGE: 137-71)
D VIOLATED PROGRAM STANDARDS	16	61.5	37 (RANGE: 75-1)
E ARRESTED AND INCARCERATED	1	3.8	14 (ONLY 1)
F ABSCONDED FROM PROGRAM	3	11.5	4 (RANGE: 19-1)

(8)

PRE SENTENCE CASE

NUMBER RECEIVED: 1

RACE - WHITE: 1 100%

MEDIAN AGE: 24 (ONLY 1)

NUMBER DISCHARGED: 1

A COMPLETED PROGRAM

NUMBER	PERCENTAGE	MEDIAN STAY (DAYS)
1	100	80 (ONLY 1)

(9)

FEDERAL CASES

NUMBER RECEIVED: 13

RACE - BLACK: 1 7.7%  
WHITE: 12 92.3%

MEDIAN AGE: 27 (RANGE: 66-23)

NUMBER OF DISCHARGED: 8

A COMPLETED PROGRAM  
D VIOLATED PROGRAM STANDARDS

NUMBER	PERCENTAGE	MEDIAN STAY (DAYS)
7	87.5	69 (RANGE: 114-20)
1	12.5	104 (ONLY 1)

(10)

## TOTAL CASES

NUMBER RECEIVED: 86

RACE - BLACK: 19 22.1%  
 WHITE: 67 77.9%

MEDIAN AGE: 23 (RANGE: 66-17)

NUMBER DISCHARGED: 72

	NUMBER	PERCENTAGE	MEDIAN STAY (DAYS)
A COMPLETED PROGRAM	31	43.1	76 (RANGE: 137-20)
C TRANSFERRED TO ANOTHER TREATMENT FACILITY	1	1.3	14 (ONLY 1)
D VIOLATED PROGRAM STANDARDS	26	36.1	33 (RANGE: 104- 1)
E ARRESTED AND INCARCERATED	2	2.8	14 (ONLY 2)
F ABSCONDED FROM PROGRAM	9	12.5	16 (RANGE: 62- 1)
G EMERGENCY REFERRAL, TEMPORARY STAY	3	4.2	5 (RANGE: 7- 2)

(11)

## PROGRAM COSTS

MONTH OF	EXPENDITURES			TOTAL COSTS
	PERSONNEL	RENT	OTHER	
*FEBRUARY 1975	\$ 3,636	\$ 900	\$ 1,494	\$ 6,030
MARCH	\$ 7,676	\$ 1,500	\$ 758	\$ 9,934
APRIL	\$ 7,450	\$ 1,500	\$ 404	\$ 9,354
MAY	\$ 7,498	\$ 1,500	\$ 827	\$ 9,825
JUNE	\$ 7,498	\$ 1,500	\$ 889	\$ 9,887
JULY	\$ 8,092	\$ 1,500	\$ 1,319	\$ 10,911
AUGUST	\$ 7,734	\$ 1,500	\$ 1,809	\$ 11,043
SEPTEMBER	\$ 6,805	\$ 1,500	\$ 482	\$ 8,787
OCTOBER	\$ 6,958	\$ 1,500	\$ 649	\$ 9,107
NOVEMBER	\$ 8,847	\$ 1,150	\$ 444	\$ 10,441
DECEMBER	\$ 7,064	\$ 1,150	\$ 440	\$ 8,654
JANUARY 1976	\$ 7,082	\$ 1,150	\$ 302	\$ 8,534
*FEBRUARY	\$ 2,360	\$ 384	\$ 101	\$ 2,845
TOTALS	\$88,700	\$16,734	\$ 9,918	\$115,352

\*PRORATED FROM/TO FEBRUARY 10

## PROGRAM INCOME

MONTH OF	RENT PAID BY RESIDENTS	RECEIPTS FROM FEDERAL CONTRACT	TOTALS
*FEBRUARY 1975	\$ 46.00	\$	\$ 46.00
MARCH	\$ 52.00	\$	\$ 52.00
APRIL	\$ 174.00	\$	\$ 174.00
MAY	\$ 132.00	\$ 39.00	\$ 171.00
JUNE	\$ 362.00	\$ 650.00	\$ 1,012.00
JULY	\$ 412.00	\$ 598.00	\$ 1,010.00
AUGUST	\$ 247.50	\$ 897.00	\$ 1,144.50
SEPTEMBER	\$ 390.50	\$ 1,508.00	\$ 1,898.50
OCTOBER	\$ 520.50	\$ 1,632.00	\$ 2,134.50
NOVEMBER	\$ 650.50	\$ 2,380.00	\$ 3,030.50
DECEMBER	\$ 535.00	\$ 2,720.00	\$ 3,255.00
JANUARY 1976	\$ 523.00	\$ 2,125.00	\$ 2,648.00
*FEBRUARY	\$ 171.00	\$ 799.00	\$ 970.00
TOTALS	\$4,198.00	\$13,348.00	\$17,546.00

\*PROPATED FROM/TO FEBRUARY 10

EARNINGS BY RESIDENTS EMPLOYED IN THE COMMUNITY

\$31,212.76

REFERRALS TO LOCAL SOCIAL SERVICE AGENCIES

## OCCUPANCY RATE

MONTH OF	ACTUAL MAN/DAYS	POSSIBLE MAN/DAYS	PERCENTAGE OCCUPANCY
*FEBRUARY 1975	55	360	15.2
MARCH	129	620	20.8
APRIL	286	600	47.6
MAY	323	620	52.0
JUNE	393	600	65.5
JULY	327	620	52.7
AUGUST	358	620	57.7
SEPTEMBER	340	600	56.6
OCTOBER	450	620	72.6
NOVEMBER	454	600	75.6
DECEMBER	436	620	70.3
JANUARY 1976	416	620	67.1
**FEBRUARY	120	200	60.0
TOTALS	4,087	7,300	55.9

\*CENTER OPENED FEBRUARY 10

\*\*THROUGH FEBRUARY 10



## NET COSTS

MONTH OF	PROGRAM COSTS	PROGRAM INCOME	NET COST	ACTUAL MAN/DAYS	ACTUAL COST PER MAN PER DAY
*FEBRUARY 1975	\$ 6,030	\$ 46.00	\$ 5,984.00	55	\$108.80
MARCH	\$ 9,934	\$ 52.00	\$ 9,882.00	129	\$ 76.80
APRIL	\$ 9,354	\$ 174.00	\$ 9,180.00	286	\$ 32.09
MAY	\$ 9,825	\$ 171.00	\$ 9,654.00	323	\$ 29.89
JUNE	\$ 9,887	\$ 1,012.00	\$ 8,875.00	393	\$ 22.58
JULY	\$ 10,911	\$ 1,699.00	\$ 9,901.00	327	\$ 30.27
AUGUST	\$ 11,043	\$ 1,144.50	\$ 9,898.50	358	\$ 27.64
SEPTEMBER	\$ 8,787	\$ 1,898.50	\$ 6,888.50	340	\$ 20.26
OCTOBER	\$ 9,107	\$ 2,134.50	\$ 6,972.50	450	\$ 15.49
NOVEMBER	\$ 10,441	\$ 3,030.50	\$ 7,410.50	454	\$ 16.32
DECEMBER	\$ 8,654	\$ 3,255.00	\$ 5,399.00	436	\$ 12.39
JANUARY 1976	\$ 8,534	\$ 2,648.00	\$ 5,886.00	416	\$ 14.15
*FEBRUARY	\$ 2,845	\$ 970.00	\$ 1,875.00	120	\$ 15.63
TOTALS	\$115,352	\$17,546.00	\$97,806	4,087	\$ 23.93

\*PRORATED FROM/TO FEBRUARY 10

END